FT No. 31,143 THE FINANCIAL TIMES LIMITED 1990

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World News Kohl says no to unity until military status settled insider deals

Mr Helmut Kohl, the West German Chancellor, rejected the Soviet Union; proposals on German unification. reflecting a split in the Bonn coalition over Germany's future political sovereignty. Mr Kohl risked a clear rift

with Moscow by saying it would be a "fatal development" to clear up the internal aspects of German unification without simultaneously deciding that a united Germany would remain in Nato. Page 22

Army may intervene A senior Soviet officer in Lith-usnia said that the army might have to intervene in the rebel republic if tension escalated.

Iraq claims trigger President Saddam Hussein said that Iraq had obtained a sam-ple of an American electronic capacitator – which the US says could be used as a trigger for nuclear weapons – and was making its own copies. Page 4

Roh to visit Japan South Korean President Roh Tae-woo is to make his first official visit to Japan later this

Change of name Estonia dropped Soviet Social-ist from its name and adopted its old tricolor national flag in place of the red banner of

Moslems detained Moroccan police detained about 2,000 Islamic fundamentalists who staged a peaceful demonstration outside a court house in the centre of Rabat.

Torture unabated Torture and other human rights abuses coutime unabated in Turkey six months after the government proposed new safeguards, according to a report by Amnesty Interna-tional.

New Italian force Italiam politicisms struggled to adjust to the arrival of a new right-of-centre political force after the weekend local elections. Page 3

A 24km oil slick threatened to pollute the coast of southern. Portugal, after crude oil leaked from a Cypriot tanker at the port of Sines.

Ship fire kills one A fire broke out aboard the guided-missile destroyer USS Conyngham about 129km off North Carolina, killing a crew member and injuring at least

Censure threat The French Government is facing the most serious threat two years since it came to

ROSTJERNA

power. Page 3 No early release A top pro-Iranian leader quashed hopes for the early freedom for 15 western hos-

tages in Lebanon, blaming US intransigence. Page 4 Military claim Angolan rebels said they had

pushed back government troops near the strategic town of Mavinga in the south-east, killing 139 soldiers. Page 4

Blockade in Pacific Papua New Guinea announced an economic blockade of the mining island of Bongainville after talks with local pro-indenendence rebels collapsed.

Quarry fali kills 60 A tin quarry collapsed in east-ern Zaire, killing 60 people. Rescue workers, who dug down 20 m, recovered 20 bodies.

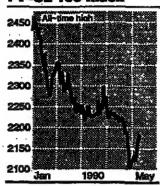
Irish Cardinal dies Cardinal Tomas O'Fiaich, the Roman Catholic primate of All Ireland, died in Lourdes, France, during a pilgrimage.

Business Summary **W** Germany 'needs tough laws' to curb

West Germany needs tough and enforceable laws on insider trading and the disclosure of shareholdings if it is to develop properly as an inter-national financial centre, Mr Hilmar Kopper, the chief exec-utive of Deutsche Bank, said. Although the present situation was "better than nothing," Mr Kopper said Frankfurt's growth as a financial centre required a legal solution with proper penalties. Page 22

SHARE PRICES on the London market bounded shead with the PT-SE 100 Index moving closer to 2,200 and extending the rally which began last week. By the close the index had clawed its way back to levels last seen before it suf-

FT~SE 100 Index



fered from such damaging events as Hoylake withdrawing its bid for BAT, the Midland Bank profits warning and the March trade figures. Market report, Page 39; World stock markets, Page 47; Lex,

ROLLS-ROYCE, UK aero-engine company, has won a \$600m order to supply engines for the entire Bosing 727-100 fleet of United Parcel Service, the US package freighter com-pany. Page 22

BOHECO, Dutch group which operates Europe's third largest investment fund business with assets of around \$22bm; is set-ting up a bank in Switzerland.

ERICSSON, Swedish telecommunications equipment group, announced first quarter 1990 pre-tax profits 93 per cent up from SKr609m (\$100m) to SKr1.18hn, Page 23 FERRANTI Defence Systems.

UK group, has won the con-tract for the European Fighter Aircraft's radar system, worth over £1hn (\$1.67hn). Page 22

BUSH Administration pro-posed legislation allowing com-panies operating in the US to engage in joint production ven-tures without feer of anti-trust

CHILE'S overheated economy chilas's overneased economy is responding to the Central Bank's restrictive monetary policies said Finance Minister Mr Alejandro Foxley. Page 9

EAST GERMANY admitted it broke western technology transfer rules to produce its own 1 megahit chips. Page 22

AUSTRALIA'S re-elected Labor Government has produced an ambitious programme of eco-nomic reforms with tight spending controls. Page 4

HONGKONG and Shanghal Bank: problems with overseas offshoots continued, as James Capel, London stockbroker, suffered a £7m (\$11.7m) net loss in the first quarter, and Marine Midland Banks of New York needed cash injections totalling \$300m. Page 23 THE PHILIPPINES expects the release of about \$430m in new loans from foreign com-

NICARAGUA devalued its currency 10 per cent against the US dollar on the official market and 2.8 per cent on the parallel market. Page 9

US MARKETS: We regret that due to technical difficulties, some US stock prices have not been updated for this edition.

IMF links 50% resources boost to debt clampdown

By Peter Norman, Economics Correspondent, in Washington

international Monetary Fund's resources was agreed yester-day by the IMF's policy-making interim Committee. But the agreement was made

conditional on the adoption of a tougher policy against com-tries in arrears to the Fund. The deal, reached after fine deal, reached after finance ministers thrashed out the details in negotiations lasting until the early hours, will lift the IMFs quotas or membership fees to SDR135bn (\$175bn) from SDR90bn.

The IMF's member countries are supposed to approve and put the increase into effect before the end of next year. But implementation will go sheed only if they also seems. ahead only if they also agree by the same date to an amend-ment of the BMF's articles permitting the suspension of members guilty of willfully staying in arrears with the

The agreement, which also involves Britain's move from number two to number four in a rejigging of the rankings of IMF members, represented a substantial victory for US

diplomacy.

The 50 per cent quota increase will be smaller than that sought by majority of the Fund's members and Mr Michel Camdessus, the IMF managing director.

Most members would have Most members would have supported a two-thirds increase in quotas while Mr Camdesaus



Michel Camdessus, International Monetary Fund chairman, and Michael Wilson, Canadian Finance Minister, after the agreement to increase the organisation's funding

started the lengthy three-year negotiation over the increase in Fund resources with a demand that they be doubled. The linkage of the quota increase to the new policy on arrears also met US aims and was approved after stiff opposi-tion from some developing countries such as India and Nigeria. The amendment could

make final approval of the quota increase more difficult to achieve because it will require the support of 85 per cent of the IMF membership.

Only in one significant respect did the US not get its

way. The committee agreed that the next review of quotas should be conducted by the end of March 1993, Earlier, Mr

Nicholas Brady, US Treasury Secretary, had urged that the end of 1995 should be the dead-line for the next quota review.

A US Treasury official suggested yesterday that this Continued on Page 22 Debt relief strategy finds favour; Poland hopes to cut service obligations; Britain warns over aid, Page 8

Fresh start on the arrears problem

AGREEMENT on a new strategy to deal with arrears owed to the International Monetary Fund marks a fresh start in dealing with a problem that has been of growing concern to virtually all IMF members,

Peter Norman reports.

For although the \$4m total of overdue obligations owed by 11 poor developing countries to the IMF appears small compared with the \$1,300hn of Third World debt outstanding, the growth of arrears and their persistence has increasingly cast doubt over the IMF's sta-tus as the central pillar of the world's monetary system. Not only do the arrears rep-

and its members, they are also the most visible evidence of how the IMF has acquired - albeit involuntarily - some attributes of a provider of long-term development

country persistently in arrears has been to expel it. This measure has been con-sidered so drastic it never has been used.

The agreement, reached after protracted negotiations on Monday, is designed to encourage countries to "work out" their arrears and incorporate into the Fund's articles the less far reaching multitude. the less far-reaching punitive element of suspension from the IMF of a recalcitrant member. It will require 70 per cent of Fund members to approve an individual suspension, which effectively will deprive that member of its voting rights. The overall approach, which

will require approval by 85 per cent of the membership before it can take effect, will allow a Fund member in arrears to earn a claim towards future financing that can be used towards settlement of its

Until now, the only sanction
Largely at US insistence, the that the BdF has had against a scheme has been crafted to

avoid the impression that a country receiving help is being bailed out by the IMF.

The problem country will be expected to pursue sound economic policies to redress its problems. If it makes progress, it may be able to borrow the low interest resources of the Enhanced Structural Adjustment Facility (ESAF), a pool of cash contributed by a number of wealthy IMF members that does not technically count as part of the IMF's resources.

Originally, the US proposed that IMF gold be sold to provide money for helping the countries in arrears but this was blocked by Germany and some other countries.

some other countries.

Instead, it has been agreed that the Fund should be prepared to pledge up to 3m ounces of gold as security in case a nation being helped from the ESAF fails to meet its bligations. To strengthen the Fund fur-

avoid the impression that a country receiving help is being bailed out by the IMF.

raise SDR1bn (\$1.3bn) over five years through increases in charges it levies for exchanging currencies and on the interest rates set by the Fund on its borrowing and lending.

This so-called "burden sharing" arrangement will cost creditor countries three times the amount levied on borrowers. The DMF's policy-making interim Committee agreed that the arrears amendment should be agreed before the end of 1991 as a precondition to the planned 50 per cent increase in the Fund's quotas or member-

> It remains to be seen whether the new provisions can solve the IMF's arrears can solve the IMFs arrears problem. Yesterday, Mr Pierre Bérégovoy, the French Finance Minister, had no doubts it represented an improvement on existing rules. "It is not excessively strict but it recalls that we all have rights and obligations in the institution," he said.

Hungary seeks bridging finance from BIS

By Stephen Fidler in Washington

REFUSAL by some of Hungary's short-term bank creditors to renew credit lines to the country has prompted the Government to request short-term bridging finance from the Bank for Interna-tional Settlements.

The move followed the dec-

laration by Bulgaria in March that it would freeze repay-ments of principal to banks-although that decision had been partly blamed on the benks' deciding to pull out of credit lines to Bulgaria. The move reflects the ner-

vousness of banks about the prospects for debt problems in east Europe and underlines the difficulty of encouraging them to lend in support of economic reform.

The request for bridging

finance, confirmed by European monetary officials in Washington, appears to be viewed favourably by most central banks. The BIS, the central banks. The Bis, the central banks' bank, can only extend such loans when there are agreed BMF or World Bank credits to which the BIS loan can be bridged.

Hungary is negotiating a structural adjustment loan with the World Bank designed.

with the World Bank, designed to help finance economic reform, and a co-financing between the World Bank and

other creditors.

The new Hungarian Govern-ment has repeatedly underlined its intention to meet its debt obligations, despite calls from some candidates in the March election campaign for it to seek debt relief.

Hungary's foreign debt of about \$20bn gives it the high-est debt per head of the popu-lation in eastern Europe, although it has never resched-

uled.
Government officials have expressed confidence that it can refunnce principal repayments due over the next five years of about \$25m annually and cover its annual interest hill of about \$1.4bn.
Officials point out that the difficulties prompted by commercial banks are offset, to some extent, by more favoura-

some extent, by more favourable than expected balance of payments conditions so far this year. Mr Ferenc Barths, president of the National Bank of Hungary, is in Washington for the spring meetings of the IMF and World Bank. In 1982-83 the country rode out a liquidity crisis with the help of a bridging loan from the BIS of \$610m.

Gorbachev orders Red Army to fall in with perestroika

By Quentin Peel in Moscow

PRESIDENT Mikhail Gorbachev yesterday Gorbachev yesterday demanded immediate reforms in the armed forces as the Soviet military establishment prepared for a show of strength across the country today to commemorate Victory Day over Nazi Germany.

Mr Gorbachev insisted that presstrates are strength and include the

perestroika must include the Red Army and sharply attacked the war record of Joseph Stalin, who remains a hero to many of the older military generation.
"We are far from being satis-

fied with the current situation in the army," said Mr Gorba-chev in a reference to poor con-ditions and discontent. "And of course it also cannot be beyond the pale of criticism." He rounded on Stalin's war

record, saying the former leader had ignored reliable warnings of the German attack. Those who were attack. Those who were inclined to trust their common sense he stigmatised as provocateurs and enemies of the people," he said. Tension between the civilian

authorities and the military has become increasingly evident in recent weeks - an-other military commander warned yesterday of possible army intervention in Lithuania to prevent the republic's seces-

Lt-Col Valery Shorupov, dep-uty commander of the Soviet Army garrison in Vilnius, the Lithuanian capital, called for presidential rule to be intro-duced to avoid bloodshed in the republic and warned that the army might be "pulled into the whirlpool."

In the Kremlin on Monday, Mr Gorbachev had faced stark criticism from serried ranks of

wartime veterans who were demanding a ban on alterna-tives to the Communist Party and a return to strong disci-pline from the Soviet leader

The veterans called for a crackdown on "anti-socialist forces" and a ban on "the formation of parties and organisa-tions contrary to the constitu-tion of the USSR and the

given the go-ahead for a big military parade through Red Square today, as an apparent sop to the discontent in the armed forces. It is expected to include about 100 more vehicles than the low-key Continued on Page 22

Brussels seeks early agreement on VAT collection compromise

By Lucy Kelleway in Brussels

THE EUROPEAN Commission yesterday put forward its compromise on how value added tax should be collected once border frontiers have been

It also warned that the 1992 deadline for removing frontiers would be missed unless mem-ber states agreed quickly on the compromise.

The scheme would allow

member states to continue col-lecting VAT until 1996 in the country where the goods are consumed, with goods zero rated for export within the Community, as at present.

The existing system of cusoms checks would be replaced. by a system of fiscal control, designed to cut the administrative burden on companies and provide effective checks against fraud. At the end of the transition period, the system would be altered more funda-mentally, with the tax col-

single country.
The transitional arrangements were given a warm wel-come by the UK, which had

been arguing for a similar sys-tem for several years. Mr Brian Unwin, head of the customs and excise, said that they would involve companies in much less paperwork and would provide a boost to intra-EC trade. They would also provide an effective con-trol against fraud and obviate the need for Community-wide harmonisation of tax rates

However, France, which had suggested a more cumbersome

to move to a new system after twice, and that if the trans

system of its own, is believed to be unhappy with the Com-mission's ideas. While most member states are likely to agree in principle to the first stage of the plan, many are unhappy about making any firm undertaking now

The UK argues that there is no need to change the system arrangements work they should be made permanent. The Commission had origi-nally proposed that the shift to a "country of origin" system should happen at the begin-ning of 1993, but had to drop the idea in the face of unanimous opposition from member Tinder the plane all frontier

checks on goods would be scrapped at the end of 1992, and with them would go the cumbersome Single Administrative Document, a 50 ques-tion form that exporters have to fill in for every consign-ment. In its place most companies would be required to sup-ply monthly information on the total value of their imports and exports within the Community. In addition, large companies would have to complete a monthly form requiring 10 further pieces of information. "Large" companies would be defined statistically to catch the 15 to 20 per cent of Euro-pean companies which make up some 80 per cent of Community trade. In order to protect against fraud, member states would be responsible for collecting information relating to their own companies, which they would be required to submit on request to other countries, usually within three

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Global banking: A case of vertigo Energy: Cleaning up the nuclear debate 21 International Banking: Survey Section III 23,25 4,5 ... 23,27

Religious beliefs in Malaysia focus ethnic tension



Mohamed, the Prime Minister, continues to fan his party's Image as a magnanimous political brother, and, before a national audience, continues to present Islam's mod-

lected at every stage of the pro-

duction chain, as within a

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yield: 8.04% Long Bond: 96.2 yield: 8.82%

Marshall

to help

By David Buchan Brussels

aid money

E Germany

THE EUROPEAN Commission

yesterday approved West Germany's decision to use money plling up under the old post-war Marshall Plan aid to spur investment in East Germany, provided the interest rate subsidy scheme is open to all European Community communies, not just German

companies, not just German

Money available from the fund, used mainly to bolster investment in West Berlin latterly, will total DM6bn (£2.16bn) over the next four

years.
The aid takes the form of 15-year loans with interest

rates of two percentage points below market levels and a

repayment.
It is designed to respond to pressing East Garman needs in starting up new businesses, cleaning up the savironment, modernising industrial plant, and halping new tourist resultiness.

EUROPEAN NEWS

Brussels sets targets for talks on future of Efta

THE European Commission yesterday set itself goals for forthcoming negotiations with the European Free Trade Association which could break or re-make its negotiating part-

The proposals must go to EC foreign ministers for approval early next month, before the long-heralded negotiations can begin on the creation of a 19state European Economic Space (EES) between the 12 EC ember states and the six Efta members - Finland, Sweden, Norway, Iceland, Austria and Switzerland - plus Lichten-

stein.
The talks could either remould Effa into a supranational organisation or lead to a

rash of applications by its members to join the EC.

The trickiest part of the attempt to let goods, services, capital and even, to some extent, labour flow freely around a market of 350m people. ple is for both sides to agree to common rules governing the EES without compromising

their sovereignty.
Brussels is proposing that Efta members can, through special joint consultation bodies, help "shape, but not make"
Community decisions. Thus
the Commission's proposed
negotiating mandate states

Turkey accused

TORTURE and other human

rights abuses continue unabated in Turkey six months

after the Government proposed new safeguards, according to Annesty International

"In early 1990, thousands of people remained imprisoned for political reasons, including hundreds of prisoners of con-science convicted for their

non-violent political or reli-gious activities," the human rights organisation said.

Among them are members of political organisations, trade

unions and Kurdish groups as

well as journalists and reli-gious activists. The use of tor-ture continues to be wide-

spread and systematic, in some cases resulting in death."
Turkey ratified the UN Con-vention against Torture in 1988.

of torture

Britain and Austria yesterday agreed it was unrealistic to pursue Austria's application for membership of the European Community before comple-tion of the single European Market at the end of 1992, writes Robert Mauthner.

In informal talks in London, Mrs Margaret Thatcher, the UK Prime Minister, told Dr Franz Vranitzky, the Aus-trian Chancellor, that the EC had too much on its plate to envisage an enlargement of the Community.

the Community.
Dr Vranitzky emphasised, however, that Mrs Thatcher had adopted a fundamentally positive attitude towards Austrian membership. This was confirmed by Mr Francis Maude, British Minister of State for Foreign Affairs, who told Austrian television he would be "surmised" if who told Austrian television he would be "surprised" if Austria was not part of a much larger Community by the end of the century.

that every aspect of the Com-munity's decision-making autonomy must be protected, including that of the European

Mr Jean-Pletre Cot, leader of the Socialists, the largest group in the parliament, this

week warned that giving Efta a say in EC law-making would ermine democratic control. The Strasbourg parliament would be deterred from amending legislative proposals that had been already been agreed with Efta, ha complained.

The Commission also says that Efta members will have to give their oversigning powers.

give their organisation powers to control trade distorting state aids and restrictive business

to control trade-distorting state aids and restrictive business practices equivalent to those which Brussels wields over the Twelve, so that "equal competitive conditions" are achieved. However, some EC diplomats have criticised the Commission for taking too long in setting over-ambitious goals.

One diplomat said: "It is not the Community's job to tell Effa how to fulfil its obligations, nor is it right for the Commission to urge that a mini-Commission be established in Geneva" — where the relatively tiny and powerless Effa secretarist is located.

A third contentious issue in the negotiations concerns Brussels' demand that Effa treat third countries in some areas just as the Community does. Otherwise, the Commission worries, Effa could undermine the reciprocity provisions in EC legislation, particularly on financial services.

Albania signals further move to end isolation

By Judy Dempsey

ALBANIA yesterday edged further away from isolation when Mr Adil Carcani, the Prime Minister, said his coun-try would join the Conference

try would join the Conference on Security and Co-operation in Europe (CSCE).

In a speech reported by the official news agency, he said "our concern and commitment in the cause of peacs, security and fruitful co-operation among the European states among the European states remains permanent...[from this stems our desire to join the process of European co-operation and security and render our possible contribu-tion to its progress."

Albania was the only Euro-

ised in 1975 after European nations, together with the US, Canada and the Soviet Union, signed the Helsinici Final Act.

The act provided a framework for strengthening security and co-operation in Europe through improving hyperature. through improving human rights and economic contacts etween east and west. Mr Carcani's announcement

tomes just three weeks after Mr Ramiz Alia, head of the ruling Communist Albanian Labour Party, said Tirana hoped to re-establish relations with Washington and Moscow. This is expected to be dis-cussed with Mr Javier Pérez de Cuellar, the UN Secretary Gen-

Companies' plans 'affected by E Europe'

By Tim Dickson in

SEVENTY per cent of top American and European com-panies have re-thought their business plans in the light of recent events in eastern. Europe, according to a survey published yesterday by busi-

published yesterday by busi-ness advisers KPMG. Almost one Midd admit to having "substantially" reworked their strategies. Interest is keenest in the opportunities in Rast Ger-many, Hungary and Czechoelo-vakia — with Poland ahead of the Soviet Union — but compa-nies generally do not expect an early contribution to their bot-tom line.

The conclusions are based on telephone interviews with the chief executives of 50 US companies and 58 European companies conducted during March and April after the elections in East Germany.

tions in East Germany. Around a fifth of the respondents on both sides of the Atlantic were financial institu-

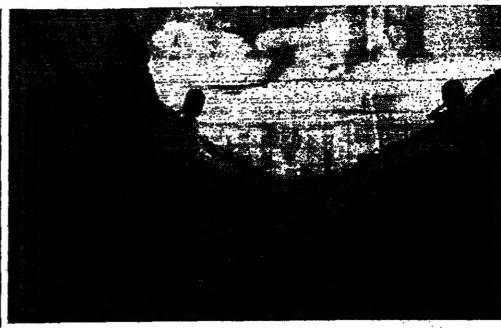
Differences of view are expressed on the impact on the single European market, with around one half of the Americanum on the american market in that around one nam or the American companies suggesting that integration will be speeded up by changes in the east and nearly one third of European businesses seeing a slowdown.
Mr Scott Cormack, head of
the Brussels-based European
Business Centre of KPMG,
said: "Major companies in the
US are more interested in eastern Europe than in non-EC
west European countries

ern Europe than in non-EC west European countries.

"Only 12 per cent of US and 19 per cent of top European companies said they planned to extend trade in countries such as Switzerland, Austria, Sweden, Norway and Finland."

On the profit potential from the East, around half the US companies said they expected expansion in esstern Europe to add only \$10m (26m) to their add only \$10m (25m) to their total business over the next

three years. Suropean companies, on the other hand, were more optimis-tic, with 28 per cent forecasting contributions of \$25m and over (against just 10 per cent from the US sample).



Troops and armoured vehicles from the Soviet garrison in Vilnins, the Lithuanian capital, line up in preparation for the traditional Victory Day military parade today. A senior Soviet officer in Lithuania said the army might have to intervene if tension increased in the breakaway Baltic republic and he called on President Mikhall Gorbachev to take over its running from the Kremlin. In London, Mrs Kazimiera Prunskiene, the Lithuanian Prime Minister, appealed to Britain to support her republic in its independence struggle. In the sister republic of Estonia, the parliament yesterday voted overwhelmingly on a name change to Republic of Estonia from the Estonian Soviet Socialist Republic. Deputies also agreed to restore the pre-war cost of arms at the expense of the hammer and sickle.

West German exports at US seeks to block progress on emissions

THE US is claiming the support of Britain, Canada and the Soviet Union in an attempt reached a record monthly high in March, producing little sign of the reduction in the trads

the Soviet Union in an attempt to block an international agreement to stabilise emissions of carbon dioxide, the main greenhouse gas, by the year 2000, writes John Hunt.

This was disclosed last night in a leaked talex sent by the Bush Administration to the US embassy in London setting out the American position at the environment conference which opened in Bergen. Norway. opened in Bergen, Norway,

opened in Bergen, Norway, yesterday.

Mr Andrew Dilworth, of Friends of the Earth, the environmental organisation which obtained a copy of the massage, said it exposed the "pathetically weak" international position of Mr Chris Patten, the British Environment Secretary. "The US is looking to sell our European partners abort," said Mr Dilworth.

The Department of the Environment in London said: "It is nonsense to suggest any collu-

nonsense to suggest any colla-sion between the UK and the US to confound any of the objectives of Parene

record level in March By David Goodhart in Bonn

WEST GERMAN exports.

surplus expected this year, even though imports were at their second highest monthly level ever. The total value of exports in

March was DM60.95bn (£22bn), slightly higher than the previ-ous record in June last year, while imports reached DM47.55on.

Compared with March 1989, the value of experts rose by 11 per cent and imports by 12 per cent. But the trade surplus rose to DM13.4bn this March from DM12.8bn last March. The surplus for the first quarter has risen to DM86.9hn from DM26bn.

from DM36bn.

The latest manufacturing order estimates — showing a 3 per cent rise from February to March — suggests that export-driven growth is not fading. Foreign orders rose 10.5 per cent but domestic orders were only 1.5 per cent higher.

• West German print workers have settled for an hours and

pay package similar to that agreed at the end of last week for the im workers in the metal and electronics industries. Weakly hours will be cut from 37 to 35 in one step in April 1995, a few months before the metal industry. Print work-ers have also won a 5.8 per

accompanied regotiations in the metal and print industries has not completely subsided; postal workers are stepping up warning strikes in pursuit of longer breaks in one of the first hig tests of the new postal management since the changes accompanying the reform of the Bundespost last year.

• East Germany is expected to adopt the West German tax system on January 1 1991, according to Mr Martin Mass-sen, the tax expert in the East German Finance Min-istry. Some taxes, such as value-added tax and other

consumer taxes, will come in somer, with the economic and

Non-German companies can apply for the subsidized losss, but must do so through banks in West Germany, including the branches of foreign banks In response to fears by Bonn's BC partners that West Germany is stealing a march on them in the East German market, the Commission has pressed for the West German Marshall aid to be opened to anyone ready to invest in East Germany. cent annual pay rise. But industrial action which

Germany.

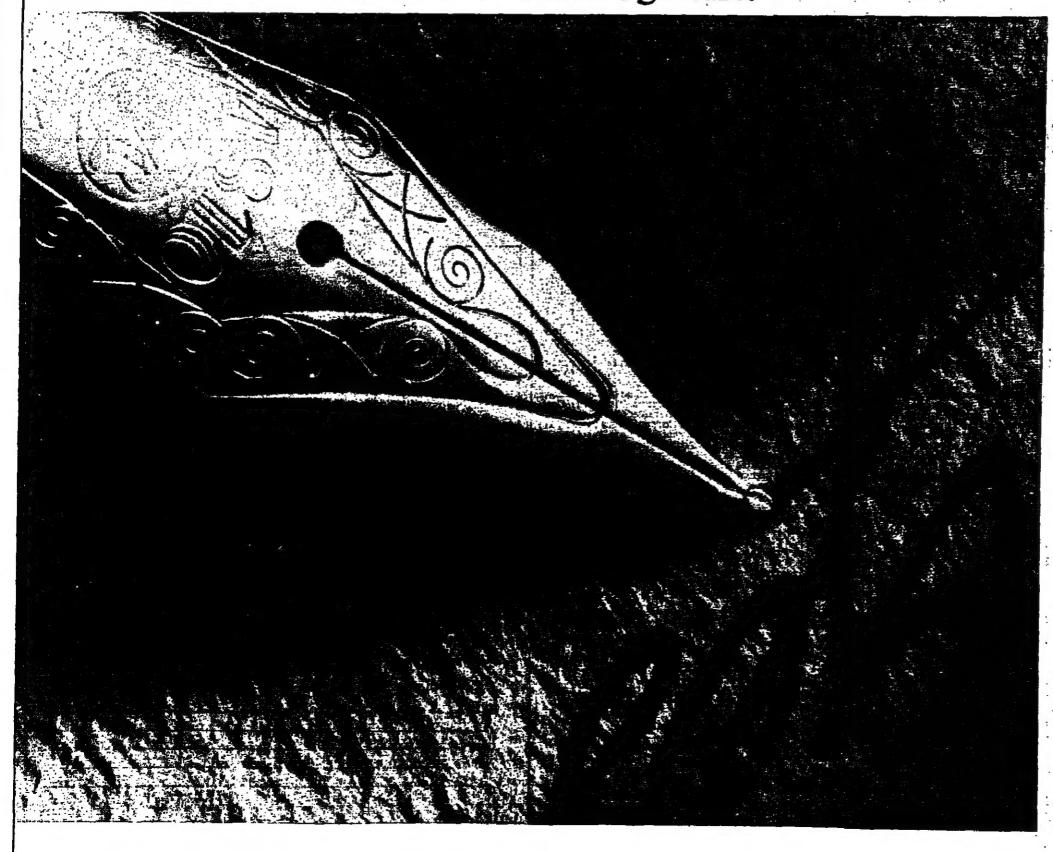
• East Germany and Bolgaria yesterday signed 10-year trade and co-operation agreements with the European Community, phasing out quotas on their exports in the EC by the end of 1935.

The EC-East German accordwill only last, in fact, until East Germany joins West Germany, and therefore the EC, probably sometime partyear.

But Mr Gerhard Pohl, the East German Economics Minister, said his country would use the consultation would use the consultation procedures in yesterday's accord to ensure that Brussels was fully briefed on the current negotiations on milon between the two Germanys.

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Market winds blow through once walled-in industry Censure motion

icals — was condemned by unfavourable sites, outdated technology, and safety and

mental problems.

western markets.

environmental problems.

He said, however, that other areas of East German chemicals — above all petrochemicals, accounting for about 40 per cent — often had modern plant and equipment and could become competitive on western warkets.

Mr Strenger is also president of the West German Chemicals Association.

He made clear that, even after unifi-cation, Bayer was looking at Kast Ger-many above all as a market for products and technology rather than as a potential

East Germans await shake-up that will come when economic union is forged, writes Andrew Fisher

ITH German cur-rency and economic Others are less union set for July 2, the change in East Germany from communist rigidity to free market will be bewilder-ingly swift. As factories are modernised or closed, jobs will go – estimates range upwards of 1.5m – and others will spring up as new businesses develop. Nobody knows how East Germany will make the switch, even with West German help

Manh

A quick tour round an East German plant shows why much of industry is desperate to link up with the West. In Elsenach, the ageing Wartburg car factory in the middle of the town looks light years away

way from the efficient plants in West Germany.
Opel, owned by General Motors of the US, has agreed an outline deal with Eisenach under which more than 150,000 Opel care a way will be seen to the care of the US. Opel cars a year will be produced by 3,500 people. At the moment the East German plant makes 75,000 cars with

"We have been mentally and physically walled in," says Mr Siegfried Schiller, deputy director of the Manfred von Ardenne scientific research institute in Dresden, Taking an extreme view he wekens 75 extreme view, he reckons 75 per cent of the kombinate, the

Others are less pessimistic.
Mr Andreas Manksch, deputy
head of the Dreaden regional
council, expects unemployment to be nearer 2m, insisting that economic rebuilding should provide work for all. "Not everyone can keep their mesent job, but they will be able to have a job. There will be a huge structural shift."

The probable extent of this

shift to the free market can be seen in Eisenach, where much work is still done by hand. Not work is sent done by main. Not Opel, VW, nor Mercedes-Benz, co-operating with IFA on trucks, will be able to employ all the workers in the various plants when their agreements take effect.

take effect.
The West Germans intend to help develop supply industries;

WEST GERMAN chemical companies are taking a cautious line about investing in East Germany because of the country's environmental and economic problems,

according to Mr Hermann Strenger, chair-man of Bayer, one of the three leading German chemical groups, writes David Marsh in Leverkusen.

Delivering a sobering picture of the East German chemicals sector, he said the

worst-off part of East German chemicals,

depending on lignite as a feedstock, would have to be shut or heavily restructured.

This part of the industry — accounting for roughly 30 per cent of the country's chem-

IPA, like other kombinate, now makes most of its own parts. mach, many lost assembly jobs can be recreated when the plant's machinery and parts sections become part of a normal supply industry. The 650 workers from Cuba and Mozambique will return home. But that will still leave a big local memployment. local unemployment problem, and the change for those who keep their jobs will be enor-

Eisenach has a taste of the future with a modern plant to produce cylinder heads for engines made by IFA on equipment from VW. Located outside the cramped town centre, the site has plenty of room for expansion. It is here that a new plant for the Coal cost is new ent for the Opel cars is envis-

East Berlin's state planners, headed by Mr Günter Mittag, held the car industry back. Providing for the consumer was a low priority. As Mr Manksch points out, there was an exaggerated emphasis on sectors such as electronics precision engineering, and

The threadbare economy these policies created is all too apparent. While the car is one of West Germany's most suc-cessful products, the lowly Trabant is the most common vehicle on East German roads. Like the more solid Wartburg. it is rapidly being displaced by second-hand western models. Under Mr Mittag's unyield-ing hand, the kombinate were forced into a degree of autarky which has left them ossified and vulnerable. Since 1972, they have absorbed most small

In the Dresden region, says Mr Mauksch, there were 2,445 independent companies in 1960, nearly half in private ownership. Now there are less than 450. The others were shoe-horned into the kombinate. But there were no efficiency gains; the change was organi sational. Until 1972, these com panies made up East Ger-many's version of the Mittelstand, the small busi-nesses that form the backbone of industry in West Germany. Today, many former owners of these nationalised companies want them back. Budding East German entrepreneurs clamour for information about run-

At the opening of a DM200m (£72m) printed circuit board plant, Mr Fischer said his com-WESTERN CHEMICAL COMPANIES TREAD CAUTIOUS PATH OVER INVESTMENT IN EAST

> was building up its sales and counselling network in East Germany and discussing co-operation with companies in areas like Mr Strenger underlined that "large scale investment" was needed in East Ger-many to clean up contaminated industrial sites. Putting up the sums of money for this challenge was the task of governnew supply companies. But that will still leave about 1,000 ment, not of private companies.

invest) does not apply only to Bayer. It applies to the whole of the German chami-cals industry," he said. However, Bayer

Overcoming the years of hardline planning will be gru-elling. Because the East German economy was cut off from the West, companies often had to duplicate development work done elsewhere.

For instance, says Mr Hans Fischer, head of Robotron Mes-selektronik which makes mea-suring equipment, "we had to develop certain microproces sors ourselves. We couldn't

pany, part of the big Robotron electronics kombinat, would be better off alone. Like the rest of the group, his unit wants western partners and has one co-operation deal with Philips of the Netherlands. He admits the plant, near Dresden, would never be built today. The idea was to save on imports. But the free market will expose it to the blast of competition. For the first year, the plant will supply local and Comecon needs. But then it will compete with Asian and other produc-ers. Mr Fischer knows his company has too many workers by western standards. It employs 4,600, but after currency union, he reckons it will have to cut back as costs rise. Many employees will find work with

threat to French Government

By William Dawkins in Paris

BELEAGUERED French Socialist Covernment today faces the most serious threat from a censure motion in the two years since it came to power, although it is expected to avoid defeat narrowly.

The motion, tabled by the three centre-right opposition parties, will be considered today by the other main opposition force, the Communist Party, which is as yet unde-cided. The combined forces of non-Socialists would unseat the minority Government. The Communists bailed out the Socialists in three previous censure debates, but their loyalty is less certain this time.

In another expression of the declining popularity of Presi-dent François Mitterrand and his policies, post and telecom-munications workers are planning a strike and demonstrations in central Paris today. They are protesting against the separation of post and telephone services

Opinion polls attribute the decline in the President's popu-larity to people's perception that he is too keen to hoist France's international profile at the expense of ordinary vot-

ers' interests. He is also blamed for failing to heal per-sonality rifts within his own

The censure motion, to be debated in parliament today and tomorrow, brings to a head a murky 18-month controversy about underhand methods used by most political parties

to raise election funds. Earlier this year, the Gov-ernment tried to make a fresh start, with a tough new law on party funding. Tacked on was party lunning. Tacket on was an amnesty for earlier offences, but specifically excluding politicians and those who had personally gained from corruption. What has enraged the opposition is that the amnesty has in practice had precisely the opposite effect—that of clearing politicians and condemning party supporters.

that of clearing politicisms and condemning party supporters.

Only last month, a court unwillingly declared that a minister in a former Socialist Government, Mr Christian Nucci, charged with financial corruption, had no case to answer. Later, another court found against nine consultants and company directors charged with using dishonest methods with using dishonest methods to raise party funds.

THE POWER OF BELIEF: No. 2 in a series

New proposal over status of Airbus

By Paul Betts, Aerospace Correspondent

BRITAIN AND West Germany are studying new proposals to transform Airbus Industrie, the four-nation European air-craft manufacturing consortium, into a public limited

company (PLC).

Professor Roland Smith, chairman of British Aerospace, and Mr Edzard Reuter, the head of Daimler-Benz, the West German parent of Messer-schmitt Rollow, Plans (ASP). schmitt-Bolkow-Blöhm (MBB), are understood to have commissioned a report on chang-ing Airtrus Industrie's special legal status.

The plan would be to trans-form the consortium from a

French Groupement d'Intéret
Economique (GIE), a form of
partnership without the same
accounts disclosure obligations British PLC or its French or West German equivalent. BAe and Daimler, the two private sector partners in Air-

bus, have both argued in favour of accelerating the process of turning Airbus into a more transparent and commu-cially oriented enterprise. B Aerospatiale, the French state-controlled partner, has been cool to the idea. It appears wor-ried that its leading position in Airbus may be undermined. The four Airbus pariners are Aerospatiale and MBB with

37.9 per cent each, BAe with 20 per cent, and Casa of Spain with 4.2 per cent.

A report last year recommended changes in the Airbus structure to make it more transparent and streamline its

Mr Hans Friderichs, the Mr Hans Friderichs, the chairman of the Airbus supervisory board, has also recently come out in favour of a change of status. "In view of its large production volumes, Airbus needs more transparent accounting procedures and a shorter decision-making circuit." he said. cuit," he said.

He suggested that Airbus be transformed into a holding company based either in France or West Germany or embracing some broader European status. Each membe pean status. Each memoer should set up a separate sub-sidiary to bring together all its Airbus activities. (BAs and Daimler have already done this.) These would then be linked to the new holding com-

Apart from likely French tins is expected to face prob-lems. These include the need to capitalise the new PLC and allocate assets which currently constitute the bulk of each partner's commercial aircraft operations.

Regional party alters the face of Italian politics

ITALIAN politicians were yesterday struggling to adjust to the arrival of a new right-of-centre political force. The Lega. Lombarda robbed votes from all the established political parties at last weekend's local elections to become the second largest party in its native region of Lombardy.

Analysts are convinced the Lega is more than a passing phenomenon and that it could go on to realise its ambitions to build a new popular move-ment throughout the north and centre of the country in alli-ance with other regionally-based leagues.

based leagues.

More a movement than a
carefully organised political
party, the Lega captured 19 per
cent of the vote in Lombardy and around 18 per cent in Milan, having given a strong warning of its steady mobilisa-tion when it polled 8.1 per cent in last year's European Parliament election. It also polled 5-6 per cent in the Piemonte and the Veneto, whose separate local leagues also advanced to 56 per cent shares of the vote. At a practical political level, the advance of the Lega Lombarda will greatly complicate

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the formation of local adminis Italy's richest and most popu-lous regions. In many cases, the main national governing parties, the Christian Demo-crats, Socialists, Social Demo-crats, Republicans and Liberals will be forced to turn either to the Greens or Communists, or

both to form majorities.

Many national leaders were Many national leaders were reluctantly accepting yesterday that the onward march of the local leagues reflects a gathering protest against the established governing perties in the absence of any credible alternative to their regime. The near collapse in the Communist Party's support from 30 per cent five years ago to 24 per cent makes it a distant prospect as an alternative government.

While the Lega Lombarda's policies lack clear definition, they favour a more federal system of government, arguing that Rome is dominated by southern politicians who waste southern politicians who waste the region's wealth on grandi-ose and corrupt schemes for developing the Mezzogiorno. The racist overtones to its anti-southerner strategy are supplemented by calls for the repatriation of Third World immigrants without estabimmigrants without estab-

fished jobs.

Among the governing parties, only the Socialists increased their vote compared to the same elections five years ago. This should help guarantee that the present Government, led by Christian Democrat Mr Giulio Andreotti, will stay in power until the first part of next year when an early general election is likely. The commune of Palermo provided one of the most spec-tacular results where the DC increased its share from 40 to 48 per cent. This is seen as a personal success for the mayor, Mr Leoluca Orlando, despite the fact that his campaign against the mafia has seriously divided his local party.

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Building On Beliefs



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AUSTRALIA'S re-elected Labor Government yesterday set out an ambitious programme of economic reforms combined with tight spending controls for its fourth three-year term. Details of the programme liamentary sitting since the March election by Mr Bill Hayden, the Governor-General, in a speech written by Mr Bob Hawke, the Prime Minister. under Australia's constitution, Mr Hayden represents Queen Elizabeth, the head of state, when she is not in Australia.

Labor won 78 seats in the 148-member House of Repre-sentatives, an overall majority of eight, in spite of winning fewer votes than the conservative Liberal/National party coalition. The Liberals have 55 seats and the National Party

14. There is one independent.
Mr Hayden said the Government's priority was to main-tain "the urgent and sweeping task of national reform" required to create a stronger economy and fairer society. a

The Government plans broad menu of structural reforms, including further reductions in trade protection, deregulation of domestic avia-tion, increased competition in telecommunications, shake-up of land transport reg-ulations, and labour market

reform, especially among Australia's notorious waterfront Trade with New Zealand across the Tasman Sea will be a high priority. A merger of the Australian and New Zea-land aviation markets is to be considered, and the Govern-ment wants to emulate-cost

cutting already achieved by New Zealand in shipping. The reform programme is expected to get under way with the release today of a report recommending big changes in rail transport. Further reports on telecommunications and broadcasting are expected

The reform programme is widely regarded as overdue, and has broad support because of Australia's worsening economic problems. However, there are doubts about the Government's ablity to over-come opposition among trade unions and to achieve agree-

ments with some state govern-Mr Hayden said the Govern-ment would maintain its tight fiscal stance and firm monetary policy, and expected sigof inflation and the deficit on the current account of the bal-

ance of payments. He gave no timetable for the improvement. The Government is likely to face an early challenge when it meets state premiers shortly to set spending and borrowing targets for the coming finan-cial year, which starts in July.

My Hayden said the six states and two territories would be asked to accept cuts in spending and borrowing. The federal budget is already

NZ 'blackmailed' by France

France "blackmailed" New Zealand into agreeing that two French spies convicted of the Rainbow Warrior bombing should serve their sentence on the French Pacific military base on Hao atoll, Mr David Lange, former New Zealand Prime Minister, said yesterday, Dai Hayward reports from

The French threatened to wreck New Zealand's farming industry," said Mr Lange. It would force EC restrictions on NZ's butter and lamb trade.

Labor plans | Korea's moon villagers suffer while real estate prices soar

Rising demand and land speculation have made the housing shortage the number one problem, reports John Ridding.

HE reality of Seoul's Daldongnae, or moon villages, belies their romantic name.

So called because of their location on hills, the first places struck by moonlight. but also the last to receive utilities and water supplies, they provide housing for the poorest section of the urban population. Families live in a couple of rooms, usually less than 15 square metres each, and pay "key money" or a fixed deposit of Won 10m (28,630) even for

A symptom of the massive urban migration which has swelled Seoul's population to more than 9m, the Daldongnae also demonstrate the nationwide and increasingly serious problem of South Korea's housing shortage and rising living

"It is our number one problem," admits a senior official at the economic planning board. It is a focus for social discontries a nocus for social discon-tent, fuels resentment about widening gaps in asset distri-bution, and exacerbates resent-ment from the have-nots. Trade unions describe it as one of the principal concerns fac-ing their members, while the surge in real estate speculation and rental costs has fed the rising rate of inflation.

President Roh Tae Woo has also expressed concern. In an address to the nation this week, he said "rising housing prices have dashed the hopes of many citizens to own their own homes. Low-income fami-lies in particular have been

THE South Korean Government yesterday announced its strongest mea-sures yet to curb real estate speculation, ordering 49 leading business groups to sell surplus land by the end of the year, writes John Rid-

ding.
The measures, which were announced by Mr Lee Seung Yun, the Minister for Economic Planning, also prevent conglomerates from buying new land. Businesses which fail to comply will be subject to fines and barred from obtaining new credit.
Real estate speculation has become one of South Korea's most pressing social and economic problems.

According to Mr Lee Kyu Hwang, director general of the Land Bureau at the Ministry of Construction, there are 1.2m people on the waiting list for small public apartments and 790,000 more awaiting private apartments. The Korea Development Institute estimates that the housing supply ratio, the total housing stock divided by the number of households, has declined from 78.2 per cent in 1970 to about 70 per cent last year. In Taiwan, the compara-ble figure is about 90 per cent, while in the US and Europe the ratio is generally over 100 per

The crisis has arisen out of a combination of increased demand and limited supply of land and housing. In addition to the underlying shortage of land resulting from

The Scoul stock exchange, which has rebounded strongly from its near collapse at the end of last month, gained 4.96 points yesterday to chose at 796.54. Analysis said the fairly meagre gains reflected the fact that yesterday's announce-ment had been widely fore-shadowed and had already

snadowed and had already improved market sentiment. The amount of land which companies will be forced to sell is considerable. According to Yonhap, the official news agency, the 30 largest conglomerates own real estate worth at least \$18bn (£10.77bn) However, it is not known how much is held for known how much is held for non-business purposes.

Korea's mountainous geography, housing supply has been limited by regulations restricting the use of land and the price of new buildings. Strict callings have been placed on the callings.

callings have been placed on the price of new dwellings, reducing the incentives for builders, while taxation of idle land has been minimal.

Public supply of housing has also been himited. "In the 1970s and 1980s the Government put every effort into developing exports and the economy," says Mr Kim Kwanyoung of the Korea Development Institute. "As a resulf, housing was under-invested."

This has coincided with a

This has coincided with a sharp increase in demand. South Korea's rapid urbanisarapid industrialisation, has prompted massive migration to the cities. More than a quarter of the population lives in either Seoul or Pusan, with the other big cities accounting for

most of the balance. Other factors include the

prices. According to the KDI, the first quarter of this year saw a 22 per cent increase in the average amount of deposits necessary for renting an apartment. In 1989, the average price of land in Seoul rose by

ever, the land and rental price rises have increased disparities in wealth and the gap between

trend towards nuclear family units and increased corporate demand for land as industry seeks to expand into new facili-

But both supply constraints and increases in demand have been exacerbated by rampant real estate speculation Big business groups, seeking higher returns than the stock market and manufacturing investment can offer, have been particularly active.

According to government fig-ures published last month, the 30 chaebols, the large business groups which dominate the economy, purchased land val-ued at between Won 8.8 and 5 trillion (million million) last year. Hyundai Group, one of the largest conglomerates, is estimated to own real estate worth Won 19 trillion.

The immediate effect of the limited supply, increased demand and speculation has been to prompt sharp rises in land and rental over 30 per cent.

More fundamentally, how-

Housing supply ratio (Housing stock divided by number of households)

property owners and lessees. The rich are getting richer and the poor are getting poorer," complains a Daldong-nae resident.

- Ptural

Given the egalitarian nature of Korean society and the general unpopularity of the big business groups, such sentiments provide a source of social tensions.

The Government is respond-ing in several ways. "This year we expect to build 450,000 houses - 200,000 of them pub-lic," says Mr Lee Kyu Hwang. "Our target for 1992 is 2m new homes, most of them under 25.6 pyong (one pyong is 3.3 square metres) so that ordi-nary workers can afford them."

Housing finance is also being improved. Funds made avail-able for purchases and con-struction rose from Won 760bm in 1987 to Won 2.68 trillion last in 1987 to Won 2.68 trillion last year. Private construction, too, is being encouraged. Restric-

tions on land use are being

eased and the limits on new house prices are being

At the same time, the Gov-ernment is addressing the more difficult problem of curb-ing speculation. Legislation this year introduced a radical new concept of public land ownership. Land holdings are limited, to 660 square metres in central Seoul, and if this limit is exceeded the surplus land must be sold or a surcharge

Still more ambitious are plans to introduce capital gains taxes on land holdings, rather taxes on land holdings, rather than just land transactions. This year, the 24m units of non-government land will be assessed for their value. On September 1, after an appeal-period of a month, these values will be amnounced, providing a base for a tax on the land's base for a tax on the land's increase in capital value. "No other country has tried such a scheme," says Mr Lee.

Iraq boasts

arms trigger

PRESIDENT Saddam Hussein said yesterday that Iraq had obtained a sample of an American electronic capacitator — which the US says could be used as a trigger for nuclear weapons — and was now making its own copies. In March, Britain and the US said they had seized 40 of the devices at London's Heathrow airport, foiling a plot to smuggle them to Iraq.

"Only five days after the US announcement about the so-called nuclear triggers, our fighters at the [Ministry of Industry and] Military Industrialisation succeeded in producing capacitators similar to those so-called triggers," Presidence

those so-called triggers," President Saddam told Iraq politi-

The president displayed two of the Iraqi-made devices and what he said was an American

sample. "Can this detonate a nuclear

of nuclear

By Our Foreign Staff

A more direct approach, amounced in recent week, is to force the chaebol to self supplies real estate holdings by the end of the year. The Gossament has said that if no much has ris found it will buy the land itself at acquisition cost. Despite this armount of me sures, however, many etil doubt that the problem will be resolved. "We have enough tools," says a research analysi at the Korea Research hasiltate for Human Settlement the tools are worthless political will.

political will."
Part of the problem, he believes, is that those who will suffer under the problem of the decision-making and enterpowent process. In addition, the previous attempts to regive the problem have come to little, raising doubts show the chaebol are a very powerful lobby and are adept at anging loopholes."

But others are less pe But others are less pessing-tic. "Previous attempts have certainly failed," says one ana-lyst, "but the Government does now seem to realise that the time for talk is over." Presi-dent Roh's direct intervention is seen as evidence of a new-found covernment commitfound government compli

ment.
Clearly, the problems cannot be quickly solved. All of the measures, from capital gains taxation to forced land siles will take months and even years to implement. In the meantime, the tensions artific from escalating rest and house prices are unlikely to diminish.

Hizbollah

leader damps

hostage hope

A TOP pro-frantan les

A TOP pro-Iranian leader quashed hopes yesterday for the early freedom for 15 Western hostages in Lebanou, blanding US intransigemee, Reader reports from Beiret. Mr Hassein Musawi, an Hiabblish (Party of God) leader, said the captives could be held beyond this year because of Washington's refusal to negotiate with hostage-takers.

He said "positive indications" of a breakthrough in the hostage crists that followed the release last month of American hostages Robert Politill and Frank Herbert Reed "have

Frank Herbert Reed "have

diminished".

• Iran has hinted that Britsin

would get no help in freeing British hostages in Lebanon

while an Iranian student was

in a British jail without trial.

The British press as well as British politicians and (the Church of England) would do well to demand some explana-

tion from the government for

its malicious treatment of Mos-lems in England including the

imprisonment without trial of the Iranian student," the Iranian news agency IRNA said.

Nigeria yesterday announced a

big cut in oil output in line
with moves by other states of
the Organisation of Petroleum
Exporting Countries to support
prices, which have fallen by up
to 25 per cent this year, Reuter

Nigeria cuts

oil production

Economic blockade for Bougainville By Kevin Brown

THE Government of Papua New Guinea (PNG) yesterday announced an economic block-ade of the mining island of Bougainville after talks with local pro-independence rebels

Mr Ted Diro, the deputy Prime Minister, said only ship-ping and airline services carrying essential medical sup-plies and fuel for the island's hospital would be allowed. The banking and telecommunications systems have been ordered to close.

a statement from Kieta, the Catholic Commission for Jus-tice and Peace, which accused the PNG Government of "a hidden agenda to destroy the

Mr Diro said a five-hour cabinst meeting had agreed to call out the PNG defence forces to enforce the blockade. He said there was no intention to land on the island, but the Government was anxious to have police there as soon as possi-

Mr Diro said the Govern-ment was ready to reopen "meaningful" talks. However, the Government will not dis-cuss the rebels' main demand

r secession from PNG. In Canberra, the Australian Government announced that Mr Bob Hawke, the Prime Minister, will visit PNG next month. Australia also announced an additional A\$20m (£9.09m) in aid to PNG to help replace lost income from the copper mine on Hougainville, closed by the rebels in May. in May.

The announcement of Mr Hawke's visit follows rising tensions between Australia and PNG over criticism of the PNG Government by Senator Gareth Evans, Australia's For-

eign Minister.

Mr Michael Somare, PNG
Foreign Minister, said in
response that he was "very
concerned" about Australian
comments made "without the benefit of details".



Twenty-one army rebels cheered defiantly when they went on trial yesterday in the first court martial of officers linked to December's bloody military attempt to overthrow Philippine President Corazon Aquino, Reuter reports from Manila. They included Navy Capt Danilo Pizarro (right), Brig Gen Jose Comendador and Brig Gen Marcelo Blando (right).

Defence lawyers immediately blocked

Banks agree \$430m

THE Philippines expects the release of about \$490m (9257m) in new loans from foreign commercial banks around the mid-

dle of this month, Greg Hutch-inson writes from Manila.

The amount drawn will rep-

resent the first tranche of the \$714m in bonds which Manila

is to issue to about 80 creditor banks. The country's total debt

stands at \$26.5bm.
The bonds issue results from

the most recently debt reduc-

tion agreement with foreign banks. Under the deal, the

Philippines loans

the arraignment of the two generals and 18 other officers by challenging the authority of the seven-member military court to try the group on mutiny and

By Philip Gawith in Johannesburg

LABOUE accords signed on

LABOUR accords signed on Monday between the employers' federation, Saccola, and union groups Cosatu and Nactu will go a long way towards improving the industrial relations climate soured by the divisive 1988 Labour Relations Amendment Act.

The agreement on amendments to the act took more than two years to negotiate.

than two years to negotiate. It will be forwarded to Mr Eli

murder charges.

When the military prosecutor saggested postponing the trial until legal issues raised by the defence were resolved, several defendants shouted "Yes!" and broke

A defence lawyer, Mr Oliver Lozano walked out in protest at the exclusion of journalists and the defendants' relatives from the heavily-guarded courtroom.

The 21 defendants were the first officers to be tried in connection with the sixth

and most serious army coup attempt against Mrs Aquino, in which 113 people died and 600 were wounded. Hundreds of other soldiers are being investigated.

a reversion to the pre-Septem-ber 1988 definition of unfair labour practice. It also con-

tains a set of basic worker rights, including the right to bargain collectively and the right to strike.

Commenting on the agreement Mr Nass Steenkamp, corporate affairs director at Gencor, said: "It has gone a long way towards legitimising our labour law, in which the people most affected previously had no say. I don't think we will again see labour law being

again see labour law being made without the full involve-

bomb?" he asked. "I haven't seen a nuclear bomb." he to be a nuclear bomb... but this is one of the capacitators they talked about; they did not capture all of them."

Five people and two British companies were accused in the US in late March of conspiring to supporte the capacitation secret receiver. to single top secret nuclear weaponry to Iraq from the US. The indictment was passed down after a 18-month "sting" operation. Iraq denied it was making nuclear weapons and said it wanted the capacitators for least research.

for laser research. Yesterday there was no immediate statement on Mr Saddam's latest boast from London or Washington, but officials said they remained opposed to any Iraqi attempt to obtain equipment which could be used for nuclear

Baghdad has consistently surprised the West with its technological progress since the end of the Gulf war against Iran in 1988, and west-ern officials were not sure whether Iraq had the ability to make such sophisticated elec-tronic devices so quickly.

South Africa

reports from Lagos.

The amount that Nigeria "The amount that Nigeria was supposed to be making in excess of its quota was 140,000 barrels per day (b/d). This is the amount by which we intend to cut down," Mr Jibril Aminu, the Oil Minister, said.

The 18 members of Opec decided at an emergency meeting in Geneva last week to cut output by 1.445m b/d.

Moroccan police hold fundamentalists

Police detained about 2,000 Islamic fundamentalists who staged a peaceful demonstra-tion outside a court-house in the centre of Rabat yesterday, Reuter reports from Rabat. Witnesses saw fundamentalists taken into a courtyard where they were beaten by para-mili-tary police armed with batons and men in civilian clothes

wielding clubs.

The demonstration was held in front of the Court of Appeal where six leaders of the outlawed Adl wa Libsane fundamentalist warmant wa mentalist movement were due to appear. It was the biggest demonstration by Islamic fundamentalists staged in the centre of the Moroccan capital.

Angolan rebels claim success

Angolan rebels said yesterday they had pushed back government troops near the strategic town of Mavinga in the south-east, killing 139 soldiers and capturing about 100 tanks and other military vehicles, Reuter reports from Lisbon.

A statement issued in Lisbon

said Unita rebels had stormed government positions on Monday morning, sending the troops fleeing in disarray towards their base at Cuito Cuanavale. The Lisbon embassy of the left-wing government dismissed the report.

Louw, Minister of Manpower, "in the hope that it will be possible to debate and process the proposed changes during the 1990 session of parliament," statute book. Changes in the agreements include removing the industrial court's right to forbid legal strikes and lockouts and ment of employers and unions." Threat of political price for S African privatisation

Dilution of a principle is seen as worth promise of progress on negotiation front, writes Philip Gawith

developments that have taken place in South Africa in the past few months have made a more than usually contentious issue of a privatisation programme born of economic necessity.

The African National Congress and other organisations on the left are implacably opposed to a policy they believe will frustrate their plans for a redistribution of wealth under a non-racial government. Much of privatisation will have to be "reversed", they say. With the government and

the ANC having just completed a first round of talks, the programme is vulnerable. One side does not like it; the other is unlikely to let it impede progress in negotiations. Many supporters of privatisation would probably agree with Mr Harry Schwartz, Dem-

ocratic Party finance spokesman, who said recently: "It is necessary...not to use exist-ing political power to impose economic objectives which are the subject of dispute, if we



THE STATE

hope that in the future political power will not be used to reverse the processes.

Dilution of economic principle is seen as a price worth paying for enhanced progress on the political front. Already the Government has shown itself sensitive to the political environment by stating that Ribn (£220m) of future privati-sation proceeds will be put towards social upliftment pro-

A slowing of the privatisa tion programme would anyway be more symbolic than real since there are few short-term candidates for sale. Even in the But a privatisation policy to rates and deregulation. long term, there are not many the country has never had a large nationalisation programme that needs unraveil-

When then President PW Botha announced the pro-gramme in February 1988, he named only five big candi-dates: the Electricity Supply Commission (Escom); the Iron and Steel Corporation (Iscor); South African Transport Services (then Sats, now Transnet); the Phosphate Develop-ment Corporation (Foskor) and Posts and Telecommunication. In 1989 they had cumulative book assets of R73bn.

The list could be lengthened considerably. One estimate, probably optimistic, is that there are government hodies worth R250bn which could be So far there have been two big public flotations. Sasol, the

oil from coal company, was pri-vatised in 1979. At the time it

was the biggest listing the

nnesburg Stock Exchange

speak of emerged only with the tabling of the White Paper in 1987. This represented one of the Government's first responses to the fact that the country was in serious economic difficulty and required drastic change. The 1985 debt crisis, when foreign banks refused to roll over the country's debt, was pivotal. Until then the country

relied on 20 per cent of capital

for fixed investment coming from abroad. Two other figures highlight adverse economic trends which had to be reversed. First, in the period 1970-85, 63.7 per cent of all net fixed investment in the economy came from govern-ment. Second, post-1973, the fixed investment required to produce R1 of gross domestic product was twice that of the

period 1946-72. Privatisation was only one part of a much wider strategy of economic reforms embracing greater fiscal and monetary stringency, tax reform, less rates and deregulation.
One key decision in the Government's programme was the

S African labour relations deal

day by the three parties said. The act provoked a massive

campaign of resistance from unions – in the process forg-ing an unprecedented degree of unity between rivals Cosatu and Nactu. About 3m workers

stayed away from work in pro-test against the amendments.

Although initially supported by employers, it became evi-dent that industrial harmony was not possible so long as the amendments remained on the

realisation that it had to prirealisation that it had to privatise the process itself, and a Privatisation Unit was formed. The only listing to date under the policy was that of Iscor in November 1989. It raised R3.7bn, 1.85bn shares at the control of the contr R2 each. It was 4.16 times oversubscribed and saw 150,000 investors coming to the mar-

ket, an increase of 50 per cent in the number of private inves-tors active in the market, according to Mr Tony Norton, JSE chairman. The listing was widely

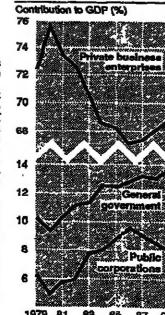
acclaimed, particularly in terms of the quality of informa-tion made available to the pub-lic and the pricing of the offer. Shares traded at first at a 10 per cent premium and the high volume of trading meant that price was established on a true volume market. After reaching a high of R2.85 on January 9, the share has since slumped back to its issue price, largely because a depressed world

steel market means earnings forecasts in the prospectus are unlikely to be met.

Iscor's share price, the flat state of the JSE and the damp-ening effect of ANC threats of renationalisation all mitigate against another listing in the short term. Foskor will probahly be next up, but Transnet, Escom and Posts and Telecommunications are more distant

Transnet recently took a big step towards privatisation by dividing itself into five separate business units and changing its status from a state corporation to a private company. But it will be some time yet before any division has built up a sufficient business record to justify a listing. Escom has been run on com-

mercial lines for some years now, but worries about lack of competition have put its sale on the backburner. However, as Mr Norton, puts it. "Privati-sation is the crowning of the commercialisation process. You can defer the coronation so long as you get on with the commercialisation."

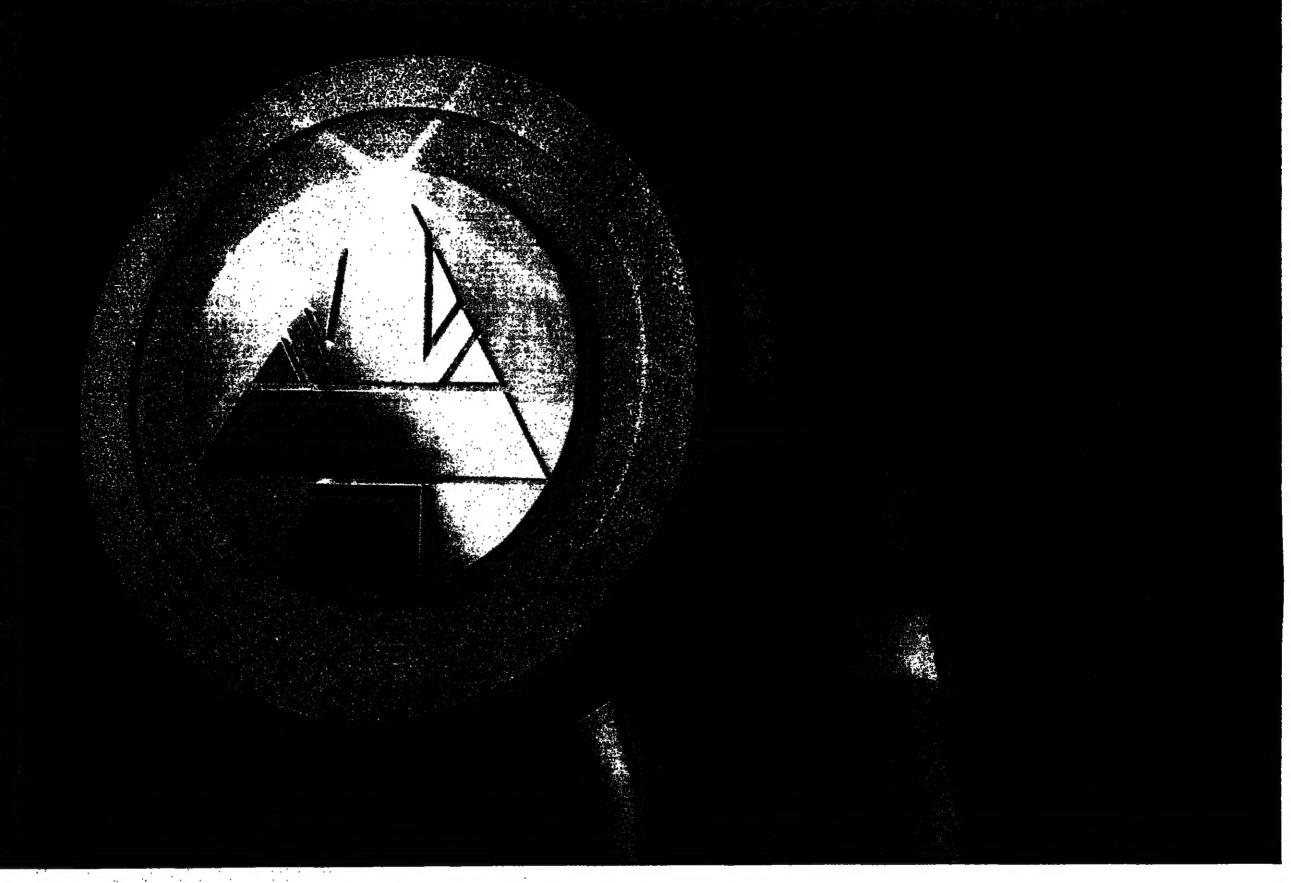


1979 81 83 65 87 89 Source: Central Statistical Service Given the political sensitivi-

ties of the moment, the Government is likely to agree.

Previous articles in this series appeared on these pages on February 28, March 6, 13, 28, 29, April 4, 11, 19, 25 and May 1

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OVERSEAS NEWS

Religious beliefs focus ethnic tension

Lim Siong Hoon on resentment at Malaysia's growing Islamisation

of Knala Lumpur's material prosperity, the tropical forest enclave of Bukit Nanas, or Pineapple Hill, manages to retain a cartain sevenity. Up the hill's narrow and steep road you come first to the St. John's Cafhedral. Then, after a bend, its namesake, the red stone and marble La Sallian school.

Adjacent to the mission school – which is something of a local Eton – is the wooden building on stilts housing the Catholic

Research Centre.

The building also functions as headquarters to the Melaysian Consultative Council for Buddhism, Christianity, Hinduism and Sikhism, a group representing half the country's 17m population; the remainder are Moslesse.

Islam is the only religion with official status, a position which also embolders voices within the Government to advocate for fur-

Government to advocate for fur-ther infusion of Islamic "values" into the civil law and to make those values the core of a "astional culture."

Last month the council, normally reserved and unobtrustee in its work, appeared in the centre of political strim. The council had camptigued to collect one million signatures for a petition which boldly declared, "We do not want the systiah (Islamic laws) imposed on us".

mid the surrounding din of Kuala Lumpur's mana-rish prosperity, the tropi-rest enclave of Bukit

Prime Minister, thought it a hos-tile act against the Mindems. He also raised the spectre of another racial riot should the campaign continued. This was a reminder commen. This was a reminist of May 1969 when Malays and Chinese had slaughtered each other by the hundreds. After Dr Mahathir's condem-nation, the campaign stopped —at half a million signatures.

Though he and the council later met, nothing specific résulted.
The council has a list of grievances: a Moslem bureaucracy intolerant of other religions, bureaucratic hindrances to church and temple constructions in the constructions. tions, introduction of a computions, introduction of a computers, sary islamic course for all university students, and unfavourable laws that, while protecting Moslems, punish oth-

ers.
To the council, these problems seem to multiply in direct proportion to Meanission, or the feer of it. Such a feer has given the council's multi religious clargymen common cause not merely to defend religious freedom, which has constitutional guarantees, but also to fend off lalam's encroschment, real or

The council's intercession is umanual because interreligious disputes have largely been a pre-serve of politicians, not an serve of pointerant, not an uncommon thing here. It is unprecedented because open opposition towards leismisation is taboo and risks accusations of



Queueing at a Knala Lumpur bus stop: Malaysia's diversity is being challenged increasingly by Islamisation

famming racial haired, a civil offence.
These points are telling from Dr Mahathir's remarks to the council not to air any problems in public. Executive power is nominally secular and shared

nominally secular and shared among various races. In actuality, the Malays under Dr Mahathir's United Malay National Organisation (Umno) is the dominant force in the National Front ruling coalition. Many of the non-Malays, the Chinese and Indians which are a third and a 10th of the population respectively, rarely vote for

third and a 10th of the popula-tion respectively, rarely vote for the coalition.

The Melaysism Chinese Asso-ciation (MCA) and the Malaysian Indian Congress (MHC), the coal-tion's Chinese and Indian voices, help though to legitimise its mul-tivarial character.

Religion exacerbates this racial politics. Malays are Mos-lems, Chinese and Indians are non-Moslems. Hence Dr Mahathir's orders to halt the sig-nature campaign was done on nature campaign was done on the grounds of protecting racial as distinguished from merely

All national policies are claimed to be made by political consensus. But clearly not with all decisions, on Islam for instance. Ummo's Islamic character meant it had to respond to ter meant it had to respond to Islamic fervour brought home from han and elsewhere in the Middle-East during the past decade. The result has been a visible shift by the party from the religious centre towards a stronger islamic appeal.

While this succeeds in making its bill where Walky mationalism a

right-wing Malay nationalism a norm, rather than an exception, races. So to retain any sem-blance of multi-racial legitimacy left, Dr Mahathir continues to fan his party's inn fan his party's image as a mag-nanimous political brother. And, before a national audience, he continues to present Islam's

The quest for Islamisation makes this task difficult; a test of which will come in a general election expected later this year. Then, the Moslem votes will count more than before because of a schism in Umno.

Dr Mahathir's Malay leader-ship is challenged by Tengku Bazaleigh Hamsah, his former Finance Minister who quit the party with as many as half of its original members. The latter has since teamed up with Umno's arch rival PAS, the Islamic fun-damentalist group.

The revolt against Dr Mahathir may bring about a moderating influence on Umno. The trouble is that the challengs for the Moslam votes leaves pre-cious little reidelle ground for manoeuvre even as Umno searches for ways to have the non-Moslem votes in its racially inhed constituencies.

Struck with this dilemma something may give way within the coalition. An all out appeal to Moslems may cause the MCA to lose its aborts, alternatively Unmo stands to lose a record number of seats.

A need to protect Umno's interest partly explains why Dr Mahaibir went down hard, and quickly, on the signature campaign. Though the campaign was stamped, the council's concerns are unresolved. Those concerns are unresolved as the concerns are unresolved. cannot be simply ruled away, not like in the past when the Government pushed through the adoption of a single Malay, off-

cial, language.

The new and worrying consequence is that inture conflicts will be enlarged outside intra-co-alition politics or, worse, radical-

The predictable result is that non-political organisations like the non-Mosiem council are driven to become the new standard bearers. Politics, and the tension that go with it, has come to Pineapple Hill.

Nepal leaders call for **Indian treaty revision**

By K.K. Sharma, recently in Kathmandu

RELATIONS between Nepal's coalition Government and India could turn sour after Mr India could turn sour after Mr Ganesh Man Singh, supreme leader of the ruling Nepali Congress, described the terms of a draft treaty submitted by India's Government to Nepal last month as "humiliating." Mr Man Singh said that rela-tions with India would have to be negotiated afresh, a position that Mr Bhattarai, the Nepali Congress Prime Minister of the new multi-party coalition, also reaffirmed

reaffirmed.

Although Mr Bhattsrai did not go into details of the

indian draft, Mr Ganesi: Singh said it had virtually sought taking over Nepal's defence and sovereign rights to have relations with other countries.

Mr Bhattarai has sent a message to the Indian Prime Minis-

ter seeking fresh talks on a new relationship hetween the two countries. Until then, he wants the position restored to that of March 1989, when the Indo-Nepal treaties on trade and transit lapsed.

For more than a year,

For more than a year, Nepal's economy has been severely disrupted because of restrictions placed by India on trade and transit, particularly on petroleum and other essential items.

Mr Rhattaral said that the

restrictions put by India "have definitely hurt Nepal."
The draft of the new treaty, which Mr Bhattarai said "is now redundant," was submit-ted just a few days before the present Government took office sher talks with represen-

tatives of the previous adminis-

Dutch policy towards South Africa eases

cated President F.W. de Kierk would be welcome in the Netherlands later this year, Reuter reports from The

Answering questions in par-liament yesterday, Mr van den Broek said that last month he felt too little change had taken place in South Africa for the Netherlands to invite Mr de Klerk during his nine-nation European tour which being the being the state of the s today. "But now there have been talks about talks and it is our hope that things will go further. And if that occurs it is no problem for us for Mr de Klerk to visit later this year,"

Mr van den Broek said.
He was referring to three days of exploratory talks between Pretoria and the African National Congress last week that could lead to formal negotiations on a non-racial

FOREIGN MINISTER Hans
van den Broek signalled a
change in Dutch policy
towards South Africa and inditowards South Africa and indian end to the state of emer-gency. The Netherlands has gradually been easing its pol-icy towards South Africa, following the release in February of black nationalist leader Mr Nelson Mandela after 27 years in prison and the repeal of laws imposing racial segrega-

> Since February, the Dutch parliament has indefinitely delayed voting on a bill that would have banned new investments in South Africa and has eased restrictions for visas for government officials.

Mr de Klerk left South AFrica yesterday for a three-week tour of nine European countries. He will meet heads of state and government in France, West Germany, Spain, Portugal, Britain, Greece, Switzerland and two other countires to be announced.

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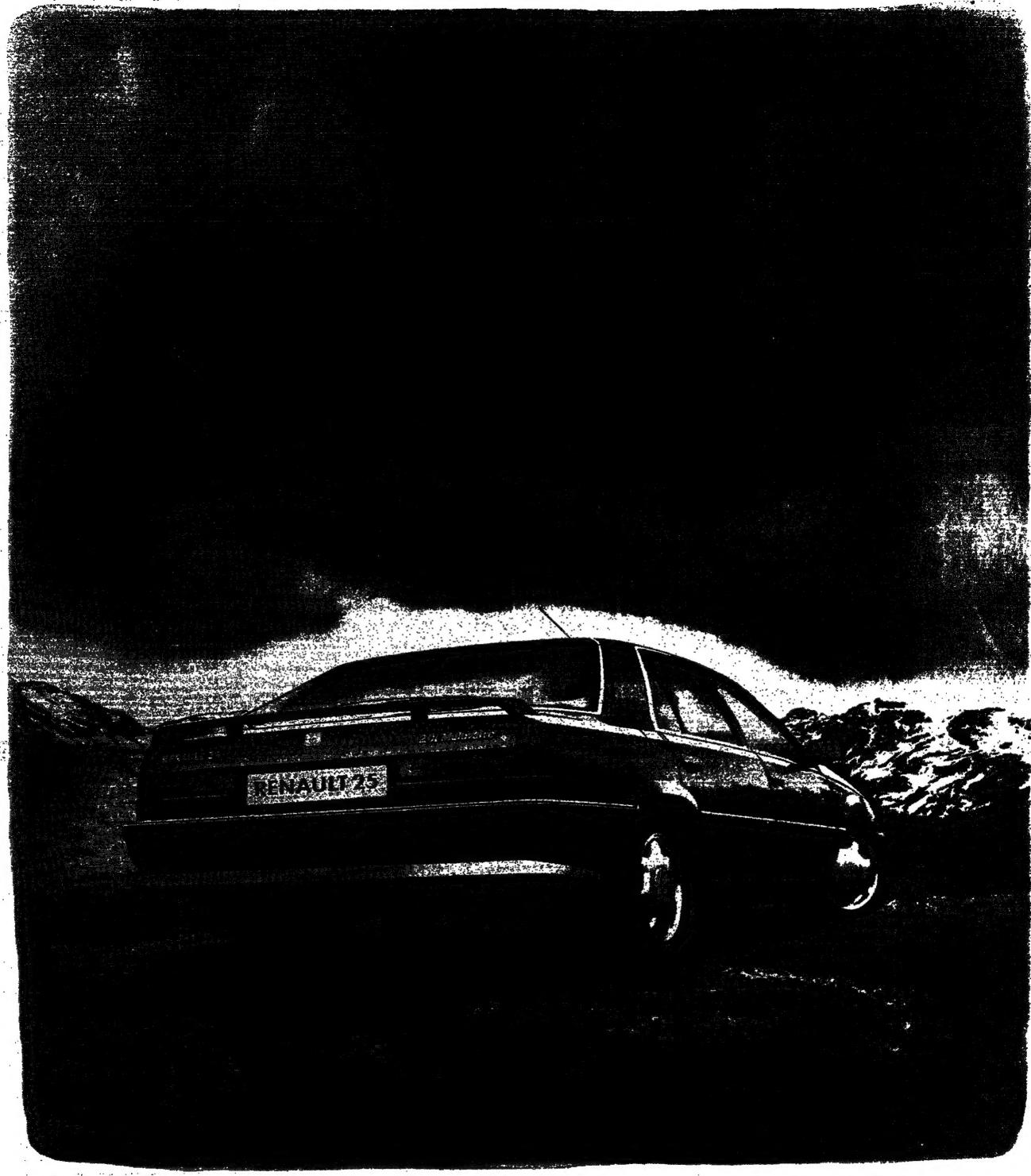
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A RGUMENTS to extend the principle of debt relief in international debt strategy appear to be making an impact on interna-tional policy-makers.

So far, official encouragement of debt relief - the writing off of some debt obligations - has followed two

First, the Brady initiative attempts to lower the burden of the debt owed to commercial banks by severely indebted middle-income debtor countries. The initiative, named after the US Treasury Secretary who launched it in March 1989, uses official finance pri-marily from the World Bank and International Monetary Fund to provide incentives for banks to grant debt relief.

The other strand is aimed at low-income countries whose debt is more concentrated in the hands of the governments of industrialised countries. The so-called Toronto terms low-ered the scheduled repayments to governments according to an agreed formula or, for those creditors that so chose,

extended the debt's maturity.

In a report to ministers on
the IMF/World Bank Development Committee yesterday, Mr
Barber Conable, World Bank president, outlined a wide-ranging critique of the current

strategy.
On the Brady initiative, the

Conable report - meant for restricted circulation - pointed out that, while six Brady agreements have been reached, subsequent deals may take a long time to imple-

Voluntary loans to countries in debt reduction agreements will not be established quickly. Most capital flows to these countries will thus come from the public sector. This will increase the risks for the offi-cial sector – particularly where debt relief is inadequate. It also noted that large-scale conversion of loans into bonds, as in the Mexican debt agree-ment, reduces the flexibility

for future debt management. In suggesting amendments to the Brady initiative, Mr Conable called for a more flexible use of official funds to help debt reduction deals. He also called for more agreements to include temporary debt relief leaving open the possibility of a return to higher debt service levels in future. This, included in an agreement in principle between banks and Venezuels, would save on official

Suggesting that he believes the current funding for the strategy inadequate, Mr Cons-ble called for a further diversification with bilateral finance beyond the support provided by the IMF, World Bank and One important issue faced by policy-makers is the high pro-portion official debt owed by some, particularly lower middle-income countries. Indeed few countries outside the hig four debtors to banks - Brazil, Argentina, Mexico and Vene-zuela – have a bank debt burden larger than an official debt

Under current arrangements, this government-to-govern-ment debt and the interest due can be rescheduled under the auspices of the Paris Club.
This practice, the report says,
is "likely to lead to a build-up
of future debt service obligations beyond a level consistent with a timely return to credit-worthiness." Mr Conable calls for "a degree of debt relief when appropriate for countries in this group which have most, if not all, the characteristics of low income economies."

Expectations are growing that a French-led initiative, in some circumstances, would extend the prin-ciples of debt concessions for these countries, such as Jamaica and Nigeria, and fran-cophone countries such as Ivory Coast and Cameroun.
On top of that, there is widely expected to be a need for a framework to write down some of Poland's debt - the country owes two-thirds of its \$40bm foreign debt to western

sions are likely to be easier for some western governments to make than for others. Relief of official trade debt constitutes a particular problem for the US.

For low-income countries with bank debt, a \$100m World Bank facility is already helping some countries buy back their foreign debt.

More significantly, it is becoming apparent that the Decoming apparent that the Toronto terms are only providing very modest debt relief. Elsewhere, the bank has calculated that the debt relief so far for the countries of sub-Saharan Africa amounts to about 50m. Even the constant application of the concessions until the end of the century will only result in debt relief of about \$25n - 11 per cent of the countries' long-term debt.

Policymakers are coming under assault from another angle - the commercial bankers, who see themselves forced into debt forgiveness. A strongly worded report from the Institute of International Finance, the Washington-based research group which speaks for international banks, blames the strategy for engendering what it calls a loss of discipline in the international financial system. Arrears of debtor countries to international banks rose to \$18.15bm at the end of March from \$6.5bm at end-1968.

Ouota decision 'had to be taken'

By Peter Riddell, US Editor, in Washington

THE COMPROMISE agreement on the quota review, reached late on Monday evening, reflected a recognition that "if a decision was not taken now, another six months would be lost," Mr Michael Wilson, Canadian Finance Minister,

said yesterday.

Reflecting on what he described as a "demanding" first meeting as chairman of the policy-making interim committee of the IMF, Mr Wilson said he had always expected protracted and difficult discus-

However, he denied that the US had largely had its own way in limiting the quota increase to 50 per cent and by linking this to a tough package on payment arrears, including a provision to suspend members.

Mr Wilson said both sides had had to shift from their

original positions on the size of the quota increase. He argued that debtors and creditors favoured a strengthened arrears strategy and that some debtors accepted the need for a sanction in the form of suspension. He acknowledged that the linkage issue had prolonged that discussions and prolonged that discussions are successions.

he discussions.
The minister — who has a low-key, soothing manner - claimed there had been no acrimony, and no one had raised his voice or alammed the table. However, he accepted that even members with doubts recognised that a decision had to be taken if there were not to be at least six months' delay in

the quota increase.

Mr Wilson said he had talked to some of the developing country members after the marathon meeting - they did not feel they had been hard done by. He acknowledged



some apprehension by develop-ing countries about a shift of irees and attention to east-

ern Europe on the part of

the big industrial countries. Mr Wilson said that the IMF would treat all calls on its resources in an objective way. Countries such as Canada would not make resources available to eastern Europe to the detriment of developing countries.

However, he said: "The point that was not lost is that there is now a competitive worldwide market for private sector capital. The private sector will respond to the attractiveness of the political and economic

He said that the extent to which eastern European countries make a more sucessful appeal to the private sector will increase pressure on developing countries. This is already being reflected, he said, in changing attitudes in developing countries, such as Brazil.

Poland hopes to cut servicing obligations by 80%

THE Polish finance minister yesterday

said his country would seek to reduce its foreign debt servicing obligations by 80 per cant, writes Staphen Fidler.

Mr Leszek Balcerowicz, in Washington for meetings of the International Monetary Fund and World Bank, said the Government would attempt to extract equal concessions from all creditor groups — commercial banks, western governments and east European creditors.

The country has a foreign debt of \$40bn

(£28.95bn). Of this, just over 20 per cent is

owed to banks and much of the rest to western governments, and there is a debt to the countries of the Council for Mutual nic Assistance (CMEA) of Roubles

5bn (£5bn). Poland's scheduled interest payments would swallow 6 to 7 per cent of the gross domestic product. However, it has nego-tiated an arrangement with the Paris Clubof creditor governments under which it will postpone all interest and principal payments due until March 1991. It has also rejected bank requests to pay 15 per cent

of the interest due on its bank debt. While servicing its trade credits, it is paying no interest on medium-term debt to banks. Mr Balcerowicz said the reduction of

debt service was necessary to get rid of the country's "debt overhang" and to convince Poles that their sacrifices were not being made for the benefit of foreign creditors.

Mr Janusz Sawicki, the deputy minister of finance responsible for debt negotiations, said the country expected balance of payments support from the World Bank of about \$2.5bn over the next three years.

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US opposes 'green' fund loan plan by World Bank

By Peter Riddell in Washington

THE US is opposing the World Bank's latest proposal for a special new "green" fund to provide concessionary loans for environmental projects.
A senior US Treasury official add yesterday that the administration saw no need for a new

fund requiring additional resources when the World Bank's existing funds could be used more for environmental purposes.
He suggested that the cost of environmental adjustments

mould not be entirely borne by industrialised countries via a new fund; rather, developing countries abould use some of existing resources to address the problem themselves. • Peter Norman adds: Mr John Major, UK Chancellor of the Exchequer, yesterday

ing Third World nations with aid might place conditions on spending policies if these were He told the joint IMF-World

warned that countries supply

Bank Development Committee that there were still too many cases of "questionable military purchases and white elephant public sector projects" in the developing world.

Donors cannot but take notice if resources are being wasted at a time when many of the countries involved are pressing for additional external support," he said. He said the UK would contribute to a substantial capital increase for the tion, the World Bank affiliate promoting private sector initia-tives in developing nations.

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FINANCIAL TIMES

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By Peter Riddell, US Editor, in Washington

COMPANIES operating in the anti-trust laws.
US will be able to engage in Moreover, the joint production ventures without fear of anti-trust actions, under detailed legislation proposed by the Bush adminis-

The aim is to strengthen the competitive position of US manufacturing industry in bringing to the market new products with large develop-

Anti-trust restrictions have already been relaxed on joint research and development projects and the latest proposal would extend this protection to co-operative joint production

ventures.

Under the proposal, the courts would be required to apply the "rule of reason" on a case-by-case basis to take into account cost competitiveness and competition abroad as well as domestically, in determining whether compadetermining whether compa-nies have colluded to defy

Nicaragua

devalues

currency

third since the government of President Violeta Chamorro took office on April 25.

The central bank said the

official dollar rate rose to

exchange houses, rose to

the cordoba will suffer

edjust for high inflation. He said the bank plans gradually

red every day Lawer Created

100,000 cordobas-to-one from 90,000. The parallel market

rate, used for most imports and offered at state-controlled

175,000-to-one from 170,000. Central bank president Francisco Mayorga has said

devaluations during May to

to close the gap between the official and parallel market

NICARAGUA yesterday devalued its currency 10 per cent against the US dollar on the official market and 28 per cent on the parallel market, Reuter reports from Managua.

The devaluations are the

Moreover, the potential liability for companies involved in joint production ventures found to have violated anti-trust laws would be reduced to single damages from three times the damage caused. The administration proposal

The administration proposal will benefit foreign-owned as well as US companies engaged in such joint production ventures. However, Representative Jack Brooks, the Democratic chairman of the House Judiciary Committee, would restrict the benefits of the relaxation from ventures and participating companies with participating companies with 30 per cent or more foreign ownership. This is opposed by

the administration.
In general, there is widespread congressional support for the change, though it could still face some congressional hurdles. For instance, Senator Howard Metzenhame, the Democratic chairman of the anti-

trust sub-committee of the Senate Judiciary Committee, has said he opposes the bill, which would do little to help America's competitiveness and much to undermine the laws that promote competition."

Mr Robert Mosbacher, the Commerce Secretary, has said the proposal will help US com-panies to bring important research from the laboratory to the market place "efficiently, cost-effectively and with less risk". One of his officials said that the legislation reinforced a trend in recent court cases to take a more lenient view of such joint ventures on a case-

by-case basis. Commercial lawyers also suggested that the direct impact might be limited, since few cases had been brought against such ventures. However, some small companies have expressed fears that they will lose out against larger concerns combining together.

Banker sees economies leaving 'lost decade'

By Joe Mann in Caracas

SOME Latin American soms Latin American economies are finally leaving behind "the lost decade" of the 1980s, enabling US banks and investors to "give more serious considerations to the opportunities beginning to emerge", Mr Lewis Coleman, vice-chairman of Bank of America and head of its world banking divinead of its worst canning divi-sion, said in Caracas yesterday. He told a group of business-men that economic reforms in Venezuela, Mexico, Chile and Colombia had distinguished these countries from others in the region, and suggested that they had the best chance of making substantial economic making substantial economic progress and competing for international commercial loans and investments in the future. Mr. Coleman said Venezuela had weathered "the sharpest one-year decline in output in its recent history" and if the Government continued to push shead with economic reform, the country would become "one of Latin America's most attractive investment opportucurrency on par with the dollar in July. On Monday the Government

stiractive investment opportu-nities".

big US banks were "subject to much greater pressure to gen-erate profits" today than in the past, and that Latin American countries seeking loans and investment were facing tough competition from North Amerca, Europe and the Pacific

Reuter reports: Venezuelan police have arrested a doctor and 11 morgue employees on charges of having removed the eyes of corpses and sold them for cornea transplants, officials A senior policeman told

reporters the eye-theft ring had been operating for some time from a Caracas morgue, and that inquiries were continuing. Coroners' assistants and orderlies stole the eyes mostly from the unclaimed bodies of young people, and sold them for about \$35 to a doctor in Maracay, a city west of the capital, the officer said, adding that the doctor was using the eyes for cornea transplants and charging up to \$2,000. Police are investigating pos-sible foreign connections.

Chicago futures. traders go on trial

By Barbara Durr In Chicago

THE first trial to stem from a The first trial to stem from a two-year undercover Federal Bureau of Investigation probe of trading abuses in Chicago's futures pits began yesterday.

Three traders of Swiss franc futures at the Chicago Mercan-tile Exchange (CME) are facing criminal charges brought by the US Government ranging from mail and wire fraud to

racketeering.
The FBI investigation, which ended early last year, produced indictments of 47 traders and brokers and one clerk from the CME and the Chicago Board of Trade. While many of those indicted have pleaded guilty and are understood to have co-operated with the Government's prosecution, 32 traders have said they are 32 traders have said they are innocent and are to be tried. After the three Swiss francitraders, 16 traders of yen futures and 13 traders of soyabeans are scheduled to go to court later this year.

The trial is ill-timed for the chieses futures are schemess.

The trial is ill-timed for the Chicago futures exchanges, coming as a battle unfolds in Washington over stricter regulation of the pits. The Commodity Futures Trading Commission, the Chicago markets' regulator, is under fire from Mr Nicholas Brady, Treasury Secretary, for not being sufficiently tough.

ciently tough.
Some commodity law experts, however, believe the trial could serve to show how well the existing regulatory structures work. This, they say, will tend to create more confidence in the futures mar-kets, not less. The CFTC assisted in the FBI inquiry. assisted in the FRI inquiry.
The Government says its investigation of trading is con-

tinuing.
At issue in the trial is whether the traders cheated customers as they executed

The Government charges The Government charges that brokers fixed trades by various methods to avoid their own responsibility for trading losses. The defendants' lawyers are expected to argue that the trading practices alleged to be illegal are widespread and are largely to help smooth out errors in the scrum of the marketplace.

New men turn to trouble at home

Tim Coone weighs up a shift of orientation away from foreign initiatives as the presidency changes hands in Costa Rica

R OSCAR Arias of Costa Rica, a political peacemaker and economic pace-setter in Central America for the past four years, handed over his presidential sash of office yesterday to Mr Rafael Angel Calderón, a 41-year-old lawyer of centrist political views, and the victor political views, and the victor in the presidential election last

February.

Dr Arias was the father of the Central American peace plan, for which he won the 1987 Nobel Peace Prize, and which in recent months has begun to bear fruit. He has presided over a national economy which has shown a healthy average 5 per cent growth dur-ing the past four years. His will be a difficult act to follow. The debut of President Cald-erón will be no easier because

of contradictory pledges he made, during the electoral made, during the electoral campaign, to improve social welfare programmes, especially housing, while also promising to put government finances in order. In the early 1940s, his father founded Costa Rica's extensive welfare system. In the 1990s, the son will have to

juggle with trying to improve on that while bringing the Government's swelling debt under control.

This year the fiscal deficit is on course to reach 30bn colones (£209m) or 7 per cent of GNP. Mr Phelmo Vargas, the new Finance Minister, said this week he intends to reduce the deficit to zero "within three years", but how he will square this with Mr Calderon and populist cabinet ministers backing the Social Christian Union Party's (PUSC) welfare programme, remains to be seen.

t seems likely the cabinet t seems nkey the cannet will suffer an early shake-out, with free marketeers such as Dr Vargas (educated in the US at Chicago and Berkeley) and Mr Jorge Guaradia, new Central Bank president, eventually taking firm control of the seventually taking time. of the economic reins.

Maintenance of tight control

over government finances will be vital if planned negotiations with the World Bank for a new structural adjustment loan, and with the IMF for stand-by

the renegotiation of repayment terms on \$3bn in outstanding Paris Club and multilateral

One of the last acts of Dr Arias's government was to sign a debt buy-back and conversion scheme at the weekend with commercial bank creditors. This will reduce Costa Rica's debt burden by \$1.255bn (2740m) for a cost of \$226m. Half of the finance for the scheme, though, has still to be found and much will depend on the outcome of talks in the World Bank and the IMF.

Dr Arias's legacy is one which has projected Costa Rica

onto the world stage, as a country able to take a leading role in the Caribbean Basin and in Latin American. As a result of his peace initiatives, war is receding from Costa Rica's borders, and the country is one of the few in Central America where there is active foreign investment. He has been rewarded with sympathy and understanding by the

country's creditors.
The buoyant econ The buoyant economy, how-ever, has been built largely on

foreign debt contracted in the late 1970s and early 1980s. As foreign credit sources dried up during the last decade, Dr Arias's government turned to domestic savings as a source of finance. The result is that the internal debt problem is now almost as great as that of the foreign debt. The state sector absorbs 50 per cent of available bank credits and more than 95 per cent of the funds circulating in the local stockmarket. To service this debt, the Government is obliged to expand bond issues continually at interest rates which suppress economic activity in the pri-

vate sector.

According to one PUSC militant in the Foreign Ministry:

"We are pleased with what Dr Arias has done for Costa Rica internationally, but the time

the problems at home."

That is Mr Calderón's slogan. If he proves as adept on domestic issues as Dr Arias domestic issues as Di Antes has on international ones. Costa Rica should consolidate its place in the sunshine now breaking through the Central American storm clouds.

High inflation rate withstands monetary squeeze in Chile

THE overheating in Chile's economy is being cooled in response to the Central Bank's restrictive monetary policies, but inflation, which reached an annualised 24.8 per cent in April, is proving immune to

the same treatment. Mr Alejandro Foxley, the new Finance Minister, says most indicators show the economy growing at a 4 to 5 per cent annual rate — down from the unsustainable 10 per cent

registered last year.
The Central Bank has applied the brakes by raising real interest rates from 11 to 14.5 per cent since the start of the year. The construction sec-tor has been the first to feel the pinch, with building starts me pinch, with building starts reported 50 per cent down on last year. Consumers are also being squeezed by more expan-sive credit — car sales, for example, have fallen by 30 per

cent.
The economic slowdown should have dampened infla-tion, but price increases have accelerated. Central Bank offiaccelerated. Central Bank offi-cials say they are still mopping up the results of a spending space during the final months of the military regime which stepped down in March, but recent measures, such as the raising of the minimum wage, are expected to keep the monthly inflation rate above 2 ner cent in May and June.

per cent in May and June. The resilience of Chilean The resilience of Chuean inflation has convinced Mr Foxley that fiscal, as well as monetary, measures are needed to fight it. He told Congress last week that most of the extra revenue generated from planned tax increases this year would be needed to covar an estimated budget deficit

equivalent to \$380m. Also, he warned that much-heralded improvements in health, hous-ing and education would have to wait until the Government had the necessary funds.

had the necessary funds.

Chile's budget is usually prepared in August for the following year. In drafting its last budget, the military regime aimed to impose fiscal austerity on the new civilian administration. However, two of its assumptions now seem wildly optimistic: inflation was forecast at 12 per cent for 1990 – in reality it is likely to be dou-ble that figure; and tax receipts were predicted to rise by 21 per cent – but tax cuts made last year are now starting to take effect. Besides, the military included revenues from planned privatisations – a pro-gramme the new Government

Brussels plans aid for Asia and Latin America

By Tim Dickson

AN Ecu2.9bp (£2.14bn) package of European aid for the countries of Latin America and Asia - an 80 per cent increase on previous levels of support - was proposed in Brussels yesterday by the European Commission.

The announcement by Mr Abel Matutes, EC Commissioner responsible for relations with the two regions, was seen as a demonstration of the Community's determination not to allow upheavals in eastern Europe to swallow a dispropor-tionate share of its "spare"

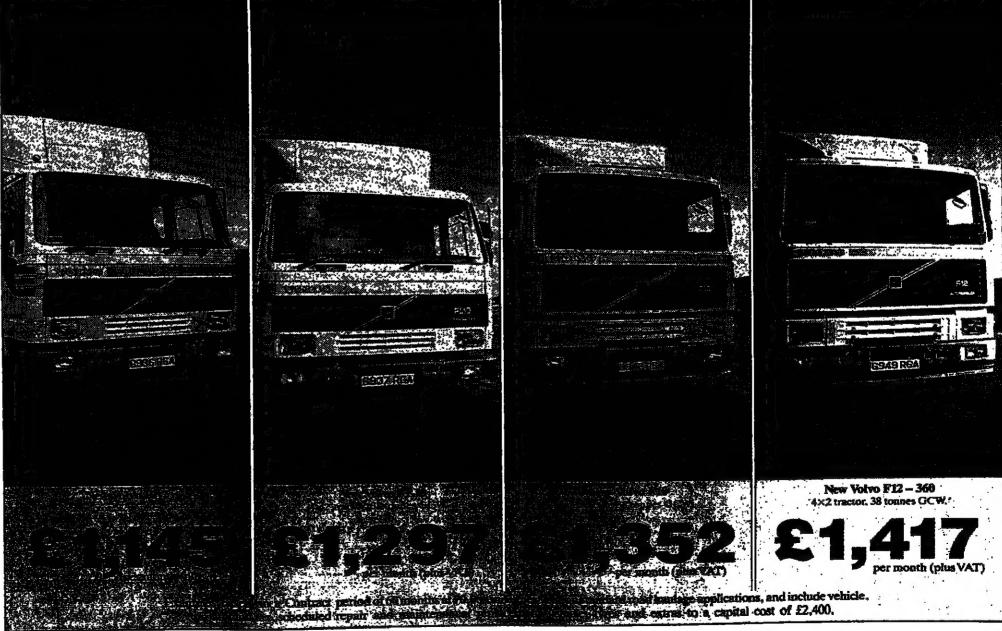
financial resources.

Brussels also said yesterday that it wants to switch the emphasis from traditional economic co-operation with the more dynamic regions. Particular attention would also be paid to the environment.

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announced a 60 per cent increase in the minimum wage. He warned, however, that

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By ian Rodger in Tokyo

IN A rare show of unanimity, the US, Canada, the Nordic countries and European Com-munity complained to the Japanese Government this week that new levies charged by Japanese dock warehouse com-panies on international shipping constituted an unjustified

barrier to imports.

The levies, which would raise some Y6bn (\$38m) a year, were proposed last autumn by the Japan Harbour Transport Association (JHTA), an associ-ation of dock warehouse companies, to finance improve-ments to companies' facilities and train dock workers.

Both Japanese and foreign shipping companies objected, seeing no reason why they should help fund the warehouse industry's capital investments. Foreign companies also complained that the levies on international container traffic, in which they have a 50 per cent market share, were much higher than those on car carriers or on domestic shipping,

where their share is small. Japanese and foreign companies ultimately gave in to the JHTA's demands, knowing

they would have difficulty

The JHTA has accumulated considerable power in the past two decades by acting as the intermediary between shippers and dockers whose jobs were threatened by automation.

Paradoxically, one of the ostensible purposes of the new scheme is to attract new there is now a shortage.

As a result of the strong opposition, the JHTA intro-duced the levy scheme for a six-month trial ending on March 31, hoping to negotiate a longer term arrangement in

So far, the governments of Australia, Canada, the US, EC, Korea, Hong Kong and Taiwan have complained to the Japa-nese authorities. They argue the levies constitute quasi-taxes being charged by an unaccountable private sector organisation and as such are unacceptable.

According to the Japanese Ministry of Transport, the levies arise from a purely com-mercial agreement between private sector companies.

When one man's dumping is another's good price

US trade officials are caught between domestic producers and importers, writes Peter Montagnon

T SEEMS nobody involved in trade is ever satisfied.

The recent preliminary
US Commerce Department finding that Asian sweaters worth some \$1.25bn a year were being dumped in the US market produced howis of pro-test from both importers, who rely on low prices, and domes-tic clothing manufacturers, who were seeking protection.

The latter thought the dumping margins found by the Commerce Department, which merce Department, which ranged up to 36.89 per cent in the case of one Taiwanese company, were far too low. Importers said the prospect of dumping duties meant they had fallen victim to an arbitrary legal process which was skewed in favour of domestic industry.

industry.
Officials responsible for applying US trade remedy laws are increasingly caught between such vociferous com-plaints from consumers and demands from business for tougher action to be taken against anything that smacks of unfair trading.

Consumers have still some

way to go, however, before they can carry the day. The traditional business lobby is still dominant and its imprint can be seen in the position on anti-dumping taken by the US in the Uruguay Round of multilateral trade negotiations. No fewer than 64 senators

wrote to President George Bush earlier this year asking him not to weaken the anti-dumping and countervailing duty laws during the Uruguay

Congress considers that the US was too willing to open its markets in the previous Tokyo Round in return for rules of behaviour which have been ineffective because they have not been respected by other countries, says one Senate

It would be hard for the Bush Administration to per-suade Congress to support a Uruguay Round package which watered down these rules in

areas such as dumping.
On the other hand, it is not only the sweaters case that has brought out contrary opinion. A dumping suit on ball-bear-ings lodged last year by the Tortington Company of Torrington, Connecticut, prompted an outcry from users such as Caterpillar and Hewlett Packard. They said dumping duties on essential inputs would push on essential inputs would push up their costs and make their products less competitive.

More recently, pressure from steel users led President Bush to renew voluntary import quo-tas for only 2% years instead of the five years sought by

industry.
Meanwhile developing countries, such as Mexico, are mov-ing to introduce anti-dumping THE European Commission has started an investigation into alleged dumping of Korean car radios in the Community, following a complaint from European manufacturers, writes

Lucy Kellaway in Brussels.

Imports of the radios from Korea have risen from 1.7m Imports of the radios from Korea have risen from 1.7m units in 1985 to 5.8m in 1988, to reach a value of almost Ecu 200m (£270m). They were allegedly being sold at prices well below those in the Korean home market and below those charged by consumer producers. The European manufacturers complained that as a result of such imports their production had stagnated, despite a Community market that is growing quickly. EC sales of radios have impressed from 11.9m in 1985 to 18.3m in 1985, in which time the share of EC moducers has fallen from 49 to about 33 new cent C producers has fallen from 49 to about 33 per cent. As a result, European producers, which need to prove that

they have been damaged to justify imposition of a duty, claim they have had to cut capacity and lay off workers. The downward pressure on prices has resulted in significant

procedures of their own. Some US companies fear they will receive a dose of their own

anti-dumping medicine in for-eign markets.

The US Association of Importers of Textiles and Apparel, claimed after the sweaters case that US antidumping procedures were tilted in favour of a finding that guarantees protection for the domestic industry,

There is controversy over the extent to which the US system is actually tilted, but some experts maintain that in calculating dumping margins the US uses a formula that puts for-eign exporters at a disadvan-tage because of the way it accounts for their indirect selling costs in the US. Others say the US too frequently manipu-lates the figures by using con-structed prices for calculating

dumping margins.
Industries affected by the
Torrington case argued that it
was unfair to apply dumping
duties to products which were
not even manufactured in the US just because they were similar to those where dumping had been found.

One school believes that the US should declare itself willing to iron out such problems in the Urugusy Round in return for an international agreement on rules that can be applied to prevent circumvention of dumping duties, for example, by companies who simply

change the location of final assembly to escape paying. The US made clear during the recent investigation into the EC's circumvention rules by the General Agreement on Tariffs and Trade that it

regards such rules as essential.
However, Mr Eric Garfinkel,
Assistant Secretary of Commerce, dismisses the idea of a The US is pushing hard to improve standards, transpar-

improve standards, transparency and "due process" in anti-dumping procedures as a means of ensuring fair play by those countries which have newly adopted this instrument. But that does not mean changing the way dumping is determined, he says. "I believe our system is not tilted and that it provides a fair apples to apples comparison."

Besides agreement on mea-Besides agreement on measures aimed at dealing with circumvention, the US is also looking to the round for increased deterrents and the means of dealing with repeat dumping. Asked what it is prepared to concede in return, he realists simply. Twill not come

replies simply: "I will not come back with a weaker anti-dumping code."

The US is now in a stronger position than the EC to push

its anti-circumvention proposal in the round because Japan has successfully contested the latter's scheme in Gatt. The main differences

between the two are that the US imposes dumping duty on paris as they cross its border on their way to final assembly instead of when they leave an assembly plant inside its pari-

It also says value-added ou side the dumping country must be "small" for circumvention to have occurred. This means wage costs in the new location are included in its calculation, whereas Europe relies simply

Mr Garfinkel argues that the US system, which has been in effect since the beginning of last year, is Gatt-consistent.

This might explain why the US does not apparently feel that it needs to make many concessions to win internaconcessions to will interna-tional approval for its anti-cir-cumvention scheme. Mean-while the Bush Administration continues, for the time being, to face pressure at home from a business lobby broadly in favour of tough anti-dumping

action. Mr Mike Stein, a specialist Mr Mike Stein, a specialist-trade lawyer and former ITG General Counsel, says coun-tries committed to open mar-kets need the kind of safety valve which anti-dumping actions provide. In the absence of some mediating mechanism that redresses a least partially the advantage that a closed market has, you

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* STN = Super-Twisted Nematic: LCD = Liquid Crystal Display: ** VGA = Video Graphics Array

Unido's Milan office invests \$250m in two years

BARELY two years after opening, the Milan office of the United Nations industrial Development Organisation has set up 14 projects investing in developing countries worth some \$250m, according to Mr Domingo Saizon, Unido's Sec-

reiary-General.
Unido, which effectively became an independent special. UN agency at the end of 1985, now has nine investment promotion offices in industrialised countries, with a further two privately financed operations in Moscow and Peking.
Their task, normally con-Their task, normally con-

ducted in co-operation with the sid and trade promotion agen-cies in the host countries, is to promote inward investment into the developing world, partly by developing feasibility studies to assess the viability and commercial stiractiveness of different projects. Italy is already the higgest single contributor to Unido's

\$40m "voluntary fund" with a

Mr Saizon. The voluntary fund which covers about 35 per cent of Unido's current \$134m operational budget, is based on pay-ments by individual member states over and above their reg-ular contributions.

ular contributions.

The fact that Italy has been a relative latecomer in spuring investment projects is another reason behind the sharp growth of Unido's Milan activities, according to MrSergio Zampetti, the unit's head. Only recently has Sace, the Italian state insurance guarantee agency, added project risk evaluation to its country risk syaluation activities, he said.

evaluation activities, he said.

Among the 50-plus projects in advance negotiations at Unido's Milan office are three ventures in the Philippines, 10 in India and about 20 in Latin

Nine of the 14 projects so far organised from Milan are in Argentina, "not normally a country in which investment would easily go," according to

Moscow shifts its **Finnish** purchases

THE SOVIET UNION has switched a large part of its traditional purchases from Finland to later in the year, apparently to avoid paying interest under a new bilateral payments scheme, a Foreign Ministry official said, Reuter reports from Helsinki. Finland and the Soviet Union introduced the new scheme in 1990, under which interest must be paid on accumulated debt above Rhs100m, while any accumulated amount above Rhs200m must be paid

above Rbs200m must be paid off automatically in hard cur-

rency.
Trade figures show Soviet purchases in January-March were FM2.8bn (\$709m) after FM4.0bn in January-March Finland's surplus of FM1.6bn

in the bilateral trade of January-March 1989 had consequently dropped to around FM500m in the first quarter of

Finnish purchases were FM2.3bn in this year's first quarter after FM2.4bn in the 1989 first quarter.

"Companies say Soviet buyers dated their purchased for later this year. This particularly concerns paper, as they are now buying about 40 per cent of it early in the year and 60 per cent late, the reverse of the former way," the official said.

eaid.
The is a fair assumption the Soviet Union has placed orders later in the year to avoid pay-ing interest", he added.

PUBLIC NOTICES

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CANADIAN NORTH ATLANTIC WESTBOUND FREIGHT CONFERENCE CANADA - UNITED KINGDOM FREIGHT CONFERENCE NOTICE TO SHIPPERS

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FINANCIAL TIMES



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UK NEWS

MSF-Rhône-Poulenc connection

UK unions forge **European links** in defence sector

By John Gapper, Labour Editor

THE MSF general technical union is forming links with French unions within Rhône-Poulenc, the French stateowned chemicals company, to try to get information about company policy it says it has been refused in Britain.

The union says it has unsuc-cessfully tried to force the company to disclose its intentions following its takeover of RTZ Chemicals. MSF now wants to form links with the CFDT and CGT French union confederations in Rhone-Poulenc.

The move follows attempts by unions to set up European-wide consultative structure within the French defence and electronics group Thom-son-CSF. British unions are keen to take advantage of con-sultation provisions in Europe. MSF, which represents technicians and white-collar staff within Rhone-Poulenc in Britain, approached the French unions after the company

refused to consult with it nationally following the take-over of RTZ Chemicals.

The union said the company instead said that unions at its British sites would be con-sulted at a local level if jobs were likely to be affected by

restructuring.
Rhone-Poulenc also took over Rorer Chemicals in the US in March to form one of the 10 largest chemicals companies in the world. MSF officials fear this could lead to job losses in

The union tried to force The company said it could Rhône-Poulenc to consult with not comment on MSF's claims.

PORTON International, a

private pharmsceuticals com-pany backed by investment of £76m, has changed its account-ing policy in a move which

may reduce dividend payments

Porton's chairman, who owns roughly a third of the shares,

Mr Wensley Haydon-Baillie,

its workforce following the takeover of RTZ Chemicals through industrial tribunal claims under 1981 employment protection regulations governing acquisitions.

However, the company has filed papers at a London industrial tribunal showing that the acquisition of RTZ Chemicals was made by share transfer, according to MSF. Under the 1981 regulations, this avoids the need to consult with

Mr Peter Skyte, an MSF regional official, said the union wanted to develop a European consultation structure which would give British unions the same information as the

MSF representatives met CFDT leaders within Rhône-Poulenc last month to discuss their difficulties. The French unions fear that restructuring following the Rorer takeover could lead to two or three European plants being closed. The British union is also trying to lobby European Com-missioners to get the loophole on the form of company takeovers requiring consultation closed in a further Commission directive on takeovers and

mergers.
British unions have become increasingly interested in consultation with other European unions because of fears over the impact of employment restructuring under the Single European Market programme.

is likely as a result to receive this year a dividend substan-tially less than the annual sum

of roughly £500,000 he has gained over the past three

The company's accounts for 1989, due to be released to

shareholders in the next few weeks, will show that the com-

MANY of Britain's fast-growing private compamies have a negative view of the City of London and do not plan to seek a Stock Market listing, according to a surveypublished today, writes Charles Batchelor.

Three in five of private companies surveyed said the City placed more importance on taking short-term profits than

by Carrington By Robert Mauthner, Diplomatic Correspondent

LORD Carrington, a co-President of the Royal Institute of International Affairs, yesterday launched an appeal for a minimum of £2.5m to help finance the institute's greatly expanded activities and to enable it to maintain its position as one of Europe's leading forceion affairs.

taking short-term profits than achieving long-term growth

Chatham House

appeal launched

leading foreign affairs research establishments. Chatham House's 70th Aud-versary Appeal will be comple-mented by a further fund-raising effort in the US which, it is hoped, will bring in an additional £1.5m. If successful, the two appeals would double the institute's present portfolio of nearly £4m.

Lord Carrington told an audience of some 150 represen-tatives of British business organisations that people now lived in a "knowledge-based" society in which information

society in which information was the currency of power, but only if it was interpreted correctly and used wisely.

Admiral James Eberle, the outgoing Director of Chatham House, said the Institute's in-house research staff had increased from only 12 in 1980 to 35 today.

pany has stopped capitalising research and development

expenses. Instead the accounts

will treat the spending as a loss to be deducted from profit.

The capitalising of this spending, which has been Por-ton's practice until now, is con-

sidered unusual in the drugs industry. It has had the effect

Shareholders may be hit by Porton accounting change

MANY of Britain's and that companies lost their fast-growing private compa-entrepreneurial spirit when they went public. A further seven out of 18 said the typical City investor had never been inside a fac-

> The survey, carried out by MORI for Pannell Kerr Forster, an accountancy and concompanies with turnover of 25m to 275m and profit growth

of at least 20 per cent a year. Mr Clande Brown, Pannell chairman, said: "It seems the majority of high-turnover and fast growing companies do not look to the City for financial help and advice. This poses a real challenge for professional investors and the City should now aim to woo these compa-mes and create a better image

Private companies fear 'casino' image of the City of London

for itself." Only one in 20 of the comp

nies surveyed said they wanted a public flotation. Three in five of chief executives and managers questioned said they intended keeping their company private; one in six said they would sell the company private; and almost one in 10 said they would bequeath it to someone.

Many executives question

said they were concerned that they would lose the control,

flexibility and independence they had as private companies. Three out of five described the City as a "casino" which took no account of a company's true

A quarter of respondents wanting flotation said they were concerned that the attitudes of their customers and suppliers could change unfavourably as a result of going

The executives' view of the The executives' view of the City investor was of someone who was public-school educated, intelligent, professional and hard-working but who was also spobbish, overpaid, with low integrity and who had never been in a factory. *Private Companies in the 1990s. Pannell Kerr Forster, New Garden House, 78 Hatton Garden, London ECIN 8JA.

Path 'cleared' for further talks on **Northern Ireland**

By Raiph Atkins

A GOVERNMENT PRESENTATION that the 1965 Anglo-Irish agreement could be reconsidered was yesterday thought to have cleared the way for further talks about Northern Ireland's political future.

Mr James Molyneaux and the Rev Ian Paisley, leaders of the Official Unionists and Democratic Unionists respectively, are expected to meet Mr Peter Brooke, Northern Ireland Sec-retary, shortly — possibly

within a week.

The meeting would continue a series of talks Mr Brooke has initiated between leaders of Northern Ireland's constitutional parties about possible forms of devolved government

forms of devolved government in the province.

In Dublin yesterday, Mr Charles Haughey, the Irish Prime Minister, ruled out suspension of the Anglo-Irish agreement as an incentive to Ulster Unionists to start talks with the British Government. But he underlined his willingness to be as helpful as possiness to be as helpful as possi-ble "in the interest of securing

of making the company show a

relatively large pre-tax profit, out of which dividend pay-

ments have been made. Mr Haydon-Baillie started

shareholders, which have pro-vided the investment funding,

include large financial institu-tions such as Legal & General,

Last week Mr Brooke's efforts appeared to have stalled when the Unionist leaders insisted that before further talks were held he should set out explicitly how the Government of the context of the context that the context is the context that ment would meet their pre-con

ditions
But Mr Molyneaux and Mr Paisley appear satisfied with a letter Mr Brooke sent them last week in which he said that in discussions about alternative forms of Government would give serious consideration to any implications for the agreement which such arrangements might have."

The Unionists have also called for the suspension of both the regular conferences between British and Irish min

Sun Alliance and the pension funds of National Westminster

Bank, the Post Office and Brit

ish Telecon.

Mr John Burke, chief operating officer of Porton, said yesterday the company had decided to change the accounting policy as it moved into a new phase of development.

isters and the joint screeniat set up under the agreement.

However Unionist sources yesterday indicated that Mr Brooke's letter offered suffi-cient assurance to make talks worthwhile. Another meeting would give unionists leaders an opportunity to "tease out" his position on their other demands, they said.

last year.

If Visa's application succeeds, ft will have overturned the two main recommenda-tions of the Monopoly &Merg-ers Commission Report on credit cards, published last

Angust.

In March the DTI said that it was preesing ahead with statutory orders to achieve the changes in the UK credit card market rather than a voluntary system operated by banks and credit card organisations, because it feared that Visa's-Blish Court application would High Court application would lead to a serious delay.

Visa challenges court ruling on credit cards

By David Barchard VISA INTERNATIONAL, the credit and debit card payment. system, yesterday launched a controversial High Court action against the Department of Trade and Industry, challenging recent Government

lenging recent Government moves to reform the credit card industry.
Visa is asking Mr Justice Hodgson to declare that a recent decision by Mr Nicholas Ridley, the Trada and Industry Secretary, allowing retailers to charge customers a lower price if they pay by each rather than credit card, is wold.

The High Court is also being asked to block Government attempts to make Visa alter its rules and allow all its member

rules and allow all its member banks to sign up retailers for credit card services.

At present a bank can only sign up retailers for Visa if it has already issued a specified level of credit cards.

The rule created serious problems for National Westminster and Midland Banks, both of which were temporarily delayed by the restriction from offering combined MasterCard and Visa retailer services after they joined Visa last year.

commitment to become, and then remain, the lowest cost

POWER PRIVATISATION

Pollution and costs prompt gas-burner plan for coal station

POWERGEN, which

planning a chain of gas-fired power stations, is considering spending £175m on adding large-scale gas burners to one of its biggest coal-fired power stations in order to cut fuel

The scheme, known as a "topping cycle", is under review at the 2,000 MegaWatt station at Cottam, in North Nottinghamshire, in the English midlands, which cur-rently uses coal from collieries manned by members of the Union of Democratic Mine-

The aim, says the newly privatised generating company, would be to reduce the station's running costs, extend its life and reduce the overall amount of pollution caused by PowerGen's coal fired power

stations.

The equivalent of building a large new gas fired station, it would involve construction of four 150MW gas turbines to be fuelled with gas from the North Sea. The exhaust heat from these turbines would boost each of the station's 500MW coal-fired generating units, improving the power station's overall efficiency from 38 to 44 per cent.

in 44 per cent.

Mr Rd Wallis, PowerGen's chief executive, said yesterday that the company would decide in the middle of the summer on whether to proceed with the

producer of electricity in the

is UK". Cottam had been chosen because it could not easily receive cheaper imported coal and therefore risked being priced out of the market when coal imports began expanding later in the decade.

But Cottam could easily be supplied with gas from Killingholme, on South Humber-

side, where PowerGen plans to build a 900MW all-gas power station, fuelled from the Pick-erill field in the southern Without gas-firing or imported coal, said Mr Wallis,

Cottam might eventually bear the highest running costs among PowerGen's five big coal fired stations, spelling its end as an outlet for coal from nearby coalfields. But the gas option could give Cottam "a competitive edge and help to keep some UDM miners' jobs".

National Power, the rival generating company, is also a considering gas-burning at coal stations, but does not favour the "topping cycle" routs. The go-ahead at Cottam depends on the outcome of a 2300,000 feasibility study being carried out by NEI-ABB, the company recently formed by Rolls Royce and Asea Brown Boveri to address the UK gas turbine market.

turbine market.

ABB is one of the world's biggest suppliers of combustion equipment. NEI built many of Britain's conventional coal-fired power stations, including Cottam. The Cottam project, is the first of its kind in Britain, but resembles schemes in West Germany.

Leadership is measured by the distance between the one who leads and the ones who follow.

în Britain's television

industry. Sony announced last year that it would increase

tubes at its plant in Bridgend

production of cathode ray

from 700,000 to 1m a year.

Approval for

The British Government yesterday authorised the the 1200m development of the

southern North Sea.
The field's 605hn cubic feet of reserves, with a life of 18

years, will be developed and operated by Arco. The gas will help to fuel the 900 MegaWatt

combined cycle gas turbine power station to be built at

Humberside, by PowerGen, a successor of the Central Electricity Generating Board.

Killingholme, South

Pickerill gas field in the

gas field

UK NEWS

Financial markets retain local election gains

Major claims first sign of success for interest policy

By Andrew Marshall and John Authors

THE UK economy is starting to respond to high interest rates, Mr John Major, the Chancellor of the Exchequer said yesterday, as new figures showed a slowdown in the consumer credit boom.

Mr Major, speaking on BBC radio held out no hope of an early cut in rates. He also said that the effect of the community charge, the new local tax

nity charge, the new local tax, and the rise in excise duties in the Budget would together add 1.5 percentage points to the annual percentage rise in the Retail Prices Index for April, to be released on Frides. be released on Friday.

oal station

Some forecasters are expect-ing that the annual rate of inflation will come in above 10 per cent by comparison with the March figure of 8.1 per

Mr Major said that although inflation would remain high for some time to come, he for some time to come, he believed that the UK economy was slowing. "I think the policy mix is tough enough and is working. I do not think there is any doubt if you talk to businessmen, retailers or mortgage holders, that the impact of monetary policy is beginning to work in squeezing down demand."

This view seemed to be sup-ported by figures showing that a sharp downturn in retail sales in April after an unex-

UK retail sales

pected bounce in March, and stagnant consumer credit

growth.

Emerging evidence of a slow-down in domestic demand:
helped London's financial markets retain the gains they
made on Friday, when local
election results showed the Conservative Party stronger than expected. The FT-SE 100-share index closed 19.8 higher at 2,182.0, although this was below the day's highs.

There was some profit-taking in the glits market, but at the end of the day prices were virtually unchanged from a slightly lower opening.
The pound finished nearly a

ban urged for Italy World Cup

By John Wyles in Rome

Alcohol

MR COLIN Moynakan, MR COLIN Moynahan, Britain's Minister for Sport, yesterday douned the mantle of a temperance preacher in his attempt to persuade the Italian authorities to include a ban on alcohol sales in the defensive appropriate they defensive armoury they are preparing against outbreaks of hooliganism among British soccer fans at next month's

World Cup.

Although the Italians are among Europe's leading consumers of alcohol, public drunkenness is deemed socially unacceptable and they are genninely puzzled by the English weakness for such behaviour.

behaviour.

When Mr Moynahan yesterday urged Mr Carlo Tognoli, his Italian counterpart, to han alcohol sales on the ferries which will take an estimated. which will take an estimated 5,000 English fans from Genna to Cagliari, and around the ground in the Sardinian capital where the English team is playing its opening rounds, he met with polite concern and a request that he should take up the metters with the relevant the matter with the relevant local authorities. "It is a matcould extend the period of inflation. Mr Peter Spencer of Shearson Lehman Hutton, said that unless there was a sharp collapse in demand, "I can't see any force on earth that will bring wage settlements down."

local authorities. "It is a mainter of major importance that there should be restrictions on alcohol sales and it would be a very serious mistake for it to be sold on the ferries travelling for 12 or 13 hours to Cagliari," said the minister.

BRITAIN IN BRIEF



TUC joins call for Sarmcol to settle strike

Mr Norman Willis, the general secretary of the Trades Union Congress, of Britain, yesterday added his voice to the campaign for BTR, the UK-based industrial conglomerate, to settle a long-running labour dispute in South Africa write Diane Summers and David Owen.

Mr Willis, who has a long-standing interest in the Sarmeol case, appealed on "moral and commercial grounds" for the company to "modernise its approach". More than 800 workers at BTE Sarmeol in Howick, Natal, were sacked in March 1985 following a strike for union recognition.

BTR's annual general meeting, scheduled for tomorrow, will see vigoros questioning of policies in South Africa by trade mionists with token

shareholdings in the co The metalworkers' union, which is still in dispute with the company five years later, claims that 139 lives have been lost since the strike began.

Surge in orders for turbines

A surge in North Sec offield developments has resulted in some of the biggest orders for offshore gas turbines ever seen in the UK.

Cooper Rolls and Buston
Gas Turbines, the two
principal turbine suppliers for
the North Sea, yesterday
aunounced a total of From in renerating sets and gas British Petroleum has made

what it says it the largest

with a £35m purchase from Cooper Rolls, the US-UK joint venture which is the biggest offshore turbine supplier worldwide. Cooper Rolls said that it now has 600 megawatts of turbine generating capacity on order

single order for gas turbines ever placed for the North Sea

for offshore use. About half of this is for the North Sea.

Smooth switch

to new codes British Telecom said yesterday that London's first day of business with its new telephone codes passed off

smoothly.
London's 01 code was
replaced last Sunday by an
071 code for the central area and 081 for outer districts because the city was in danger of running out of telephone

Callers from Paris who dialled the wrong London number, heard a recorded announcement in French giving them the correct code. Callers from Frankfurt and Tokyo heard a message in English, as well as in German or Japanese. BT said it had arranged for most foreign callers in receive a recorded

Team leaves Salomon

A team has parted amicably with the London office of Salomon Brothers in order to set up an independent corporate finance boutique

called Johnston Associates. The team will provide broad European services with particular emphasis on Spanish-related investment hanking advice. It is led by Mr Donald Johnston, head of one of five merger and acquisition divisions at Salomon in London, who is taking Mr Sekhar Bahadur, Mr Antonio Rodriguez-Pina and Mr John Gibbons with him. Also recruited was Mr

Increase in TV

Antonio Bonchristiano from

Salomon Brothers in New

production Toshiba, the Japanese Toshiba, the Japanese electronics group, is to increase colour television production at its Plymouth factory from 500,000 to 600,000 sets a year. The increase will generate 90 new jobs.

The Toshiba announcement

Prince launches agency in East A programme to encourage private enterprise and small firms in Hungary was launched yesterday by the Prince of Wales who is on the

first official visit to a Warsaw is part of a pattern of increased Japanese investment Pact country by a member of the British royal family. The agency to advise on the



"know-how fund" of £5m a year would provide similar matching funds. Nuclear plant

shuts early A sodium leak from the

secondary cooling circuit of the prototype fast reactor at Dounreay, Caithness, Northern Scotland, shut the plant ahead of its routine summer shutdown. Sodium in the secondary circuit is not radioactive. The leak, from a cracked weld in a heat exchanger, occurred on April 25 and was reported to the government's nuclear inspectors and the UK Atomic Energy Authority workforce

GUINNESS TRIAL

Saunders 'persuaded' to agree £3m fees

By Raymond Hughes, Law Courts Correspondent

MR ERNEST Saunders told MR ERNEST Saunders told Department of Trade and Industry inspectors investigating Guinness how he had been "persuaded" by colleagues to agree to £3m fees being paid to City stockbroker Mr Anthony Parnes and Sir Jack Lyons, the millionaire financier, the jury at Southwark Crown Court heard yesterday.

theord yesterday.

The persuasion, the former Guinness chairman and chief executive told the inspectors, had come from Mr Olivier Roux, then Guinness's director of finance, and US attorney Mr Thomas Ward, another Guin-

developed to their full potential.

This thinking is behind every per-

sonal computer we've ever made. It's why we were first to put

Without compromise.

Pressed by Mr David Donald-son, QC, one of the inspectors, Mr Saunders conceded that, with hindsight, the fees had probably been too large. But, he said, "we were talking about success fees American style" following Guinness's successful bid for Distillers.

Transcripts of Mr Saunders' interviews with the inspectors are being read at the trial in which he, Mr Parnes, Sir Jack Lyons and Mr Gerald Ronson, chairman of the Heron group, deny charges arising from an

allegedly unlawful share sup-port operation mounted by Guinness during the hid. Interviewed in February, 1987, Mr Saunders recalled a discussion with Mr Roux and Mr Ward when he had been persuaded that Mr Parnes and Sir Jack should each be paid 23m.

provided extremely valuable

Consumer credit

lar, though it fell against the Domark. Mr Michael Saunders, of Midland Montagu, said: "It's still just a follow-through from

the local elections. One of the biggest uncertainties was the uncertainty about Mrs

Thatcher. The near-term uncer-tainty has now been removed."

Despite Mr Major's opti-miam, some analysts still fear

that rising wage demands could extend the period of inflation. Mr Peter Spencer of Shearson Lehman Hutton, said

300

By "persuaded" did Mr Saunders mean he had heen relucioni i mand Mr Dunaldson.
Mr Saunders replied that Guinness had just won a very large bid, "Boux particularly felt Parses and Sir Jack had provided extrapolar valuables.

services to him. Ward seemed to agree. We were talking about success fees Americanstyle. What I would say was I

Mr Donaldson: "You were a senior director of this com-pany, did you not form your own view about whether it was proper to spend £3m of Guin-ness shareholders' money paying Mr Parnes ?"

Mr Saunders said he had been persuaded that Mr Parnes had provided exceptionally The trial continues today.

that have set the standard for the PC industry: innovations that have made Compaq the second largest business PC supplier in Europe

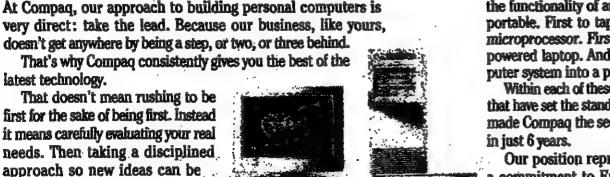
Our position represents more than a number, it represen: commitment to Europe: Compaq PCs are manufactured in

These steps have given us a rather decisive lead here and have left our respected competitors where we were last week, last month,



US Vice-President Dan Quayle yesterday paid tribute to the "special relationship" between Britain and the United States when he visited British Prime Minister, Margaret Thatcher at Downing Street. During a short address out-side No.10, Mr Quayle said "There is no substitute for Nato. There is no substitute for peace and freedom"

12mm



the functionality of an IBM desktop PC into a totally compatible portable. First to tap, and then enhance, the power of the 386 microprocessor. First to put desktop capabilities into a batterypowered laptop. And first to put the performance of a minicomputer system into a personal computer system. Within each of these personal computers are technical innovations

Scotland and supported by subsidiaries throughout Europe.



Austrian Industries successfully re-structured to stay ahead in Europe.

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Management decisions made today determine the fate of the company

in years, or even decades to come. Future success or failure depends on

the quality of the strategy and the vision of those who formed it.

This is particularly important in markets that are rapidly evolving, of which Europe is now a classic example. The challenges and opportunities offered by

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the development of the European Community and the opening up of Eastern Europe are enormous, and must be exploited fast.

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Austrian Industries AG, A-1015 Vienna, P.O. Box 99

TECHNOLOGY

The clean life for blood

or an accident victim, a timely blood transfusion could save a life. Yet purging viruses from donated blood is still an impossible task. Blood banks commonly throw away tainted blood.

But an experimental technol-ogy for treating cancer could rescue the thousands of pints wasted every year. QuadraLo-gics, a biotechnology firm based in British Columbia, is cleansing blood using photo-dynamic therapy - the fourth alternative" to surgery, radia-

tion and chemotherapy.

The treatment relies on infra-red light switching on "photosensitisers". These are light-sensitive compounds which absorb energy when an infra-red beam of a particular wavelength shines on them.

They then emit a toxic form of oxygen called "singlet" oxygen which kills cancerous cells.

The basic principle works in a similar way for cleaning up blood. Collection technicians usually spin donated blood at high speeds, separating it into red blood cells, watery serum and platelets. Each component goes into separate bags. Under photodynamic treat-

nt each bag would contain a small amount of QuadraLo-gics's photosensitising drug, benzoporphyrin derivative (BPD). An infra-red light would bathe the bags, either hung up

bathe the bags, either hung up or lying on a conveyer belt, triggering the drug which emits the lethal molecules of oxygen and kills the virus.

The key to the technique's success lies in the drug's affinity for viruses. It tends not to collect in healthy cells. So aithough the blood parts also absorb light they contain no BPD and remain undamaged.

The lang list of viruses lurk-

The long list of viruses lurking in blood includes AIDS, hepatitis, syphilis and cancercausing HTLV-1 virus. David Dolphin, head of the project, says preliminary work shows that "we can reduce the number of viruses in three "But ber of viruses 1m times." But he warns: "We can never claim that our technology will eradi cate these viruses completely."

Baxter Healthcare Corporation of the US is sharing development costs with Quadralogics in exchange for exclusive

Back in 1973 the Chicago Mercantile Exchange launched futures con-tracts on financial products in a move that reshaped the US capital markets. Today new technology is bringing futures to some of the world's less developed financial markets as a whole range of countries hope to join in the black box

revolution.

Futures contracts are traded on anything from hogs and orange juice to Swiss francs and Treasury bonds. They are agreements to buy or sell a specified amount of a specific commodity at a date in the future. The fast-moving markets are renowned for high returns and high risk, but they have become an indispensable tool for institutions to hedge their cash investments.

For this reason, many coun-

For this reason, many countries with developing capital markets are eager to move into the area of derivatives. Futures the area of derivatives. Futures have traditionally been bought and sold in squashed trading floors where each broker acts as his own auctioneer yelling out hids and offers which he backs up with a flurry of hand gesticulations. New technology is moving all this on acreen. It is much cheaper to set up a screen trading system than it is to equip a trading floor and train brokers. Derivatives, therefore, can reach the lesses. therefore, can reach the less-es-tablished markets more easily.

Mexico and Korea are both

considering a futures market-place and Belgium is planning

to set up a screen system by next year. The march of screen trading The march of screen trading has been the cause of much controversy in Chicago — the birthplace of futures trading which still leads the world in volume — where independent traders fear they will become obsolete as screens provide users with a direct route to their trading partners. But in many countries with no established system of open outry futures trading, screens have been used to start a new exchange.

When the New Zealand Futures Exchange started up in January 1985 it was one of the world's first wholly auto-mated derivatives exchanges trading contracts such as bond and wool futures. The exchange got off to a modest start by trading several thou-sund lots a day. It has since grown into a market for purely financial products with a vol-

ume of more than 40,000 con-tracts a nonth.

Screen trading proved the answer to New Zealand's spe-cific problems in that its users Stephanie Yanchinski | are spread across the country

Deborah Hargreaves examines the latest automated systems to arrive on the world's futures exchanges

Screen trading sweeps the floor

and there could be no agree-ment on a location for an

ment on a location for an exchange. The trading system in place in New Zealand was developed by London's international Commodities Clearing House (ICCH), which has a long-established relationship with the derivatives markets through its clearing function.

The ICCH has tince developed a successor for New Zealand's system, offering a more customised trading arena which can be tailored for individual exchanges. This system, ATS/2 (Automated Trading System), was installed at Dublin's International Futures and Options exchange in May last year and for trading in white sugar futures at London's Futures and Options exchange (Fox) in June. (Fox) in June. London's automated white

mear contract was launched three years ago in direct com-petition with a similar product traded in Paris, a market traded in Paris, a market which is not automated. London has developed into the busier market, proving that screen trading can compete successfully with more traditional forms of trading.

The Fox exchange is a hybrid futures market where sugar is traded on screen and other products such as coffee and cocca still change hands

other products such as coffee and cocca still change hands by the time-honoured method of open outery. Mark Rimmdell, Fox chief executive, believes the two ways of trading can complement each other. "While the floor is a superb way for filling large orders, electronic trading is a cost-effective vehicle for launching new contracts to gauge their success." vehicle for launching new con-tracts to gauge their success."

Fox is planning to launch foures on rubber and a metals index in the next few months, both on screen. Blundell does not rule out moving these con-tracts to the trading floor if they become successful.

White sugar traders at Fox have worked closely with the ICCH over the past three years to modify their system to fit more closely with the traders.

more closely with the traders' needs. But they are likely soon to switch over to a rival sys-



often be caused by circumstances beyond their control.
Nevertheless, ATS's difficulting give the mahaness a dedre to pursue its own screen system. Fast is the result — based on an effect hours trading seen.

on an after-hours trading sys-tem in place at the Sydney Futures Exchange, While it is a third cheaper to run than ATS, the new system has appealed, to traders' fascination with gimmicks by providing a acreen that can change colour to suit each trader.

The technology halted most

The technology behind most electronic trading systems does not vary much between devel-

opers, but screen presentation has been a way of differentiat-ing a product. Fox's new sys-tem provides bright blocks of colour with which traders can

tem. Fast, which has been developed at Fox and takes ATS a step further.

In the highly competitive market for suppliers of screen trading systems, traders and exchanges can shop around for the most up-to-date technology. John Payne, head of the sugar committee at Fox, says traders started to look around at rival systems when ATS went

started to look around at rival systems when ATS went through a troublesome period of performance last autumn.

When the ATS system goes down, trading in white sugar futures continues over the telephone. This happened quite often during one of the ATS's development phases last October. A system's propensity to ber. A system's propensity to fail is an unresolved nightmare for its developers since it can

highlight each function they use. Other systems are equipped with even brighter graphics which try to reproduce on screen the dynamics of open outcry futures trading.

This is what the London International Financial Putures Exchange has done with its Automated Pit Trading system, which it uses to extend its floor hours. APT uses icons to represent traders and relies

to represent traders and relies on a certain amount of trading skill to use.

Screen presentation is turn-ing out to be a hig sticking point in talks between Chicago's major futures exchanges
the CME and the Chicago
Board of Trade to combining their two screen markets.
Globez, which is being developed by the CME and Reuters and which the exchange is receiving as an industry bench. and which the exchange is pushing as an industry benchmark, provides straightforward order-matching while the CBOT has bowed to pressure from its independent traders to opt for a system which raises on trading skills to use.

In the end, John Hull, executive vice president at Reuters in the US, believes the company will somely two types of

in the US, believes the company will supply two types of
extent for different classes of
trader. These will include
spreadsheet acrosms for large
brokers — along the lines of
Glober's planned presentation
— accompanied by more visual
means for hodividual tradem.
The ICCH says it will tailor
its screens to the way traders
want them. It has been working closely with traders at the
New York Mercantile
Exchange on the development
of an electronic system for
trading during the night and is
awaiting the exchange's verdict on the pilot project.

awaiting the exchange's verdict on the pilot project.

Screen trading is yet to be tested in an extremely busy and rapidly-moving market, which is why some of Chicago's traders are so dubious. Electronic trading will not be able to respond to orders as quickly as individuals on a trading floor, they say. Payne, who trades white sugar on acreen, agrees: "A low volume market is very suitable for screen trading, but for high volume I have very mixed views. I don't think we're ready to put any of For's other ready to put any of For's other However, screen trading is

however, screen trading is proving attractive for exchanges which want to extend their trading hours or as a cheap way to gauge the interest for newly launched contracts. At the same time, it is being used by new exchanges to get off to a start and to link their often diverse

Closer look at TV graphics

omputer graphics engi-neers at Channel 4 News had a small problem with the state of the art computer equipment that was used to re-launch the news

programme last week.

In trial runs, the graphics, which animate television pictures in real time and in three dimensions, gave famous peo-ple, such as President Bush ple, such as President Bush and Mikhail Gorbachev, a third eye by distorting their features for dramatic effect.

Television news is not noted for distorted images, but the engineers deliberately set out to distort the topical opening sequence to make it more eye estebing.

The idea was to use a computer-generated image of a

The idea was to use a computer-generated image of a long magnifying dess, to passight diagonally over deliberately darkened opening plotant.

The effect was eye catching but the initial computer attempts created the illusion of additional eyes as it passed over famous faces, a problem that was overcome by the time the first broadcast was aired.

The image of the long magnifications are supported to the long magnification of the long magnification and the long magnification of the long magnification are supported to the long magnification of the long magnification and long

the first broadcast was aired.

The image of the long magnifying glass passing over the opening pictures was created by Channal 4 engineers using computer graphics terminals, known as Harry, made by Quantel of Newbury.

The equipment permits real time animation of designs on video disc for up to two minutes of animation. Any shape, including those on video film, can be made to move, as Harry can be programmed to run modifications to pictures in sequence to create a moving image on top of a piece of This allowed the ex

This allowed the engineers to subtly distort and lighten parts of the opening picture, in sequence, to make it look as though an illuminating magnifying glam was passing over the news film pictures.

The process is time consuming, requiring about 45 minutes to complete the title sequence for Channel 4 News, atthough a short clip of film can be processed and animated in 8D in about 10 minutes, where the rest of a title

where the rest of a title sequence has been prepared in advance.

IIN was the first television newsroom in the UK to use

computer graphics, in 1982. The work was based on FFN's own VT80 computer graphics equipment, based on a Digital Equipment Company Microvax II computer. The VTSO was derived from the earlier VTSO, which was used first to propist

which was used first to provide computer graphics for the television coverage of the 1974 UK general election.

Harry enables the engineers to manipulate in real time action pictures in a computer simulation of three dimensions. Harry is to be used with the existing VT80 computer graphics equipment which also offers animation and with the Quantel Paint Box computer Quantel Paint Box computer graphics equipment used for the graphics and pictures in two dimenour electronic painting sys-tem. The still pictures can be

tem. The still pictures can be incorporated into the animated sequences generated by VTS and Harry.

Richard Tait, editor of Channel Four News, says the ability to use 3D animated graphics in real time superimposed on news film will not result in changes in editorial judgments about news or the content of the news programme. "The the news programme. "The technology will make us more picture conscious and we will look for stronger pictures," he

But we have the graphics power to make things more dramatic for the viewer than they were before. A sudden coup in Libya, for example, where there might be no pictures, could lead us to do a chest profile with computations. short profile with computer generated animated graphics

Tait says the initial aim was to break down the ald distincto break down the ald distinctions between which machines did which work: "The effect is seamlest. Computer graphics as we now use it is a way of binding the whole production process together."

Richard Norley, senior designer for Channel Four News, says although Harry can edit up to two minutes of film, the engineers hope to be able to link it to digital vides recorders to enable an infinite engant of film material to be

processed with animated

Lynton McLain





FT LAW REPORTS

Distributor can sue in English court

MEDWAY PACKAGING LTD V MEURER MASCHINEN GMBH

Court of Appeal: (Lord Justice Fox, Lord Justice Parker and Lord Justice Ralph Gibson): May 3 1990

A FOREIGN manufacturer's obligation to give notice of ter-mination of a distribution agreement to an English comagreement to an English com-pany carrying on business as its UK distributor, should be performed in the UK at the distributor's place of business, unless otherwise agreed. And accordingly, where the distrib-utor claims against the manu-facturer on the basis of failure to give reasonable notice, he may proceed in the UK. may proceed in the UK, though the manufacturer is domiciled in a country which is party to the Civil Jurisdiction Convention and the sale

contract between the parties would have been performed ex-factory in that country.

The Court of Appeal so held when dismissing an appeal by the defendant, Megurer Maschines Grobble & Contraction of the nen GmbH & Co, from Mr Justice Hobbouse's decision (FT, October 20 1989) refusing to set aside proceedings served on Meurer in West Germany by the plaintiff, Medway Packagmo Ltd.

Article 5 of the Convention on Jurisdiction and the Enforcement of Judgments in Civil and Commercial Matters, incorporated into English law by the Civil Jurisdiction and Judgments Act 1982, provides: "A person domiciled in a contracting state may, in another contracting state, be sued: (1) in matters relating to a contract, in the court of the place of performance of the chligation in question . . .

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LORD JUSTICE FOX said that in a claim for breach of con-tract Medway pleaded it was an English company, distributing drink and stretch wrapping machines. Meurer
was a West German engineering company specialising in
manufacture of the machines.
Meurer agreed to appoint
Medway as exclusive UK dis-

tributor of the machinery, from February 1 1981. It was a term of that distribution agreement, implied by reason of business efficacy, that it could be termi-nated by either side on the giv-

ing of reasonable notice.

In breach of the exclusive distribution agreement, Medway pleaded, Meurer authorised another company to act as UK distributor, purporting to terminate the distribution agreement without giving reasonable notice.

Medway claimed £269,000 damages for breach of con-

were contracting states under the Civil Jurisdiction Convention Paragraph 2 of the Convention provided that persons domiciled in a contracting state should be sued in that state. However, Article 5 provided that in matters relating to contract be might be sued "in the court of the place of performance of the obligation in question"

performance of the companies in question".

Medway contended that place of performance of the "obligation in question" was in

The present appeal was from a decision of Mr Justice Hob-house, who refused to set aside service of a writ on Meurer in West Germany.

It was common ground that It was common ground that the case should be dealt with on the basis that Medway must establish a good arguable case. Mr Justice Hobhouse held that Medway had shown a good arguable case that it had an exclusive distribution agreement with Meurer, and that it was entitled to reasonable notice of termination.

The agreement was informal and undefined. It included an obligation by Meurer to sall goods to Medway at a 15 per cent discount and, arguably, not to sell goods to anyone else

Goods sold by Meurer to Medway were ex-factory in Medway were ex-factory in Germany. Consequently, so far as the sale contracts were con-cerned, Mehrer's obligation was to deliver the goods in Germany for onward carriage by Medway's agents to the UK. The judge concluded that Memer's obligations under the

contract were: (1) in Germany, to sell goods to Medway at 15 per cent discount; (ii) arguably, during the currency of the agreement, not to sell goods to any other UK importer; (iii) arguably, to give Medway rea-sonable notice before terminat-

ing the agreement.
Those findings and conclusions were not in dispute on the appeal, nor was it disputed that the relationship between the parties was one of buyer and seller, not principal and Meurer denied any continu-

ing obligation to supply goods to Medway, or that Medway had exclusive rights. It accepted for the purpose of the accepted for the purpose of the present issue that a distributorship agreement existed between itself and Medway.

Paragraph 3 of Part 1 of the Convention provided that any question as to the meaning and effect of its provisions should, if not referred to the European Court, be determined in accordance with principles laid down by any relevant decision of the Court.

In De Bloss 1976 3 ECR 1437 the grantee of an exclusive

the grantee of an exclusive right to distribute a product complained of unilateral breach without notice by the grantor and sought damages

and dissolution of the agreement.

The European Court determined that where the grantee of an exclusive sales concession charged the grantor with having infringed the exclusive concession, "obligation" in article 5 referred "to the contractual obligation forming the basis of the legal proceedings"; and that in disputes concerning the consequences of the infringement, such as damages or dissolution, the "obligation" was "that which the contract innoses on the grantor and the

imposes on the grantor and the non-performance of which is relied on by the grantee". In Schooland of Treischer 1947 & CMLR 782 a German architect sued a Dutch client for fees for preparing plans of a building in Germany. The Court held that the obligation performance was to be deter-mined was "the contractual

obligation which formed the

ceedings".
It said "The place in which

that obligation is to be per-formed usually constitutes the closest connecting factor between the dispute and the court having jurisdiction over it and it is this connecting factor which explains why, in con-tractual matters, it is the court of the place of performance of the obligation which has juris-diction.

The decision therefore affirmed De Bloos as laying down the general test.
Accordingly, the present court had to determine what was the place of performance of the obligation which formed

the actual basis of the proceed-The Schenavai case could not be regarded as supporting, as a general test, either the place to which performance of the contract was most closely connected, or the place where goods were supplied under the contract.

As to the latter, the present court was concerned with the alleged breach of the distribution agreement which con-tained no provision as to the supply of goods ex-factory in Germany. It was the sale con-tracts which provided for sales

ex-factory.

The question was, which alleged contractual obligation alleged contractual obligation was the actual basis of the

was the actual basis of the present proceedings?
The court was dealing with a contract which was allegedly repudiated and where the repudiation was accepted by the plaintiffs. The repudiation consisted in (a) failure to give research the notice of determine. sonable notice of determina-tion, and (b) appointment of another UK distributor.

The first of those related to an obligation to give due notice of determination.

That notice was required to

be given in the UK. Unless there was some provision in the contract to the contrary (which there was not), a requirement to give notice to

an English company carrying on its business in England must be interpreted as an obligation to give notice at the company's place of business in England.

The company or its authorised officers could no doubt waive that in any particular case, but that would be a con-

The obligation itself was an obligation to give notice in England. It was therefore to be performed in England

It could be reasonably regarded as the principal obligation in the case, because it was the giving of proper notice which brought the whole contract to an end. tract to an end. With regard to breach of the agreement for an exclusive agency, the nature of the obli-

agency, the nature of the obligation was negative. It was an obligation not to supply another English distributor.

The negative obligation could be broken either in Germany or in England.
On the other hand, the grant of an exclusive right of distribution in England carried with it an obligation on the grantor's part so to act in England.

or's part so to act in England and Germany as to respect fully the rights of the grantee under the distribution agree-

In the circumstances, it In the circumstances, it could not be said that the contract for exclusive distributorship was wholly performable by Meurer in England or in Germany. The judge realistically concluded it was as much performable in one country as

There was no reason to interfere with his decision. The appeal was dismissed. Lord Justice Parker and Lord Justice Ralph Gibson

For Medway: Duncan Mat-theus (Middleton Potts) For Meurer: Peter Brunner

Rachel Davies

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They can't see your face but hey can guess that it's

Windsong.

You're reluctant to leave the windsurfing.

Your muscles are rather tired, but the splendour of the moment spurs you on. The crystal-clear sea slips past beneath you whilst the sun outlines your figure against the background of a sail aglow with colour.

An attractive coastline flies past. So attractive that it sometimes distracts you almost to the point of making you lose your balance for an instant.

Perhaps, in a while, the idea of enjoying seafood with your friends in that restaurant by the sea, will make you drag yourself away from your surfboard for a moment. But, for now, you'd rather make the most of the unrivalled climate you've found in Spain.

You haven't enjoyed windsurfing so much in ages. Perhaps that's why, as the breeze pushes you along and the waves gently rock you, you seem to hear music. A happy tune hummed by the wind.

The lyrics of the song are

simple: "Spain". Spain. Everything under the sun.



Executive agencies

Bringing civility to the civil service

Hazel Duffy reports on the process by which the concept of customer-led management is being introduced

here's a lot of talk executive type government they can recruit junior and in the civil service. about service in work, which were set out in middle manager equivalents, They are two-pron Whitehall these days; the Next Steps report compiled without having to refer to ing costs and ser Whitehall these days; as a result, Britain's ministers and civil servants are being forced to think mana-

The concept that there is a customer out there somewhere, whether he is a small trader who must pay his VAT to Cus-toms & Excise, or the unemployed who have to sign on in order to draw benefit, has traditionally not had much impact on senior civil servants. The quest for greater effi-ciency – which often led to cuts in services – dominated the 1980s. But Margaret Thatcher wants government services to be seen as more car-

ing, and more professional. Long queues at shabby social security offices do not give the Efficiency also means people getting their passports on time, or being dealt with civilly by the Inland Revenue. Even the bankrupt might expect more efficient treatment of their

plight.
The catalyst for this new way of looking at government service is the executive agency. Two years ago, the Prime Min-ister endorsed the proposals to set up agencies for the bulk of work, which were set out in the Next Steps report compiled by her Efficiency Unit.
The bandwagon is rolling

along merrily. Eighteen gov-ernment bodies join the exist-ing 12 to become Next Steps agencies. The Government plans that half of the civil service will be in agencies within the next two years.

Each agency has a frame-work document hammered out between ministers, the permanent secretary of the department and the chief executive-elect of the new agency. The documents set out the long-term objectives.

Drawing them up has caused

a lot of soul-searching within departments. For the first time, ministers and civil servants have had to put in writing what the services actually are,

what the services actually are, and identify the structure of decision-making.

They have also had to formalise their frequently informal relations with the Treasury. Informal did not necessarily mean that they were good; the relationship involved "a fair bit of shadow-bying" according to use off. boxing", according to one offi-

Managers of the agencies set up so far have been told that

Whitehall, or use the sometimes cumbersome Civil Service Commission recruitment

As the bigger agencies get going, this delegation of power to the new chief executives begins to mean something. Stephen Curtis, who runs the Driver and Vehicle Licensing Agency (formerly the DVLC), has about 1,000 staff in this cat-

But he has little scope for switching money between dif-ferent pots within the overall discipline of his budget. Nor can he carry money over from year to year. The Department of Transport wants the agency to become a trading fund, which will enable Curtis to do

he Treasury wants to be satisfied that granting the DVLA this freedom it collects vehicle excise duty as well as issuing licences - will not result in any loss of control over public spending.
For the general public, the performance targets, which will be revised and published

each year, are the only means by which to judge the changes

ing costs and service stan-The process of arriving at

the targets reveals the inter-play between ministers and civil servants, between the chief executives, and their staff in the field.

They are two-pronged, cover-

Michael Fogden, chief execu-Service, has been set a tougher target by his minister on get-ting the unemployed into jobs than his managers believed to be achievable.

But he must also meet the target that a specified propor-tion of those placed will have been unemployed for a long period, and that a number must be from the inner cities. The targets imply some con-flict. It is clearly easier to get people off the unemployment register who have been there only a short time than those who have not had a job for many months.

Forden also must reduce the percentage of incorrect pay-ments of unemployment bene-fit, which the ES pays out on behalf of the Department of Social Security. If he meets all of his 20 or so targets, he will get a bonus equivalent to 10 per cent of his salary.

To help him get there, he needs the dedicated support of his managers. For that, he knows he must be able to vary the pay of his managers to reflect the scale of responsibili-

A manager of the inner-city Brixton office obviously has a tougher job than the manager of the Bournemouth office. For the moment, he can only pay according to civil service pay

A seminar organised recently by the Royal Institute of Public Administration and KPMG Peat Marwick McLintock attempted to focus on ser-vice in the non-trading sector. It revealed senior officials juggling with a concept which has been low down the list of priorities for much of their working lives, and learning how to meet service targets

Customer service is not being defined only in terms of agencies. All departments are examining those sections which have some sort of con-

while keeping within tight.

tact with the public.
But the Treasury, it seems, is a bit sceptical. The Treasury, it seems, believes service can only be bettered if more money is made available to depart-Scepticism is clearly common



REMEMBER WILKINS, THE CUSTOMER IS ALWAYS RIGHT."

ments and agencies. Quite simply, the money is not there. Non-Treasury officials say that the Treasury is only interested in efficiency, not effectiveness. British Rail's Network South East, which is also told to give its long-suffering public a bet-ter service while its financial subsidy from government is progressively cut, was an appropriate case study.

Network South East has

some competition, however. Most government services have none, which makes many oldstyle civil servants wonder what all the fuss is about.

Demoralised by low pay and staff cuts, the middle manager equivalent asks: "What's in it

Unknown to them, it is a question also asked by some ministers. Most are not enthused by managerial topics. They want to leave their department having been seen to have done a good job. But the benefits of civil service reforms will only come through in the longer term than the normal ministerial

Managerial converts among senior civil servants are conscious of the problem of con-

vincing staff. A long-serving middle ranking civil servant asked his senior. "What do you mean by customers? This is a public service". Long explana-tions about the need to change attitudes made no impact.

The dilemma for the emerging managers is that their staff
- frequently life-long civil servants - might display com-mendable qualities like loyalty and commitment to their department. The other side of these qualities, however, is that such people are averse to taking risks; they cling to the rules. The changing civil service wants both.

Some senior civil servants also oppose the reforms, although not openly, of course, smoke signals are that there is much inside talk of "tension" within departments.

The Department of Social Security, which will be putting the majority of its business into agencies over the next year, refers euphemistically to

the tension as being "creative".

What it really means is that the whole relationship of the headquarters and the agencies must be painstakingly worked. out to give managers enough meentive to manage.
Whitehall, however, will be

intent - too intent, some think - to keep control over the agencies. Unusually for government,

the tussles are being played out more publicly than the private sector would ever permit. But it is still much too early to predict whether the changes in the public sector will be real, or compatic

n the 1980s the British Government and the country's employers lobbed a challenge at institutions of higher edu-

Polytechnics, colleges and universities were told to become more flexible, more relevant and more

employers and the nation.

The climate created by government cuts spurred educational practitioners to look more carefully at what they offered. Too often in the past the attitude to employers and individual students was: "Here

is what we have. It is self-evidently good. Take it or leave it."

Now many higher education institutions have responded by producing customised training programmes. The polytechnics, in particular, have shifted the balance.

what, they will ask employers and students, do you want?

A number of programmes have emerged which have put the omes on the customer. This change is expressed by the increasingly flexi-ble structures that allow students

It is now up to the employer to make more use of collaborative higher education programmes, says Robert Allen and their employers to put together training packages that are more appropriate to their needs and

of students and the funding for them would dry up.

One imaginative form has emerged where the idea of "credit accumulation" has been used to iterests.
The idea of the Credit Accumulation and Transfer Scheme (CATS)

— still preached more than practised — has become one of the
buzz-words of the last few years.
Under this scheme students can accumulation has been used to develop schemes specifically for individual employers. Companies like W H Smith, Jaguar, IBM and Sainsbury have looked for new ways of apgrading and updating the skills of their employees in a way that is satisfactory to both transfer into a Polytechnic or Col-lege credits for skills and experi-ence they have gained outside the traditional classroom structure; mployer and employee.

The Woolwich Equitable Build-

ing Society, for example, has just beld a graduation ball for its first customised graduates. In a scheme run jointly with Thames Polytechnic, students are credited with up to two-thirds of an undergraduate decrease on the basis of their incomaccumulate further credits for work being done in an educational institution; and then move all these institution; and then move all these credits on elsewhere, if necessary.

Programmes of this type are impressively progressive because they allow students to determine what and how they want to learn. However, their introduction was born of a fear that both the number degree on the basis of their in-com-pany and professional training. They then take a package of dis-tance learning, residential courses

and project work jointly provided by Thames Polytechnic and the company; this provides them with the final credits towards a degree. Such a programme would have been hard to imagine, never mind graduate from, a few years ago.

How customised training can help to retain staff

Providing a network

These sorts of idea are being extended and developed. Their potential is being explored further with a new scheme being set up by Thames Polytechnic in conjunction with the Polytechnic in conjunction. with the Brewers Society to provide a national training programme. This will include both undergraduate and postgraduate degrees, beginning in 1890 with an MSc (Brewery Business Management).
This employs the same principles

as the Woolwich scheme but goes one step further by providing a net-work of polytechnics and universi-ties around the UK which students can attend to gain their credits. The next step, of course, would be to cross the Channel and even the

Such programmes, though they are increasing in number, are still relatively marginal. But they express a change is attitudes which is reflected elsewhere in the higher education system.

education system.
But they are not without their problems. Companies and colleges often have to make compromises to accommodate each other's suggestions. Nor have these changes been adopted throughout the British higher educational system. They tend to predominate in the polytechnics and colleges, though there are very obvious exceptions in the

university sector.

The picture is therefore patchy. But the mould has been broken. It now becomes possible for employers to get what they want.

However, this is not where the story ends. There is now a new challenge—to the employers themselves. British management has edien seemed (to its competitors)

often seemed (to its competitors) curiously afraid or disdainful of training. As the recent report from the European Round Table of Industrialists pointed out, expendi-ture on training per employee is \$1,500 in the US, but only £200 in the UK. Too often, those responsible for training strategies still see higher education as a barrier, rather than a means of retaining stall.

education they may be very conservative, looking automatically to the

The state of the s

universities and to the MBA for management education. Both may be perfectly appropriate; equally they may not. Similarly, the desire to minimise costs often takes priority over a view of education and training as a strategic investment. Some companies, however, are looking to higher education as a supplier of flexible and collabora-

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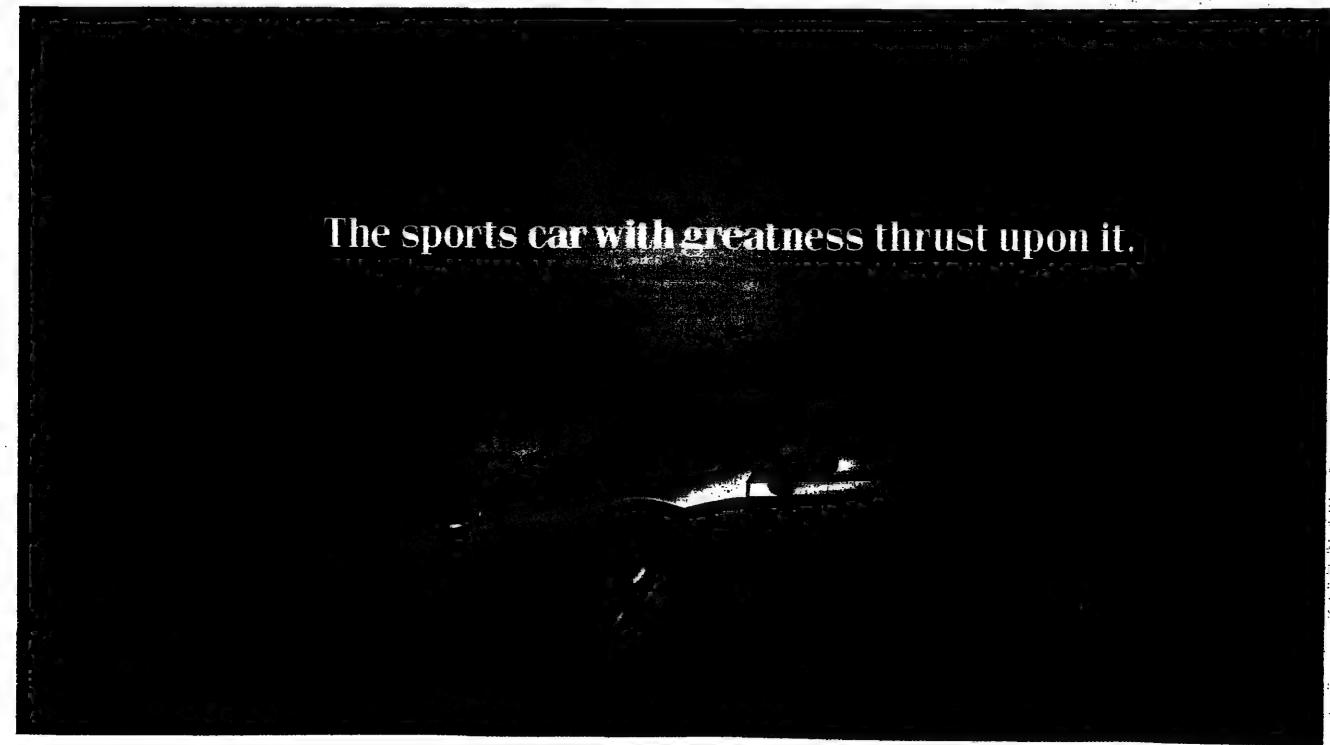
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supplier of flexible and collaborative training. Now in 1990 the challenge has changed. The challenge is
to industry to take advantage of
what has happened: to accept education and training as a long-term
strategy; to accept the responsibility for providing substantial fundafor the educational sector; to forget
its prejudices and pre-conceptions,
particularly about polytechnics.
If UK training, particularly at

per ucutary about polytechnics.

If UK training, particularly at the higher levels, has not improved substantially by the end of the century, it will not be a failure of higher education to meet the challenge put before it, but of the customer.

Dr Robert Allen is the director of educational and training develop-ments at Thames Polytechnic.



Showever with praise, beaped with plaudits, the motoring press welcome the new 300ZX.... The posing power of an Italian exotic. ... (Autorac & Motor)

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Govan Stories GLASGOW

It may be Glasgow's year as European City of Culture but the trades union-inspired Mayfest remains firmly rooted in the local community. The Scot-tish People's Theatre, to give the long-established 7: 84 company its full name, will be touring its celebration of Govan to various arts centres next week. This week it can be found in The Arches, a wonderfound in The Arches, a wonder-fully atmospheric space; a vasi, windowless complex of stone walls and brick vaults from an Expressionist film (Metroplolis crossed with M) which houses the exhibition "Glasgow's Glas-gow" besides bars, shops and a

The company of five young actors under Roanna Benn's direction has compiled a dra-matisation of writing about the great ship-building area by its greatdents, some of whom turned professional, others observing their neighbourhood as a labour of love. At one extreme is Elizabeth Cromble Reid (81 this year), whose evo-cation of the wives' revolt cation of the wives' revolt when they discovered how much their husbands earned in "Pay Poke Explosion" conjures a picture of warm and funny street-life with sturdily separatist working-men, their outraged womenfolk and raged womenfolk and well-turned out prostitutes. At the other, 15-year-old Kelly McCahill, a pupil at the local secondary, provides a series of wide-eyed letters about life, love and school to an Indian pen-pal that show up Adrian Mole as archly artificial.

The mixture of affection and detachment is summed to be

detachment is summed up by James Miller who died last year, a professional writer who never gave up his job with Govan Shipbuilders. His childbood memory of working as butcher's boy to help an unem-ployed dad, and the sardonic sneedots about the old tideline cleaner whose ability to fish out rotting animal corpses is finally recognised as irreplaceable even by the management efficiency expert (arrogant English accent) are vivid, warm-hearted glimpses of an

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If a consistent theme smerges it's that Scottish men can be pretty charvinistic. Bill Kidd's "Just Like Him" chillingly recalls the brutal masculinity of a father despising a bookish son; and how the son derivate the violence by discording the produce of the control of the co despises the violence he discovers in himself. Martha Feeney's "Divorce" is a funny and tren-chant look at how a victim finally retaliates against her violent husband; and David McTeague's "Words Dissem-ble" is a wickedly accurate (if, ms is a wickedly accurate (if, to a southerner, occasionally unintelligible) dialogue between two schoolboys assessing the sexual potential of the girls they know with much bravado, giggling and achingly empharatme bakes

Some of the items have a dramatised documentary ring

"The Junkle" is a bit too much of a catalogue of symp-toms — and the study of an unemployed man, mentally ill, going to pieces in the daily hiurred eternity of smoking, dozing radio time signals, try-ing to remember what he has to do today, is split by the interval, thereby ruining its continuity. But the stylistic range (and Peter Rutton's poetic impressions, as terse and economical as a Chinese water-colour counter the vater-colour counter the robustness) is impressive. The cast is uniformly excellent, though invidiously I would advise you to watch out for Eleanor Slaven and Tom. Smith, the youngest of the company and immensely prom-

Characters good, bad and indifferent

comedies seems likely to last? The Upper Hand on ITV on Tuesdays looks like an efficient little number, written to a carefully contrived for-mula: a male housekeeper arrives with his streetwise daughter to work for the rich woman advertising executive who lives with her too-cleverby half son. (Told to see who is at the front door he does just that, and leaves them there.) An Anglicised version of an American hit, it looks as though the situation will be stronger than the characters.

KYTV on BBC2 on Thursdays is created by Radio 4's Radio Active team. Many of the lines in Episode 1 sounded like radio in Episode 1 sounded like radio scripting and — disconcertingly, and contrary to expectation — they seemed less sophisticated on television than on radio. Gags such as amouncing "Robert Dougal's Cartoon Hour" and "Current Affairs With Patima Whithread" do not seem awfully funny on television. Out in front by a furiong is another foal sired by EBC Radio: Up The Garden Path. Here the central character, Izzy, is so thoroughly zany that you worry oughly sany that you worry lest she — like Magnus Pyke, Lucinda Lambton and other professional talevision "characters" — pells quickly. In the first episode, however, as performed by Imelda Staunton, she was likeshle and hilarious from the off living in a pigsty, guzzling cake, awooning over her lover, Michael, a married man played by Nicholas Le Prevost (one of the best deadpan comedians around) she had all the character you could possibly want.

Commentator Ted Lowe has done as much as anyone, except perhaps the RBC cameramen and OB directors whose extraordinary skills are rarely noticeable until you see the game being covered elsewhere, to push snooker up the list of popular television subjects. But before next year's World Snooker (Championship) World Snooker Championship somebody should speak to him about his style. Everything he says is now delivered in a dramatic whisper, and the portentousness has become embarassing. Oral exclamation tousness has become embarrassing. Oral exclamation
marks hang on the end of
every match of melodramatic
rhetoric: "I wonder what's
going through his
mind"... "So! The fortunes
once again change!" He would
do well to go back to the basics
of expert analysis, delivered at
good long intervals.

possibly want



New comedy on the BBC, spawned by radio: KYTV

Judging from the avidence offered by Christopher Terrill's Inside Story on BBC1 about racism in sport, it is disgraceful that the highly successful athletics coach John Isaacs was not selected as an official coach John Isaacs coach for the Los Angeles Olympics. He is black. That there are regular shouts of "Shoot that nigger" during Everton football matches is disgusting If Jackle Agyepoy really was consistently fester than the white hurdler selected in her stead, the selectors should be hounded. That said, it is not much help to have yet another programme which sets out to reinforce the preconception that Britain is a uniquely or even timerally recist come. or even unusually racism, like tribatism, seems to be a universally distributed human characterisdistributed himan characteris-tic. So how does it help to have this programme producing a professor who asserts that aport is the one place there is a "gleam of hope" for black suc-cass in Britain? Are Trevor McDonald and Moirs Stourt figments of our imagination? figments of our imagination? Are they not a glimmer in the business of television journalism? Or Gary Wilmot and Lemny Henry — don't they represent a glimmer in manady? Is the black domination of rap not another glimmer? Ah, but that is all, well, you know, show business. Yet nobody prevents Professor Stuart Hall or Beverly Anderson appearing as pundits/sociologists/teachers. Are Paul Boeteng and Diane Abbott not a glimmer in poli-

tics? Television's habit of taktics? Television's habit of taking the worst examples of recism in Britain and pretending
that there are no countsavailing hright spots may be one of
the reasons why the ideal of
integration is now disintegrating as black people form more
and more exclusive groups, in
sport, music, politics — averywhere E is a terromore, accomple of blevision's dreatful lack
of subtlety and discrimination. of subtlety and discrimination.

What a pity the studio discussion following the last of BBC2's Troubleshooser series was such an uninspired and uninspiring affair. The producers appeared to have invited into the studio as many participants as there were minutes in the programme, and then ensured that moody had proper time to speak because ensured that nonocy has proper time to speak because they got chairman Brian Redhead to cue a clip from every programme in the series. Since we had just watched the spisode about Morgan cars which exemplified many of the most interesting problems in British manufacturing detected by Sir John Berney Jones, we by Sir John Harvey Jones, we might have had a far more interesting programme if the producers had had the courage simply to put Sir John up against those who do not believe that the bottom line is the holy grail.

My first reaction upon receiving review copies of two books about London Weekend Television — Running The Show by David Docherty and The Wal-

start doing as good a job of criticism, in all senses, on print as print does for televi-sion. Every day you can find somewhere a newspaper critic celebrating something marvellous seen on the box. When did you last see a television programme celebrating something marvellous found in print? Viz The Documentary on Channel 4 was much like the BBC's recent Killer Bimbos On Fleet Street. It is an indictment of Bimbos that anyone who does not read the tabloid papers would have left the programme with only the vaguest idea of what sort of publications these bimbos" are producing. The programme was so busy trying to joke away the ineffectuality of feminism in Fleet Street and to parody tabloid style that it never managed to tell you anything much about the female increase in the programme of the programme in the control of the programme in the programme was so busy trying to just anything the programme was so busy trying to just any the programme was so busy trying to just a programme was so busy to just a progra den Interviews edited by David Cox (216.95 and £14.95 respectively, both published by Roxtree Ltd.) — was to wonder whether we could possibly need either. After all, the minutise of ITV history have been pretty well documented now, what with the Sendally Potter tribers and suppose journalists or their journalism. Viz suffered from a similar curious determination not to do anything so embarrassingly gauche as offer facts, it was never made clear who reads this scatological, yet highly successful comic - children, Potter trilogy and numerous other books in recent years; and the point about Brian Wal-den's interviews is that they are such good television. But teenagers, or adults. Indeed the producers were so preoccupied with perodying current affairs techniques (from Roger Cook's to World In Action's) that the having read most of both over the Bank Holiday weekend I shall be delighted (despite dessubject pretty well disapperate space problems thanks to the recent avalanche of media books) to add them to my collection. Docherty's account of LWT's fortunes is an abnormally successful com-bination of formal history and personality chart supersthing

It is one of the joys of televi-sion that you never know where or when you are going to bump into comething won-derful—as you switch to avoid some ghastly quiz or zap from the news to a comedy. But it can also be tentalising: too often you catch the last 15 minutes and are left supporting. minutes and are left suspecting you have missed something superb. The latter part of Sunsupern. The inter part of sur-day's Beryman on BBC1 was spellbinding, and I hope a quick repeat is planned. It looked marvellously simple: soldiers explained how it felt to fight and kill other people. Pro-ducer Pamela Smith left out

medium is becoming a teeny

bit tiresome. Do not assume

this is the reaction of a touchy

print journalist: I have for

years, as the files will show, been calling for television to

personality chat: everything from the night a furious Rupert Murdoch stormed out Rupert Murdoch stormed out of David Frost's programme vowing to buy the company, to the details of the rows over the Dennis Potter plays. It is highly readable. So is the Walden book, yet that is valuable for two other reasons. First there is Cor's fascinating introduction describing how Walden. duction describing how Walden is prepared for each interview the questions, let the men talk, and simply interspersed some Falklands footage. The only other television programme I have seen which matched this Everyman on its subject was Charles Wood's magnificent drama Tumbisdown. by his production team. Secondly there is the value of being able to go through the interviews with Thatcher, Lawson and so on at your own speed; quite different from watching them filt by on a Sunday morning. The tendency for television to Christopher Dunkley



Carol Vaness in the revival of Piero Faggioni's 1989 production of 'Il trovatore' which opened on Mon-

Beatrice and Benedict

Undamnted by the fact that one of our national companies has recently scored a success with

Beatrics and Benedict, Cam-hridge University Opera Soci-ety decided to have a go at the place themselves. Berlios's enchanting Shaka-

spearian opera is notoriously difficult to stage; so, if you think you have an idea that will make it work, there is no reason to hold back, even at student level.

In its attempt to fuse dislogue and delectable musical aumbers within a light come.

framework Beatrice and Bene-dict holds both the source of its fascination and its downfall.

Where English National Operachose to update the spoken and immensely prom-text, the Cambridge production by Stephen Taylor made a con-scious about-turn and reverted in the original Shakespeare. It

also reinstated material that Berling had omitted. The result was to give the opera's precarious balance a telling nudge towards the spoken word. As with the ENO production of Forest, one appreciated how the dialogue is able to cut quick and deep beneath the skin of the characters and make the spoken scenes carry the emotional weight — a real gain, even though Berlios's score now seemed to run out at

the crucial momen The climax of the evening fell in a scene without music. The production was fortunate in its leading couple. Korby Myrick used her stage experience to land a superior air to Beatrice, while showing how a warm meano can move around the vocal part with ease. The viperish glances that she kept

shooting at Benedict were met with a winning smile and pup-pyish sense of humour by the tenor Mark Le Brocq. His voice has gained in fluency since his time at the RAM and should ann him a walul carer. Alongside the central pair three was a miniure of nervous

mumblings and end-of-term high jinks, though Andrew Morton's Claudio and Pip Genister's Don Petro both strode the stage with confidence. The Hero of Katy Tansey and Hero of Katy Tansey and Ursula of Joanna Campion compensated by singing their lovely nocturnal duet with a near ideal purity of sound and Alexander Platt strove to support his cast with disciplined playing from the pit. Perhaps KNO might think again.

Richard Fairman

May 4-10

ARTS GUIDE

Maiol City Theatre, Marienstr. 12. Peter Makal, director of the Stratgart-based International Festival of Mime, has put together a truly world-class pro-gramme. Founder of the Makal

Steppenwolf company's interpre-tation of the Steinbeck spic novel

can beby boomer accompanied by the musical and emotional flavour of the period (239 8200). Gypey (St James). This 30th anni-

Sweeney Todd (Circle in the Square). An intimate production of the Southein-Wheeler musical suphenises the descent into mad-ness of Bob Gunton as the demon burber of Fiset Street (239 8200). Jerome Robbins' Broadway

trailer previous will adore this compendium of Robbins' directed and choreographed plays of the past 40 years, including On the Toam, West Side Sinry and Oynas. But a contemporary crew of Broadway aspirants lack the multi-talents that inspired the herday of the musical.

Cata (Winter Garden). Still a Cats (Winter Garden). Still a sell-out, Trevor Numn's produc-tion of T.S. Eliot's children's poetry set to music is visually startling and choreographically feline (239 6262). Les Misérables (Broadway). The magnificent spectacle of Victor Hugo's majestic sweep of history and pathos brings to Broadway ms in pageantry and drama (239 5200). Phantom of the Opera (Majestic). Stuffed with Maria Bjornson's

gilded sets, Phantom rocks with Andrew Lloyd Webber's haunt-ing melodies in this mega-trans-ier from London (236 6200).

Ends May 27 (487 4900).

southern life from under the dry-ers in a busy habdressing actab-lishment (988 9000).

Fratarnity (Pegasus Players). Jeff Statson's political drams. focuses on the civil rights movement of the 1960s and 70s.

(271 2638). A Chorus of Disapproval and A Choras of Disapproval and The Beggars Opera (Court). With claver scheduling, Alan Ayckbourn's comedy about putting on The Baggar's Opera appears in repertney with the work itself. (763 4472).

Killiott Loves (Goodman Studio). Director Mike Nichols teams up again with writer Jules Felifier to explore middle-aged love. Ends May 13 (443 8800).

Titlege

Kabuki (Kabuki-sa) Perfor-mances this month feature two leading camagata (specialists in female roles), as well as a traditional name taking ceremor Excellent earphone guide in English and English language programme. Ends May 27 (541 3131).

King Lear (Sogetsu Hall, near Omotesando). Japanese avant garde director, Tadashi Suzuki, working with American actors, produced a radical reworking of Shakespeare's tragedy (In English), Thurs (498 1126). English), Thurs (408 1125).
Peer Gynt (Aoyama Tuestre)
Fuer's most factors director,
Tukto Nungawa, tackles floan's
'unstageable' masterpiece in
Japanese, with a cast headed by two popular young rock singers. Should be fim (201 7777). Non (National Noh Theatre) Ataka: the famous story of the ervant Benkei and his lord Yoshitsune, who disguise themselves as itinerant priests to pass a military checkpoint. Known also in kabuki as *Kanjincho*. Wed

Das verratene Meer

groups of material for the With his new stage work Das mother, the sailor and the boy and his friends — and separate verratene Meer, introduced on Saturday at the Deutsche Oper in a production by Götz Priedrich, Hans Werner Henre cound worlds too - strings to accompany Pusako, wind for Ryuji, plane and tuned percussion for the boys. retraces the operatic thread that he seemed to have abandoned after The Bossovids The first act, set in the spring, is full of sharp of 1966. The intervening contrasts, costive string chords, pounding brass decades took his work in other directions — into musical toccatas; the second, "Winter," is altogether thinner, the lines agit-prop after 1968, a tendency culminating in the actions for music. We come stretching themselves, the inventions marvellously to the River for Covent Garden in 1976, and later towards a stylistic pluralism in which telling. The scene in which the gang plots the murder in meticulous detail is the parody and pastiche rubbed shoulders with a variety of opera's crux, and produces a sequence of haunting "authentic" voices: The musical images. The proportions are not quite English Cat (1983) and Henze's exuberant reorchestration of Menteverdi's Il ritorno d'Ulisse (1987) embodied that phase, right; when the awful climar is inevitable the action need But there are no such masks or filters distancing the to hurry towards it but instead fractionally. The cruelty in the story too is never quite realised musically; Henze is composer from the drama in Verrutene Meer, if such a thing as a single Henze idiom can be identified, then the score by inclination a generous (some would say uncritical) musical inventor and the exploits all its facets, from terse, explosive expressionism musical inventor and the toughness the drama sometimes requires is lacking. That apart, though, it is a score full of telling moments to ever extending lyricism. Das verratene Meer ("The Treacherous Ocean" seems the likeliest English title) has a libretto by the poet Hans-Ulrich Triechel, based and richly heterogeneous sounds grafted onto its bone mon Yukio Mishima's Gogo No Siko (The Sailor who fell from Grace with the Sea in the best known English version). For anyone who finds the structure, the orchestral effects mixed with tapes of shipyard sounds, mewing guils and urban clamour. It's a mixture that worked rather mixture of Japanese nationalism, sade-was better than the assemblage of Priestrich's staring, in which Hans Roffer's revolving concentric cylinders provided more mechanical fuscination and homo-eroticism in Mishima's later novels a queasy one, this tightly drawn questy one, this art at its most palatable — a story of crisp imagery and pellucid description, in which his perennial themes of honour and sacrifice are compellingly than elucidation and some touches of japonaiserie – a gaggle of geishes at one point, seering kabuki masks at another - seemed quite of place when Hanze had been

ms to hang fire

at such pains to avoid any suggestion of take orientalism More critically. Estadore

More critically, Friedrich offered little to the characters,

so that the weeknesses in the

Muzically things were much

better. Stephanic Sundine was unable to sing the part of Fusike but ested through it while the lines were sung,

while the lines were sung, expertly, for Henze's soprano writing is fiercely demanding in the Lula mould, from the side of the stage by Beverly Morgan. The battions Andreas Schmidt was the sailor, rather obscured vocally in the first helf, coming to terms with

half, coming to terms with the role better in the second, and the tenor Clemens Biebes

the son, inevitably a little old looking as was the whole gang (more important than it might seem, for Mishima makes clear

that the boys will not be purished for the morder, because the age of criminal

Sponsibility is 14).
The conductor was the

sound from an orchestra which could have been

Bintley work

postponed

young Markus Stenz, producing a wonderfully rich

elivering this score for years;

Andrew Clements

there is more than enough in it to deserve such devotion.

scenario were left utterly

Nobru is a 18-year-old boy in post-war Yokohama. He belongs to a precocious gang of teenagers clinging to the ideals of the old Japan, to its codes of henour and the tororable cruelty of fate. He spies upon his mother, Pusako, and watches with alarm her burgeoning affair with the seaman Ryuji; the sailor represents all that is wrong

represents all that is wrong with the new, increasingly Westernized Japan, in its soft-omired, adult compromises, and particularly his willingness to forsake an "heroic" career at sea to remain with Parako. The paner remain with Pussko. The cons sees no alternative but to remake Ryuji as a hero by giving him a hero's ritual

It's a disturbing ope

subject, at once strangely foreign to Western sensibilities but still striking all kinds of tangential chords expectation and adult acceptance, and the clash of modernism and tradition. some of the important subtleties – there is, for instance, a strang in Ryuli which yearns for the old heroic life, and which leads him to a half-acceptance of the fate the boys prepare for him - and it mods to from out the protagonists; the mother Pusako in particular, who is given Henze's most glorious vocal writing, hardly develops the core of warmth implicit in the novella so that the boy's conflicting loyalities to his gang and to his mother are never firmly grounded. Henze though develops the scenario with immense

serionsness and skill. His

score is laid with great circulard care – distinct

SALEROOM

The Pianets, David Bintley's new work for the Royal Ballet, has had its première postponed from May to August 1. It will be replaced in the schedule by Frederick Ashton's A Month in the Country with Sylvie Guillem making her debut in the role of Natalia with Antony Dowell as the

with Antony Dowell as the

Stabilising around £1m

The two most vital weeks in the history of the salerooms—not too much of an exaggeration given the predicted total expenditure on art of around \$7.50m in New York over the next formight—got off to a sound but not startling start on Monday when Christie's dispressed of contemporary art for helpful and blumber. Brown, peed of contemporary art for helpful and blumber by the Pethlose of the same blumber of the same of the posed of contemporary art for just over \$40m (£24m).

The downside was the 25 per cent unsold. This would have been reasonable three years ago but since then contemporary art has taken off, almost rivalling the Impressionists in value, and the high bought in percentage reflects the caution which has entered the world's financial, and consequently the art market, in the last six Still there were many

impressive prices, nor least the \$6m (23.6m) paid by the Fuji Gallery of Tokyo on behalf of Mr Wanibuchi, a Japanese businessman, for "Kiss II," a large canvas by the arch pop artist Roy Lichtenstein of two this cropped, carton style, painting needs no words. It was a record for Lichtenstein but plum in the middle of its

The New York dealer Richard Gray paid \$5.17m (£3m) for "Pèse Cheveu" by Jean Dubufet, painted in 1962 as part of his Paris Circus series and showing all the vitality of its subject. It was a record for the

references to nature. "Brown, black and blue" by Rothko went for \$3m (£1.8m); "Round the World" by Sam Francis for \$1.8m (£1.2m); and "Untitle one of seven paintings from his "Back series" for \$1.1m (£658,6783), a record for this artist. The height of the canvas, 69 inches, represents the height of his wife but the origi-nal intention of making it 15 inches in width, reflecting his wife's back, was defeated by aesthetic second thoughts.

Another record was the \$1.1m paid for "1955-D," a red canvas by Clyfford Still. The price was way below its top estimate of \$5m, reflecting the fact that the auction houses are well aware that they are operating in a less certain economic climate, and are advising vendors to accept conserva-

In all there were ten artist records and eleven lots topped \$1m. It all goes to show that the art market is coming down from the peaks of a year ago but is stabilising at a high, but perhaps sustainable price level.

Antony Thorncroft



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THEATRE

Anything Goes (Prince Edward).
Cole Porter's silly ocean-going
1830s musical in Jerry Zak's despensively bright production comes
from the Lincoln Center in New
York and is undemanding fare
(784 8861, oc 886 2438).
Jeffrey Bernard is Unwell
(Apollo). Tom Contl is the alco-holic journalist in Estith Water-home's fine play, the season's
highlight, from Bernard's own
writing. Ned Sherrin directs
(487 2863).
Aspects of Love (Prince of

(457 2963).
Aspects of Love (Prince of Wales). Andrew Lloyd Webbur's least is an indicate cheering operatin derived from David Gernett's 1965 novella. Musically nett's 1966 novella. Musically interesting and well directed by Trever Nunn, a probable, but unspectacular, hit (899 5972). Bus Stop (Lyric). Glam revival of William Inge's 1965 Kanssa comedy, with Jerry Hall making her West End debut. Plenty of glow but not much grit (457 3685). Shadowlands (Queen's). Four-tissue weenie about the love affair

Shadowiands (Queen's). Four-tis-sne weepie about the love affair between crusty Oxford writer C.S. Lewis and the cancer-riddled American poet Joy Devidman, William Nicholson's play is irre-sistibly emotional. Elijah Mosh-insky's direction is superb (784 1168/803 2860). 1166/439 3845).

Stuttgart

specialist groups and artists from eight countries. Ends June 4 (9711/636206).

New York Cat on a first The Boof (Eugene O'Nell). Kathleen Turner, whose statuesque good looks embody Tennesses Williams' vibrant character Maggie, is surrounded by an excellent supporting cast in Howard Device' production. Grapes of Whath (Cort). The Steppenyeoff company's interpre-

has taken a long time to reach his taken a long time to reach liew York from Chicago; the wait was worth it.

Heidl Chronicles (Plymouth).

Wendy Wasserstein's award-winning drama covering 20 years to he by the way to he was the bound of the control of the life of the l

rypy (3. James). The Sun am-versary production does more than revive a rich, vivid musical; it also introduces a new belier in the Merman tradition, Tyne Daly, as the bossy, tireless and tuneful Rose, who shamelessly leads her dampites into hur. tuneful Ross, who shamelessly leads her daughter into bur-leagus while rejecting a personal life for herself (248 0102). Grand Rotal (Martin Beck). Tunny Tune, Broartway's pres-ent musical doctor, directs this renake of the Garbo film in an elegant, but communicat mand setting (346 (102).

Serafina (Remedy Center Opera House). The spirited teenage cry for freedom, including shrill enactments of police brutality, brings the hyper-reality of South Africa home with a lively best.

Uncle Vanya (Goodman), Michael Maggio directs John Mahoney in David Mamet's new adaptation of the Chelchov classic, Rads May 26 (443 3800). Steel Magnolias (Royal George). Ann Francis and Marcia Rodd play the leads in this view of

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The training challenge

THE history of British vocational training and education is largely a history of failure. Good intentions have never been translated into effective action. As a result, more than a century after concern was first voiced, Britain still possesses neither a network of high quality technical schools nor a flourishing industrial training system. Companies, schools and government have all failed to address

the needs of the average employee.

The need to improve training is now widely recognised.

Changes in the nature of work have rapidly increased the skill demands of most jobs. Companies and other employ-ers require flexible, well-educated staff capable of showing

ers require flexible, well-caucated stain capable of showing initiative and responding rapidly to changing circumstances. Training programmes need to be broadly based and not tied to the short-term needs of particular jobs.

The UK Government has accepted the case for reform. It is creating a network of 82 employer-led Training and Enterprise Councils. The TECs will be expected to assess local training needs and find ways of meeting them. They will assume responsibility for publicly-financed schemes

for training young people and unemployed adults.

A second plank of policy is to set clear national training standards. The National Council for Vocational Qualifications (NCVQ) is attempting to rationalise a jungle of vocational qualifications created over decades by a plethora of grant-awarding hodies. Existing qualifications are being slotted into one of four ascending levels of vocational competence. The NCVQ is also vetting a wide range of new vocational courses, many in sectors which did not previously award formal qualifications

Experimentation with training credits or vouchers is a third — and more tentative — strand of policy. Young people in pilot schemes run by TECs will receive credits with a face value of up to £1,500. They will be able to spend the vouchers on training offered by their employers or by specialist training providers. Credits are intended to play a motivational role — both encouraging youngsters to invest in their curr fritures and discussions. to invest in their own futures and dissuading employers

from offering jobs without training.

There is much to welcome in this policy framework. The
TECs seem to be generating considerable support in the
business community; such enthusiasm is a vital precondition for a successful reform of training. The combination of national competence standards, overseen by the NCVQ. and flexible delivery of local training programmes, overseen by employers, represents a judicious balance between central direction and local autonomy. Training credits demonstrate a welcome willingness to embrace new ideas.

Wrong signals

But big problems remain. The Government is right to argue that industry should spend more on training. But it is sending the wrong signals by sharply cutting its own spending just as TECs are trying to mobilise support. The budget for youth training is being cut by 25 per cent over three years. Allowing for inflation, this implies a real cut of perhaps 40 to 45 per cent.

It would make more sense to maintain the real level of expenditure on youth training. The demographic dip would then allow a rise in per capita spending and a long-overdue improvement in the quality of programmes. In the past, far too many youngsters on government schemes have ended up (at best) with rudimentary qualifi-cations. This was partially a reflection of funding: quality training cannot be provided on the cheap.

Funding, however, is only part of the story. In training, the Government must also provide clear leadership: it must set the goals by which the community as a whole will be judged. Last year, Sir Norman Fowler did just this: half the employed workforce, he said, should achieve the NCVQ's level three (roughly the vocational equivalent of A levels) by 2000. Mr Michael Howard, his successor as Employment Secretary, has dismayed many in the training world by refusing to endorse such goals. He argues (wrongly) that the narrow performance targets set individual TECs are a substitute for these wider objectives.

TECs, moreover, are clearly a product of the 1980s when the priority was to cope with sharply rising youth unemployment rather than to boost skill levels. Around 90 per cent of their budgets is absorbed by programmes targetted at the young jobless and the adult long-term unemployed. Such schemes fulfil important roles but they do not address the training needs of the bulk of the workforce, nor do they offer a substitute for the rigorous apprentice Ship schemes found abroad.

National standards of vocational competence are crucial if Britain is to raise the quality of training. Yet it is far from clear that the NCVQ's approach is sufficiently rigor-ous. In continental Europe, examinations are externally set and marked; and trainees have to pass both written and practical tests. Similar procedures are necessary in Britain if employers are to take vocational qualifications seriously. An increase in the breadth of vocational courses is also essential: on the Continent, in addition to mastering a wide range of technical skills, trainees are normally also expected to continue studying academic subjects such as maths and languages. This ought to happen in the UK.

Lack of teachers

The UK's educational reforms are threatened by a lack of qualified teachers. The same constraint applies in youth and adult training; the difference is that it is almost certainly more severe. After decades of neglect and the near disappearance of traditional apprenticeships in many industries, the UK lacks the human resources required for a training revolution. It has nothing to compare with the West German Meister, who plays such an important part in the training of young recruits. If Britain wants to raise the standard of industrial training, it must invest resources in the training and certification of trainers.

As the Government seeks to improve youth and adult training, it will have to confront two fundamental questions. The first is the risk involved in relying so heavily on voluntary action by employers. There is no guarantee that the present burst of enthusiasm will last. Employers do not have a direct interest in the training needs of the wider community: TECs, like so many previous initiatives, may easily prove a disappointment.

During this century, the school leaving age has risen in tandem with the intellectual demands of employment. It may now be time to consider an element of compulsion in training. It would not be draconian to insist that all 16 to 18 year olds engage in some form of part-time training. Legislation that obliges companies to release youngsters for training would do more to concentrate industrial minds than any quantity of ministerial exhortation. It

may be the only way quickly to raise skill levels. The other fundamental issue is the role which schools should play in vocational training. The absence of a tier of technical schools comparable with those found on the Continent and in Japan is the single biggest failure of British post-war educational policy. But if the 14 to 18 year old curriculum was reformed to meet the needs of the majority, many vocational qualifications could be achieved by students in full-time education. A more determined attempt to raise the school staying on rate must accompany efforts to expand employer-led training if the UK economy is to remain competitive in future decades.

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osses at the French glass and piping group Saint-Gobain must have permitted them-selves the odd triumpinal box in the direction of Britain in recent

days.

First came the announcement two weeks ago that Saint-Gobain had agreed to buy Norton, the US abrasives and industrial ceramics company, for \$1.9hn - 20 per cent more than Britain's BTR had been offering for the same company. Then last week the French group hid £96.5m for the UK glass fabricator and distributor Solagiass - right on the doorstep of its British rival Pilkington.

Saint-Gobain's moves are merely the latest in a series of ever-larger

the latest in a series of ever-larger foreign acquisitions by French state and private companies over the past Among the bigger deals have been

the aluminium company Pechiney's \$1bn takeover of American National Can in 1988, BSN's \$1.15bn purchase Can in 1988, HSN's \$1.150m purchase of Nabisco's European biscuit operations, Michelin's \$1.50m deal to acquire Uniroyal, and Rhone-Poulenc's multi-stage takeover of Rorer, the US chemical company.

The total value of Franch acquisitions abroad has sky-rocketed, to FFr76bm in 1988 and FFr108bm in 1988. And in the process, French companies.

And in the process, French companies like Saint-Gobain — regarded as tired husinesses in outmoded industries — have established new international

husinesses in outmoded industries — have established new international credibility. It has taken some time, but we are now taken seriously, sighs an invasiment banker. What lies behind this sudden stampede overseas? And are French companies in danger of biting off more than they can chew?

The surge of activity is partly explained by the state of French financial markets. The Paris stock market has been moving steadily upwards ever since the crash of October 1967, and, unlike other exchanges, its manimum has not showed down this year. Second, the strength of the frame and the downward trust in French interest rates makes debt financing much less of a finance director's nightmare than in the UK.

But there is more to it than that. French companies have also been reacting to the unleashing of an appetite that had for years been pent up. Exchange controls, in conjunction with the strength of the dollar in the mid-1980s, once ruled out any North American acquisitions. The nationalisations of 1981 reduced the freedom of many of the largest French companies to make acquisitions abroad, and made them less welcome when they tried to do so. And in any case, the made them less welcome when they tried to do so. And in any case, the balk of French lustiness used to be strapped for equity capital and heavily overburdened with debt —

heavily overburdened with debt — landly conducive to a takeover bin — These constraints no longer exist. Exchange controls finally disappeared at the beginning of this year, but for companies they had already been largely dismantled some time before. Nationalisation, too, has ceased to affect the important companies priva-

Intellectual

Jacques Attall, 46-year-old special adviser to Prench Presi-dent François Mitterrand, has

long been a strong favourite to become the president of the new multinational bank for

helping eastern Europe, the European Bank for Reconstruc-tion and Development. He dramed up the idea of new bank for eastern Europe he persuaded the French Gov-

ernment to promote it, and he has chaired the interna-

tional negotiations to settle its statutes and terms of refer-

nce. By rights, the ERRD is its brainchild.

But his candidacy has not

because France is an emay excessively favoured in the top international jobs. At pres-

ent, there is a Frenchman wh is the President of the Euro-pean Commission (Jacques Delors), there is another Frenchman who is the Secre-

tury General of the OECO

(Jean-Claude Paye), there is a third Frenchman who is

Managing Director of the IMF in Washington (Michal Cam-

woman who is the Secretary

Europe (Catherine Latumière).
Moreover, when France succeeded in getting Mr Michel
Camdessus appointed IMF
Managing Director in 1987,

whom did he defeat? Mr Onno Ruding of the Netherlands.

It looked as though it might be difficult for other countries

to accept another French vic-

Mr Attali has abundant

tual brilliance which is so

admired in France. He ha

dent Mitterrand was first

elected in 1981. In addition, he is a remarkably prolific

author, with 14 books pub-

lished in the past 17 years, mainly solemn intellectual eco-

nomic or social science trea-

tory at the expense of the same

claims to the brand of intellec-

been special economic adviser at the Elysée ever since Presi-

General of the Council of

us), and there is a French-

been trouble-free, if only because France is already

banker

George Graham on French foreign takeovers

Voracious appetite for acquisitions

that between 1986 and 1988. Those that remain in the state sector have been encouraged to expand abroad, and to finance their expansion by tapping the capital markets with a vari-

ety of instruments.

The financial position of French companies, too, has changed radically. A study conducted by Crédit National, the long-term financing institution, shows that a sample of institution, shows that a sample of about 50 of France's largest companies boasted combined nat losses of FFr7hn in 1982; they barely broke even in 1983, but moved to combined profits of FFr102hn last year. Their total debt has been reduced from 45 times cash flow and 16 times equity in 1985 to 28 times cash flow and 77 per cent of equity in 1990.

in 1965 to 23 times cash flow and 77 per cent of equity in 1990.

Many French companies have also seit spurred to expand by the impending changes in their huntress suvinous. The opening up of the European internal market in 1993 — formerly viewed by many French managers as a threat — is now seen as a gleaning opportunity. It has prompted companies in sectors as different as chemicals and insurance to begin a quest for the critical mass thought necessary to compete in this new, wider arena.

French companies are certainly assisted in this search by the relative

assisted in this search by the relative lack of financial market pressure. They can afford to take a longer-term view of the profitability of their investments than their "Anglo-Sazon" The Paris Bourse may make the same kind of analysis as Wall Street or the City — shares often fall sharply in the short term, as Saint-Gobain's did two weeks ago on the announcement of a large takeover. But the market sanction is not as heavy; for even though French companies appear to spend their time building "hard cores" of friendly shareholders and setting up other forms of takeover defence, they actually have little fear of a heatile hid.

"There are not many takeover bids

There are not many takeover bids in France, and hardly any of them are hostile; and we certainly don't have

hostile; and we certainly don't have any raiders waiting to take advantage of a temporary weakness in a company's share price. Instead of being obsessed by their short-term financial results, companies can look at long-term issues," says a leading French takeover specialist.

Managers such as Mr Antoine Ribond, chairman of the BSN foods group, though suparently obsessed by the fragility of their capital, are quits happy to accept earnings dilution after a major acquisition. Three years is widely regarded, both by businessmen and by Paris financial analysis, as a reasonable time horizon for supings per share to return to their pre-acquisition level.

Mr Ribond showed with his restructuring of Générale Biscuit that he is capable of keeping this bargain (although his acquisition last year of

Nahisoo's biscuit interests has been digested much more quickly).

The brony is that France's single cotor, which tended in the past to show a breathtaking nonchalance about the profitability of its investments, is now perhaps more concerned about financial returns than the private sector.

Chairmen of French state-owned companies are appointed for three-year terms. These days, the best way of ensuring that your appointment is renewed — whatever your political friendships — is to produce profits. One case in point is Mr Jean-René Fourton — appointed by the rightwing government of Mr Jacques Calirac to head the Rhone-Poulenc chemicals group but retained when the socialists returned to power in 1988.

As far as the private sector is concerned, however, taking the long view and concentrating on size can have its disadvantages, especially given the uncertainties surrounding economic growth in the industrialised world.

It sometimes means that companies pay too much for targets they know too little about — a charge levelled at Saint-Gobain in the case of Norton.

It may mean that they are stretching their home-grown management resources too thinly. The shility of French corporations to work successfully with foreign managements in large-scale ventures remains fully with foreign managements in large-scale ventures remains unproven. Some critics point to a destructive tendency to try and impose French management values

on foreign acquisitions which have flourished independently under a quite different management culture. In some cases, the quest for size has also been pursued almost at the expense of a clearly-focused business strategy. "The industrial logic of many of these foreign takeovers isn't always very clear. There is a naive search for scale," complains one french management consultant.

"The dominant reasons given for acquisitions are always strategic size and market share, it is rare that anyone talks about shareholder value," comments another consultant.

Take, for example, the FFr10tm pur-

Take, for example, the FFr10hn pur-chase of a controlling stake in West Germany's second largest insurance company, Colonia, by the Victoire insurance group last summer. This may yet turn out to have been a stroke of genius, but it cannot seriously be maintained that Mr Jean-Marc Vernes, Victoire's then head, had more than a heavy idea of what exactly he was buying.

The French are bad negotiators in

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had more than a bazy stee of wist exactly he was buying.

"The French are bad negotiators in takeover bids; they arrive on the scene too late and they pay too much," says a Paris banker.

The performance of foreign acquisitions under French management has been distinctly mixed. There have been resounding successes such as the purchase of Big 3 in the US by Air Liquide, the industrial gases group. At the other extreme, some companies are already suffering for having paid too much for their prey: last year, the state-controlled oil group of a furth write of its purchase of Transgulf, the US phosphates company. Clearly, Texasgulf was too expensive.

Saint-Gobain, however, cannot be accused of rushing in to buy Norton without doing its homework properly. It is believed to have been studying the company for eight years. And with Mr Felix Rohatyn of Lazard Frence, one of New York's most experienced dealmakars, as its main adviser in the US, it can scarcely be said to lack acquisiting them.

By stepping into the middle of a takeover bettle, Saint-Gobain is paying what Mr Jean-Louis Beffa, the company's chairman, describes as a full value" price. "I would never have launched an unfriendly bid," he estend after the Norton announcement.

In fact, with a few exceptions such as institut Mericur's purchase of Connanght RioSciences in Canada, recent French acquisitions in North America have all been friendly. Paris investment bankers argue that it is perfectly reasonable for a friendly bidder to pay a premium — as Seagram, the Canadian drinks group, did in the Opposite direction, in its bettle with Grand Metropolitan of the UK for control of the Martell cognac company.

"With a friendly takeover, it is legitives to now your proper the payers."

trol of the Martell cognac company.

With a friendly takeover, it is legitwith a menuty takeover, it is segrimate to pay more, because you can extract the advantages from the merger much more quickly, says one merchant banker. Maybe so, but French companies are in a unique position to afford such judgments.

Vive la différence

The Reithib have a consewhat different attitude from the French towards carnings dilution — markedly so in the case of BTR, writes Tony Jackson. "Thus See," says Sir Owen Green, BTR's chalcums, "we have never done a single acquisition that involved any dilution of examings per share, even

The BTR approach to prices paid for acquisitions is ruthleasly financial. In example, it involves projecting the target's cash flow, including working capital, investment and so forth, and about the time that the project of the pro calculating the payback period. On a pre-tex back, the typical ultion would pay for livelf

tises, and a novel in 1999 which won a Gross Prix du Rosses. However, a biography about the late Sir Siegmund War-burg, was less well received. It has to be said that not everybody is France is an unqualified admirer of Mr Attail, however. In the recent

unqualified admirer of Mr
Attall, however. In the recent
biography of President Mitterrand by Franz-Olivier Glesbert,
Attall is depicted as an anxious
and obsequious courtier, ever
watchful on the comings and
goings in the President's outer
office. Glesbert also blames

him, together with Laurent Fahim, a former French Social-tet Prima Minister, for having persuaded President Mitter-rand to undertake the disas-

rang to discrete the data-trons French reflation of 1981-62. It is not a record which will endear him to every inter-national banker.

Irish problem

Ireland is gearing itself up for something much more important than its EC Presi-

dency and Dublin summits. It goes to Italy next month to

compete in the finals of the football world cup, the first time the country has gone so far in the competition. But

there are a few problems. The Irish have been drawn

in the same group as England and the Netherlands, whose

known for their gentlemanly behaviour. The Irish team has still not succeeded in finding

a hotel. The police on Sardini

where the first matches are

being played, say the one the Irish picked initially is too close for comfort to the English

team's accommodation. Then

there is the question of team anthems. In deference to their

be . . We're off to
Italy" . . . But the Dutch are
obviously out to confuse the
Irish with their team song. It's

hosts the Irish supporters

boom out "Que sera, sera, whatever will be, will

supporters are not exactly

OBSERVER

there is a straingle purpose baking this discipline. "The reason we keep! within the guidelines is that it's very! necessary to keep refreshing your cash purse. That enables you every

three or four years to move on perhaps to a new technology, or even a new threat for the leadings. This could perhaps be pointed to as an instance of the short-termina. supposedly endemic in the Anglo-Saxon business culture. The sung is that in BTR's case, it

roduces the goods. By any reckoning, BTR's financial performance over the past decade has been superior to sumt Goomin's. Saint Gobain's carnings in the period have grown by a factor of five, DTR's

ITALIA

PASSPORT

CONTROL

"You've given your occ "." as 'piling in'

"Danny Boy".

Reunion

months ago.

entitled "Hand in hand, sup-porting Orange", and is sung to the tune of the very Irish

■ EC commissioners will look

for any excuse to spend time in Brussels, rather like that breed of old boy who can't keep away from his old school. An honourable exception is Lord Cockfield, who returned

to Brussels on Monday night

departure as Internal Market Commissioner almost 18

The occasion - a dinner

pean affairs - provided an

opportunity to warn busine

not to take progress in the sin-cle market for granted, and

to urge EC politicians to "aim high" in their negotiations with eastern Europe and the

countries of the European Free

Trade Association. Characteristically he also

in his bohour given by KPMG, for whom he is a commitment and special adviser on Euro-

for the first time since his

average not return on sales has been 2.4 per cent, BIE's 8.1 per cent. Saint Gobata's return on shausholders' funds in the latest comparable year funds in the latest comparable year was 21 per cent, BTR's 36 per cent.

Sir Owen is politicly empicious about the thinking that allows a company such as Saint Gohain to pay such prices. "Through the City or elsewhere, we don't have the kind of support which I suspect the French lawe. And it's interesting that the french Government has a saint Gobain. I'm sure there's a geopolitical aspect to French buying programmen, otherwise I don't saint whey can make the sums work."

to frustrate it. And I want to define it, to actileve it. Belly up m My friends in Hollywood tail me that some of the bigger box office dollars these days are being generated by turtles,

of Mrs Thatcher, suggesting that the effect of her famous Bruges speech was to push political union to the centre

of the Community agends. He said be fully agreed with the British Prime Minister's desire to achieve a definition of this ldes, before adding after a suit-

ably dramatic panse." Mrs Thatcher wants to define it,

are being generated by turties, the walking and talking celluloid variety that is. Some six week after its release - Treatage Mutant Ninja - the story of four super-hero turties who was dipped into radioactive gine and transformed into crime features. s startling \$104.8m (562.7m).

The size of the revenues suggests that this kiddle story, featuring turtle heroes with names such as Michaelangelo and Donatello, is attracting a tair number of grown up lade as well. The turtle saga is also giving a big boost to New Line Cinema, a small New York production bouse that is hoping to expand its film-making activities in Europe. Whether European audiences will be expect up in turtle force quite swept up in turtle fever quite as much as the America is, of course, another matter.

Chopsticks For readers in Asia irked

by the continued use of the colonial term "Far East", a solution may at last be on hand. Until now, alternatives such as "east Asia" or "north east Asia" have either been pedestrian, or inaccurate, but one frustrated reader has at last offered an accurate and evocative alternative — the "Chopstick Belt."

William Hall

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Only JAL have installed a seat that is a breakthrough in design. Amongst other features it is wider, has speciallumbar support and can recline further than before. New Executive Class is avallable on non-stop flights.



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The longest post-war economic The longest post-war economic recovery ought to have pro-vided the perfect backdrop for banks across the world to rehulld their profitability and capital after the rigours of the Third World debt crisis. Why, then, do they now confront the 1900s with a whole reft of new 1990s with a whole raft of new problems? Given the key role of the banking system in monetary policy, this question is of overwhelming importance for economic management. Yet despite clear evidence of a structural fault in large parts of the global financial system it features surprisingly little on the wider policy appends.

the wider policy agenda.

The sheer relentlessness with which bad news has been emerging from the banking sector suggests that the omis-sion will be remedied before long. The catalogue of accidents so far this year ranges from the ever-mounting bill for the rescus of the US savings and loans (S & Ls), through a global rash of bad and doubtful debts in real estate and leveraged transactions, to the prob-lems of individual institutions such as Britain's Midland Bank, which has suffered from

Bank, which has suffered from an ill-judged speculative bet on falling interest rates.

Clearly there is a cyclical element in all this. But that cannot explain the persistent appetite that bankers have shown over the past decade for shown over the past decade for obviously poor risks. Indeed, the outsider could be forgiven for thinking that the hanking sector is an accident perpetually in search of somewhere else to happen. Nor is the impression entirely without foundation. The bankers are, in fact, victims of partial deregulation, whereby the lending side of the bank balance sheet in many countries has been in many countries has been opened up by liberalisation to a feroclous competitive discia ferocious competitive disci-pline, while scarcely any disci-pline exists on the liabilities

side at all.
First, consider the laxer side of the equation by looking at a little history. In the US banking system, interest rates used to provide an effective instrument of monetary control because lending was done at fixed rates. If the bunks' cost of funds rose in response to mon-etary tightening, the profitabil-ity of their existing loan book dwindled, while the rate they charged new loan customers cparged new loan customers was high enough to deter new business. In Britain, where variable rate overdrafts were the norm, the authorities depended more heavily on administrative controls to restrain credit. In a fixed exchange-rate system butterssed by exchange controls. tressed by exchange controls, the credit creation process tended to be self-correcting, When the central bank was

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A case of vertigo

John Plender looks at a deep structural fault in the global banking system



forced to defend a currency that was weakening in response to lax monetary conditions, the banks' funding

dried up.
Today the Bretion Woods Today the Bretton Woods fixed exchange-rate system is long gone. The Americans have floating rates on both sides of the balance sheet and the British have ahandoned credit controls. Banks no longer feel immediate pain when interest rates change because the hurden has been shifted onto the customers. The cantral bankers are also more prone since the collapse of Bretton Woods to provide hundrity to pre-empt shocks in credit markets. This is one of several factors, well summarised in a recent essay by Mr Zvi Schloss, a former chief executive of the UK subsidiary of Bank Leumi Le-Israel*, that of Bank Leumi Le-Israel*, that have progressively weakened the link between the granting of credit and the creation of resources useded for the repayment of interest and principle. By definition, the most profitable opportunities in hanking will tend to be high-risk propositions which depend on future refinancing, while sound self-liquidating credit is likely to be low-risk, low-reward. Hence, in a deregulated market, the rapid growth in lending based on the assumption of continuous refinancing, whether in property, the Third World or the leveraged buyouts that have helped generate the US corporate field mountain. The temptations are greatly increased by the wide-spread use of sophisticated of Bank Leumi Le Israel*, that

swaps, caps, futures and options. Much recent property lending in Britain has even been directly underwritten by insurance companies.
Yet the risk in the system as

a whole increases because of moral hazard - the inducement to behave carelessly when insured by someone else.

The result of all this is a vicious circle in which the demand for credit increases because repayment terms are perceived to be less onerous. More lending becomes insensitive to rising interest rates, while good borrowers are penalised because rates are higher than they would otherwise be. Bank profitability becomes be become and bust cycle.

In a fully deregulated market the depositors themselves

the depositors themselves would provide a discipline against the resulting build-up of unnound debt because fear of a banking failure would cause deposits to be withheld or withdrawn. Yet deposit insurance removes the need for people to ask why a bank was offering above-average interest rates. So, too, does the biggest form of insurance conductive to moral hearth, the central form of insurance conductive to moral hazard, the central banks' role as lenders of last resort. Large and even not so large banks are no longer allowed to go bust; and bank-ing supervision has been made more difficult because of the international diventification of bank loan books. Now does the bank loan books. Nor does the ownership structure provide say real discipline — witness the way in which Midland coa-

times to stagger from one cticle to another.

The result of all this is that risk gravitates naturally to those parts of the financial system that are heavily insured; and a compulsion towards improdent lending has been firmly unlauted into the system.

and a compulsion towards imprudent lending has been firmly implanted into the system. Capital adequacy requirements, the chief weapon in the armoury of banking supervisors, offer no real solution. If anything, they encourage the 'double or quits' mentality of the banker who tries to grow his way out of trouble.

Small wonder that the countries with the most sophisticated, liberal financial systems have fallen prey to excess monetary expansion. The creation of money, an important public good, has been infacted by moral hazard. And because the authorities both supply funds to keep the system affect while simultaneously raising interest rates to cope with excess money and credit, they have created the perfect conditions for staglistion.

Diagnosis is easier than cure. Full deregulation of the deposit side of the banks' balance sheet, which would reintroduce discipline at high coet to small, financially unsophisticated depositors, is politically unthinkable. A more obvious half-way house remedy, which would help prevent further mounts in the S. I.s for ensure ple, would be to reduce depositions unsurance cover below 100 per cent and to limit insurance to individual accounts. Alternatively, since this insurance

amounts to a subsidy for the banks, there is a powerful case for taxing the bankers for the privilege through reserve requirements or other forms of tax. This would have the beneficial effect of making the insured part of the system less attractive to denosities. attractive to depositors, so reducing its size and impor-tance. Yet there is opposition at the highest level in the US Treasury and elsewhere to such changes while confidence in the S & Ls remains fragile. On the asset side of the

banks' balance sheet there are still some self-correcting elestill some self-correcting ele-ments at work. The recent review and downgrading by Moody's and Standard and Poot's respectively of the debt of America's largest bank, Ciri-corp, is symptomatic of a tougher climate among the rat-ing agencies after their earlier failures to detect trouble in time. A new toughness is also time. A new toughness is also apparent on the part of US bank examiners. Taken together with other blows to investors' confidence, such as the collapse of the junk bond market and worries about reduced participation of Japanese institutions at the US Treasury bond auctions, fears have been expressed that a downswing in the credit cycle in the US and parkens also in in the US, and perhaps also in Japan, where benk ratios have been squeezed by collapsing asset values, could lead to a

credit crunch after all.

A pause, at least, is a possibility. And a credit crunch, although it would carry a short-term cost in terms of slower growth today, would provide a non-inflationary means of writing down debt, so paving the way for sounder growth tomorrow, But the verdict of Professor Benjamin fict of Professor Benjamin Friedman, in a report published last week by the central hankers' own think tank, the Group of 30, does not rate the chances very high.# The present debt levels in the US are, he concludes, more likely to lead to rapid price inflation than to fluoncial crists.

Lending strength to his argument is the enormously power-ful competitive impetus that is now entrenched in the liberal-ised global banking market. For every repentant banker bent on shrinking his balance sheet, there may well be another one – quite possibly foreign – quoting St Augus-tine's plea for virtue, but not

quite yet.
Variable Exchange Rates Variable Exchange Rates and the Quality of Credit —
The Amer Bask Reshas Price Essays, Oxford University Press, 1989. 8 Implications of Increasing Corporate Indebtedness for Monetary Policy —
Group of Thirty, 32 St Mory at Hill, Landon.

and the second

Cleaning up the nuclear debate

By Colin Robinson

LAST November the Government accepted that existing nuclear power stations could not be privatised and that, for the time being, there should be no nuclear building after Sizewell B. At the same time Mr John Wakeham, the Energy Secretary, announced a review of nuclear power policy in the mid-1990s.

Past reviews of nuclear policy have been dominated by nuclear enthusiasts. Indeed, the nationalised structure of the electricity supply industry (ed) gave a virtual monopoly of information about nuclear on information about nuclear costs to a few people who, in turn, provided governments with the benefit of every doubt to nuclear power. As a result, the industry has a history of more than 30 years of over-optimistic cost forecasts. In addition the set annuached privatimistic cost forecasts. In addi-tion, the est approached priva-tisation burdened with a collection of unsaleable unclear power stations. To avoid repeating disas-trous decisions of the past, there needs to be clearer think-ing about the case for support-

mg about the case for supporting nuclear power and a more open review procedure.

Three reasons for protection are smbedded in the rather vague pro-nuclear case which is generally made.

First, it is claimed that fore-

ing electricity distributors to take more nuclear power increases diversity and hence security of energy supply. Diversity is certainly desirable but this form of coercion seems

sint this form of coercion seems likely to reduce it. Although the new electricity supply regime is not as liberal as it should be, at least it should allow distributors much Second, it is argued that

second, it is argued that investing in nuclear power protects against long-run increases in the price of imported fossil fuels. But it is very uncertain whether such increases will occur. Nor is there any evidence that govern there any evidence that gov-ernments are better price predictors than fuel markets so that intervention will improve on the market outcome. A more tenable argument is that nuclear investment is

needed on insurance grounds in case fossil fuel prices rise sharply. But estimating the premium worth paying would

be largely guesswork which would risk inflicting on society costs which need not be civil nuclear programme. incurred so early, if at all.

Third, nuclear investment is sometimes seen as a means of mitigating the adverse environmental consequences of fossil fuel combustion, especially the groenhouse effect.

However, investing in nuclear power seems a particu-larly costly option of reducing the greenhouse effect . . . if indeed there is a solution. It is improbable anyway given pub-lic opinion, that any likely nuclear programme would be large enough to make a significant difference to the build-up of greenhouse gases.

Of these points, only the insurance premium case has

any substance. But even that is fraught with difficulties in implementation. Moreover, there are external costs of nuclear power which parallel most of the supposed benefits.

Construction delays and operating problems have resulted in insecure supplies. History suggests that nuclear-generating costs relative to those of fossil fuels may unexpectedly rise, particularly on account of "back-end" costs. There are the health costs of "rontine" radiation and, of course, the cost of accidents not only in reactors but in pro-cessing, transportation and

On balance, far from the case that nuclear fission power, using present technologies, deserves support from the state, it may be that markets should be restrained from investing as much in nuclear power as they would wish. Yet a danger in the proposed review is that it may begin

from the preconception that nuclear power should be sup-ported by the state, as it always has been - a preconcep-tion which will not be challenged if the review is con-ducted behind closed doors (like past nuclear reviews) by the Department of Energy, the Atomic Energy Authority and the two state nuclear compa-

Keeping nuclear stations in the public sector, necessary though it was, has preserved the information monopoly whose members have a power-

Moreover, the state nuclear companies will tend to over-invest simply because they will presumably evaluate investments at the relatively low public sector discount rate even though nuclear stations are comparatively risky invest-

In the long term, the answer is to undermine the nuclear information monopoly and to ensure there is a genuinely pri-vatised and competitive mar-ket for electricity and for generation fuels.

The best hope for a mid-1990s review is for a degree of open-ness never seen before in nuclear decision-making. Instead of a White Paper or some other pronouncement handing down decisions already made, a period of debate, probably best started by a Green Paper, is required.

The debate should start from a neutral base, asking whether there are special features of nuclear power which mean that its development should be either promoted or restrained by the state, When a decision is eventually made, it requires proper explanation, not vague statements that nuclear power is needed on security, environmental or other groun

That may be asking too much. Perhaps the self-interest of governments of any party will always make them wish to exercise their "judgment" without explaining themselves. On the other hand, they may remember all those misleading statements about nuclear power from the past and, in particular, the political embar-rassment of listening only to nuclear enthusiasts.

An example of this happened as flotation of electricity sup-ply neared. There was a lastminute discovery that costs were much higher than forecast and that financial markets perceived considerable risk investing in a company with nuclear power stations. A more open debate could have avoided this.

The author is Professor of Economics at the University of Sur-

LETTERS

User-friendly electoral system needed Reality of EMS

From Mary Georgiston.
Sir, Whatever the eventual interpretation of the results of the local elections, ("Not every-one is ready for Labour," May 5) and whether or not lain Macleod was right that people vote from the wallet (or purse?), two things seem to be clear; there has been no return to two-party politics, and national opinion polls, when asking people who they want asking people with they want to form the next government, do not necessarily translate into results on the day.

The reason why it takes translated to make the state of the s

psephologists so much time and so many column inches to explain results is that elections actually do not tell us why peo-ple are voting or what they want from government, local.

I am beginning to wonder what the point is of elections when politicians can interpret them to claim support, at least them to claim support, at mass-in parts of the country, for-their own view point. It pro-vides them with justification for not listening to opposing opinions, which is probably where most politics goes

End listing anachronism

From Mr Alan Diamond.
Sir, is it not time for the Stock Exchange to amend its listing requirements so that quoted companies can no longer retain a listing for their "A" ordinary non-voting shares? This class of equity should now be entranchised.

There are some 60 quoted companies that still have this unfair two-tier capital structure. Following the Govern-ment relinquishing its Golden Shares" in Britoil and Jaguar, surely the time has come when this anachronism should be laid to rest. Also, by 1992 RC legislation will require London to comply with European list-ing requirements when "A" shares will not be permitted.

If London is deemed to be

Europe's financial capital then quoted companies should be seen to have a level playing field. This would be particu-larly true since some Aquascutum ordinary shareholders recently complained about Renown's cash offer. Alan Diamond. 20 York Terrace West.

The present electoral system could be the culprit. Many people think first pest the post voting is simple because we are only asked to use one X to register all our feelings. With a register an our research specially to fit the British political scene it might be possible to show our honset support of a local candidate, even one

with no chance. We could indicate a prefer-We could indicate a preference between the two most likely contenders and take part in choosing our government wherever we lived. It might be more complicated than X-voting which predates adult literacy, but it has not defeated citizens alsowhere in the new Europe. We did eventually adopt decimalisation!

The Labour Party is heading for a future as a European-

for a future as a Europeanminded, European style party. It is considering other electoral systems for devolved and regional assemblies, for the reformed House of Lords and for elections for Europe. But it for elections for Europe. But it still looks as if it wants untranmelled Westminster

From Mr. Richard Bullock Sir, The ECIF has read with interest Della Bradshaw's

report ("Quality game of follow the leader," May 3) on relations between Japanese electronic

petween Japanese electronic equipment makers and their suppliers. Her article covers both suppliers of components, and also those who undertake "board-atuffing" and other assembly operations under contract to OEMs.

With research to the latter she

With regard to the latter, she writes that the Japanese have shandoned the term "sub-contract company." Coincidentally, we have done the same.

Thus, the name of the group we are jointly setting up with the Printed Circuit Intercon-nection Federation to cater for the needs of this rapidly

expanding sector, Contract

Electronics Manufacture (CEM), was adopted at the recent inaugural meeting

attended by more than 30

ter reflects the significance of

Bradshaw points out, offers

OEMs very cost-effective man-ufacture and the highest qual-

ity standards. UK companies

this activity which, as Della

We believe that this title bet-

Eleven years of Mrs

Thatcher as Prime Minister has cured people of belief in minority party monopoly gov-

Most of us in the Party believe with Mr Neil Kinnock that "a primary purpose of being elected to power by the people is to get as much power as possible back to the people." So why do we cling on so firmly to the present electoral

Without altering its collective mind about elections to the House of Commons, the Labour Party can prumise now that when in government there will be a Speaker's Constitu-tional Conference or Commission to discuss the many democratic and constitutional changes we are already propos-

Then when people say why they should trust the Labour Party we will be able to reply: Trust us, we are not like the present Government; we are with people." Mary Georghiou,

mote this capability both at home and abroad.

ers to their mutual benefit, Della Bradshaw quotes the case of a UK components sup-

plier which apparently failed to

recognise the importance of long-term relationships.

I am sure this is unusual.

ents resumbeturers in

Too often, ECIF members seek-

plan capacity rationally. This

of either ORMs or their suppli-

ers: they are mutually interdependent, and neither can

thrive in the long term without

Electronic Components Industry

Romano House, Strand, London

meet short-term needs,

Richard Bullock

Labour Campaign for Electoral Reform, Guildford, Surrey

Title reflects true nature of job

From Mr R. B. Routhorn and Mr M. R. Weale

Sir. The argument for Britain's membership of the exchange rate mechanism of the EMS now seems to be the same as that for "monetarism" a decade ago. We are assured that memberathy of the ERM will affect workers' inflation-ary expectations and so allow a ary expectations and so allow a costless reduction in inflation and an actual reduction in

This argument is based on the premise that wages are set with a view to expectations of future inflation rather than with the sin of compensating workers for past inflation. Such a premise might be con-venient from the point of view of economic theorists but does not correspond closely with reality

We now face the danger that the UK will join the ERM in the plous hope that this will work miracles. In fact the risk of devaluation makes it likely that interest rates will stay high, and one can be confident that an attempt to maintain a fixed parity against the D-mark at around today's levels will lead to a significant increase in the real exchange rate with consequences similar to those of a decade ago.

R. R. Rowthorn and M. R. Weale, have a highly professional competence in CEM, and one of the priorities of CEM is to pro-University of Cambridge, Skigwick Avenue, Cambridge

It has long been an impor-tant objective of the ECIF to encourage closer ties between our members' manufacturing components and their custom-Wrong picture

Sir, Your report "Top-level vocation scheme nearer" (May 1) gave the impression that engineers are in favour of extending the National Council for Vocational Qualification cheme (NCVQ) to a new level

five. This is not so.

The Engineering Council supports and works with the NGVQ in levels LIV and indeed ing such relationships find their UK customers more interested in placing small orders to a joint statement by The Engineering Council and the NCVQ issued in November curphs-This makes it difficult for we believe The Engineering cannot be in the real interests

Council's existing arrangements cover the chartered engineer level and we see no need to impose a further level V requirement on top of an accepted and workshie system.

Denis Filer, The Engineering Council, 10 Maitravers Street,

071 or 081. Make Shoreditch you use the new London codes.

On 6 May London's phone code changed. Remember, if you're calling from outside London you must first dial 071 for numbers in inner London or 081 for numbers in outer London. Likewise, when calling between the new code areas in London. You don't need to dial the new codes when calling a number in the same code area.

Our leaflet shows how to convert the old OI codes to the new 071 and 081 codes. It's available at any Post Office or British Telecom Shop. Be sure to pick up a copy. Or call us free on our Helpline number 0800 800 873,



071 or 081. Know London's new codes.

TELECOM It's you we answer to

German

exchanges

BONN SPLIT OVER GERMAN UNIFICATION

Kohl rejects Soviet compromise

MR HELMUT KOHL, the West German Chancellor, yesterday rejected the Soviet Union's weekend proposals on German unification, reflecting a split in the Bonn coalition over Germany's future political sover-

Mr Kohl risked a clear rift. with Moscow by saying it would be a "fatal development" to clear up the internal aspects of German unification without simultaneously deciding that a united Germany would remain

Speaking to reporters after a meeting of conservative party deputies, Mr Kohl said he was sticking to the timetable of deciding by the autumn all questions relating to German unity. This would be in time for the planned summit of the Conference on Security and Cooperation in Europe at the end of the year, and allow all-German elections in 1991.

The surprise statement backed away sharply from the Chancellor's weekend welcome for the suggestions put by Mr Eduard Shevardnadze, the Soviet Foreign Minister, at Sat-urday's Bonn unity conference. Mr Shevardnadze advocated allowing German unity to go shead before a firm decision on the future Germany's military

Mr Kohl's apparent U-turn reflects disagreement with Mr Hans-Dietrich Genscher, the Foreign Minister. Backed by the conservative parties in the centre-right coalition, Mr Kohl



Helmut Kohl: rift with Moscow over Nato membership

does not accept Mr Shevardnadze's suggestion of a post-unification transition period of several years of limited Ger-

man sovereignty.
Officials at the Bonn Foreign
Ministry called discord
between Mr Kohl and Mr Canscher "more a matter of form than of content." But they said that the Chancellor's brusque rebuttal was likely to upset the harmony developed at the weekend meeting between the two German states and the four Second World War victors. "Genscher had begun to water the tender plant of Soviet readiness to compromise, and now Kohl has taken a stick to it," commented one

Mr Kohl yesterday repeated that the Soviet Union's refusal to accept a united Germany within Nato reflected Moscow's "poker" in negotiations. This remark seems calculated to annoy the Soviet Union. In a firm and detailed exposition on Saturday of why Moscow opposed a merged Germany in Nato, Mr Shevardnadze emphasised: "We are not playing games, and we are not bluff-

exploit the present confusion over the Soviet Union's policy objectives towards Germany. His advisers also sense a trap in Mr Shevardnadze's propos-als to "buy time" over Nato. They fear that, in a few years time, it may be considerably more difficult to persuade a united German electorate of the merits of Nato membership

• Leslie Colitt in Berlin adds: West Germany is expected to begin paying in hard currency for the stationing of Soviet troops in East Germany. The payments are likely to begin on July 2, the date for planned

German monetary union. Western officials in Berlin western chicials in Berlin disclosed that the Bonn Government will pay an average DMI,000 (\$502) sunnally to each of the 35,000 Soviet officers in East Germany. The remaining 345,000 soliders will be paid DMI a day.

The remuneration of Soviet troops until now was part of a

troops until now was part of a web of contractual and unwritweb of contractual ann unwraten obligations by East Germany to the Soviet Union. Mr Kohi revealed months ago that Bonn would be willing to pay for the temporary upkeep of Soviet troops in East Germany.

warn UK on stock trading By Richard Waters

THE SIMMERING row between Europe's stock exchanges over the creation of a single market for the shares of the continent's leading companies came to the boil again yesterday as German exchanges issued a direct challenge to London's International Stock Exchange. Speaking at a conference at the London School of Econom-

ics, Mr Rüdiger von Rosen, executive vice chairman of the Federation of German Stock Exchanges, warned that the federation would "export" its dealing system for equities and bonds to Brifain if London did not agree to co-operate fully in the development of the new Europe wide stock market. His warning is a retort to Mr Andrew Hugh Smith, chairman of the London exchange, who

recently proposed a joint Anglo-German trading arrange-ment based on London's Seag International quotation system.

The German response came the week before a meeting of European exchanges in Copenhagen to discuss the way forward for a joint exchange. They have agreed in principle to a system for disseminating share prices of leading European commanies, known as the Pipe, but have yet to agree on the rules for a full trading system to be added to this.

Mr won Rosen said the German the week prices and the German commanies and the German commanies.

Mr von Rosen said the German price quotation system, lbis, had "the potential to become a stock exchange for the whole of Europe."

The German settlement system gave it an advantage over other markets, he said, while there were plans to extend the number of stock prices carried.

ou lbis and to introduce bond prices. It may also be devel-oped into a full trading system. "We are giving great consid-cation to whather or not there is, for instance, an interest in lbis terminals in London," he

According to the latest esti-

captured two-thirds of all cross-border share dealing since its inception five years ago. Mr von Rosen said an alternative to competition was agreement between exchanges on a single European market which would benefit all users of the market.

of the market.

Speaking at the same confarence, Mr Hugh Smith agreed on the need for a central continent-wide market, although he did not comment on what form this should take or whether Seag International should play

a part in it, Gorbachev calls

for army reform

Continued from Page 1 parade on Revolution Day last year and several new items of He has also shown his

respect, or concern, for the military establishment by promoting Gen Dmitri Yazov, the Minister of Defence, to the rank of full Marshal, Marshal Yazov also admitted that the Red Army must undergo "radi-cal military reform."

Today's parade past Marshal Yazov will include at least one vehicle which western defence observers say they have never seen before — an armoured personnel carrier for about 12 personnel carrier for about 12 men. There will also be a BM-22 multi-barrel rocket launcher and a SAM-10 surface-to-air missile, neither of which have been on public

display before.

At the same time there will be veteran equipment to cele-brate the Soviet victory in the Second World War, including T-34 tanks and the so-called Stalin Organ multiple rocket-

E Germany admits smuggling technology

BAST GERMANY has admitted

that it broke western technology transfer rules to produce its own 1 megabit chips in the late 1950s.

Mr Wolfgang Biermann, for-mer managing director of Carl Zeiss Jena, the East German electronics and optical com-bine, said production was made possible only by clandes-tine purchase of chip-making equipment from the west.

Mr Biermann told the Bast German Communist party newspaper Neues Deutschland

that the purchases amounted

that the purchases amounted to "circumventing" CoCom, the Paris-based western organisation which polices technology exchanges with the east.

"We knew which chips we wanted to produce and what was needed," he was quoted as saying. Some semiconductor production machinery was home-produced or imported from the Soviet Union, but other equipment was smuggied other equipment was smuggled in from the west, with the pro-ducer's name erased, he said. Mr Biermann, who now lives

in West Germany, is wanted for questioning by East Ger-man state prosecutors, who suspect him of irregularities during his long period in

charge of Zeiss.
Production of megabit chips,
achieved in 1991 effor several gears of investment put offi-cially at 14bn East German Marks, was halled by the for-mer leadership of Mr Erich Honecker as one of East Ger-many's proudest technological achievements. By lifting the achievements. By lifting the veil on one secret behind the

venture, Mr Biermann has con-firmed both East Germany's technological dependence on

Ironically, the prospect of reunification and free exchange of technology between the two Germanys has underlined the futility of the project. East German 1 mega-bit technology is outdated com-pared with advances made in West Germany.

European fighter contract goes to Ferranti

By Paul Betts and John Mason in London

A LONG-AWAITED contract A CONG-AWATTED contract for the European Fighter Air-craft's radar system, poten-tially worth 21bn-22bn (\$1.87bn-\$3.34bn), has been awarded to a consortium led by Ferranti Defence Systems, recently acquired by General Electric Company of the UK.

Mr Tom King, UK Defence Secretary, said in the House of Commons yesterday that the deal was "a major milestone for British airborne radar tech-

nology."
Although there had been concerns about possible techni-cal, commercial and financial risks in choosing the Ferranti ECR 90 radar system, Mr King told parliament that the four EFA partners - the UK, West Germany, Italy and Spain - had decided to select the British system.

Mr King did not specify the value of the project, which the defence industry has estimated at between £1bn and £2bn.

The contract is being awarded by Eurofighter, the EFA airframe contractor, to the Euroradar consortium led by GEC-Ferranti Defence Systems, which also includes Telefunken System Technik of

West Germany, FIAR of Italy and Inisel of Spain. He said the six-year develop-ment contract would be awarded on a fixed price basis. The development contract is expected to be worth about \$300m, of which the UK share will be about a third. He told MPs that 95 per cent of the UK work would be car-ried out at GEC-Ferranti's

Edinburgh base. Mr Martin O'Nell, the oppomr march o Nett, the opposition Labour Party's spokesman on defence, said the decision would secure jobs in the industry well into the next century and development work would also have civilian appliant

the troubled Ferranti Defence Systems by GEC had been essential to the consortium's success. He said it was unlikely there would have been enough work in airborne radar to support two compa-

nies. The deal ends a two-year political controversy over the choice of radar between Britain and West Germany, the two leading partners in the EFA project.

The political deadlock over the radar was broken in Janu-ary but the award of the con-tract continued to be held up by disputes about indemnity terms should the radar fail to meet its targets.

meet its targets.

These mainly involved terms for the UK to idemnify West Germany by up to DM200m (\$120.48m) in the event of evelopment problems. However, Mr King was able

ations. to offer an indemnification
Mr King said the takeover of package acceptable to the west

German partner clearing the way for the signature of the radar development contract. The new Ferranti ECR 90

system is based on the Rive Vixen radar being developed for the Royal Navy's Sea Har-rier shipboard "jump-jet" mul-ti-role fighter sircraft.

It is particularly designed for use over water, one of the vital requirements of the Royal Air Force.

West Germany had earlier campaigned for the AEG-led MSD 2000 radar besed on the US Hughes APG-65 system. The West Germans argued that the development risks were far smaller with the MSD 2000, in which GEC Marconi had a stake

Bonn was also worried by the mancially visibility of Fer-ranti following the ISC affair. But these concerns disap-peared when Ferranti Defence Systems was acquired by GEC.

Rolls-Royce in deal to re-engine 727s

By Paul Betts, Aerospace Correspondent, in London

ROLLS-ROYCE has made its first significant breakthrough in the emerging market for re-business. Noise and pollution ROLLS-ROYCE has made its first significant breakthrough in the emerging market for reengining older jet airliners with a \$600m order to supply its Tay 650 engines for the entire Boeing 727-100 fleet of United Parcel Service, the US realizing fraighter company.

package freighter company.
The British aero-engine company said UPS would become the launch customer for a Boeing 727 engine replacement programme. The deal, including options, involves up to 280 engines for 80 aircraft. Rolls-Royce has targeted the

to consider ways of upgrading their older fleets of jets to meet

the new rules. However, aero-engine manu facturers have adopted different approaches. While Rolls-Royce has opted for re-engining older aircraft with new engines, US manufacturers have proposed adapting older engines to the new noise standards with so-called "hush kits".

Rolls-Royce said the potential re-engining market could involve as many as 3,000 aircraft including Boeing 727-100 and 727-200 trijets as well as McDonnell Douglas DC9 and British BAC 1-11 twin jets over

the next few years.

Although the International
Civil Aircraft Organisation has
yet to set a time limit for older
aircraft to conform to the new noise limits known as "Stage 3", many airports in the US have already introduced their own curiews and regulations.
The significance of the UPS

order was that the US carrier largely operates at night and is thus more immediately affected by the new noise regulations, Rolls-Royce said yes-

The UK group added that the advantages of replacing older engines included a 12 per cent fuel economy improvement, lower pollution levels, greater payload, increased range and lower maintenance costs. BMW, the West German car

manufacturer, will co-operate with Rolls-Royce in the Tay engine programme.

IMF links quota increase to arrears

Continued from Page 1 concession was not too signifi

"We are in a position to determine when negotiations get seriously engaged," he said. Mr Michael Wilson, the Canadian Finance Minister, who chaired the Interim Committee, said the agreement was a package "to strengthen the role of the IMF as the central pillar of the international

financial system.' All countries had made con-"Each country had to put a little water in its wine." Mr Pierre Beregovoy, the French Finance Minister, said it was a "balanced agreement" and a

good compromise. France had been one of the coutries push-ing for a larger quota increase. According to Mr Camdessus the quota increase will permit the Fund to help countries in economic difficulty at a time when the transition of eastern Europe to a market based economy is likely to increase the

claims on its resources.

He pointed out that these countries were likely to face balance of payments problems as they dismantled protectionism and deregulated their

The IMF also needed extra funds to help finance the debt and debt service reduction measures involved in Mr

Brady's plan to help middle income debtor nations.

The planned conclusion of the Uruguay Round of trade liberalisation talks at the end of this year would be likely to increase demands on the Fund as nations adjusted to lower trade barriers.

Sub-saharan Africa would also require IMF support. Before the meetings started, Mr Camdessus had warned that a quota increase as low as

50 per cent could force the Fund to increase its borrowing. However, yesterday Mr Wilson said he saw no need for the IMF to borrow funds at this

Looking to bonds for a lead

The surprising strength of the London equity market in the past few days naturally raises the question of whether this is a turning point. But the FT-SE 100 has risen by as much twice this year already, only to fall back further each time. The immediate cause of the latest rise is the behaviour of the bond markets. But though glits rose strongly last Friday on the local government election results, they were already falling back yesterday. And while US Treasuries responded to unexpectedly weak employment figures on Friday, they are now in the midst of the confining threader without of

are now in the midst of the confusing three-day ritual of the quarterly funding.

Although the US market seems to be reconciling itself to the notion that the Japanese will not be turning up in their former strength, the idea is gaining currency that domestic US savings are now available to make up the difference. What this will mean for the dollar is not wholly clear. Nor indeed is it clear that American savings can make up for the absence — possibly over several years — of Japanese lenders whose US Treasury holdings—now total in the region of \$300bn.

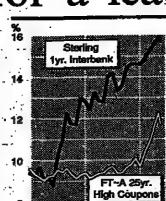
Beyond that, the outlook for both US and UK bonds still

both US and UK bonds still rests on perceptions of real yields. The US employment fig-ures put paid to expectations of Fed tightening; but they also drew attention to real yields of dose to 5 per cent. Similarly, if the UK market can convince itself that this Friday's inflation figure — whether 10 per cent or not — represents a peak, it might be argued that gits are oversold. But for both markets what still markets.

markets, what still matters most is the global context; and in a world dominated by the withholding of Japanese servings and Eastern Europe's demand for funds, it is too early to call the turn.

German shares

If the Bundesbank genuinely wants Germany to house Europe's leading financial manket, it will need to change the way some senior bankers think about the rights of shareholders. A case in point seems to be Deutsche Bank's new chief executive. Edifying though it was yesterday to hear Mr Kopper advocate harsher laws against insider trading, in the same breath he was defending Deutsche Bank's rule limiting shareholders voting rights to 5 per cent, regardless of the size of their stake. This kind of doue-think has to stop if German



quoted companies want share-holders from abroad to put up with the endless rights issues they can expect in the 1990s. Granted, it is too much to ask for German companies to allow a fully-fledged free mar-ket in corporate control. The network of bank shareholdings in industry is too deeply rooted in Germany, going back to the 1870s when the likes of Deutsche Bank became active part-ners of German manufacturers.

ners of German manufacturers.
According to Baring Securities, more than 58 per cent of a sample of 120 leading German companies are protected from take-over by friendly sharsholders with blocking stakes.

But that is all the more reson to see voting right limitations, like Deutsche's 5 per cent rule, as a pointless device which could easily be dispensed with. In Deutsche's own financial sector, Commershank places no such limitation on voting rights; neither does Allians. It is hard to see why Deutsche Bank has to be different.

Hongkong Bank

It is a tall order to sound more down-in-the-mouth than sir Kit McMahon did at Mid-land Bank's agm. But Mid-land's likely merger partner -Hongkong and Shanghai - was doing its best at its own sharedoing its best at its own enare-holders' meeting yesterday. Beside Capel's convertible capers, there are the small matters of a still-dodgy real estate loan book at its Marine Midland subsidiary in the US, more losses in Australia, and giobal staglistion from the

One's overall impression is that Midland's current embarresements may not have done much to reduce its bargaining power in talks with the Hongkong Bank, because the latter has so many headaches of its own. True, its Hongkong retail operations are still powering

ahead, as is British Bank of the Middle East, But, ironically, this has only increased its Asia/Pacific assets from less than 40 per cent of the group total in 1986, to 48.2 per cent now, underlining its need to spread its risk more widely. record

Sketchley

Recent announcements from Sketchley have had the ele-ments of Whitehall farce, with bidders entering and exiting and the directors in the spotlight, trousers round their ankles. Some investors may have found the humour rather too black for their tastes. The same board that confidently rejected offers from Godfrey Davis and Compass has now revealed that even its lamentable profits forecast, which represented a 65 per cent decline

on the previous year, was too high. The final dividend is also in question.

Two outside managers with unspecified plans for the com-pany have been installed in pany have been installed in greference to the hidders. The previous executive directors are departing with only their three year contracts to console them. The predators have avoided the poisoned chalice; nor have Sketchley's advisers suffered, judging by the £1.2m of costs incurred during the two week offer from Godfrey Davis. Only the shareholders have been taken to the cleaners.

James Capel The UK financial vector fluids

the of manual sector may over more ingenious ways of losing money. James Capel, which largely resisted the temptations to move into UK equity market making, has lost more than 27m in three months on convertible. In the months on convertibles. In theory, higher convertible yields ory, migner convertible yields ought to have restricted the downside for Capel: in theory, having the top-rated analysts in the sector ought to have been an advantage. But yields are low and expertise hard to acquire in the Korean convertfile market, which has been hit by oversupply and a stock market plunge in recent

vertibles issued by UK compa-nies is a reasonable service for Capel to offer clients. But whether Capel needed to act as principal in Australian and Korean securities is another question. Safeguarding its excellent reputation for research, currently threatened by staff departures, was a far greater priority.

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ting fortunes

with section

Without us, there'd be no stopping them.

Titeflex is one of the biggest names in the business of brake line production. And it's a TI Group company. Their critical tolerances are so exact, they can match any formula. Including One.
Without them, many drivers would be out of the hunt.

TI Group

We get the critical answers right

WORLDWIDE WEATHER

Wednesday May 9 1990



INSIDE

Fiat - record profits but slower growth



Fiat has raised its consolidated net earnings by 10% to a record level. The rise, however is more modest than in recent years because of a much heavier tax bur-den. At last June's shareholders meeting, shareholders authorised Fiat to spend L1,000bn (\$816m) on buying back the equivalent of 5 per

cant of the group's ordinary, preferred and savings stock. Yesterday, the company, headed by Giovanni Agneill (above), revealed that this programme had been more than half completed. Page 23

Buying shares by the book

Henry Cooke Lumsden's corporate finance department should have been thoroughly familiar with the UK's "substantial acquisition" rules when it bought shares in Automagic Holdings, the USM-quoted shoe repairer and key cutter during March and April. So says the Takeover Panel which has criticised the Manchester broker for breaching the rules when it acquired shares on behalf of Timpson, an unquoted shoe repair business. Timpson must now sell a 3,3 per cent stake in Automagic before June 1. Page 33

Israeli groups climb steeply

Two top state-owned Israeli companies, both slated for privatisation, sharply improved their profits in 1989, larget Chemicals lifted net profit profits in 1989, lerael Chemicals lifted net profit by 83 per cent while El Al advanced 30%. Moves to privatise both companies have been hampered by political delays. The sale of 50 per cent of ICL to a foreign investor has been blocked by objections in parliament to the sale abroad of what is regarded as a key strategic company. El Al meanwhile remains in official meanwhile improved in 1989 when it were receivership imposed in 1982 when it was beset by labour problems and debt. Page 24



On Sunday, the first nine graduates will receive MSA degrees from Alan Bond's privately-run Bond University, on Queensland's Gold Coast. They do so, however, at an awkward time for the institution — negotiations, which would have seen the troebled Bond Brewing Investments selling its 50 per cant stake in the university to its co-funder EIE International, a Japanese property and letsure consortium, have collepsed. Page 27

Contracting fortunes

Mexico's stock market has been performing with remarkable consistency. Last week, it rose 4.72 — just behind the top performer, West Germany. At the other end of the spec-trum, the figures for Ireland this year suggest a picture of gently accelerating, and consistent decline. Bill Cochrane looks at contrasting fortunes among the world's stock markets.

Market Statistics

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35 Partiand Tactile
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iberia Israel Chemicals Jackson Group 24 Yasuda Trust & Bkg 34 Young Group Chief price changes yesterday



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Ericsson profits up 93% to SKr1.18bn

ERICSSON, the Swedish telecommunications equipment group, announced yesterday first quarter pro-tex profits up by 93 per cent from SKr609m (\$99m) to SKr1.18bn. The improvement

to SKr1.18bn. The improvement was mainly due to the performance of the group's public communications and radio communications businesses.

Analysts had predicted a 30 per cent gain. There has been heavy trading of Ericsson shares in recent days because of speculation that profits would be higher than expected. The free "B" shares closed SKr9 lower yesterday at SKr975 after rising SKr27

on Monday. Ericsson predicted pre-tax profits for the full year would climb by slightly more than 25 per cent to at least SKr4.6bn from SKr3.7bn in 1989. Sales in the first three months rose by 30 per cent to SKr10.4hm, while orders increased 31 per cent to SKr10.2hm.

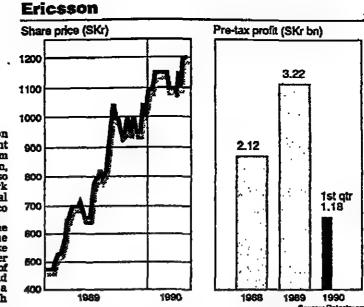
cent to SKr12 2hm.

Ericsson did not specify income for any of its divisions, but said radio communications reported the biggest sales advance, souring by 109 per cent to SKr2 7hn. This parity reflected Ericsson's alliance with General Electric of the US in the mobile phone market.

Public telecommunication sales, which rose by 27 per cent to SKr5.35bn, benefited from strong market demand in Spain, Australia and Italy. Ericsson also signed a SKr6bn framework agreement to supply AXE digital switching equipment to Mexico over the next five years.

Defence systems remains the company's most troublesome division and continues to make losses. Sales declined by 13 per cent to SKr463m as the result of divestment of the command and control system operations into a Public telecommunication

control system operations into a joint venture company with



Overseas units still trouble HK Banking

By John Elliott in Hong Kong and Alan Friedman in New York

THE HONGKONG and Shanghai Banking Corporation's problems with overseas offshoots continued in the early part of this year.
James Capel, the bank's London
stockbroker, suffered a 27m
(US\$11m) net loss in the first
quarter, and Marine Midland
Banks of New York has required cash injections totalling \$300m. This was reported yesterday at the bank's annual general meet-

ing

It was also announced that family interests of Sir Yue Kong Pao, the Hong Kong entrepreneur, had bought 20 per cent stabus held by the bank in two of his privately-owned shipping companies, World Maritime and World Shipping and Investment, for undisclosed sums.

The sale of these stakes will help boost the bank's finances which are also expected to be supplemented within the next five months by a reduction of between HK\$1.5m (US\$182m) and HK\$2bn of its exposure to Mr Alan Bond's ailing Australian business empire. business empire.
Mr William Purves, the bank's

chairman, said yesterday that Capel's first quarter from loss was caused by losses in convertible market making in the UK, although the rest of the broker's business made a "small profit." This is a setback to Capel's hoped-for recovery, which began last year with a £4.6m profit after

will ensure that Marine Midland has sufficient capital resources to carry out a restructuring and retrenchment programme and that Marine's "tier one" capital will be equivalent to not less than 5 per cent of its total assets at the end of this year. These commitments have led to injections totalling US\$200m

equity and \$100m debt.

Marine Midland has been hit in

Marine Midland has been hit in recent months by problems shared by other US banks, especially a rise in non-performing loans on the commercial real estate side.

The Hong Kong capital injections will also help the bank with its restructuring plans. These include the planned \$5m reduction of assets by way of disposals and normal run-offs.

Marine Midland is hoping to sell its \$1.4m portfolio of loans linked to highly leveraged takeovers and is also in negotiations with the Ford Motor Company to sell its car loan business, which has \$4.9m of loans and leases.

stakes in Sir Y.K. Pao's shipping companies follows the Hongkong in World Shipping and Invest-ment in December 1982. The bank regards the disposals

as part of a restructuring of its investments in Hong Kong, and it losses totalling 248.2m in the pre-vious two years.

The Hongkong Bank has said it mes, World Finance.

Deutsche Bank head urges new insider law

By Andrew Fisher in Frankfurt

WEST GERMANY needs tough and enforceable laws on insider trading and the disclosure of shareholdings if it is to develop properly as an international financial centre, Mr Hilmar Kop-per, the chief executive of Deut-sche Bank, said. At present, German insider rules are voluntary and directors

rules are voluntary and directors of some companies have refused to accept them. Although the present situation was "better than nothing," said Mr Kopper, Frankfurt's growth as a financial

Frankfurt's growth as a financial centre required a legal solution with proper penalties.

Talking to Frankfurt journalists, he noted this would come anyway as part of the harmonisation trend in Europe. "I am not crusading for new insider rules now," He added: "We will get a European law whether we want if ar not." On the disclosure issue, he

referred to the recent Swedish takeover of Feldmühle Nobel, in takeover of Feldmühle Nobel, in which many small shareholders were left at a disadvantage. He called this a "coolly enacted dispossession." (Stora, the Swedish puip and paper group, took majority control of the German group, but offered minority shareholders a lower price than the average it paid for control.) "This should not happen," Mr Kopper said, noting that small shareholders had not had a chance to keep up with events. chance to keep up with events. "It would not have happened if

companies were required to dis-close when they had reached 15 per cent. This (requirement) has to come here, otherwise we (the German stock market) will remain a casino." Mr Kopper has said he actually favours a lower

said he actually favours a lower 5 per cent disclosure limit for Germany when the relevant EC guideline is translated into the laws of member states.

This is due to happen by the end of this year. Yet until this guideline becams law, Mr Kopper said he saw no reason for Deutsche Bank or other companies to abandon restrictions on voting rights, mostly 5 per cent, now the subject of criticism.

Commenting on Deutsche Bank's ambitions in East Germany, Mr Kopper said the addition of 25 per cent more people to Germany through unification should help the bank increase its market abare. This is currently 5 per cent in West Germany, low for a hig bank in an industries. for a big bank in an industria-lised country. He hoped its share in East Germany could be around 7 per cent. Deutsche Sank has signed a letter of intent to take over around 100 branches from Deutsche Kredlet-bank in East Germany.

Diversification helps Hoesch to increase its net result by 31%

JAMES CAPEL'S first quarter loss casts doubts on the ability of this substituty of Hongkong Benk to stay in profit after edg-ing into the black during 1989. The losses at the London

stockbroker are understood to have been estained on a range of Euroconvertibles (those issued

ouiside the UK), including Kor-ean and Australian securities as well as some issued by UK com-

penies.

The 27m is only a quarter or a fifth of the loss Capel is believed to have sustained on convertibles in the wake of the stock market crash in 1987, which cast

HOBSCH, the West German steel and engineering group, has reported a 31 per cent rise in net profits to DM76m (\$45m) and a 28 per cent rise in sales for 1989. It has continued its diversification away from steel, which now accounts for 30 per cent of sales. The sales rise - from DM8.34bn to DM10.7bn - was largely accounted for by the consolidation of the Orenstein & solidation of the Orenstein & Koppel group. In the current year most of the rest of Hoesch's unconsolidated businesses will be integrated and from next year Hoesch will begin presenting worldwide group results. Worldwide sales in the current year, including unconsolidated businesses, came to about DMIGDs. nesses, came to about DM16bs. Operating profit in 1989 jumped from DM292m to DM558m, and cash flow from DM692m to DM1.02bn, but the company said that DM396m had been placed in

to DM10 per share.
Mr Detlev Rohwedder, chairman, reported that return on sales in steel has now risen to almost 10 per cent. He also indi-cated that returns had risen con-siderably in the manufacturing

William Purves: blamed losses in convertible market making in the UK

James Capel incurs loss of £7m

it into a \$14m (\$22m) loss for the year. However, the repercussions have been for more severs. Senior Capel executives say the losses played a part in the departures of Mr Peter Quinnen, the firm's former chairman and chief executive, Mr Barry Col-lins, head of market making in

onvertibles, and a convertibles than which defected to rivals Robert Fleming earlier this year. Mr Quinnen left after repeated disagreements with Hongbank's chairman, Mr William Purves, and the hank's refusal to consider selling the broker. However, one Canel greentive vasier-

ever, one Capel executive yester-

and industrial technology division which now accounts for 48 per cent of total turnover. Mr Rohwedder repeated that he had no knowledge of any plans to hid for Roesch. There have been rumours of bid attempts by both British Steel and Usmon-Sacilor. For the first quarter of the cur-rent year sales and earnings have matched the level of last year and the order backing guarantees full capacity use through the

reserves to cover various extraordinary payments — mest importantly the repayment of loans from the state to finance restructuring of the steel sector. The dividend has been raised from DMS

day described the losses on convertibles as "the straw that broke the bunks back."

The decision to announce the losses after the first quarter, rather than at the interim stage, suggests a desire to pin the mistaks to the departing managers. The scale of the losses are said to have "shocked" the investment

fave "snocked" the investment firm's board when they became known — although the board had agreed the limits imposed on hir Collins, and these had not been breached. According to one executive, the mistake has confirmed the view that "risk taking has not been a Completenestic."

has not been a Capel strength,"

the international steel market.

West German raw steel production fell by 5 per cent in the first quarter of 1990 and production for the year is expected to decline to 38m or 39m tonnes from 41m tonnes in 1989 and 1989.

Hoesch has recently been active in the UK market picking up 80 per cent of Gwent Steel, the South Wales steel processor, and Jonas Woodhead, a spring producer and subsidiary of Carclo Engineering.

Kngineering.

• Mr Herbert Gienow, chahman of Klöckner-Werke, the West German steel and engineering group, said that the agreement to sell to British Steel the Klöckner-Mannstaedt works in Trois-darf services which produces dorf, near Bonn, which produces special sections, was now virtu-

Future of B&C is in the balance

By David Owen, in London

THE FUTURE of British & Commonwealth Holdings remained in the balance yesterday following an apparently inconclusive meeting of the hard-pressed UK financial services group's loan stock holders. A private meeting of holders of 2320m worth of 7% per cent convertible loan stock had been arranged which, it was believed. might take steps to demand immediate repayment of the stock by marshalling the 20 per cent vote required under the

sacurities' coverands. In the event, what emerged was a statement to the effect that "a number of significant stock holders are writing to the trustee to demand repayment." There were conflicting reports as to whether the 20 per cent thresh-hold had been attained. individuals close to the gather-ing said that there was likely to be another meeting of loan stock holders next week, by which time B&C was expected to have tabled its eagerly-awaited survival plan. Both B&C and its bankers have strongly urged loan stock holders to await this plan before acting "We think the loan stock holders

would be wise to at least see what the company proposes before they take any action", said one banker yesterday.

Holders are worried that 2164m worth of redeemable preference shares from Caledonia Investments might be redeemed before the 7% per cent convertibles are repaid. Meanwhile, Law Debenture Trust, trustee for three issues of B&C bonds, has appointed Royal Exchange Trust as its attorney to exercise inde-

pendently the duties of the trustee under the deed constituting the 7% per cent convertibles. Law Debenture said it believed that "continuing developments" may require different considerations to be taken into account when assessing what is in the best interests of the holders of the convertibles on the one hand and the remaining two classes of security on the other. "We think we should delegate now before we get into a real conflict," a

As well as the convertibles, Law Debenture is trustee of B&C's £231m 10.5 per cent 2012 unsecured loan stock and its 10% per cent 1996 guaranteed bonds. These two classes of security rank on a par with B&C's bank-ers at the head of the hierarchy

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HMC MORTGAGE NOTES 2 PLC

Class A Mortgage Backed Floating Rate Notes Due February 2015

NOTICE IS HEREBY GIVEN to the holders of the Class A Mortgage Backed Floating Rate Notes Due February 2015 (the "Class A Notes") of HMC Mortgage Notes 2 PLC (the "Issuer") that, pursuant to the Trust Deed dated 23rd February, 1988 (the "Trust Deed"), between the Issuer and The Law Debenture Trust Corporation p.Lc. as Trustee, and the Agency Agreement dated 23rd February, 1988 (the "Agency Agreement"), between the Issuer and Morgan Guaranty Trust Company of New York (the "Principal Paying Agent") and others, the Issuer has determined that in accordance with the Redemption provisions set out in the Terms and Conditions of the Class A Notes, Available Funds as defined in the Terms and Conditions in the amount of £12,000,000 will be utilized on 23rd May, 1990 (the "Redemption Date") to redeem a like amount of Class A Notes. The Class A Notes selected by drawing in lots of £100,000 for redemption on the Redemption Date at a redemption price (the "Redemption Price") equal to their principal amount, together with accrued interest thereon are as follows:

OUTSTANDING CLASS A NOTES OF \$100,000 BACH BEARING THE DISTINCTIVE SERIAL NUMBERS SET OUT BELOW



The Class A Notes may be surrendered Paying Agents, which are as follows:

Morgan Guaranty Trust Company of New York PO Box 161

Banque Internationals a Luxembourg S.A. 2 Boulevard Royal 1-2953

Morgan Guaranty Trust Company of New York Avenue des Arts 35 B-1040 Brussels, Belgium

Morgan Guaranty Trust Company of New York 30 West Broadway New York, New York 10015 Attn: Corporate Trust Operations

In respect of Bearer Class A Notes, the Redemption Price will be paid upon presentation and surrender, on or after the Redemption Date, of such Notes together with all unmatured coupons and talons appurtaining thereto. Such payment will be made (1) in sterling at the specified office of the Paying Agent in London or (ii) at any specified office of any Paying Agent listed above by sterling cheque drawn on, or at the option of the holder by transfer to a sterling account maintained by the payee with, a Town Clearing branch of a bank in London. On or after the Redemption Date interest shall cause to accrue on the Class A Notes which are the subject of this Notice of Redemption.

HMC MORTGAGE NOTES 2 PLC By: Morgan Guaranty Trust Company OF SEN YORK, as Principal Paying Agent

Case No. 389-34612-SAF-11

(Chapter 11)

Dated: May 9, 1990

INTERFIRST TEXAS FINANCE N.V.,

NOTICE

Withholding of 20% of gross redemption proceeds of any payment made within the United States is required by the Interest and Dividend fax Compliance Act of 1983 unless the paying agency has the correct taxpayer identification number (social security or employer identification number) or exemption certificate of the Payes. Please furnish a properly completed Form W-9 or exemption certificate or equivalent if presenting your Class A Notes to the paying agency's New York Office.

TO HOLDERS OF

INTERFIRST TEXAS FINANCE N.V.

Guaranteed Floating Rate Notes Due May 1989

(Unconditionally guaranteed as to payment of principal and interest by IFRB Corporation, successor to InterFirst Corporation)

CUSIP No. 458924 AA 5

MORGAN GUARANTY TRUST COMPANY OF NEW YORK, as Trustee ("Trustee") under the elow-mentioned Indenture provides the following to holders of the above described Notes:

IN THE UNITED STATES BANKBUPTCY COURT

IMLLAS DIVISION

NOTICE OF FILING AND HEARING ON DISCLOSURE STATEMENT

PLEASE TAKE NOTICE that on April (2, 1990, InterFirst Texas Finance N.V. ("Texas Finance") and its Official Unsecured Creditors' Committee ("Committee") jointly proposed and filed a Plan of Reorganization ("Plan") for Texas Finance and a related Disclosure Statement ("Disclosure Statement").

PLEASE TAKE FURTHER NOTICE that a hearing to consider approval of the Disclosure Statement has been set for May 29, 1990 at 1:30 p.m. Central Daylight Time before the Honorable Steven A. Felsenthal, Room 15-C-22 at 1100 Commerce Street, Dallas, Texas, Such hearing may be adjourned from time to time without further notice to creditors or other parties in interest

may be adjourned from time to time without further notice to creditors or other parties in interest other than by an announcement of such adjournment on the date scheduled for the hearing. Objections to the Disclosure Statement must be in writing, filed with the Clerk of the Bankruptcy Court, 1100 Commerce Street, Dallas, Texas, 75201 and served on counsel for Texas Finance, Michael A. Rosenthal, Gibson, Dunn & Crutcher, 1717 Main Street, Suite 5400, Dalkas, Texas, 75201-8605, and counsel for the Committee, Henry L. Compf. Jones, Day. Reavis & Pogue, 2300 Trammell Crow Center, 2001 Ross Avenue, Dallas, Texas, 75201 no later than 4:00 p.m. Central Daylight Time on May 25, 1990. If no objections are filed, the Bankruptcy Court may deem the Disclosure Statement to be unopposed and may approve it.

A copy of the Disclosure Statement is on file with the Bankruptcy Court and may be examined by interested parties at the Bankruptcy Court during its regular business hours. Copies of the Disclosure Statement and the Plan may be obtained on written requests directed to: Michael A. Rosenthal, Gibson, Dunn & Crutcher, 1717 Main Street. Suite 5400, Dallas, Texas 75201-4605, PLEASE TAKE FURTHER NOTICE that, if you are a holder of Texas Finance Gustranteed

PLEASE TAKE FURTHER NOTICE that, if you are a holder of Texas Finance Guaranteed Floating Rate Notes due May, 1989 ("Notes"), issued pursuant to that certain Indenture dated as of May 10, 1984, as supplemented, by and among Texas Finance. Interfirst Corporation (predecessor to IFRB Corporation as Guarantor) and Morgan Guaranty Trust Company of New York, as Trustee ("Trustee"), and you have not previously identified yourself to the Trustee, you should immediately do so in order that you may directly receive future material relating to the Notes. The Trustee may be contacted at the following address:

MORGAN GUARANTY TRUST COMPANY

Corporate Trust Administration 30 West Broadway, New York, NY 10015 Attention: Mr. Patrick J. Crowley, Vice President [212] 587-0027

Fax (212) 693-0534

Canada

By Bornard Simos

CANADA PACKERS, the food processing company soon to be controlled by Hillsdown Hold-

The company said that poer profitability was due chiefly to highly competitive beef, pork and oilseeds operations. Remaining businesses, which include grocery products and poultry, had a "satisfactory"

The recent rationalisation of with the sale of its 50 per cent interest in Britain's Haverhill Meat Products to its partner, the J. Sainsbury supermarket chain. Canada Packers is also selling its gelatin business to Nitta Gelatin of Osaka,

next mouth or two.

The British company plans to combine CP with its existing Canadian subsidiary, Maple Leaf Mills. It is widely expected that CP will bear the brunt

INTERNATIONAL COMPANIES AND FINANCE

Storing trouble in the debt departments

Karen Zagor looks at why the US retail sector is giving contradictory signals

he US ratedling sector has been rife with contradictory portents during the past few months. In the department store sector, RAT Industries, the UK congionerats, sold both Marshall Field and Saks Fifth Avenue for more money than anyone had dared predict, at \$1.00m and \$1.5m respectively.

Less than four months ear-lier, Campeau Corp failed to solicit bids of \$1bm for its Bloomingdale's stores and, in another move this month, the stores were taken off the block.

During the same week that Saks was sold, Ames Department Stores filed for bank-ruptcy protection. Yet in the discount retailing sector, where Ames was the fourth-higgest operator, Wal-Mart is posting solid earnings on sales expected to grow from \$25.8bm in 1988.

Are these signs of boom or bust? Basically neither. What is happening seems to be a shake-out in the retail sector, with the over-leveraged or bad-ly-managed businesses running into trouble while the stronger companies consolidate. At the same time, suppliers are keeping a much closer watch on the creditworthiness of retailing

The specize of recession, and with it a downturn in con-sumer spending, no longer hangs over the retail sector. Americans still spend enough to make retailing a lucrative business for a well-managed company. But growth in real spending is modest, and sales of some hig-ticket items, such as home furnishings and vehicles, seem to be falling.

In this environment, the

In this environment, "the strong will get stronger and the weak will get weaker," said the Rdward Comeau, a retail analyst at Oppenheimer.

BAT succeeded where Campeau had failed for several reasons. When Bloomingdale's was put on the block in The most striking difference between the operations, how-ever, was the amount of debt they carried. BAT bought Saks in 1973 for \$250m and nins years later spent \$368m to acquire Marshall Field. In contrast, Campeau acquired Bloomingdale's as part of its 1988 Federated

Department Store acquisition

Department store acquisition for \$5.5m, with most of the money coming from high-yield junk bonds.

While BAT had the liquidity to invest \$50m in Saks during the 1980s, one analyst described the Bloomingdale's stores as "stressed" by Cam-peau's debt. When Campeau decided to sell the stores, the hefty debt burden was an added deterrent to investors.

It is ironic that retailing should have been such a fruitful field for hig leveraged buyouts during the 1980s. The industry does not lend itself to lack of liquidity, since adequate cash flow is critical to the present of executive to

the payment of customers.

"When retailers take on a large amount of debt, there is very little flexibility to help them weather transition," said

Ms Stacy Dutton, retail analyst at Morgan Stanley in New

York.
In Campean's case, the burden of having to pay both its bankers and suppliers proved too onerous, and the problems were compounded by sluggish sales at Christmas.

Even when a reasonable schedule of debt repayments is arranged with lending banks, retailers can still flounder. Ames Department Stores, which choked on its \$800m acquisition of Zayre stores, is an example.

an example.

"Ames negotiated a very favourable arrangement with its bankers, with debt repayments of only \$25m a year, said Mr Comeau. Although the Zayre operations were unprofitable when Ames bought the company, the favourable debt repayment schedule should have given Ames plenty of have given Ames plenty of But the Rocky Hill, Connec-

ticut-based company made several miscalculations in its merger strategy and then exred fatally in not working closely enough with its lending banks.

Ames fall behind in its plans to turn the unprofitable Zayre stores around, and when the company ran into cash prob-lems at the beginning of the year, its lenders refused to add

A good relationship with banks has been A with banks has been central to the survival of R. H. Macy's, another big name in US retailing which is having trouble digesting the debt it took on in a \$3.65n management-lad LBO in 1996.

Although Macy's recently reported a second-quarter loss of \$39m, and has a debt burden of \$5.61m, most analysis.

mother credit line.

of \$5.61bn, most analysts believe the chain will survive. "Macy's is an extremely well-run company," said Mr Gilbert Harrison, chairman of Financo, a New York merchant

banking company specialising in retailing mergers and acqui-sitions. "I don't think we'll see another Campean." However, the fear of another

Campeau is prompting distributors to take precautions. McKesson, a leading distribu-tor to drug stores, recently took a charge against earnings and increased its reserve against customer accounts ceivable because some of its

highly-leveraged customers had fallen behind in payments. The San Francisco-based company said some of its retail customers were using suppliers to supplement their bank credit lines. "Given the narrow margins inherent in the distri-bution business, the risk-reward ratio for McKesson to act as an unsecured creditor in those situations is not consistent with prudent business practices," said the company's

chairman and president.

What we are seeing today
in the retail and other industries represents the price that will have to be paid for the leverage bings of the 1980s." US factors, the low-profile inanciers of the US clothing industry, have also started taking a more cautious line. "Before all the leverage, credit was unquestioned and ammal financial statements were adequate. Now we need to stay quate. Now we need to stay closer to the stores and ask more questions," said Mr Gabe Romeo, sanlor vice president at BancBoston Financial.

10000

However, neither factors nor distributors can afford to sever ties with retailers until they are convinced that the retailer is on the brink of bankruptcy. The danger of losing a client's goodwill is potentially as grave

as the dangers of a client declaring bankruptcy.

Meanwhile, McKesson is studying ways to change the terms and conditions of sale to highly-leveraged customera. It has also increased customer

Packers hit by deficit

controlled by Amscown Host-ings of the UK, suffered its first loss in 12 years in the final quarter of fiscal 1990 to end what the company called "one of the most difficult and unsatisfactory years" in its his-

The loss for the three months to March 31 was months to March 31 was C\$101,000 (US\$67,000), compared with earnings of C\$751,000 or 2 cents a share, a year earlier. Sales advanced by 9 per cent to C\$753.5m.

For the year as a whole, not income halved to C\$12.5m or \$5

ncome haived to C312.8m or 55 cents, from C\$25.2m or 68 cents. The figures include income from discontinued operations of C\$11.5m and C\$15.5m respectively. Revenue edged up 1.5 per cent to C\$2.97bn.

Although fourth-quarter operating income was substantially higher than last year, the bottom line was pulled down by the CSS im cost of closing a beef slaughtering facility out

the company is continuing with the sale of its 50 per cent

The pace of change is exp the pare of change is expected to accelerate when Hills-down acquires its planned 56 per cent stake in Canada Packers, probably within the

Big gains at El Al and Israel Chemicals

November, the stores' value to investors was diluted by the large number of other big US department stores for sale, including the BAT operations. By the time BAT closed on Saks and Fields, they were the only big names left.

In addition, Saks is "more a specialty operation than a

specialty operation than a department store," said Mr

Walter Loeb, a respected retail analyst in New York. Unlike Bloomingdale's, Sake has very focused departments, without apposing to home furnishing.

Furthermore, the Saks stores are solid performers, while the performance of Bloomingdale's stores outside Manhattan was

ISRAEL Chemicals and Et Al Airlines — two of Israel's top state-owned companies slated

state-owned companies slated for privatisation—yesterday reported sharply improved performance in 1969.

Israel Chemicals, a leading producer of bromines, phoephates and fertilisers, announced net profits of \$100.6m, up from \$55m the previous year largely as a result of high prices internationally. Turnover reached \$1.16bn, of which more than liaif went for export.

The once alling El Al posted a 30 per cent rise in net profits to \$24.2m, on sales of \$718.5m, its fourth consecutive annual

slumped in 1988 when tourists stayed away from Israel because of the Palestinian uprising, improved by 12 per cent to 1.74m, giving an average load figure of 76 per cent.

Both companies are widely

Both companies are widely regarded to be ripe for privati-sation, but the process has been hampered in both cases by political delays.

Finance Ministry, plans to sell a 50 per cent stake in largel. Chemicals by private auction to a foreign investor have been blocked by objections in parijablocked by objections in parlia-ment to the sale abroad of

what is regarded as a key strato \$24.2m, on sales of \$712.6m, its fourth consecutive annual profit.

Passenger traffic, which longed government crists. This

has also prevented progress — perhaps until next year — of plans to float up to 49 per cent of El Al on stock exchanges in the US and Tel Aviv. Israel Chemicals warned that its profits in 1989 — which pro-

duced a return on equity of 16 per cent — had been swellen by a surge in prices for its products. It had a decline in prices this year would cause a profits drop.

The move to a public flowtion at El Al is complicated by

many remaining in official receivership imposed in 1982 when it was beset by labour problems and debt. Company debt, once around.

However, the strine said it required no state assistance in funding a EMMm programme to buy five new Boeing 757s and one secund-hand Boeing 747 by

aircraft are still government-

the end of this year.

The Tel Aviv Stock Exchange yesterday suspended trading in six oil exploration companies following the announcement by Isramco Israel that it was assessing the commercial feasibility of a gas the Israeli coast.

following a newspaper report of an oil find, Isramoo denied the report, but said its drill site Yam-2 had discovered gas.

Swedish law

merger plan

SCANDINAVIA'S biggest law firm will be created through

the merger announced vester

firms in

By John Burton

Oil company shares shot up

Circle K chief executive resigns

MR KARL Eller has resigned as chairman and chief execu-tive of Circle K, a leading con-venience store chain burdened by heavy debt and losses in the face of stiff competition from

petrol station stores.

The Phoenix, Arizona-based company will be run by Mr Robert Dearth, its president and chief operating officer since January. He is a close associate of Mr Carl Lindner, the Cincinnati investor who the Cincinnati investor who has a 38 per cent stake in Cir-

cle K.
Circle K agreed last month with its creditors on the principles of a restructuring of its \$510m of dabt, a move designed

MULTI-PURPOSE.

diversified Malaysian group

which faces extensive reorgani-sation, recorded sharp declines

sation, recorded sharp declines in profit levels last year.

Group pre-tax profit fell by 54 per cent to M\$30m (US\$11m), while turnover dropped by 4 per cent to M\$518m. Profit after tax declined 77 per cent to M\$518m.

Mr Lim Thian Kiat's

Kamunting, an investment group and toll-road operator,

By Lim Slong Hoon in Kuala Lumpur

to save the company from seeking protection of the bankruptcy courts.
Details, including an offer to

swap some junk bonds for new debentures convertible into Circle K stock, are due to be released shortly. Mr Eller, 62, joined Circle K in 1963 after a career in media companies. He had built up a hillboard company which he sold to Gannett in the late

After losing a fight for the top post at Gannett, he moved on to Columbia Pictures which

he subsequently sold to Coca-Cola. He left after falling to persuade the new owners to

Sharp drop at Multi-Purpose

gained a controlling 29 per cent stake in the conglumerate last

But changes made by Mr Lim could significantly alter the group's composition and results this year and

beyond.

The changes centre on a shift away from plantations, shipping and trading to commercial and residential prop-

erty development, where Mr Lim expects dividend yields to improve greatly.

build a media empire around Columbia.

He sank most of his fortune

into Circle K, taking a 7.1 per cent stake. Relying heavily on junk-bond finance, he expanded it rapidly from its base of 1,300 stores, concentrated in the south-west, into a national chain of 4,700, second in size to Southland's 7-11 chain. Losses began to accumulate as oil companies built up the

as oil companies built up the convenience store side of their petrol stations. In the past year, Circle K changed its retailing strategy twice but, burdened by debt, it still turned in a loss of \$28.1m on revenues of \$872.5m.

the merger announced yester-day between Advokatfirman Lagerlof, Stockholm's largest law firm, and Gothenburg-based Dr. Philip Lemans Advo-katbyra, Sweden's oldest law firm founded in 1849.

The new firm, Lageriof & Le-man, will have a same of 115 lawyers and an annual turn-over of SKr200m. The two firms said the merger would strengthen their domestic position and improve their ability in expanding abroad. The firms have offices in New York and London. Both firms serve a corporate

clientele and want to increase their share of international business, which they describe as accounting for a significant amount of their activity. fell from 1988's M\$14m by nearly 50 per cent to M\$7m. Turnover dropped by 17 per

Minnova needs **C\$150m** to develop mines

C\$150m (US\$129m) or more to develop, writes Robert Gib-bens in Montreal

Minova, a gold and base metals producer in Quebec and western Canada, expects to make a final decision on the Mobrun property in the Lac Dufault copper bett of north-western Quebec by September. It would be an underground mine with daily production of 3,000 tonnes of ore containing copper, zinc, silver and

The second property is Lac Frotet in the Chibougamau mining area to the east. This

Minnova's first-quarter profit was C\$44.4m or 31 cents a share, up from C\$233,000 or 2 cents a share a year earlier, on net sales of C\$47.7m against C\$25 5m

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That gambit has resulted in M\$500m so far this year -from Dunlop Estates and Mulpha, the plantation and trading subsidiaries. Multi-Purpose attributed last

year's poor profitability to weak commodity prices and substantial provisions for doubtful debts and obsolete stocks at its trading and engineering units. However, its gambling, banking, property and shipping operations improved pre-tax profits. The group's profit after tax and minority interests fell by

61 per cent to nearly M\$6m, or 0.8 sen (Malaysian cents) a share from 2 sen in 1988.

• Malaysian Plantations (MPlant), another of Mr Lim's groups, also reported dismal results, ahead of a proposed

Following a M\$179m share issue by its KL Land subsidiary, MPlant has been acquiring properties primarily from units within the Multi-Purpose group.

This will lead to the formstion of a new public-quoted company in KL Land.

The changes within MPlant will culminate in a planned merger this year with Kamunting. Kamunting Amalgamated, the outcome of the merger, will have issued capital of M\$500m. split 3:1 between Kamunting and MPlant shareholders.

McPlant shareholders will see the group's net assets dissipate by 30 per cent to the equivalent of M31.10 a share from M31.57 last year, and \$M2.61 in 1988. However, N.M. Rothschild. adviser to the merger, says this roups, also reported dismal fall ought to be compensated by an increase in gross earnings, by 19 per cent in 1990 and 23 per cent in 1991.

cent to M\$44m.

Profit after tax fell by 42 per cent from M\$8m to M\$5m to give earnings of 8.5 sen, compared with 14.7 sen previously.

The set of results represents one of the last for MPlant, a 30 per cent Kamunting-owned MINNOVA, a Noranda affiliate, has two potential mines in northern Quebec requiring pose, is being restructured by Mr Lim.

mining area to the east. This would be an open-pit goldmine. The ore body is low-grade but extensive, and Minnova could move an existing mill to the

CONTRACTOR (1881) N. Williams BOAT WINE Mileste Bi Sarte Party Party

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INTERNATIONAL COMPANIES AND FINANCE

Fiat hits record earnings and boosts dividend L50

PTALY'S Fiat Group yesterday reported a 10 per cent increase in 1989 consolidated net earnings to a record L3,306bn (\$2,66bn) and revealed that it had more than half completed its share buy-back programme. The rise in net earnings, more modest than in recent years, largely reflects a much beavier tax burden which has risen from 27 per cent in 1988 to 31 per cent of operating prof-

Revenues were 17.5 per cent higher at L52,0190n, or 14 per cent after discounting the first-time consolidation of the group's financial services

Investments rose marginally to L3,423hn while the net cash balance at December 31 dropped slightly from 12,349bn to 12,121bn.

The 1999 dividends are all to be raised by L50 a share, to L370 for ordinary and preferred

Continental up on depreciation method change

CONTINENTAL, the West German tyre maker, said its 1989 group net income rose 17 per cent to DM227.8m (\$135.5m) from DM194.8m a year earlier. It will pay an unchanged dividend of DMS share for 1989, AP-DJ reports. Sales rose to DMS.382bn from DM7.91bn in 1988.

The rise in 1989 group net reflects a change in Continua-tal's depreciation method, while the underlying earnings remained unchanged last year, the company had said in March. At the time, it ascribed the flat profit trend to a 67-day strike at its General Tire unit in the US and declining tyre

prices. Continental also emuscapoed it had reached agreement in principle to acquire the indus-trial rubber activities of Gilardini, a subsidiary of Italian car maker Fiat, for an undis-

closed amount.

The unit, called AGES, generated equivalent sales of nearly DM200m through the manufacturing of rubber parts for the automobile industry at

Swedish

merger ple

Vinnera sid

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firms in

shares, and to LAOO for savings

Having been authorised at last June's shareholders' meet-ing to spend Li,000bn on buying to spend LLOUGH on duy-ing back the equivalent of 5 per cent of the quoted Fiat SpA's ordinary, preferred and savings stock, the company revealed that it had so far spent L586bn on the acquisi-tion of 48.7m ordinary shares, 7.74m preferred and 6m savings shares

As usual Fiat Auto was the lewel in the group's crown last year, accounting for 54.6 per cent of total sales and 57.7 per cent of net profits, slightly lower than in recent years because of new consolidations. The Fiat, Lancia and Alfa marques sold a total of 2.284m units, 3.5 per cent more than in 1988, and retained their leading 14.9 per cent of the European

Of the group's 13 other oper-

ating sectors, only two recorded falls in profits last year. Snia Bpd's net earnings dropped from L84.9bn to L63.2bn, partly because of difficulties in the defence and

Net profits from publishing and communications fell from L17.3bn to L4bn, largely because of a heavy drop in earnings from the La Stampa

The Flat board decided yesterday to increase the company's capital by L85.54bn through an ordinary and savings share issue to accom-plish the incorporation in Flat Spa of the holding company s, which owns 51 per cent of La Rinascente department

Plat said the incorporation would be done on the basis of two of its ordinary or savings shares for two of the same cat-

CIR consolidates Mondadori gains

MR Carlo De Benedetti's CIR holding company yesterday pressed to consolidate recent gains in the battle for Mondadori, the leading Italian pub-lisher, by calling for a share-holders' meeting to appoint a new board and depose Mr Silvio Berlusconi as chahrman.

The plan, announced at a meeting of L'Espresso, the meeting of L'Espresso, the media group now linked to case last week in regaining boardroom positions at Amef, the holding company which owns a bare majority of Mondadori's ordinary shares.

CIR had been expected to wait until June 26, when a scheduled Mondadori share holders' meeting is due to vote

holders' meeting is due to vote on the conflicting rights issues advanced by Mr De Benedetti and Mr Berinsconi.

The proposal to call a new Mondadori meeting earlier came as a new board was appointed at L'Espresso, reflecting the new balance of power indicated at American and likely to be a market. and Mr Berinsconi.

week and likely to be repeated

at Mondadori itself in due

course.

Reflecting a similar division of power between Fininvest, or power between Fininvest, CIR and appointees from the court which has sequestered a key block of shares, the new L'Espresso board is likely to increase the pressure on Mr Bertusconi to clinch a negotiated deal, claimed a CIR official.

Nevertheless, talks on a set-

tlement remain blocked over the size of payments due. Under a scheme in which CIR would receive La Repubblica and L'Espresso, while Mr Ber-lusconi would take over Mon-dadori's publishing and adver-tising interests, Fininvest had proposed to pay L100hn (\$81m), against a demand for L575hn by CIR. Their positions may be slightly closer on the alterna-tive proposal, whereby Mr Ber-lusconi has offered to pull out of Mondadori for around L1,000bn, and give up ownership of Panorama, Italy's second biggest news

Strength of **D-Mark** depresses Bayer 3%

By David Marsh

GROUP pre-tax profits of Bayer, one of the big three West German chemical groups, fell 3.1 per cent to DM930m (\$553M) in the first quarter compared with the first three months of 1989. Turnover fell 2.7 per cent to DM11.0bm from DM11.0bm.

Mr Hermann Strenger, tis and sales was largely due to the weakness of key trading currencles against the D-Hark. Volume sales rose by 8 per cent in the first three months,

but currency fluctuations caused a fall of 5 per cent.

The profits fall was less marked at the parent company level, where pre-tax first quarter earnings dropped 1.9 percent to DM525m. Parent company first-quarter turnover rose 2.8 per cent to DM5.3hm Mr Strenger was confident that Bayer's carnings for the whole of 1990 would remain around the record level of 1989, when the group boosted net profits by 10.8 per cent to DM2.1bn on turnover up 7 per cent to DM42.5bn.

Bayer is paying an increased dividend of DM13 for 1989, up from DM12 for 1988. The pre-tax return on turnover last year, at 9.5 per cent, was Bayer's best for 20 years. He said first-quarter 1988

results were especially good and added 1990 would conand added 1990 would continue the "positive develop-ments" of the 1980s. He warned again about the Bonn government's health reform measures on the company's domestic pharmaceutical activities, which might not above a montit this war.

show a profit this year.

The group's fixed asset investment in 1990 is likely to investment in 1990 is likely so rise by 4 per cent or 5 per cent to DM3.6bn, of which DM1.9 bu will be in West Germany and DM1.7bn abroad, led by western Europe with DM820m and North America with DM800m. First-quarter group bushoun. First-quarter group turnover rose 5 per cent in West Germany and only 1 per cent in the rest of the EC. Sales fell 33 per cent in eastern Europe, 19 per cent in Asia, 7 per cent in North America, and 6 per cent in Latin America.

Ericsson strategist takes the lead

Robert Taylor meets the Swedish telecoms equipment group's new chief

r Lars Ramqvist has
no need for a period
of apprenticeship
before he gets down to work
today as the new chief executive of the telecommunications. tive of the telecommunications equipment group Ericsson, Sweden's most successful com-

After joining the company 10 years ago to run its office auto-mation division, 51-year-old Mr Ramqvist played a key role in Ericsson's recent transformation when he was given the task of drawing up a new core business strategy for the com-pany in the spring of 1987. At that time Bricsson was stumbling badly as a result of

sumbling badly as a result of its mistaken plan to widen its activities beyond telecommunications into information technology. Under pressure Mr Ramqvist devised a "return to basics" programme which was emdorsed by the company in the spring of 1987.

It has turned out to be a winning formula in the revival of Ericsson's fortunes over the past two years. Certainly it

past two years. Certainly it helped to boost Mr Ramqvist's credentials for heading the company - he became chief

company — he became chief executive yesterday.

We were lucky in our timing," he admits. The core strategy was launched when the telecommunications market began to grow rapidly, and Ericsson was a beneficiary of the new expansion. The telechors expansion. phone companies started believing in us again," says Mr Ramqvist. "They had not done so when they saw us fooling around elsewhere. Now they trusted us again and came

By Alice Remethorn

SAATCHI & SAATCHI, the troubled UK communications group, yesterday saw its abare price leap by 10 per cent from 167p to 118p after heavy buying in the US, fuelled by favourable communications.

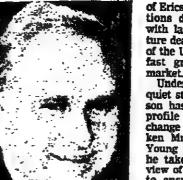
ble comment and speculation above a French bid.

The rise in Seatchi's shares followed last Friday's news that Mr Robert Louis-Dreyfus, Sastchi's new chief executive, had diamiased Mr Roy Warman

and Mr Turry Bannister. The dismissals have been

in fact, the new chief execu-tive has been deeply involved

Saatchi shares advance



Lars Removist: source of good ideas for development

in the ups and downs of Ericszon in the 1980s, working in a
wide range of areas. With a
physics doctorate from Uppsala
University and a stint in a
research laboratory for Stora,
Sweden's forestry giant, Mr
Ramqvist has proved to be a
source of good ideas for Ericszon's development.

He first came to the attention of the company's board
with his shrewd advocacy of a
joint deal with Texas Instruments, which involved the in the me and downs of Erics-

ments, which involved the American company providing the micro-electronics for Erics-son's AXE digital switching system. Out of this emerge the company's eventual deci-sion to disinvest from computer and information technol-

ogy.

Mr Ramovist studied law in his spare time and is an expert in licensing, knowledge that he found very useful when involved in the highly detailed negotiations he headed as chief

interpreted by the markets as a sign that Mr Louis-Dreyths has won strategic control of the company from the Saatchi brothers and that he now has the authority to get to grips with its financial problems.

Saatchi's shares have declined dramatically in recent weeks in response to a series of

weeks in response to a series of shoomy announcements about its financial difficulties. The shares, which were worth

of Ericsson's radio communica-tions division, which ended with last summer's joint venture deal with General Electric of the US to attack the world's fast growing mobile phone

Under Mr Bjorn Svedberg's quiet style of leadership Erics-son has lacked a high public profile but this looks set to change with the more outspo-ken Mr Ramovist. An active Young Socialist in his youth, he takes a critical and firm view of what needs to be done to ensure Swedish industry competes effectively on world markets in the 1990's.

These days Mr Ramqvist talks about the "destructive politics" of the Social Democrats, of the need to maintain nuclear energy and above ali "harmonise" the country with the rest of western Europe.

"There is a gradual exodus

going on into the European Community," he admits. "Ericsson could do everything in the EC. It would be easy for us because we have been in western Europe for a long time. We are already a part of the EC."

o plans exist at the moment to transfer any of Ericsson's existing production facilities out of Sweden into the EC but Mr Ramqvist does not give the impression that he will maintain the company's Swedish presence for any sentimental

In his opinion, Ericsson is in a strong global position to grow rapidly in the 1990s. The company's broad global pres-ence in world telecommunica-tions should enable it to face

fierce competition from rivals like AT&T, Siemens and Motorola without losing ground

The liberalisation of telecommunications will provide greater opportunities for the company's growth in countries where the forces of industrial nationalism have sought to freeze out foreign intruders in

the past. Ericsson believes in establishing itself in new markets through different forms of joint collaboration. This is what it did in the US with its the up with Atlantic Richfield in the early 1980s, with Thorn EMI in Britain, Telefonica in Spain and Matra in France. "We need to co-operate with others in the development of basic systems,

says Mr Ramqvist. In September he plans to hold a summit conference of Ericsson senior managers to set out the company's offensive strategy for the 1990s. Already Mr Ramqvist has some clear ideas of what he wants to

"My first task will be to trim the organisation so that we can respond faster in more flexible markets," he asserts. "We have to get closer to our customers. The market will grow more fragmented with increased competition as it is standardised and liberalised."

As a result, he believes Ericsson will have to become more focused on quality and price. The fight will be on the levels of service we can provide. We will have to put a greater emphasis on the

marketplace. We need to respond to its demands in a more professional manner.

Ares-Serono rises 19%

By William Dulfforce in Geneva

ARES-SERONO. Switzerland-based phermacenticals group, yesterday reported an 18.8 per cent increes in sales in \$140m in the first quarter compared with the first three months of

Operating income grew by 10.2 per cent to \$27.8m, but not carnings slumped by 10.6 per cent to \$13m or \$23.97 per share against \$14.8m or \$26.80

profit is attributed partially to foreign exchange differences of \$2.2m realised mainly in Latin America and to increased financial expenses. It was also influenced by investments in the loss-mak-

ing diagnostics division.

Mr Fabio Bertarelli, chief executive, said it was too early to forecast results this year. Much would depend on the US's economic development. There the group generated 28 per cent of turnover last year.

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FINANCIAL TIMES

Canadian Pacific Limited

anadian Pacific Limited had net income for the first three months of 1990 of \$76.2 million, or 24 cents per Ordinary share, compared with \$134.1 million. or 42 cents per share, in the corresponding period last year.

Consolidated revenues from continuing operations were \$2,588.9 million in the first quarter of 1990 compared with \$2,620.3 million in the first quarter of 1989.

Weakness in forest product markets was the major reason for the reduced earnings. Lower results also were posted by the telecommunications and manufacturing and the real estate and hotels sectors. The energy and the transportation and waste services sectors showed improvement.

Transportation and Waste Services	tet Quarter 1000	1st Quarter 1986 \$ 23.8
Energy	47.8	38.0
Forest Products	3.9	51.9
Real Estate and Hotels	3.2	14.7
Telecommunications and Manufacturing	(8.6)	3.0
Income from continuing operations	76.2	131,4
Discontinued operations		2.7
Net income	\$ 75.2	\$ 134.1
Average number of shares outstanding	318.3	316.9
Samings per Ordinary share		
Income from continuing operations	\$ 0.24	\$ 0.41
Net Income	\$ 0.24	\$ 0.42

Although earnings should improve over the balance of the year compared with the first quarter performance, results for the full year will be significantly below those of 1989, reflecting highly competitive forest product markets, exceptionally high interest rates and an overvalued Canadian dollar. However, oil prices are expected to be relatively stable and rail traffic is expected to be well above 1989 levels.

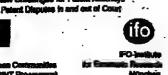
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property rights can bring to enterprises. Speakers: F. Panizo, Deputy Minister of Industry and Energy (ES); V. Paničo-Collada, Deputy Director General, CEC, DG XIII; Prof. K.Fi. Oppenlinder, President of the Ifo-Institute, Munich; P. Braendli, President of the European Patent Office; P.L. Thioft, Director-General of the Danish Patent Office; A. Schifes Deputy Director General, WIPO, Geneva, and other expects from large and small firms, patent and innovation institutes.

The PATINNOVA Programme and other information can be obtained from: Dr. A. von Witzleben, CEC, DG XIII-C, IMO B4/091, L-2920 Luxembourg, Tel.: (352) 4301-3351/-3169, Fax (352) 4301-4129/-4544

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INTERNATIONAL COMPANIES AND FINANCE

Out of step means out of pocket

Paul Cheeseright on the dangers of misreading cycles within the UK property sector

epression in the UK property sector is tak-ing its toll. More companies are expected to follow in the steps of Rush & Tomp-kins, where the receiver has been called in, and Shera Securities, where the banks have been called upon to restructure the finances.

In general terms the companies are being hit from two sides. First, at least in southeast England, there is a natural sogginess to the market, which has switched from on which has switched from an undersupply of space to an oversupply. Second, the slow-down of the economy has started to turn this sogginess into a financial morass for property companies, as high interest rates have put up costs and dampened the expansion plans of their clients.

"Property works in cycles: you have got to have a view about where you are in the cycles," says Mr Michael McNair Scott, finance director of Helical Bar.

for different types of property and they move differently for different regions. At Helical Bar the assumption is three good years and four bad years... The companies in trouble now have misread the cycles or have chosen to disregard them. Because now is the time of the

1976-1979. The cycles pay no respect to the size of companies. But the survivors are likely to have at least one of two characteris-tics. They will have assets producing an income stream from rents. Or they will have assured their cash position through devices like the forward sale of buildings under development or lengthy lines of credit.

The property investment companies are not under threat. This is as true for Land Securities, the UK's largest, with a rental income for the with a feath income in the year to last March estimated at about \$270m (\$480m), as it is for Barkows with a 1990 rental income of £19m. The two have in common the fact that rental income comfortably exceeds insortial charges.

hose under threat are the highly-geared prop-erty development com-panies. "A lot of the trouble," says Mr Peter Morgan, a direcsays air Feer airgan, a direc-tor of Oldway Properties, a pri-vate Merthyr Tydfil company, "is that people expanded just for the hell of it. In small com-The cycles move differently panies you've got to put the effort into detail otherwise you

financial charges.

gost don't survive."
Reckless expansion led, even as late as mid-1989, to some companies paying prices for sites that could be justified only on the assumption that demand for space would downside. The upside was 1986-1989, just as in previous cycles it was 1970-1973 and

remain strong enough to stimulate a continual and sharply rising growth in rents. But rental growth of 14.7 per cent in 1987, 23.9 per cent in 1988 and 16.4 per cent - across the average institutional portfolio measured by the Investment Property Databank - could clearly not be sustained. That growth has now expired.

Given that much of the

investment demand has disappeared from the property mar-ket, the financial variables in a ket, the financial variables in a property development have shifted against the highly-geared company. Selling prices have slipped, and the capital value of property has started to erode, at a time when the financial charges have increased. Potential 20 per cent profit margins have been sliced away. The response to such financial dangers has inevitably been defensive.

Companies like Rosehaugh, which stunned the stock margines are shifted and the stock margines.

hich stunned the stock mar ket with a one-for-one rights issue to raise £125m in February, have withdrawn from

Helical Bar's reading of the cycles led it away from London development to the purchase of rent-producing industrial property in the British regions.

erry in the British regions.

But its financial tactics, Mr
McNair Scott explains, have
had three aims. First, to maintain liquidity through the accumulation of cash and bank
facilities. Second, to take out

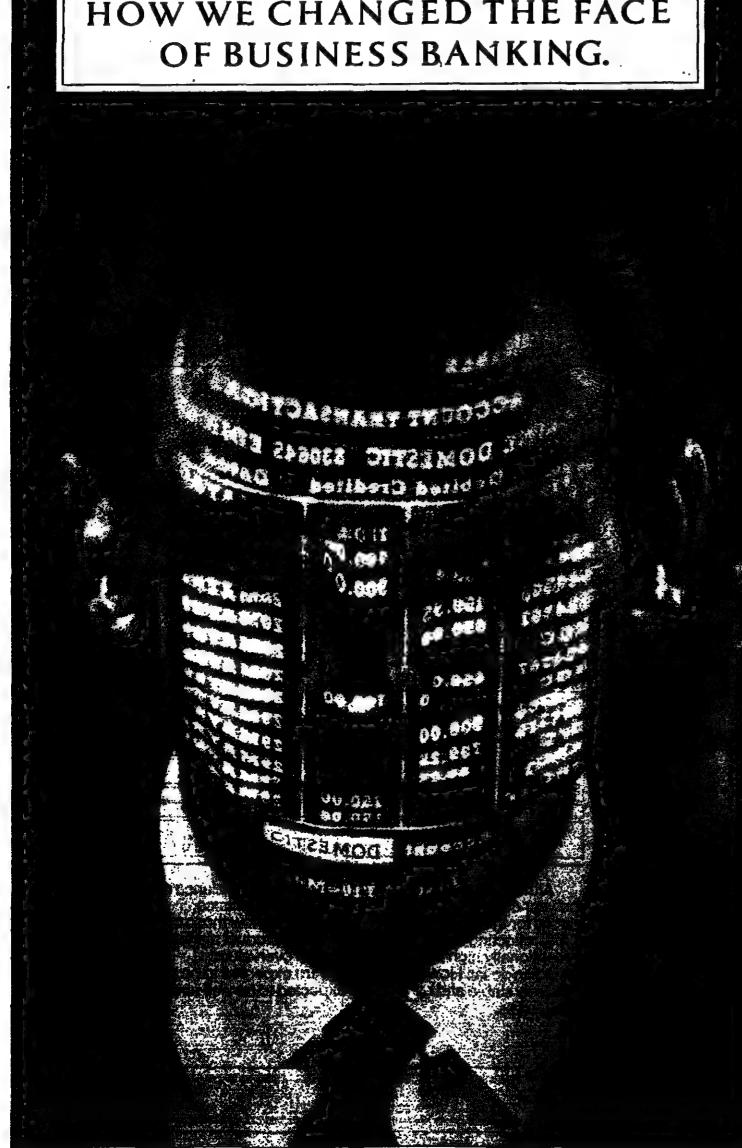
interest rate caps in order to have protection against base rate rises. Third, to work towards having bank loans on as long a duration as possible. Regalian, originally a residential property developer, realigned its activities in 1987 in the-belief that the residen-tial market had overheated. "Almost inevitably the com-mercial market follows," says Mr David Goldstone, chairman.

But it moved into com-mercial property and sought to secure its posi-tion by selling or leasing forward three office develop-ments. Then it sought to boost residential sales by offering a pay-half-now and half-later

From these experiences three strands emerge. First is the desire not to undertake any the desire not to undertake any development at all unless there is a certain sale or leasing. Second is the aim of finding a position in the market where the next growth will come from. Third is the need for ashflow to meet running com-

But there are companies with developments in areas with little prospect of rental or with little prospect of rental or capital growth — City of London fringes, for example — and very little cashflow. The bell will toll for them. "We're all aware it's cyclical. You've got to be prudent. You've got to be hucky," says Mr Goldstone.

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The Royal Bank of Scotland

WHERE PROPLE MATTER

Andreu to resign his post as chairman of Iberia

By Tom Burns in Madrid

MR NARCIS ANDREU, who as chairman of Iberia steered Spain's national airline back into profitability, is to resign his post at the beginning of

He will be replaced by Mr Miguel Aguilo, currently the head of the shipbuilding division at INI, the public sector holding, which is the main apprehiulation in light.

The replacement comes at the request of Mr Andreu, 37, who after five years running fleria will now take up the post of executive president of the Banco Exterior de Belgica, the Brussels-based subsidiary of the state-controlled export finance institution, Banco Exterior de Espena.

A banker by profession, Mr Andreu knows Brussels well and will also act as a personal adviser on European Commu-nity matters to the president of Banco Exterior.

At Iberia Mr Andreu pre-sided over a remarkable turn-around in the company's finances; accumulated losses of Pta84bn (\$802.67m) between 1979-84 were followed by profits of Pta51bn during 1986-88. He was also responsible for an investment programme total-ling some \$2.3hn to renew Iber-ia's fleet with McDonnell Dougles and with Airbus aircraft.
Mr Andreu's final decision at the airline company concerns a recommendation to acquire eight Bosing B-757s.

Baza

Yasuda joins Chicago bank in advisory service

By Serbera Durr in Chicago

Banking, and Masi, a private investment banking boutlone in Chicago, have entered a joint venture to provide advi sory services to small and medium-sized US and Japanese companies that wish to do business in the other country. This is the first US-Japan

partnership to aim specifically at the small and medium-sized

Mr Thomas Smith, a princi-pal of Masi, said the partner-ship would target companies with annual revenues of \$10m-

Business opportunities in Japan are expected to be best for US companies in construction services, particularly engineering, and retailing.
Mr Smith said Masi's clients were eager to establish a presence in the Pacific Rim either

through acquisition, license or joint ventures. He acknowledged that doing business in Japan for US companies that were not household names required a Japanese introduction and that would now be provided by Yasuda.

According to Mr Tsutomy Aizawa, director and general manager of Yasuda, the bank

manager of Yasuda, the bank was motivated to locate in Chicago because Japanese automo-tive companies that have suc-cessfully set up in the American milwest have drawn the attention of other Japanese

There is interest in establish. ing not only factories but distribution centres and regional headquarters in the region, he

Yasuda Trust joins more than 15 other Japanese banks siready in Chicago.

COMPANY NEWS IN BRIEF

■ AFRICAN OXYGEN (Afrox), British Oxygen's 58 per cent owned South African subsid-iary, has shown a 28 per cent increase in trading profit to R93m (\$35m) in the six months

in the six months to March, Philip Gawith reports from Johannesburg.

Turnover for the group, which is involved in the manufacture and marketing of gases and welding equipment, and owns 10 private hospitals, increased 26 per cent to R438m.

Pre-tax profit grew by 16 per cent over the year ago period. cant over the year ago period to R78.6m after a steep increase in interest paid. This resulted from the combination of a large capital expenditure programme and prevailing high interest rates.

Northam Platinum, which is developing a platinum mine in the Transvaal province of South Africa, is to raise Recom (\$225.9m) net of estimated expenses of R8m by way of a rights issue, Remark Gooding reports.

The company, 60.4 per cent owned by the Gold Fields of South Africa mining group, said yesterday full details would be given on May 14. So far Northam has spent R483.3m on developing its mine and a further R818m will probably be needed. The mine is expected to be in production during the 1991-92 financial

■ Matsuzakaya, Japan's fifth-largest department store operator, has announced that consolidated pre-tax earnings for the year to February grew by 7.0 per cent to Y12.82bn (\$81m) from Y11.98bn, owing to vigorous personal consumption, AP-DJ reports from Tokyo, Net earnings surged 80 per cent to Y9.42bn or Y60.67 a share, from Y5.24bn or Y33.71 a share. Sales amounted to 1533.58bn, up 4.8 per cent.

M Kobe Steel, one of Japan's leading steelmakers, announced yesterday that it had chosen Mr Shinji Fukukawa, former Vice Minister of International Trade and Industry (Mit) as its vice precident

try (Mit), as its vice president, Kyodo reports from Tokyo. Mr Fukukawa, 58, served as amulistrative vice minister at Miti between June 1986 and June 1988.

Tian An China Investments. the Hong Kong hotel, property and China trade group, yester-day said its 1989 after-tax profit tumbled 61 per cent to HK\$5m (US\$640,000) from HK\$13m a year earlier, as a result of a slowdown in business after the June 4 massacre in Peking, AP-DJ reports from Hong

Earnings per share plum-meted 73 per cent to 1.04 cents from 3.88 cents a year ago, while turnover more than doubled to HK\$204m from

■ Bengal Star, a closely-held Australian concern, is bidding 6 cents a share for all the ordinary or common shares in Bond Corporation Holdings's 64 per cent-owned mining off-shoot Endeavour Resources, valning all the target at A\$11.1m (US\$8.37m), AP-DJ

4.

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INTERNATIONAL COMPANIES AND FINANCE

Talks on sale of Bond's 50% university stake fail

By Kevin Brown in Sydney

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The state of the s

Service Services

A CONTROL OF SOME

Section 1

MR ALAN BOND, the debt-laden Australian entrepreneur, faced a new problem yesterday after negotiations col-lapsed over the sale of a 50 per cent stake in the site of Austracent stake in the site of Australia's first private university.

Bond University, which opened a year ago on Queensland's Gold Coast, was founded by Mr Bond, and financed jointly by Bond Brewing Investments (BBI) and EIE International, a Japanese property and leisure consortium headed by Tokyo-based Mr

headed by Tokyo-based Mr Harunori Takabashi. The two companies are believed to have invested around A\$120m (US\$90m) each in Bond University Trust, the

vehicle for the development.

The university was established separately under an act of the Queensland Parliament, and was intended to be financed jointly by BBH and EIE until it was able to become self-financing.
However, the operating costs of more than A\$500,000 a week

have been met by EIE alone

since January, when the finan-cial problems of the Bond group became acute.

EIE said yesterday that it had offered to buy the Bond stake to guarantee the future of the university but had pul-led out of negotiations because of the high valuation placed on the stake by BBH.

No figures were released, but BBH is understood to have val-ued its holding at A\$120m — equal to its investment in the project. EIE is understood to have been prepared to offer a maximum of A\$50m, partly because it would have to sell the holding to an Australian company because of Austra-lia's foreign investment regula-

EIE said: "No firm offers were made, but it became clear after preliminary discussions that Bond regarded the level we were prepared to offer as impudent because they want their full investment out. Our president is that if we were how. position is that if we were buy-ing their stake on a custodial basis with a view to selling it

on we would have to take a view on the price we could persuade a new buyer to pay." EIE has agreed to continue to fund the university until June 30. In the meantime, it

hopes to persuade the Bond group to provide some short-term financing. One option was that the Bond holding could be used as collateral for loan funding if it could be quarantined from the rest of the group. Alternatively, the Bond soully could be trans-Bond equity could be transferred gradually to EIE to reflect its provision of

thorition innuite.

The collapse of negotiations comes at an awkward time for the university, which will

the university, which will award degrees on Sunday to the first nine graduates of its one-year MBA course. A further 900 undergraduates will restart their studies next week. The university said it was convinced the future of the institution was safe, but acknowledged that "a lot of people feel threstened" by the financial uncertainty.

AMP 'will not block' ANZ deal

THE AMP Society, Australia's largest life office, yesterday said it would not try to block a proposed merger between ANZ Bank and National Minimal Life Association, its biggest competitor, by calling an extraordinary meeting of ANZ share-holders.

However, Mr Ian Stanwell.

However, Mr Ian Stanwell, AMP managing director, refused to say whether AMP would vote for the merger if an extraordinary meeting were called by other shareholders.

AMP, Australia's largest institutional investor, owns 6 per cent of ANZ.

Mr. Staverall and ANZ.

per cent of ANZ.

Mr Stanwell said AMP had
no plans for closer links with
the banking sector beyond its
50 per cent interest in Chase
AMP Bank, a joint venture
established five years ago with
Chase Manhattan Bank.

Ext. ha ceid AMP recold leave

But he said AMP would keep its strategy under review

because of the rationalisation which was under way in the Australian life insurance

industry.
In addition to the proposed ANZ merger with National Mutual, MLC Life plans to acquire the Capita Group. Australian Ratings, the credit rating agency, yesterday said it was putting ANZ on

said it was putting ANZ on credit watch for a possible downgrading from its current AA rating — its second highest — for long-term debt, because of the merger proposal.

Mr Bill Chambers, Australian Ratings' managing director, said there was no evidence that ANZ planned to rates additional equity to finance the additional equity to finance the A\$3.4bn (US\$2.57bn) costs of

the merger.

He said that there were positive aspects to the proposals, but the deal would have negative implications for ANZ's

credit rating if it went ahead.

Mr Greg Camm, ANZ's general manager for investor relations, said the ratings compeny's move was a routine reaction to a major develop-

Pearl Group, the UK life office acquired by AMP last year for A2.37hm, is valued at A\$2.21hm in the society's accounts published yesterday.

Mr lan Salmon, chief general manager for international business, said the book price had been determined by independent actuarial valuation. "The difference of A\$160m is pretty small, and we expect to be able to do things with the Pearl which will raise that [valuation] pretty quickly," he said.

AMP said it had no plans for further overseas acquisitions this year. The society operates in Australia, New Zealand and the UK.

OK Bazaars profits squeezed

A COMBINATION of difficult retail conditions and political instability hit the profits of OK Bassars, one of South Africa's three largest supermarket chains, in the year ended March \$1.

Turnover increased 18.2 per cent to R4.22hn (\$1.58hn), but abnormally large shrinkage losses and a higher interest bill saw operating income only 1.9

saw operating income chip 19
per cent up at R68.4m.
Although the turnover figure
less behind the inflation rate,
it is in line with those of its
main competitors. The group
was particularly hard hit in
the second half of the year.
The higher interest hill and

tighter margins sew earnings attributable to shareholders decline 15.5 per cent to R20.2m.
Sannings per share were down to 163 cents from 196 cents and the final dividend was 16.5 per cent lower at 86 cents from 108

The directors enticipate difficult trading conditions in the year ahead, with consumers' disposable income remaining

But they are confident that improved stock turnover, which reached a record 6.1 in the past year, and tighter cost controls, backed by the introduction of a centralised warehousing system in the grocery

In the year under review-higher interest rates dampened consumer spending and also saw the group's interest bill increase by 40 per cent. This figure was inflated by the inclusion of the purchase of more advanced computer

of more advanced computer equipment on financial

Mr Gordon Hood, managing director, said the surge in political unrest in recent months had led to unusually high squeezes in areas such as the Vasi Triangle, Pietermaritzburg and parts of Bophutat-

Misc plans to raise M\$563m in rights issue

By Lim Siong Hoon in Kuala Lumpur

MALAYSIAN International Shipping Corp (Misc), the country's largest shipping line, has proposed a one-for-four rights issue to raise M\$563m (US\$207.7m) for an expansion programme during

the next two years.

Misc also said foreign-held
shares, representing a 30 per
cent stake in the group, will be
quoted separately from June 1.

Misc's charter, the articles of association, restricts foreign equity shareholding in the

equity shareholding in the group to 30 per cent; this ceiling was reached last June. Since then foreign investors have had to wait for shares being sold by existing foreign stockholders.

Accompanying the cash call is a one-for-four bonus issue. The two issues combined would lift Misc's share capital by 50 per cent, from Miscomion is to be made at Miscomion in the last traded price of Miscomion in th

Misc has been contemplating the replacement of some of the old bulkers and liners in its

Cressel fleet. Misc said M\$400m was needed to acquire new vessels, and another M\$200m to and another M\$200m to expand its warehousing and container operations. It is also negotiating to take a stake in Malaysia Shipyard Engineering, a state-owned ship maintenance and repair facility which is to be privatised.

Coles Myer sales increase to A\$3.4bn

COLES MYER, Australia's biggest retailer, yesterday unveiled a 5.4 per cent rise in sales to A\$3.40bn (US\$2.56bu) for the third quarter ended April 28, from A\$3.23bn a year carlier, AP-DJ reports from Mollourne Cumulative sales for nine

Cumulative sales for nine months rose 5.2 per cent to A\$11.12hn from A\$16.57hz.

Mr. Brian Quinn, chairman and chief executive, said the company's food and liquor operations performed well, as did the discount supermarket and department-store chains and New Zealand managem.

Mr. Quinn said the overall sales increase for the latest quarter was "satisfactory given the high interest-rate

en the high interest-re climate and the prevailing eco-nomic conditions." He mid other factors to hit sales included the March national election campaign in Australia, transportation dis-putes and flooding in eastern Australia. He described retail

sales as generally "depress

All-clear given BIL to take NZ Telecom stake

BRIERLEY investments (BIL), the New Zealand investment company, has gained clearance from the Anti-Trust Commerce Commission to buy a majority stake in Telecom Corporation, the state owned telecommunications utility, Renter reports

from Wellington.
Mr Bruce Hancez, the chairman, said the company is in the last stages of examining

The Government is seeking bids for Telecom Corp as part of its state asset sales programme designed to raise tunis to reper domestic public

debt.

Foreign ownership in Telecam Corp will be limited to
49.9 per cent and BIL is seen
as the only local company willing and able to pay the price
for Telecom, which has an estimated total market value of

Technology (1984) **Technology**

Technology (1984) **Technology* NZ\$3bn (US\$1.7bn) to NZ\$4be Mr Hancox said BIL was keeping an open mind on what form a bid might take. "We are totally flexible on that," he said. "We are aware of many interested parties and many ways of going about it."

Brierley has not said how much of Telecom it would seek to acquire.

Nagasakiya posts advance of 5.5%

NAGASAKIYA, the Japanes chain store group, yesterday amounced a 5.5 per cent rise in consolidated pre-tax profits for the year to February to Y8.41bm (\$5.31bm) from Y7.97bm a year earlier, AP-DJ reports from Tokyo.

Net income dropped 0.7 per cent to Y4.59bn or Y31.49 a share, from Y4.62bp or Y31.72 Sales came to Y458.31hm, rising 10.6 per cent from Y414.22bn a year earlier.
Sales of clothing accounted for 26 per cent of total sales.

APRIL 1990

LAPORTE plc

has acquired the

ELECTROCHEMICALS DIVISION PLASTIC SPECIALTIES &

TECHNOLOGIES, INC.

HILL SAMUEL INC. initiated this transaction and acted as financial adviser to Laporte pic

GREAT BELT A.S.

¥7,000,000,000

Floating Rate Notes Due 1994

Notice is hereby given that the Rate of Interest for the Interest Period from 9th May, 1990 to 9th November, 1990 is 6,98% per annum.

Interest payable on 9th November, 1990 will amount to ¥1,759,342 per ¥50,000,000 principal amount of the Notes.

Agent Bank
The Long-Term Credit Bank
of Japan, Limited
Tokyo

SHEARSON LEHMAN **HUTTON HOLDINGS**

US\$500,000,000 Floating rate notes due 1991

For the three months 9 May, 1990 to 9 August, 1990 the notes will carry an interest rate of 825z2 per annum and interest payable on the relevant interest payment date 9 August, 1990 will amount to US\$22281 per US\$10,000 note.

Agent: Morgan Guaranty Trust Company

JPMergan -

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MONTREAL

TRUSTCO INC.

(Incorporated under the laws of Canada)

¥6,000,000,000

Floating Rate Debentures Due 1994

Notice is hereby given that the Rate of Interest for the Interest Period from 8th May, 1990 to 8th November, 1990 is 7.35% per annum.

Interest payable on 8th vember, 1990 will amount to

¥3,705,205 per ¥100,000,000 emegal amount of the Notes.

Agent Bank
The Long-Term Credit Bank
of Japan, Limited
Tokyo

The depository will pay the equivalent processes in marring less spans as applicable against presentate of the relapacities courpon. These coupons will be paid on or after 14 May, 1980 and rough to indige of a less these bosiness days prior to payment.

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ANNUAL GENERAL MEETING

Shareholders in Svenska Cellulosa Aktiebolaget SCA are hereby summoned to the annual general meeting of shareholders, to be held at the Sheraton Hotel, Västerhavet, Södra Hamngatan 59-65, Gothenburg, Sweden, on Tuesday, May 29, 1990

AGENDA

- 1. Matters to come before the meeting, as prescribed by law and the articles of association, include: presentation of the annual report and auditors' report for the parent company and Group; decisions concerning the adoption of the parent company's and consolidated statements of earnings and balance sheets; disposition of profits as recommended in the adopted balance sheets; discharge of the board of directors and president from liability; and the election of board members and auditors.
- 2. A shareholder proposal for SCA to investigate the possibility of commencing a large-scale afforestation program to counteract the greenhouse effect.

NOTICE OF INTENTION TO ATTIEND, ETC.

Shareholders intending to participate at the meeting must be listed in the register of shareholders maintained by the Swedish Securities Register Centre (VPC) no later than on Friday, May 18, 1990 and notify SCA no later than 4 p.m. on Friday, May 25, 1990, either by mail to SCA at S-851 88 Sundsvall, or by phone at +46 60 19 30 00 or 19 31 14.

The notice should contains

- the name of the shareholder - social security or organization number

- address and telephone number

To participate at the meeting, shareholders whose stock are held in trust by banks or stockbrokers must re-register the stock in their own names at VPC by no later than Friday, May 18, 1990. Such re-registrations, which can be done temporarily, should be requested of the trustee well in

Persons intending to act as proxies on behalf of shareholders will be required to produce a written and dated power of attorney. Any such power of attorney can be valid for no longer than one year from the date of issuance.

PAYMENT OF DIVIDENDS, ETC.

The board of directors has proposed Friday, June 1, 1990 as the record date for determining rights to dividends. If the same date is approved at the meeting, VPC is expected to distribute the dividends on Monday, June 11, 1990.

Sundsvall, May 1990

The Board of Directors



BUSINESS EXPANSION AND FURTHER IMPROVEMENT IN GROUP'S PROFIT-MAKING CAPACITY

1989 PROFITS

The Board of Directors of SOCIETE CENTRALE DE L'UNION DES ASSURANCES DE PARIS, which met on Friday 27th April 1990 under the chaimanship of Mr. Jean PEYRELEVADE, has examined the UAP Group's Consolidated Financial

The Group's consolidated insurance premiums amounted to FF 64.5 billion in 1989, against 55.6 billion in 1988, a 16% increase; the increase is 11.5% on an unchanged consolidation area basis.

grow as a proportion of the Group's total insurance premiums, reaching 36 % in 1989

Consolidated profit (Group share) is FF 3,422 million, against FF 2,852 million in 1988, a 20% increase. This result notably takes

International business has continued to

Kingdom) and ALLSECURES (Italy), of the SCOR Group and of the property company. The Board, after noting the further

account of the consolidation in 1989 of the

insurance companies SUN LIFE (United

expansion in the company's business and the improvement in the Group's profitability, has decided to propose to the Annual General Meeting of Société Centrale UAP, due to meet on Friday, 22nd June 1990, payment of a dividend of FF 577.9 million, or FF 8.60 per share, so which should be added a tax credit of FF 4.30. Gross income per share thus comes out at FF 1290, against FF 9.45 for the previous year, a 36.5% increase. This is indicative of a significant inflexion in the Group's distribution policy.

This dividend shall be paid on Monday, 25th June, 1990.

Consolidated data (preliminary)	1988	1989	% change
Consolidated turnover	55,633	64,482	+ 15.9
including NON-LIFE LIFE	29,964 25,669	33,990 30,492	+ 13.4 + 18.8
Consolidated net profit Groupe share	2,852	3,422	+ 20.0
Consolidated tocholical reserves	177,151	211,067	+ 19.1
including NON-LIFE LIFEE	54,286 122,865	63,712 147,355	+ 17.4 + 19.9
Consolidated equity capital after appropriation: Groupe share	16,803	20,510	+ 22.0
Assets under Management (book value)	180,912	220,895	+ 22.1
Estimate of unrealised capital gains (Group share, before tax)	41,200	53,300	+ 29.4
			(in FF mi

Data per share (in FF/share)	1988	1969
Consolidated profit (Group share) Equity capital (Group share) Dividend (including tax credit)	42.4 250.0 9.45	50,9 305.2 12.90



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It's packed with up-to-date information: on yields, amounts outstanding, ratings, who trades the issue, as well as coupons, maturity dates, lead managers...

So, by the end of the week, it's been heavily thumbed. By fund managers and analysis as well as by bond dealers.

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Margaret Wilkinson, AJBD (Systems and Information) Ltd., Seven Limeharbour, Docklands, London E14 9NQ. Telephone: 071-538 5656, Fax: 071-538 4902. Please send me a free capy of the Weekly Euroband Guide.



Republic New York Corporation

through its wholly-owned subsidiary

The Williamsburgh Savings Bank

has completed its merger conversion with

The Manhattan Savings Bank

We acted as financial advisor to Republic New York Corporation in this transaction.

Merrill Lynch Capital Markets

All of these securities having been sold, this announcement appears as a matter of record only.

New Issue



3,993,161 Shares

Republic New York Corporation

Common Stock

Merrill Lynch Capital Markets

Bear, Stearns & Co. Inc.

Salomon Brothers Inc .

Shearson Lehman Hutton Inc.

Dillon, Read & Co. Inc.

Donaldson, Lufkin & Jenrette

Lazard Frères & Co.

Goldman, Sachs & Co.

Keefe, Bruyette & Woods, Inc. Nomura Securities International, Inc. Oppenheimer & Co., Inc. **Montgomery Securities**

Prudential-Bache Capital Funding Smith Barney, Harris Upham & Co. Dean Witter Reynolds Inc. Furman Selz Mager Dietz & Birney

PaineWebber Incorporated

M. A. Schapiro & Co., Inc.

A. G. Edwards & Sons, Inc.

Neuberger & Berman

Cowen & Co. First Albany Corporation

Gruntal & Co., Incorporated

Advest, Inc.

Ladenburg, Thalmann & Co. Isc.

C. J. Lawrence, Morgan Grenfell Inc. Brean Murray, Foster Securities Inc.

Gabelli & Company, inc.

Fa nestock & Co. Inc. Jesup & La. out, Incorporated

Tucker Anthony First Manhattan Co. Josephthal & Co.

Standard & Chartered Standard Chartered PLC

US\$300,000,000 Undated Primary Capital Floating Rate Notes (Series 2)

In accordance with the provisions of the Notes. notice is hereby given that for the six months period (184 days) from 9th May, 1990 to 9th November, 1990, the Notes will carry interest at the rate of 91/16 per cent. per annum.

The interest payment date will be 9th November, 1990. Payment, which will amount to US\$469.58 per US\$10,000 Note and US\$2,347.92 per US\$50,000 Note, will be made against surrender of Coupon No. 10.

> Chartered WestLB Limited Agent Bank

Standard & Chartered

Standard Chartered PLC

US\$400,000,000 Undated Primary Capital Floating Flate Notes

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Determination period from 9th May, 1990 to 11th June, 1990, the Notes will carry interest at the rate of 91/16 per cent

Interest accrued to 11th June, 1990 and payable on 9th July, 1990 will amount to US\$83.07 per US\$10,000 Note and US\$830.73 per US\$100,000 Note.

> Chartered WestLB Limited Agent Bank

ALLIANCE LEICESTER

Alliance & Leicester Building Society £50,000,000

Subordinated Floating Rate Notes due 2004 For the three months 8th May, 1990 to 8th August, 1990, the Notes will carry an interest rate of 15.730% per annum with an interest amount of £396.48 per £10,000 and £3,964.82 per £100,000 Bond, payable on 8th August, 1990. Listed on the Luxembourg Stock Exchange.

Bankers Company, London **Bankers Trust**

Agent Bank

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PAN-HOLDING SOCIETE ANONYME LUXEMBOURG

As of April 30, 1990, the unconsolidated net asset value was USD 317,962,158.77 i.e. USD 517.01 per share of

The consolidated net asset value per share amounted, as of April 30, 1990 to 535.02.

USD 100 par value.

INTERNATIONAL CAPITAL MARKETS

Medium-lot deals escape Tokyo's commission cuts

By Robert Thomson in Tokyo

THE Tokyo Stock Exchange has circulated plans to cut brokerage commission rates on small and large lot transactions by 7 per cent, while medians by 7 per cent, w um-lot commissions will in unchanged in a small victory for foreign securities

Foreign houses, which tend to deal in the medium range, suggested to the exchange that a reduction would be unreasonable following the market shimp this year, but they had

snimp this year, but they had feared an average cut by as much as 10 per cent.

"It should be said that brokers don't like any cuts in commission, but, under the circumstances, the exchange has done a very good job," one foreign

The exchange is expected to discuss the proposed changes at a meeting of its membership committee tomorrow and at a board meeting next week, but a Japanese broker said that the average 7 per cent cut in com-missions is "almost certain" to be approved and is likely to be introduced next month.

Under the plan, commissions on transactions of between Y50m and Y30m will fail to 0.85 per cent from 0.40 per cent, with the 0.05 per cent cut continuing down to the smallest trades, which are generally handled by the retail outlets of Japanese securities houses. Commissions on trades of

Y50m to Y100m and from Y100m to Y300m will remain at 0.25 per cent and 0.2 per cent respectively, while those on transactions between Y300m and Y500m will fall from 0.20 to 0.15 per cent, and between Y500m and Y1bn from 0.20 to 0.10 per cent, the rate for lots above Yibn.

Late last year, rumours cir-culated in the Tokyo market that the commissions cut could be as high as 15 per cent, but the low turnover levels and plunging prices this year prompted the TSE to aim for a smaller reduction than the 9.8 per cent cut made in October 1987 and the 9.1 per cent cut in

November 1936.

Small Japanese securities houses are known to be annoyed that the foreign houses appear to have successfully lobbied the TSE, while their requests for no reduction in small-lot commissions were

Foreign houses do not have the retail networks that are a prime source of small-lot reve-nue for Japanese companies.

An executive at a British brokerage said that late last year Japanese securities houses were openly criticised for earning too much, but their profit prospects have been dul-led by the volatile market this year and the pressure for large commission cuts has eased.

"The spread of commissions will be much amouther with the new cuts. We don't want to say too openly that we have been well treated. The Japanese commission rates remain higher than overseas markets but you tan't make a direct comparison," the executive said.

Another foreign broker said that a large cut in medium lot commissions would have made life very difficult for some foreign companies and "it would have been embarrassing for the TSE if the only securities

"Commissions should be Nigher in Tokyo than in New York or London because the cost of doing business here is higher. It is right that you should pay more here. It's like trying to compare the cost of a pizza in the Ginza to a pizza in the Ginza to a pizza in Piceadilly," the broker

Chiquita plans \$130m placing

CHIQUITA Brands Inter-national, the world's largest distributor of bananas formerly known as United Brands, is broadening its international shareholder base through a

tion, the conglomerate headed by Mr Carl Lindner, the finan-cier, will reduce its holding in Chiquita from \$1.3 per cent to

per cent-owned subsidiary, Great American Communica-tions Company (GACC). In addition, Chiquita is selling im

has a 35 per cent share of the world's banana market, fol-lowed by Castle & Cook, which has the Dole brand, and Polly

Del Monte brand. It has expan-ded its fresh fruit and vegeta-ble operations and moved further into prepared foods. The company is hoping to develop opportunities in east-ern Europe and build its busi-ness in the Middle East and

Japan.
The proceeds received by Chiquita will be used to replectah its corporate funds after its purchase of 2m of its share from GACC earlier this year.

ft international bond service

STRABINTS
Asian Der. BK. 6 94.
Anstria 64. 99.
Bk. Fryn, Sam. (1888 7 94.
Bank of Taico 54, 93.
Credit Foncier 64, 99.

LAD.B. 74 99.

African Dev. Bit. 596

PLEATING RATE
HOTES
Alliance & Left. Bid 94 £
Sust of Greece 97 US.
Belgiam 91 US.
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Daniera Na. 6, 1274 64 US. * No information available-previous day's price

† Only one starket maker supplied a price

Straight Bonds: The yield is the yield to redemption of the mid-price; the amount issued is in millions of currency whits except for Yen bonds where it is in billions, Change on week - Change over price a week - Change over price a

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Dutch fund group sets up bank in **Switzerland**

By William Dullforce in Geneva

ROBECO, the Dutch group which operates Europe's third largest investment fund busi-ness with assets of about \$22bn, is setting up a bank in Switzerland as part of plans to broaden its client base interna-

By establishing Banque Robeco (Suisse), the group was making a strategic move in an entirely new direction, Mr Willem Engelberts, chairman of the bank and executive directhe bank and executive direc-tor of Robeco, said yesterday.
Robeco, the only non-bank among the top 10 private fund groups in Europe, had to be more aggressive in presenting itself to the world and needed to offer international investors.

banking services as well

placements in its funds, h

offer customers current and deposit accounts, money mar-ket placements and collateral credits. Initially, money market deposits on a fiduciary basis, which avoids Swiss withholding tax, are being

withholding tax, are being offered in seven currencies for periods of up to one year.

The minimum deposit is \$25,000, which is lower than that accepted by many other Swiss banks. The bank will lend customers up to 70 per cent of their holdings in Robeco's equity funds and up to 80 per cent of their holdings in the bands and property funds. Robeco's new bank will allow it to market its funds directly in West Germany, from which it has been excluded by a law restricting the operations of foreign-based investment funds.

the operations of foreign-based investment funds.

Mr Engelberts said the bank and distribution centre for the Robeco funds in Geneva was "90 per cent aimed at European clients." But, with an eye on South America, the group had set up representative offices in Montevideo and Caracao. A distribution centre Carness A distribution controlled beam established in Paris in 1988 but all other offices outside the Netherlands will work under Geneva.

Currently, roughly 60 per cent of investments in the Robeco group are generated in the Netherlands. Internation ally Robeco is competing for a different type of investor; the average holding in its funds

Foreign banks 'to withdraw from Australia'

ABOUT half the 16 foreign banks in Australia will quit in the next five years, predicted Mr Rob Ferguson, the manag-ing director of Banksus Trust Australia, yesterday, Renter

Re told a bank industry con-He told a bank industry conference that northern hemisphere banks would increasingly question the need to be involved in low return markets such as Australia.

"Foreign banks were the cannon fodder of [finance industry] dereculation. It was industry) deregulation. It was their role to create competi-tion," he said.

But, like most frontline troops, they never really had a chance against the estab-lished hig four local banks, he "Given the near impossibil-ity of them making a return in

Australia and the mounting pressure on many northern hemisphere banks in their nemisphere banks in their home bases from loan losses, I believe most northern hemisphere banks will ultimately withdraw from Australia," Mr Ferguson said.

He added that the rapid build-up of foreign banks in Australia after deregulation in 1985 set a cracking pace for competition.

Competition.

"Under these circumstances banks, to their present regret, began allocating credit without due regard to

S Korea curbs volatile market

SOUTH Korea has taken steps to carb stock-market volatil-

ity, Reuter reports.

The measures include the formation of a \$100m offshore fund for foreign investors, an increase in the domestic stock market investment fund and a reduction in the securities transaction tax to 0.2 per cent from 0.5 per cent.

Finance Ministry officials said the offshore fund, tenta-tively called the Korea Asia Fund, would be set up for Asian and Pacific investors. A market stabilisation fund

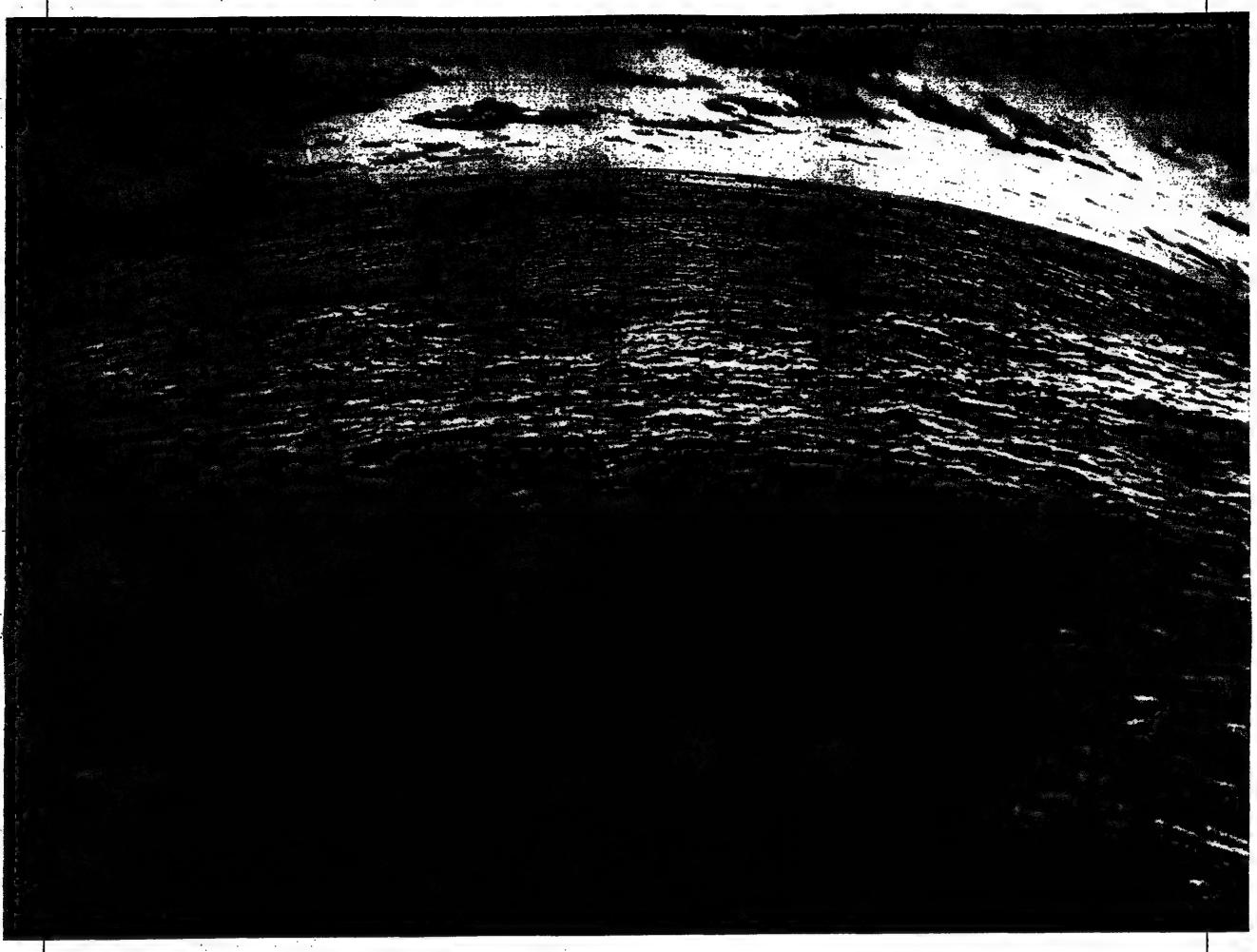
market stabilisation fund already set up by securities companies would be doubled to 4,000hn won.

Plans to sell off shares in state-owned or partially state-owned companies will be delayed until the market stabilises.

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US Treasuries firm ahead | Chase lifts of three-year auction

By Janet Bush in New York and Deborah Hargreaves in London

YIELDS on US Treasury bonds slipped yesterday morning ahead of the sale of \$10.5bn of three-year notes as the market bathed in the optimistic aftermath of last Friday's weaker than expected April employment statistics.

GOVERNMENT BONDS

At midsession, the 8.375 per cent issue due to mature in 1993 was quoted a point higher to yield 8.74 per cent while the Treasury's benchmark long bond stood % point higher to yield 8.81 per cent.

The mood going into the three-year sale was optimistic. Substantial demand is expected for these short-dated matu-rities because, although yields are not as attractive as the 9 per cent plus levels seen before Friday's rally, they have risen significantly so far this

Maria Ramirex Capital Consultants, the fixed income analyst, said the three-year looked relatively cheap to Fed funds because short rates had risen quite a bit in the last two months, pricing in several Fed tightenings which have not materialised.

Non-competitive bids from individual investors are generally expected to exceed the \$1.2bn received at the last three-year auction at the February refunding. The talk on Wall Street yesterday was that Japanese investors were likely

Due to the attractive yields on short-term bonds, the results of the three-year auction may not prove too significant a signpost to potential demand at today's \$10hn 10-year note sale and tomorrow's \$10hn auction of 30-year

THE UK Government bond market experienced profit-taking after Friday's surge in prices. At the end of the day, gilts were virtually unchanged from a slightly lower opening. The benchmark 11% per cent 2003/07 Government bond closed % point lower at 97% after rising by 2½ points on Friday when the market drew relief from the local election results. But by yesterday inflation concerns had started to

re-assert themselves.
A £250m Eurosterling issue of bonds for Gefco also helped weaken gilts prices slightly as

the market digested the increase in supply of medium-term paper. Gilt futures on Liffe saw a large rise in activity to over 37,000 lots. A FIRMER tone returned to

the German bond market yes-terday as a strong D-Mark and last week's pay settlement by the IG Metall union buoyed investor confidence in bunds. The 7% per cent 10-year bund was fixed almost 40 pfennigs higher at 95.30 with a yield of 8.46 per cent after a level of 94.98 yielding 8.52 per cent on

Monday. The market was fairly volatile as activity in the futures contract soared passed 60,000 lots. The March rise in new orders for manufacturing industry was released yesterday indicating a year-on-year increase of 3.5 per cent. This introduced a note of caution into the market.

	Coupon	Red Date	Price	Change	Yheld	Week ago	inoid oga
UK GILTS	10.000 10.500 9.000	4/93 5/99 10/08	91-28 88-16 81-00	-1/32 -14/32	12.68 12.68	13.12 13.12 11.18	13.16 12.25 11.25
UE TREASURY	8.500 8.500	02/00 02/20	97-24 96-18	+3/32 +5/32	8.85 8.83	2.06 9.03	8.52 8.49
JAPAN No 119 No 2	4.800 5.700	6/99 3/07	88.4516 89.5964	+0.192	7.27 7.05	7.48 7.17	7.28 7.28
GERMANY	7.750	92/00	95.0000	-0.050	8.51	8.80	Lin
PRANCE IITAN OAT	9.000 8.500	02/95	97.1463 93.8900	-0.035 -0.150	9.75 9.47	9.99 9.65	9.98 9.54
GANADA 1	9.750	05/00	91.0500	+0.595	11.27	11.68	114
NETHERLANDS	7.750	01/00	92,4900	-0.310	8.92	9.02	8.81
AUSTRALIA	12.000	7/90	91.5248	-0,241	13.63	13,69	15.4

Crédit Agricole links with US company

By David Lascelies, Banking Editor

CREDIT Agricole, France's largest bank, is teaming up with Alliance Capital Management, one of the leading US fund management companies, to tackie the European market. The two companies, who between them control nearly \$100bn worth of investment funds, are forming a joint ven-ture company which will sall investment services to an insti-

Mr David Williams, Alli-

ance's chairman, said yesterday that his company had been keen to enlarge its non-US business, and it had found in Crédit Agricole a bank which was compatible and shared similar objectives.

Ms Monique Bourven, dep-uty general manager of Credit Agricole and director of its investment management arm, said the bank was seeking new markets for its investment services beyond the retail market

FT-ACTUARIES SHARE INDICES

where it was strong. She said the bank had chosen a US rather than a Ruropean part-ner because this would give it a stronger competitive edge.

The new venture, which will be based in London, will have two chief executives, one repre-senting each partner. Its name has not yet been chosen.

The two partners said they hoped it would become the basis for wider co-operation.

By Halg Simonian in Milan

By Andrew Framming

to \$100bn

custody

accounts

CHASE Manhattan, the US commercial bank, announced two significant global custody appointments in the UK mar-ket, making it the first bank to have assets under custody of more than \$100bn. The new business consists of

giobal custody accounts for the overseas assets of the Stan-dard Life and Sun Alliance insurance groups.

The bank now has some \$112bn under custody in its global securities services division — custodians handle trade settlement, reporting and portfolio administration for clients in return for a

Chase is taking charge of the custody of around £2.25bm of Standard Life's £20bm of assets, representing its over-seas investments in the US, Far East and Europe.

A Standard Life official cald

that the portfolios consisted almost entirely of equities, some directly invested and others invested via unit trusts others investon via unit krusts servicing the company's unit-linked policies.

He said the appointment fol-lowed a regular review of Standard Life's investment

Chase replaces Bank of Mon-treal as custodian.

Sun Alliance said its

appointment was made after a seven-month review to rationalise a custody operation which had more than ten banks looking after oversees

The assets, which will be transferred in June, will be in two portfolios, a \$1.3bn US portfolio and a £400m non-US global account. Sun Alliance's UK assets are

administered in-house.

The appointments suggest that US banks are still making strong progress in the UK custody market, in spite of the efforts of domestic banks to market more efficient market more efficient chase is also understood to

he negotiating to become the trustee to Standard Life's £5im of unit trusts, a move which would be a natural extension to the custody busi-

Liffe plans Lire-based contracts

THE London International Jenkins, Liffe's chief executive, Financial Futures Exchange (Liffe) is planning contracts based on a three-month Rurolire deposit and a notional Italian government bond. The timing of their introduc-

tion has yet to be settled, pend-ing fiscal and regulatory changes in Italy. However, the trading well before the end of

the year.
"We are examining lire prod-ucts and have discussed this with a number of members. But we are not yet at a point where we are ready to make a statement," said Mr Michael

yesterday.
Specifications for the three-

month Eurolire, which is cashsettled and has no delivery problems, are ready, following some months of discussions between participants. Considerable work is still

required on the bond future, which is likely to face the sort of problems which emerged when Liffe initially drew up its popular German government bond contract. Trading in bund futures and options amounted to some 800,000 contracts last month, one third of Liffe's total

Bankers in Milan view the three-month Eurolire deposit as the more important of the two projects, despite the size of the Italian government bond market, one of the biggest in

However, a successful Italian government bond future still. eds the creation of an underlying long-term bond. At present, the longest maturity for fixed rate government paper is four years, with only floating-rate instruments stretching to the requisite 10-year lifespan. There are also sticking points to the introduction of the Euroline deposit, the most

important being the abolition of withholding tax on inter-

nk deposits. However, many bankers are confident that the tax will shortly be abolished as part of a supplementary budget which may be introduced as early as

next month.

A number of other Italian banks are also believed to have supported the contracts, nota-bly istitute Bancario San Facio di Torino. The Bank of Italy is also thought to have responded

positively.

Liffe will have its own first direct contact with Rome early next month.

Active day sees issues in nine currencies

By Andrew Freeman

A BUSY day for new issues on the Eurobond market saw deals in nine currency se However, trading conditions were aptly described by one syndicate manager as "whippy," with volatile govern-

INTERNATIONAL BONDS

ment hand markets making the ment bond markets making the underwriting of Eurobonds more than usually risky.

Barclays de Zoete Wedd and S.G. Warburg were the joint lead managers of a £250m 12-year issue for Guaranteed Export Finance Corporation (Gefco) which had a strong reception as UK institutions. reception as UK institutions reception as UK institutions snapped up bonds at the launch spread of 40 basis points over the equivalent gilt.

The paper traded at a premium of % point to the 99.406 issue price, before settling lower in line with the gilts market and closing at 99% hid for a spread of 39 basis points. Lloyds Bank provided a swap into floating-rate sterling.

Rival syndicate managers said the timing of the deal was impeccable. The proceeds met the borrower's present funding

the borrower's present funding requirements and Gefco's next issue is expected to be at a different maturity.

In West Germany, a five-year

DM300m floating-rate note was issued by Commerzbank for Kingdom of Belgium paying % point below six-mouth London interbank offered rate. The notes had a reasonable recep-tion amid mainly foreign retail

demand, and were quoted by the lead manager at 100 bid, a discount equivalent to full fees.

There was some comment that the pricing was tight, but Commerciank said the short maturity justified the terms.

Ford Motor Credit Canada surprised the market with a C\$100m unswapped five-year deal issunched late in the day via Wood Gundy. The bonds were mixed at 101.70 with a ment market. were priced at 101.70 with a 13% per cent coupon to yield 85 basis points over the equivalent Canadian Treasury.

The issue came on the back of the strong recent rallies in the Canadian bond market and

met a mixed reception from syndicate officials. Some said the pricing was tight against

brought by Credit Suisse First launched on Monday by Union Boston which was trading at a Bank was trading steadily Bank was trading steadily inside fees at less 1% bid. The bonds were considered aggressively priced, but retail investors welcomed the chance to Boston which was trading at a spread of around 75 basis points. Others compared the bonds favourably with outstanding Ford and GMAC paper, but said it left little on the table for underwriters. Towards the close, the price slipped outside fees at less 1.95 bid, in line with the government markst.

tors welcomed the chance to buy non-bank paper.

A debut SFri25m 10-year issue for Societé Quebecoise d'Assainissement des Raux, the water purification company, was brought by Wittschalts and Privathank with a 7% per cent causon. The deal met a teady potention and was quoted inside co-managers' fees at less 2% bid.

EZW announced a fungible A\$50m issue for its Australian finance subsidiary. The paper, ment markst.

A L200m five-year issue for the European Coal and Steel Community was launched by Banco di Roma and Cariplo to a steedy, but quiet reception. The bonds carried a 11% per cent coupon and were quoted on fees at less 1% bid.

In Switzerland, the SFri50m 7% per cent General Electric Capital Corporation issue

finance subsidiary. The paper, launched at a discount to the existing A\$75m bonds, was quoted on fees at less 1% bid.

•				•			
HEV	W INTE	RNATIC	MAL	BOND	185U	ES 🔻	
orrower TERLING	Administration	Coupes %	Prim	Helmily	Feet	Book runner	44.5
efco(a) 💠	250 '	18%	-99:408	2002	22°2 bp	92W	
ANADIAN DOLLARS ord Motor Credit Geneda(s)	100	18 4	101.70	1985	13/14	Wood Glandy	
PREST COM & COMPANY	200bn	1216	101,30	1986	14/14	Banco di Ros	in the second se
MARICS eighte, Kingdom official	200	-4	100.10	1998	10/8bp	Consistentiami	
enst Francs energi Elec.Cap.Corp.(a) • ts.Quebuc.d'Ass.des Esu(a) •	180 125	71g	102 101 4	1985	15 ₈	USS Wintechelle ur	d Privatek
DSTRALIAN DOLLANS arclays A'trails Int.(c) &		16	101.35	1998	119/1	82W	
ew Selliand Dollars oc.Generale Amstralig(s)		1834	101.96	1992	14/4	Hambros Sec	
EM Kbunisen(d) (KB Baden-Wusr tietnberg (s) (10bn 6.8bn	8 4	100 ³ s 100.3425	190 <u>0.</u> 1982	13/3	Missi Trest I IBJ Int.	
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losting rate notes. OFinal term	s. s) Non-cell	lable. b) Cour	on pays /	under Des	ulio	. Non-callson.	of Purpose with

LONDON MARKET STATISTICS

RISES AND FALLS YESTERDAY

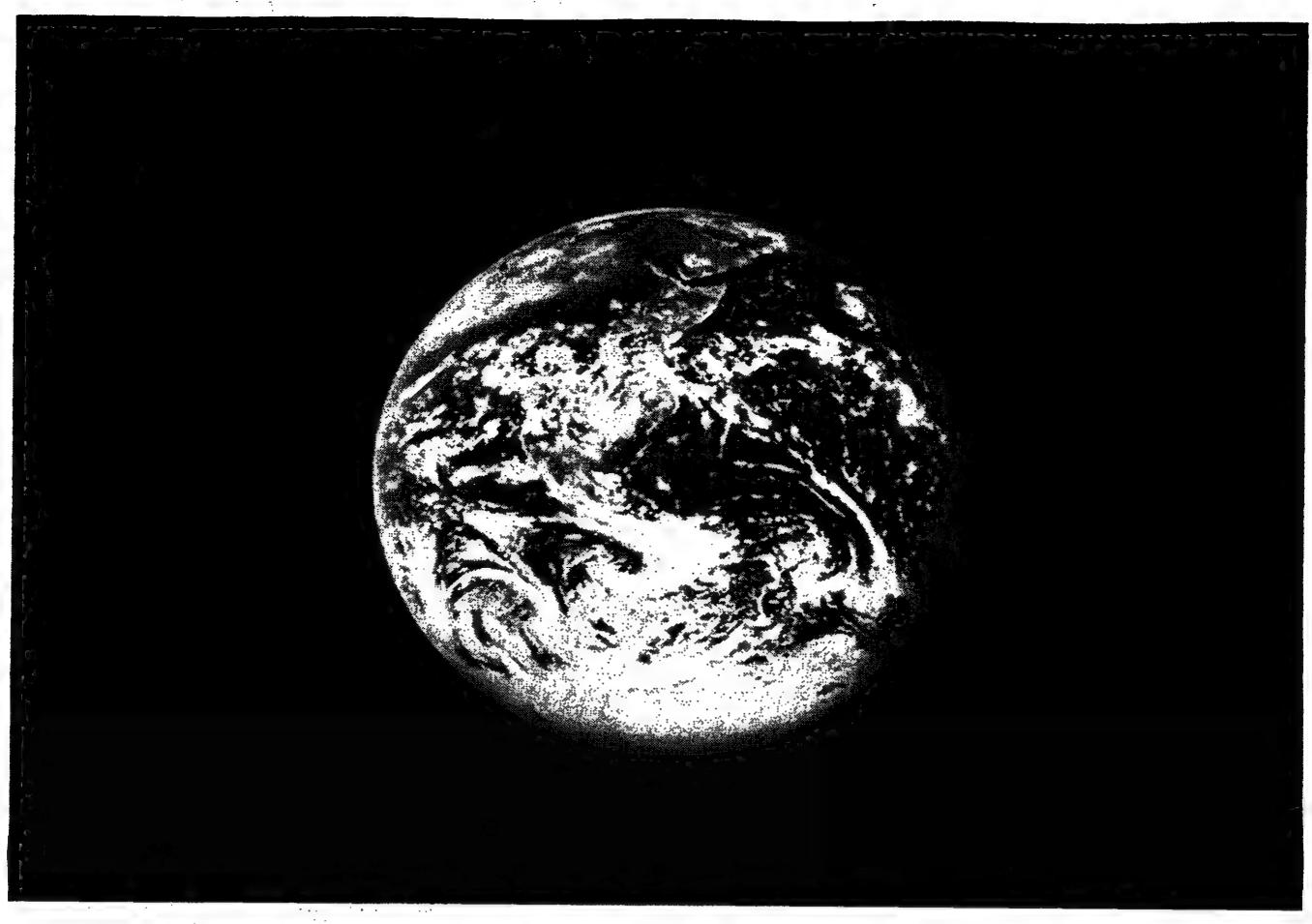
LONDON RECENT INSUES

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	O The Planacial Time				-	_		-1			100
	in conjunction with the	ingth	tute o	f Actu	erios :	and th	e Fec	uity o	Actu	injet.	
	EQUITY GROUPS		Tue	day M	ay 8 1	990		Fri May	Thu May 3	Wed May 2	Year ago (approx)
8	SUB-SECTIONS			Est.	Gross Div.	Est. P/E	nd add		<u> </u>		-
Figures	in parentheses show number of stocks per section	Index No.	Day's Change %	Earnings Yield% OHaxa)	Yield% (Act in (25%)	Ratio	nd adj. 1990 to date	Index No.	Index. No.	No.	Index No.
	TTAL 6000S (199)	035.93	+0.6	14.02	3.47	8.63	14.32	823.68	815.86	820.03	961.13 1204.11
2 801	iding Materials (27) tracting, Construction (36)	1015.98	+0.6	15.61 18.51	5.84	7.89 7.85	16.86 31.00	1009.90 1283.46	996.49	999.70 1280.64	
4 Elec	tricals (10)	2259.77	10.5	12.06	5.68	10.20	39.90		2332.46	2354.64	
5 Elec	tronics (29)	1764.29	40.6	10.23	4.21	12.68	18.56		1738.75		2206.44
6 Ena	ineering-Aerospace (8).,,	445.61	-0.4	14.61	5.22	8.16	9.03	447.32	441.48	448.22	
7 Eng	ineering-General (43)	457.06	+0.3	12.45	5.48	9.70	8.17	456.25	452.04		0.00
8 Met	als and Metal Forming (6)	470.21	+0.6	25,02	6.69	4.51	0.53	467.35	466.16		
	tors (16)		+1.0	16.29	6.38	7.17	9.47	338.72	335.37	336.18	317.09
10 004	er Industrial Materials (24)	1503.38	÷0.8	11.87	5.30 4.13	9.74	31.61 10.37	1491_19 1172_48	1472.55 1164.13		
21 CON 22 Bre	SURER GROUP (178)	1187.54	+0.9	9.97	3.95	12.46 11.89	12.62	1383.36		1373.05	
25 Foo	d Manufacturing (20)	1029 31	42.0	10.88	4.58	11 39	14.80	1019.09	1014.38		
26 Foo	d Retailing (16)	2253.54	+1.4	9.67	3.49	13.34	15.08	2221.94	2201.22	2198.30	
27 Nez	Hit and Household (1.30	2458.28	+1.3	7.03	2.83	16.95	17.14		2423.23	2435,17	
29 Leis	are (32)	1322.88	+1.0	10.66	4.49	11.56	11.41	1309.15	1297.51	1291.79	
31 Pac	kaging & Paper (13) lishing & Printing (16)	548.50	+0.7	13.37	6.18	9.56	11.66	544.91	542.40	539.06	
32 Pub	lishing & Printing (16)	3171.78	+1.4	10.57	5.66	11.92	50.81	3127.59	3095.77	3092.70	
34 Sto	es (35)	7533	+1.8	12,17	5.06	10.62	2.12	711.97	703.00	705.63	
35) 16X	tiles (12) LER GROUPS (105)	1000 43	+1.5	14.70 11.65	7.76	8.57 10.28	3.77 9.12	451.37 1082.24	1077.00	450.98 1072.83	
41 604	ncine (17)	1442 10	10.2	6.28	2.52	19.23	12.89	1559.29	1532 26	1504.23	1326.28
42 Che	ncies (17)	1177.08	MODEL IN	12.14	3.60	9.63	25.08	1177.46	1170.49	1163.60	1231.36
431 Con	glomerates (14)	1514 02	+0.7	10.61	6.46	11.09	10.73	1503.59	1497.48		
44 Tra	rsport (2.3)	17.4115	10.4	11 27	4.65	11.29	25.71	21,07.70	2101.29	2100.85	
46 Tele	:phone Networks(2) ,	1080.27	+1.1	11.75	4 74	11.06	0.00		2049.90		
	ter(10)		+14	18.55	7.21	5.97	0.00				0,0
	cellaneous (26)		+0.8	12.26	4.99	9.31	18.48			1703.91	
	USTRIAL GROUP (482)		+89	11.50	4.81	10.59		1070.45			
		2222 10	+0 4	12 20	5 43	10 82	36.63			2155 49	
	SHARE INDEX (500)		+0.9	11 60	4.90	10 63		1165.45			
	MHCIAL GROUP (130)		+0.9		5.95	-	18.51	760.65	747.36	748.68	746.04
62 Ban		B25.15	+0.8	19.98	5 51	6.56	24,92	818.28	794.82	797.53	
65 Insu	rance (Life) (7)	1269 09	+12	[-	5.79	-	36.94 19.43	1254.42	627.22		
47 Inc.	rance (Composite) (7)rance (Brokers) (7)	1072 63	+1.6	8.00	6.42	16,49	27.41	637.96 1055.40	1041.18	628.09 1041.97	
68 Me	chant Banks (7)	418.35	+0 Z		4.55	-	4.85	437.48	409.48	407.46	334.20
69 Pro	perty (48)	1063.03	+0.7	8.32	4.23	15.31	8.07		1058.60	1061.20	
70 Oth	er Financial (25)	299 61	+0.7	14 87	7.45	8.91	4.23	297,43	295.22	294.75	373.27
71 lave	stment Trusts (67)	1144.18	+04	_	3.34	- "	9.53	1139.28	1130.83	1128.03	
	rseas Traders (5)		40 3	9 52	7.05	12.86	42.87	1291.61	1273.58	1282.38	
99 ALL	-SHARE INDEX (682)	1076.89	+0 8		5 02	-	14.48	1067.95	1056.31	1057_17	1361.53
		ladex	Day's	Day's	Day's	May	May	May	May	Apr	Year
		No	Charge	High (a)	Low (b)	4	3	2	1_	30	200
FY-	SE 100 SHARE INDEX4	2182.0	+19.6	2192.3	2173.3	2162.2	2134,9	2137.6	2117.9	21/13.4	1091.94

	FIX	ED I	NTE	RES	r			AVERAGE GROSS REDEMPTION YTELDS	Tun May 8	Fri May 4	Year ago (appro:
	PRICE PROJES	Tue May 8	Day's change	Fri May 4	xd ad]. today	xd adj. 1990 to date	1 2		12.04 11.38 11.22	12.11	9.6 9.2
	British Gavernment		.0.20				4	25 years	13.07	11.27 13.18 11.92	9.0 10.6 9.6
~1	Up to 5 years 5-15 years	116,17		112.74 115,98		4.63 4.96	é	25 years	11.44	11,43	10.7
	Over 15 years			120.21	0.61	4.77	É		12.24	12.23	9.0
- 1		134.87 117.23		134.95 117.03	,	6.12 4.88	16	Irredremables1	· 11.32	11.31	9.0
- F	index-Linked Up to 5 years	143.20	+0.36	142.68	_		11	Inflation rate 5% Up to Syrs. Inflation rate 5% Over 5 yrs.	4.45	4.58 4.10	3.5 3.5
7	Over 5 years	134.68		134.89	-	1.38	13	inflation rate 10% Up to 5 yrs	3.47	3.60	2.0
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19	accounted for nearly two thirds of all business. In equity futures,						ketmaking - operations only accounting for some of its activity.					themselves in the futures market by selling. This caused the June											
80	dealing was also active as an						The but	k of	į is	dés	is v	/ere	con-	FT-SE contract to fall back to clos-									
71	early raily was latter capped by selling related to FT-SE options.						ducted t	brou	gh i		le)	dy br	Dicer-	ing premium of 27 points over the									
_	Total options dealing stood at						Hours sold 2,500 May 2,150					Earlier in the day, the futures											
ա	38,184 contracts, compared with							calls and bought 2,500 May 2,150 puts. It also bought 1,000 June					market had led the cash market higher, when a 35 point premium										
- 1	39,325 in the previous session. Yesterday's turnover was divided							2.200 pt	is ai	t 62	a en	d se	old a.	total	was established.								
	between 24,978 calls and 13,205							of 4,000 May out-of-the-money only throughout the day.					The equity options were quiet and provided little direction to the										
_ [Taranar.							Shappards were also busy, and					underivi	underlying stocks, British Aero- space traded a total of 927 con-									
_	PT-SE index options predomi- nated, with 25,058 having							were said to have bought 1,000 June 2,200 calls, while S. G. War-					tracts, divided between 490 puts										
-1	change	d h	and	Bg. 4	end	the	e M	lay -						and 437 calls. British Telecom was in second									
Ē	2,200 c 5,414 tr	ade	d. '	Yes	terd	ay's	s to	tal	oalis.					•		place, with 734 having traded.							
TA	was divi	ided	bet	WW4	n ii	1,99	1 0	ù iz	The heavy trading in FT-SE options rippled through into the					Calls accounted for \$78 and puts 356 contracts.									
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Young Gp

chairman

cleared of

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By Vanessa Houlder

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SGS Société Générale de Surveillance Holding S.A.

Offer for the Exchange of Bons de Jouissance category A for Bearer Shares

The Board of Directors of Société Générale de Surveillance Holding S.A. has resolved to pro-pose to the Annual General Meeting of Shareholders on June 27, 1990, that the share capital be ra-sed from Fr. 14 500 000 to a maximum of Fr. 44 084 500 by, inter alia, the issue of a maximum of 56 169 new Bearer Shares of Fr. 500 par value without subscription rights for existing shareholders and holders of Bons de Jouissance category A. These new shares are to be reserved for the subse-

Subject to the decision taken by the Annual General Meeting, the Board of Directors submits an offer to holders of Bons de Joulssance category A that will confer upon them the right to exchange their Bons de Joulssance category A for Bearer Shares of Fr. 500 per value during the period from

May 14 to June 8, 1990, noon

at any of the Swiss branch offices of the following banks:

Benk Julius Bir & Co. Liti Pictet & Cle Bank Serasin & Co. Border & Cie Bank J. Vontobal & Co. SA Ltd

on the following terms:

Using the application form for exchange, one bearer share of Fr. 500.—per value, with coupon No. 1 and subsequent coupons attached, entitled to dividend for the 1990 business year, can be exchanged for 6 Bons de Jouissance category A, without per value, with coupon No. 10 and

If the Bons de Jouissance category A are already deposited with a bank, it is simply necessary to hand over to the bank the Application for Exchange duly completed and signed. Any purchase or sale of a fraction of 1 to 5 Bons de Jouissance category A has to be made

2. The dividend for the 1989 business year will be paid to holders of Bons de Joules ance category

The bank at which Bons de Jouissance category A filed for exchange are deposited will hold the dividend at the owners' disposal as of July 2, 1990 (ex date), or if filed Bons de Jouissance category A are sold before this date, the dividend will be forwarded to the buyer.

The Federal Stamp Tex of 0.3% that becomes due on the new Bearer Shares as well as the holding tax of 35% will be borne by the Company.

The Bearer Shares resulting from the free exchange of Bons de Joulssance category A should be declared directly as income on Swiss federal tax returns. As the Company will assume the entire withholding tax burden, income should be calculated as follows for federal tax purposes:

Pr. 500 x 100 Fr. 769.25 per new Bearer Share or Fr. 128.20 per old Bon de Joulssance category A

Recoverable withholding tax is computed as follows:

35% of Rt. 769.25 = Ft. 269.25 per Bearer Share or Rt. 44.85 per old Bon de Jouissance category A

Any Swiss cantonal income tax liability is governed by the stipulations in the individual cantons for the taxation of bonus shares. In the cantons of Bâte-Campagne, Geneva, Lucame, Olowald, St. Gail, Thurgovie, Uri and Zurich, the parvatue of bonus shares is not subject to taxes; the only amount which is subject to income tax in these cantons is the grossed-up withholding tax of Fix 269.25 per Bearer Share bome by the Company. The other cantons follow the principle applicable for Iwiss federal tax.

Holders of Bons de Jouissance resident abroad should refer to the tex legislation in the respec-tive country of domicile, and in particular to any existing double texation agreement with Switzerland for possible recovery of Swiss withholding tex.

The exchange and the delivery of the new Bearer Shares to the holders of Sons de Joulesence category A will be free of charge.

Until June 29, 1990, the Bons de Joulesance category Awill be traded on the stock exphanges in Zurich and Geneva on two tires:

Line 1: Bons de Joulesence category A not filed for exchange Line 2: Bons de Joulesence category A filed for exchange

The new Bearer Shares will be traded on the stock exchanges of Zurich and Geneva as from July 2, 1990 (pre-bourse). Application will be made for the official listing of the Bearer Shares on the Zurich and Geneva stock exchanges to be effective as soon as the new Bearer Shares are

The delivery of the new Bearer Shares will take place as soon as possible after the Annual General Meeting held on June 27, 1990.

This offer is made on the condition that the Arraual General Meeting of Shareholders on June 27, 1990, approves the creation of the Bearer Shares necessary for the exchange, lithis proposal is rejected or withdrawn, the Bone de Joulssance category Affied for exchange will again be placed at the disposal of their owners free of charge.

The new Bearer Shares have not been registered under the United States Securities Act of 1933 and may therefore not be offered or sold, either directly or indirectly, in the United States of America and its territories, nor may these shares be offered or sold, either directly or indirectly. to persons (including companies) who (or which) are citizens of or domiciled in the United

Application forms for Exchange can be obtained at the above mentioned banks.

Geneva, May 9, 1990

Société Générale de Surveillance Holding S.A.

On behalf of the Board

The Chalman; E. Sains Amodal

Security Numbers:

Bons de Joulssance category A (not filed for exchange) 249 733 Bons de Joulssance category A (filed for exchange) 249 736 Bearer Shares 249 737

UK COMPANY NEWS

Large rise in capital expenditure cuts tax charge and helps earnings

Parkland Textile falls to £2.04m

PARKLAND TEXTILE, the Bradford-based wool textile group, yesterday became the latest casualty of the alump in the textile industry by announcing a fall in pre-tax profits from \$2.57m to \$2.04m on turnover which rose from 254.47m to 255.8m in the year to March

Mr Paul Hanson, assistant managing director, said the group had emerged from a very tough year when its weaving division had suffered from the downtum in the UK clothing industry. He said trading con-ditions were still very difficult, but Parkland was benefiting from its diversification and

Parkland issued a profits warning in late March. Its ordimary shares were static at 205p on the announcement yester-day and the A shares rose Sp to 118p.

In spite of the decline in profits, the group managed to mitigate the impact on carnings per share, which fall from 24.2p to 23.5p, because of a sharp reduction in its tax charge. It paid just £264,000 in taxation, compared with £791,000 in the previous year, because of a haily increase in capital expenditure.

The board proposed to raise

affected by a sharp fall in orders towards the end of last year. Its customers in the ciothing industry were forced to postpone orders because of poor retail sales.

The clothing market was also affected by the collapse

of several large manufact-

Parkland's weaving compa-nies went on to short-time working at the beginning of 1990. The companies have since

from a recent improvement in the final dividend to 4.5p (4.5p) returned to normal production making a total of 6.79 (6.39) for sine full year.

If Hanson said the weaving division, which is Parkland's traditional area of activity, was affected in the same time last year.

The group is continuing its religion of reducing its religions.

policy of reducing its reliance on its traditional customers in the UK clothing industry. It is increasing exports, chiefly to the Far East and Europe, and is also expanding into new

Parkland's joint venture in automotive fabrics with Guilford Mills of the US, is now coming on stream. It should start to contribute to sales in the second half of this

SHARES in Young Group, the USM-quoted coal mining group, yesterday advanced 7p to 158p, after Mr Robert Young, its chairman and chief executive, was found not guilty of charges under the Prevention of Corruption Act 1989. Act 1989. At Teesside Crown Court yesterday, a Judge directed the jury to find Mr Young, Mr Terry Hodgson and Mr Anthony Golightly not guilty, before defence law-yers began to present their

The charges concerned gifts worth £4,576, which Mr Young was alleged to have given to Mr Golightly, who was chief executive of Chester-le-Street District

Young Group blamed the charges, which have hung over Mr Young for 18 months, for a fall in its share price of over 40 per cent. The company said it was delighted, but not surprised by the decision that had been

The company operates pri-vate cost mines in the

4-14-15

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ARCC acquisition lifts Morgan Crucible's standing in the US

By Vanesus Houlder

MORGAN CRUCIBLE, the industrial materials and electronics company, has become the largest US manufacturer of crucibles through the acquisition of American Refractories and Crucible Corporation. ARCC, based in Connecticut, had sales of \$7.6m (£4.6m) in 1998 and shared the £25m US crucible market with two prin-

cipal competitors. Before the acquisition, Morgan Crucible had a 10 per cent share of the

Dr Bruce Farmer, group managing director, said that this deal made Morgan Crucible the largest crucible manufacturer in the world. "If there was any doubt before, this will dispel it," he said,

Norman Hay issues warning on current year

NORMAN HAY, the metals and processing group, reported pre-tax profits up from \$1.82m to £1.97m in the year to December 31 from a turnover £1.07m ahead at 517 D'On.

A final dividend of 1.5p makes a 2.25p (2.16p) total, Earnings per 10p share emerged at 8.05p (7.77p.).

Mr Anthony Hay, chairman, said that the current trading climate remained difficult and a considerable

Authorised

2750,000

£350,000

amount of work would be required to implement the decisions which had been taken in respect of the redirection of the surface technology side of the business.

He added that there would be a reduction in the combe a reduction in the com-pany's profits but the com-pany was sufficiently confi-dent of the future to be able to recommend the same final

dividend as last year making an overall increase for the north-east and the midlands.

WORLD HEALTHCARE

The Financial Times proposes to publish a Survey on the above on

29TH MAY 1990

For a full editorial synopsis and advertisement details, please contact:

DENIS CODY

on 071-873 3301 or write to him at:

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FINANCIAL TIMES

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NEW YORK BRUSSELS OFFICE AND REPRESENTING 100 COMMON SHARES

The Board of Directors of Global Government Plus Fund Limited less authorized an offer to purchase up to 25% of the Company's issued and outstanding common shares (the "offer"). The offer has been made by the Company to all registered holders of its common shares in accordance with the terms of the Company's by laws. Under the terms and conditions of the offer, a shareholder wishing to accept the offer shall be required to tender all of his states. The purchase price psyable for each common share tendered and societad by the Company for payment will be the net asset value of the Company on June 19th, 1990 divided by the total number of issued and contranting common shares.

The offier will be made conditional upon, among other things, the Company's ability to Equidate its partfolio securities in an orderly namer and consistent with the Company's investment policies and objective in order to finance the purchase of the shares. If more than 25% of the issued and outstanding shares are validly tendered under the offer, the Company will purchase only 25% of the shares on a pro rata basis (disregarding fractions) in accordance with the number of shares tendered by each shareholder.

IDR-holders who wish to sell their slaves under this offer must :

deliver the IDRs with compon number 23 attached, to Morgan Guaranty Trust Company of New York at the address indicated below, by May 22nd, 1990 and

2) send the following to the same address by May 22nd, 1990

2.1 a certification in the form insposed by the Company and available at the address indicated below, completed and signed by the beneficial owner of the IDRs, declaring the owner is tendering all his shares and not less than all for

2.2 an instruction containing all of the following items:

2.2.1 an indication of the identity of the beneficial owner,

reduced by the Company if the Company only releases shares on a pro rata basis as described above.

Akhough IDR coupon number 22 will only be payable on June 5th, 1990, IDR-holders accepting the offer will be entitled to this dividend. If the shares are accepted for purchase, a service charge of US \$ 25 due to the Company, an IDR cancellation fee of US \$ 10 per IDR and the expense incurved by Morgan, Brussels, will be deducted from the proceeds.

MORGAN GUARANTY TRUST COMPANY OF NEW YORK

HERTFORDSHIRE

year as a whole.

The Financial Times proposes to publish this survey on:

16th November 1990

For a full editorial synopsis and advertisement details, please contact either

Clive Booth on 071 873 4152

or Amenda Francis on 071 873 3553

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SE1 9HL **FINANCIAL TIMES**

This advertisement is issued in compliance with the Council of The Stock Exchange and does not constitute an offer or invitation for any person to subscribe for or purchase securities.

Application is being made to the Council of The Stock Exchange for the grant of permission to deal in the iya Giroup Pic in ina Uni кат. Ітів ал will be made for these shares to be admitted to the official list. It is expected that dealings in the Ordinary Shares will commence on 14th May, 1990.

Malaya Group Plc (Registered in England - Number 1753134) Introduction

SHARE CAPITAL

Keith, Bayley, Rogers & Co.

in ordinary shares of 10p each (restricted voting) in 3.5% convertible preference shares of 10p each fully paid £506,250 2350,000

issued and

Malaya Group Pic is a well established retail motor business based in Sussex, holding franchises from des-Benz, Porsche, and Alfa Romeo. Particulars of the Company are available in the Extel Statistical Services and copies may be obtained during normal business hours on any weekday (Saturdays and public holidays excepted) up to and including 23rd

Keith, Sayley, Rogers & Co., Ebbark House, 93-85 Borough High Street, London SE1 1NL and during normal business hours on 9th and 10th May, 1990 (for collection only) from the Company Announcements Office, The Stock Exchange, 46-50 Finsbury Square, London EC2A 1DD,

March 1990

Stronger and

BIDERMANN Industries Corp. (Groupe BIDERMANN)

has acquired the garment divisions of

CLUETT PEABODY (WEST POINT PEPERELL Group)

BANEXI

arranged and managed the capital increase for

BIDERMANN INDUSTRIES USA, Inc.

BNP

The Badgerline Group

has acquired

Eastern National Limited



Acquisition finance was provided by Hill Samuel Development Capital

HILL SAMUEL DEVELOPMENT CAPITAL

For information telephone Richard Ramsey at Hill Samuel on: 071-628 8011.

Hill Samuel Development Capital is a division of Hill Samuel Bank Limited which is a Member of The Securities Association. \$217830477497793146315494549454945477777718193466495434544443742474886541181444444

FINANCE FOR AMBITION

UK COMPANY NEWS

Limited investment in property sector planned

Nu-Swift rises 3% to £31.83m

Young Chairman

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NU-SWIFT, the fire extinguisher and office services group, which is cur-rently awash with cash fol-lowing the sale of Sicli, its French fire equipment sub-sidiary, reported a 2 per cent rise in pre-tax profits to 231.83m in 1989, compared

with £30.76m. However before amortisa-tion of goodwill of £2.39m (£500,000) pre-tax profits advanced by 10 per cent to £34.22m. Sales rose from £182.7m to £444.25m £183.7m to £444.26m.

Before its sale in February

pre-tax profits and FFr1.26bn slight improvement in taxto turnover. Nu-Swift's results also included a full year's contri-

bution from National Cleaning Group, its US sub-sidiary, which chipped in £8.9m to pre-tax profits and £304m to turnover.
During the year, NCG expanded further its cleaning services businesses on the west coast through the acquisition of Universal Building Maintenance for

Nu-Swift's UK companies, for £184m, Sicli contributed to the year's set of figures adding FFr257m (£27.7m) to which are involved in selling and maintaining portable fire extinguishers, reported a

\$1.5m.

able profits to £7.3m (£7.1m) on sales of £20.8m (£19.4m). The Dutch-based subsidiary recorded particularly strong growth with profit almost

Mr Jacques Murray, chair-man, said it was intended to expand office cleaning and ancillary service businesses in the US, where the National Cleaning name was already

In the UK, Nu-Swift would continue to benefit from the stable recurring revenues generated by its fire protection businesses, he said.

The money raised from the Sicli disposal would enable Nu-Swift "to take advantage of any acquisition opportunities which demonstrate the profile of stable recurring revenues generated from the provision of reliable quality products and services," Mr

The company is, however, considering investing a limited amount of its funds in

the property sector.

A further dividend of 8p has been declared which will leave the total distribution unchanged at 15p. Earnings per share came to 36.85p (38.31p) after amortisation.

Euro Leisure steps up Midsummer pressure

EUROPEAN LEISURE, the night club and theme bars group, escalated its criticism of Midsummer Leisure yesterday group, escalated its criticism of Midsummer Leisure yesterday in an attempt to win over the company's shareholders before the final close of its takeover

At the first close, EL had received 34.33 per cent accep-tances for its 138p per share

But yesterday, Mr Michael

Ward, EL's chairman, hit out at management of Midsummer, which runs, pubs, discos and

snooker club.
"What level of credibility and confidence can be attached to a company that fails to answer central questions about its independent future in the course of a takeover hid?" he

"The lack of trading and profit information is matched

only by Midsummer Leisure's lack of a convincing strategy," be added. Midsummer Leisure, responded vehemently to these

Mr Paul Reece, Midsummer's deputy chairman, said: "The board is outraged at the infer-ences that Michael Ward has drawn about the viability of Midsummer Leisure and the competence of its management. "The European offer values Midsummer at 8.8 times his-toric earnings which is far too low and the value of their shares is uncertain."

EL's offer was amicably accepted by Midsummer when it was launched last month but the board later withdrew its recommendation as EL's shares fell in the depressed lei-

Further board changes at CountryGlen

Mr Jens Madsen has been appointed managing director of CountryGlen, a Dublin-based property and investment com-pany formerly known as Glen Abbey which has seen a num-ber of boardroom changes

recently.

He is being joined on the board by Mr Gerald Kean, a solicitor, and Mr Peter Gilman is resigning as a director. Mr Madsen, who formerly worked for Mountleigh, the property group, and then MI Property Company has declared a 15.3. Company, has declared a 15.3 per cent stake while Mr Kean 7.87 per cent.

A statement said there had been talks between MI and CountryGlen. However, "due to Stock Exchange restrictions, it proved impossible to complete a sensible deal."

Telecomputing patches up differences By John Thornhill

Telecomputing, yesterday told shareholders in the USM-quoted computer services company that the board had patched up its disagreements with Mr Bernard Panton, its

"I am happy to report that following a meeting between the bound and Mr Panton last work all outstanding or threat-ened logal actions between the company and Mr Panton have been discontinued. Further, the board in certain areas." Mr Evans said at Telecomputing's extraordinary general meet-

the EGM unanimously approved the company's open offer to raise 2500,000.

Era announces office closures to reduce costs

By Nikki Tah

NEW management installed at Era Group, the specialist retailer which faced vociferous protests over the sale of its Lexisten subsidiary to man-agement earlier this year, has said that it is closing its Lou-don office and its Guildford headquarters.

headquarters.

Both closures are cited as part of a plan to reduce central costs. According to the company's new chairman, Mr Anthony Fay, the property investments of its subsidiary, Combined Estates Securities, are "not relevant to the future of Era", and the disposal of these interests is also under-

way.
Mr Fay said that "Trading so far in 1990 has been at satisfactory levels" with the three

ing in line with targets. He added, however, that "constraints affecting the group earlier this year will impact on first half results."

He also reconfirmed that the company is looking at "options for improving the capital of the group". The possibility of some form of capital reconstruction came to light in the course of the recent furore over Lexterten, although Mr Fay stressed that bank facilities were adequate for the groun's current. quate for the group's current needs.

Mr Fay's statement in the company's report and accounts is being posted to shareholders today and contains no audi-tors' qualification. The company confirmed yesterday that it has appointed new stockbro-kers, Smith New Court.

January, 1990

Management Buy-In

This announcement appears as a matter of record only.

DAVID BROWN Corporation Ltd



£46,000,000 **Total Financing**

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Bankers Trust Company

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Senior Debt Provided by

Bankers Trust Company

Canadian Imperial Bank of Commerce

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UMH Finance B.V. Österreichische Länderbank

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The undersigned acted as sponsor of the transaction, adviser to management and arranger of all financial facilities.

Bankers Trust Company

R&H Hall spurns new I£44m offer from IAWS

By David Owen

IAWS, the Irish agribusiness concern, is to make a 1£44.1m (£42.7m) hostile cash and paper offer for R&H Hall little more than a week after take-over talks with the Cork-based grain and fuel merchant were terminated.

The new bid represents a slight sweetening of the terms which were proposed last month and rejected by Hall as inadequate. IAWS said that it was committed to building a major Irish based food and

major irish based food and agribusiness group.
In spurning the new offer, Hall said that it was "gravely concerned at the monopoly implications for Hall's customers and the industry as a whole"

"Hall already has approximately 50 per cent of the mar-ket for imported feed ingredi-ents in the Republic of Ireland and that IAWS has claimed a substantial proportion of the

The company also expressed the belief that the terms did not fully reflect the group's value and advised shareholders to take no action. Further comment was promised "when information is available on the results of IAWS for the halfyear to 31 March 1990 and on its prospects for the current

year."
Under the terms of the transaction, to be made by Citicorp Investment Bank, Dublin-based LAWS is to offer ten new ordinary shares, 500p in cash and 700p nominal of convertible unsecured loan notes for every ten Hall ordi-

This is equivalent to about 200p a share — or 12p more than the previously rejected proposals. "We feel that it is much more attractive", said Mr David Martin, IAWS group financial director. Hall shares climbed just 10p to 183p. IAWS has secured an irrevo-

cable undertaking to accept the offer from W&R Barnett, a Belfast-based feed business Belfast-based feed business and the largest Hall share-holder with 24.9 per cent. Coupled with the 2.8 per cent already in its own hands, this means that IAWS effectively controls 27.7 per cent of Hall. The principal activities of IAWS include flour milling, fertiliser blending and agriproducts. In the year to end-september 1989 it made pretax profits of IES.65m on turnover of IES.45m.

over of Illation.
In addition to its grain and fuel merchanting activities. Hall has a substantial seed business and owns a tyre-re-treading operation.

In 1988, pre-tax profits slid to I£2.5m from I£3.1m. Mr George Macilwraith, formerly died some six months ago.

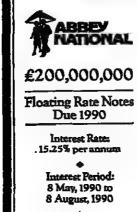
Pearson to pay £2.3m for seven newspapers

Pearson, the publishing, banking and industrial group which owns the Financial Times, announced yesterday that it is to buy a mid-Somerset series of weekly newspa-pers for £2.3m from Seig News-papers. The purchase is being made through Westminster Press, Pearson's rigional

ewspaper subsidiary. The series takes in four paid-for weekly papers and three "free" papers. The com-bined distribution tops 200,000 copies per week. Approval for the transaction has been applied for from the Department of Trade and Industry.

Albert Fisher

Corporate Partners LP, the investment affiliate of Lazard Freres, has bought 2.85m shares in Albert Fisher, bringing its total holding to 32.8m (5.57 per cent).



Interest Amount per £5,000 Note due 08.08.90: £192.19

£50,000 Note due 08.08.90; £1.921.92 Agent Bank rothers & Co., L

Panel criticises Henry Cooke for Automagic share purchases

By John Thornhill

criticised Henry Cooke Lumsden's corporate finance department for breaches of the sub-stantial acquisition rules, with which, the Panel claims, Henry Cooke should have been thor-

oughly familiar. It has also required the Manchester stockbrokers' client to sell down part of a share stake as a result of the transgres-

These SAR rules, which relate to the limits and disclosure of share purchases, are included as an appendix to the Takeover Code. They have two purposes: First, they are intended to enable the small shareholder to

benefit from any premium in the share price that might arise from a shareholder build-ing a stake in a company. Second, they are designed to give the company's management time to consider its position when a charcholder builds a stake and to take any appropriate early.

priate action. The criticism concerned a

THE TAKEOVER Panel has series of share purchases in Automagic Holdings, the USM-quoted shoe repairer and key cutter, made by Henry Cooke's corporate finance department during March and

> Henry Cooke had been asked to acquire shares, up to the 29.9 per cent limit, by Timpson, an unquoted Manchester-based shoe repair business.

After buying an 11.5 per cent stake on Timpson's behaif, Henry Cooke bought a further 13.3 per cent from a unit trust on April 11 taking it above the 15 per cent disclosure limit.

Henry Cooke was only enti-tled to make this purchase if it was from a single shareholder. but the stake was, in fact, held by two unit trusts within the group. Otherwise Henry Cooke could only have bought less than 10 per cent on that date. The Panel also found that Henry Cooke was at fault in disclosing the beneficial owner of the 24.8 per cent stake five

Mr David Anderson, a direc-

tor of Henry Cooke Corporate Finance, said yesterday: "I think the statements made (by the Panel) were perfectly fair. In the circumstances we were open to criticism." He added: "I think that everyone within the corporate finance department

is now 110 per cent aware of the SAR rules." The Panel has now instructed Timpson to sell a 3.3 per cent stake in Automagic (the excess to the permitted 10 per cent level) before June 1.

Because on previous occasions companies have rebought shares almost immediately after being forced to sell them, the Panel has told Timpson that it must either sell the shares in the market through an independent stockbroker or place the shares with indepen-dent parties. Either way, the disposal must be cleared by the

Panel's executive.
The Panel has also stipulated that Timpson must not buy any more Automagic shares within seven days of disposing of this stake.

to £8.46m (£8.36m), but operat

ing profits fell to £369,000 (£1.57m), interest payments

rose from £134,000 to £347,000. Losses per share amounted to 6.66p (13.66p earnings) and in light of the loss the directors

are not recommending a final dividend (2.1p last time).

NEWS DIGEST

Panfida selling US offshoot

PANFIDA GROUP, the Australian-controlled retail and property company, is plan-ning to sell its Florida conve-nience store subsidiary to Star Enterprise, a partnership between Texaco Refining and Marketing (East) and Saudi

Relining.

The sale is part of the proposed disposal of all Panfida's US operations. It said that discussions are well advanced. concerning the sale of the other remaining operations of TOC Retail, Pantida's US con-

venience store subsidiary.

TOC had assets of \$141.9m
(£91.6m) on June 30 1989. In
addition to its 128 stores in Florida, it also operates 213 stores in Louisiuna, Termessee, North Carolina, South Carolina, Ken-tucky, Mississippi, Alabama, Virginia, West Virginia and Georgia.
The sale proceeds will be used to reduce TOC's borrowings.

Invergordon

allocations Applications for shares in Invergorate Distillers, the Scotch whisky company, were received for a total of 32.32m shares against the 30.58m uvallable.

Applications were received for a total of 32.32m shares, against the 30.53m available. Allocations have therefore been scaled down as follows: Applications for up to and including 250,000 shares will be

including 250,000 shares will be met in full;

For up to between 280,000 and 490,000 shares (inclusive) will met as to 92.5 per cent;

For between 500,000 and Im shares (inclusive) will be met as to 90 per cent;

For more than Im shares will be met as to 87.5 per cent.

The total number of applicants

was more than 6,100. Dealings in the shares are expected to

start next Friday. Casket runs up £1.88m deficit

Casket, an importer and distributor of clothing, cloth and

household textiles, ran up a

loss of £1.88m pre-tax for the from a turnover of £51.83m. The interim dividend is being omitted, against 1.2p.
The loss included significant

exceptional provisions largely relating to the reduction of excessive stock levels in a number of areas. The company is changing its year end and the figures compare with a profit of £1.7m and a turnover of £57.81m for the last six months of 1988.

To help reduce gearing and to enable strategic acquisitions to be made, Casket is raising 25.3m net via a one-for-one rights issue at 15p per share.

Forward tumbles £0.69m into loss

Relocation costs and provisions for bad debts arising in its Technograph Microcircuits subsidiary led to a pre-tax loss of \$59,000 at Forward Group for the years to Japanete 21 or ESO,000 at Forward Group for the year to January 31.

The group, which trades on the USM, supplies specialist services to the electronics industry. Its principal activity is the manufacture of printed circuit boards. Last time it reported taxable profits of

Mr RK Chamberlain, the chairman, said that all operations were being reorganised. The group was currently trading to budget and had returned to profit for the first quarter of the year.

Turnover was slightly shead

Shareholders gathered at the annual meeting of the EBC Group were told that trading results for the first three months of 1990 were substantially at the state of tially in line with directors'

EBC in line

with forecasts

forecasts.

Orders for building works were holding up well but house sales were flat and the directors expected no significant improvement for some time. They said the property development market was showing clear signs of reacting to the general climate of sconomic retrenchment.

BMSS advances 16% to £1.73m

BMSS, timber and building materials merchant, saw tax-able profits for the year to the end of January 1890 rise 16 per cent from £1.69m to £1.73m. Turnover for this USM-quoted company

advanced 9 per cent to £13.1m (£12.62m), Earnings per share were 16.2p (16p) and a recom-mended 2.5p final dividend makes 4.375p (4p) for the year.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corres - ponding dividend	Total for year	Tolei last year
Ambrose investfin	10.08	-	0.73	15.36	13.47
Assoc Paperint	2.75	July 2	2.75	-	6.75
Cronitent	1.5	July 1	1.5	_	4
El Oro Miningfin	12	-	10	12	10
Exploration Cofin	6	-	5	6	5
Hay (Norman)fin	1.5	-	1.5	2.26	2.16
Jackson Groupfin	2.2	July 2	2*	3.2	2.65
Jarvisfin	1:05	-	1.5	1.875%	2.25
MONT Companing & Int.	1	July 9	0.8	-	2.45
Nu-Swiftfin	8	July 2	8	15	15
Perkland Textilefin	4.5	July 12	4.2	6.7	0.3
Westerly	2	•	2	2.5	2.5
Worth Investfin	0.271	-	0.3	0.27	0.4

ids shown pence per share net except where otherwise stated alent after allowing for scrip issue. TOn capital increased by and/or acquisition issues. §USM stock. §§Unquoted stock. �Third. After nine months. Æor seven months, and includes special market. Afor nine months. Afor se 0.15p. dirish currency throughout.

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CARLISLE GROUP Plc

(Incorporated in England and Wales under the Companies Act 1948 No. 511804)

INTRODUCTION TO THE OFFICIAL LIST arranged by

Henry Ansbacher & Co. Limited SHARE CAPITAL

Issued and fully paid or credited as fully paid £2,691,890

£6,500,000 Ordinary Shares of 25p each £3,000,000 . 4.38% Redeemable Convertible Preference Shares 1998 of £1 each

The Carlisle Group specialises in providing property and financial services. The businesses of the Group include Pepper Angliss & Yarwood Limited and Hirshfields Limited, which provide commercial and industrial property services, and UTC Securities PLC, a stockbroking firm. The Listing Particulars relating to the Company have been approved as required by the listing rules

made under Section 142 of the Financial Services Act 1986 and are available in the statistical service maintained by Extel Financial Limited on any weekday. Copies of the Listing Particulars may be obtained during normal business hours up to and including 11th May, 1990 from the Company Announcements Office, The Stock Exchange, 46-50 Finsbury Square, London EC2A 1DD, for collection only, and up to and including 23rd May, 1990 from:

Carlisle Croup Plc 5 Carlos Piaco London W1Y 5AE

Smith New Court Corporate Finance Limited Cherwynd House 24 St. Swithin's Lane London EC4N 8AE

Henry Ansbacher & Co. Limited One Mitre Square London EC3A 5AN

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UK COMPANY NEWS

UK Land falls to £1.71m in difficult market

By Paul Cheeseright, Property Correspondent

PRE-TAX profits at UK Land, the property company, dipped sharply at the half way stage, but the company, facing a slower market, has been reducing its indebtedness. At the end of March the

company's net asset value was 750p per share, compared with 724p at the end of Sep-

tember 1989.
During the six months to last March, pre-tax profits were £1.71m compared with £4.42m at the end of the 1988-89 first half.

Earnings per share were 27p against 63p. As usual there is no interim dividend pay-

Over the last six months.

UK Land has reduced the amount falling due to creditors within the next year from £73m to £49m and moved the level of its current assets from £7m to £24m. Interest payments in the first half were £1.23m against

£2.61m in the comparable period of the last financial

Like other property compa-nies UK Land has been seek-ing to reduce its exposure to high interest rates and a declining market. It is seeking to build up cash to make corporate acqui-

It has property sales worth £10.1m under contract but not yet completed, £4.3m of prop-erty under offer and a further-£4m of property on the mar-het.

Mr Colin Tett, chairman, said UK Land was concentrat-ing its development programme on the the North ton Business Park, the first phase of which had been let to Barclays Bank, and its investment activity on the Elephant and Castle shopping centre in south London, where rents remained relatively low.

Rock hits out at dissidents

By Nigel Clark

THE PROBLEMS disruption at Rock, the component distribution group, cost almost £500,000 in 1989.

almost 2500,000 in 1989. In addition Mr Simon Ray-naud, who took over as chair-man in December, thought that the dispute with dissident shareholders contributed to a trading loss in the year of £35,000, compared with profits of £109,000.

of £109,000.

However, he felt that the new management had been able to clean up the company and expected it to be trading profitably in the present year. "It has taken a lot of effort and I hope that our problems are behind us."

On turnover of £8.91m (£4.92m) there was a pre-tax profit of £402,000 (£109,000) resulting from an exceptional profit of £687,000 on the sale of

profit of £887,000 on the sale of a property less £280,000 of compensation paid to Mr Oswald Dockery, who resigned as chairman in November.

Further costs relating to 1989's problems were taken as extraordinary items, being the £117,000 cost of holding the extraordinary general meeting in October, at which there was an attempt to change the board and £116,000 related to an acquisition which was aborted because of disruption.

Mr Raymand said that the ecause of disruption.

Mr Raynaud said that the

problems had also taken up a large amount of management time and effort.

He added that as a sign of the board's confidence in the future it was recommending a final dividend of 0.75p, the first

A provision of £89,000 lary was also taken as an

NEWS DIGEST

Jarvis was soundly based and well placed to take advan-tage of the increased flow of opportunities that "the mar-ical shake out was generating"

they said.
Earnings came to 7.4p (12.7p for year) and the final divi-

1.875p (2.25p).

Atlantic Res

extends deadline

Atlantic Resources, the USM-quoted oil and gas explorer, has decided to extend the expiry date of 15.9m outstanding warrants in order to fine the first to fine the fine the first to fine the f

in order to finance production

in order to finance production from an oil discovery. It proposes extending the expiry date of the warrants, which are convertible at 15p per share, from June 1 to October 3. It said that the warrants

could represent a method for raising finance for the com-pany at minimal cost.

Atlantic is now in discus-sions with a number of interested parties with a view to forming a consortium to start

production on a suspended oil discovery.

Cronite hit by loss of major customer

A problem in a major profit earning part of the business and higher borrowing costs hit Cronite Group in the half year to March 31 1990, when turnover fell 22 per cent and pre-tax profit 28 per

Mr Jim Butler, chairman, explained that Cronite Alloys, the metal processing subsid-iary, suffered by the with-

drawal from the market of its largest customer, and it was

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MMT Jarvis turns in £2m for nine months Computing Jarvis, the construction and

property group, returned pre-tex profits of £2m for the nine tops £1m months to December 31 1989, from turnover of 255.34m.
They compared with £2.39m and £47.38m for the previous full year. That profit included exceptional gains of MMT COMPUTING, the USM-quoted computer systems consultancy, lifted half year pre-tax profits from £922,000 to £1.01m on turn-over ahead from £3.46m to

Directors stressed that the group had no involvement in speculative property development, housebuilding or off-balance sheet financing, and at the end of the year had not borrowings of just 11 per cent of shareholders funds.

Tarrie was soundly based Earnings for the six months, to February 28 1990, worked through at 5.7p (5.5p) and the interim dividend is 1p

(0.8p). Mr Mike Tilbrook, chairman, said the new joint venture MMT Computing (AS) showed a loss at the end of the period, but week by week trading was now profitable.

able.

The other new joint venture, MMT Computing (Training), had initially incurred substantial costs, all taken in the figures; initial bookings were slower than hoped but an excellent order from British Telecom "perhaps signals a breakthrough".

The established joint ventures with MMT Computing (Reading) and MMT Computing (Reading) and MMT Computing (South Bast) performed well, and the mainstream of the company, together with BTL Software Services, made a satisfactory contribution.

However, he pointed out that the market place was dif-ficult at present and group utilisation of fee-earning staff was around 35 per cent, as opposed to almost 100 per cent in earlier years.

Jackson Group up 29% to £3.75m

Jackson Group, the construc-tion, property and engineer-ing combine, produced record figures for 1989, with turnover and pre-tax profits up 35 per cent and 29 per cent respec-

Prospects for the current Prospects for the current year were described as encouraging. Good order books and continuing high levels of inquiry held "a clear prospect" of further growth.

Turnover in 1989 came to £60.6m (£44.78m) and profit to £3.75m (£2.9m). From earnings up to 11.2p (8.6p) the dividend is reised to 3.2p (2.65p) with a final of 2.2p. Turnover fell to 231m (227.2m), trading profit to 21.23m (21.47m) and the pre-tex balance to 2781,000

(£1.08m).
Manufacturing units performed well with Cronite Castings and Atkinsons both ahead substantially; the stockholding business also

stockholding business also showed improvement.

Immediate prospects were still favourable, Mr Butler stated, with orders picking up at Cronite Alloys; the board held the interim dividend at 1.5p, payable from earnings of 3.1p (5.2p) per share.

Earnings per share were 3.85p (1p). against the outstanding consideration on the sale of a subsid-

extraordinary.

The total was offset by the profit on the disposal of the property, leaving an extraordinary charge of \$44,000 (1945,000)

not possible to make up that contribution from other activ-ities in spite of their generally excellent results.

Magnet attempts to force leaseback settlements

By Maggie Urry MAGNET, the kitchen and

magnetic the fitches and bathroom furniture retailer, is suing Mountjay, a privately-owned property group, in an attempt to force the completion of three sale-and-lease-court do la worth a total of \$23.10. £48.1m. Magnet is demanding the

performance of the contracts and damages to cover the loss of interest caused by the non-payment of the

It was seen as an attampt to twist Mountjay's arm into completing the contracts. Under the deals Magnet would receive £43.1m from Mountjay and leaseback the properties paying an annual rent of £4.7m.

Megnet was hought out by

Magnet was bought out by Magnet was bought out by Management in July last year through a leveraged hid and rapidly encountered trading difficulties which made a refinancing of its hefty borrowings necessary within a few months. The refinancing was completed in

February. In order to raise cash to reduce borrowings taken on for the buy-out, Magnet arranged a series of sale-and-leaseback deals on shops, factories and other properties with a total value of nearly £115m, and total annual rents of £12.9m. Interes of 12.5m.
These were agreed between
June and October last year,
since when values of shop
properties have come under
pressure because of difficulties being faced by retail-

Two of the buyers of the properties — Meuntjay and Bourne End Properties — delayed completion of the deals. Bourne End completed one deal, worth £16.2m, in April after Magnet employed the same tactic as it is now using on Mountjay.

Magnet has agreed not to continue with two other contracts with Bourne End covering its factory and head office at Keighley, West Yorkshire. This move has the agreement of Magnet's bankers, the group mid.

Rush & Tompkins financial details expected today

By Andrew Taylor, Construction Correspondent

CREDITORS of Rush & ments, however, are joint ven-tures with the development Tompkins, the failed commercial developer and contractor, should have a better idea after today of where they stand.

Mr Christopher Morris and Mr Tony Houghton, partners of Trache Ross accountants, who Touche Ross accountants, who have been appointed administrative receivers to Rush & Tompkins, are today expected to provide the first details of the financial state of affairs of the group, which had £600m worth of developments under-

worth of developments underway when it collapsed.
An advertisement in yesterday's Financial Times from Touche Ross offered for sale the businesses and assets of Rush & Tompkins including investment properties, 250 contracts ranging in value from \$50,000 to \$100m, plant and equipment, motor vehicles, two leisure clubs and building manerials.

properties secured against loans from banks which include Lloyds, Standard Chartered, Security Pacific, Banque indosuez, First Interstate Bank of California, Citibank and British Linen Bank. The last named has already put a receiver into one Rush &

Many of the group's develop-

Tompkins development. Other banks are likely to have fol-Lenders which take over unfinished developments will have to decide whether to com-

plete the projects or try to sell the sites as they stand. This could involve delicate negotiations with contractors which may not have been paid by Rush & Tompkins but whose goodwill will be required if work is to be completed.

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The Financial Times proposes to publish this survey on:

16th November 1990

For a full editorial synopsis and advertisement details, please contact either

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FINANCIAL TIMES

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FINAL OFFER FOR MIDSUMMER LEISURE PLC

The final Offer and the Partial Cash Alternative will close* at 1.00pm on Friday 11th May, 1990.

*unless the Offer is declared (or is capable of being declared) unconditional as to acceptances, in which case they will remain open for at least a further 14 days.

Copies of the Forms of Acceptance may be obtained from National Westminster Bank PLC, New Issues Department, 2 Princes Street, London EC2. Midsummer Leisure shareholders who require Forms of Acceptance or are in any doubt as to how to accept the Offer validly or to fill in the Forms of Acceptance should telephone National Westminster Bank PLC, New Issues

Note: The value of the Offer is based on: (a) the closing price of a European Leisure share yesterday, as adjusted for the interim dividend for the year ending 30th June, 1990 of 0.5p per share and (b) the middle market value which the new European Leisure convertible preference shares would have had if listed yesterday, as estimated by UBS Phillips & Drew Securities Limited and NCB Stockbrokers Limited. (A copy of the letter from UBS Phillips & Drew Securities Limited and from NCB Stockbrokers Limited is available for inspection at the offices of SJ Berwin & Co., 236 Grays Inn Road, London WCIX 8HB).

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Purchase will provide group with 15 ready mixed concrete plants

Evered agrees \$36.43m US buy

EVERED, the British and US quarry products group, yes-terday announced its second large acquisition in the US this year.

The group, which a fort-night ago announced a 30 per cent increase to £39m in 1989 pre-tax profits, has purchased Super Concrete Corporation and a number of related ready mix concrete and aggregate businesses in Mar-yland and Washington DC. Mr Roy Kettle, Evered's chief executive, said the

group had agreed to pay \$36.43m (£22.38m) to acquire of this \$22.28m is to be met

by the issue of 11.1m new ordinary Evered shares. The balance will be provided by cash and short term loan It will provide the group

with 15 ready mixed concrete plants with the capacity to produce 1m cubic yards of ncrete a year. It has also acquired an

Honorbilt

buoyed by

HONORBILT Group, the clothes importer traded on the Third Market, reported taxable profits of 2596,000 for the six months to January 31, helped by the incorporation of Tomato, its latest US purchase.

The figure compares with 2372,000 for the six months to the end of October, its previous interim date before the

change in its year end. Turn-over was £21.27m (£10.15m).

Earnings per share 0.58p

(0.5p). Mr Harold Tillman, chair-

man, said the profits were sound despite problems follow-ing the Gallim acquisition. He

said that steps were being taken for redress and that

under its new management Gallini was almost breaking

Westerly profits

with £18.63m.

reduced to £0.72m Westerly, the yacht builder and shoe maker, reported pre-tax profits down from £391,000

to £718,000 for the year to December 31. Turnover was higher at £22.8m compared

The comparisons have been restated following a change in the company's accounting pol-

A breakdown in the profit figures shows that the marine leisure side improved from

£818,000 to £905,000 but business services fell from £548,000

to £373,000. Central costs however fell from £308,000 to £268,000 leaving operating profits marginally lower at £1.01m (£1.06m).

After interest of 2292,000 (267,000) and tax of £13,000

with a recommended final of 2p. A scrip issue of one 11 per

cent 21 cumulative preference shars for every 20 ordinary held is also recommended.

US buy

option to purchase Materials Industries quarry business for \$6m by the issue of 2.99m

Earlier this year it acquired Millville, a large limestone quarry in West Vir-

ginia, for \$46.5m.

Mr John Ford, Evered's finance director, said yesterday that the effect of the latest US purchase would at worst be neutral to earnings

Evered's earnings per share growth has been sluggish by comparison with the sharp rise in operating profits since 1987 as the group has issued shares, including a £68m rights issue in September, to support a string of quarry acquisitions in the UK and Mr Ford said: "We are not

expecting at this stage to make any further major acquisitions this year. We have kept to our commitment made at the time of our annual results that this latest US acquisition would not involve a side to the state of the control involve a rights issue and would not increase gearing which is currently about 60 per cent of shareholders funds."



Roy Kettle: chief executive of Evered Holdings

products. It would, ho

products. It would, however, retain a 19 per cent stake in the buy-out company, set up by two former senior executives of the group. The initial payment to CHI in this case was £185,000, with the balance being paid on deferred

Souza Cruz falls in

Sours Cruz — a subsidiary of BAT Industries, the UK tobac-co-based conglomerate and one of Brazil's higgest companies, yesterday reported a net profit of only 2m cruzeries in the first three months of 1990. This compares with 3.2hn cruzeries in the similar period a year earlier.

a year earlier.

The results are stated in inflated-corrected terms, and the downturn is blamed on lower tobacco results coupled with reduced investment

Soura Cruz said that Com-

On the pulp and paper side, profits increased from 1.18bm to 1.42bm cruzerios, with average prices up 21 per cent. The fruit juice business saw an

advance from 89.7m graserios

to 497.6m cruserios.

Lovell places out

Higgs & Hill stake

YJ Lovell, which earlier this year lost a £157m bid battle for fellow housebuilding and con-

struction group Higgs & Hill, has placed out its near-10 per cent stake in its former tar-

According to the company's advisers, the 3.39m shares were placed widely by Klein-wort Benson Securities.

cruzerios.

Soura Cruz said that Companhia De Cigarros made a small loss in the first quarter of 71.2m cruzerios, due to "inflation driven cost increases" outstripping price rises awarded by the Government. Margins were also hit by higher tax charges and the cost of absorbing leaf growers financing costs.

Cigaretts volume increased by 1.4 per cent, giving the company a 78 (77) per cent market share. In the first quarter last time, this business made a profit of 1.06bn cruzerios.

first three months

NEWS DIGEST

Exploration Co and El Oro both ahead

The Exploration Company, which mainly deals in investments and owns almost 50 percent of El Oro Mining & Exploration, another investment dealer, increased earnings per ahare from 12.28p to 17.47p in 1989. The dividend is lifted by In to Sp.

ip to 6p.

Group income rose from \$2.38m to £3.3m and the pretax profit from £2.19m to El Oro, which in turn owns

nearly 46 per cent of Explora-tion, saw its earnings rise from 25.82p to 41.38p in 1989, and is lifting the dividend by

Group income advanced from 21.83m to 22.88m, and the pre-tax profit from 21.7m to 22.71m.

IEP has 28.62% of United Scientific

REP Securities, the UK investment vehicle of Sir Ron Brierley, has continued buying shares in United Scientific Ruddings, taking its holding to

Roldings, taking its nothing to 28.62 per cent. On Wednesday, it purchased a further 1.25m shares lifting its stake in the defence con-tractor from 26.2 per cent. It had already added 4 per cent to its holding earlier in the

which first declared a holding in February, has indicated to it that it does not intend to mount a hid for the company.
USH narrowly escaped being taken over by Meggitt, the specialist engineering group, last

CHI makes home furnishings disposals

CH Industrials, the industrial holdings company, is selling its two home furnishing subsidiaries to management for

(£109,000) earnings per share emerged at 5p (6.3p). There was an extraordinary gain of £247,000 (£387,000 loss). The dividend is maintained at 2.5p It also aumounced the earlier sale of two other subsidiaries, Featly Products and Raleigh

Caravan Awnings, for a total of £530,000.

CHI said the deals reflected a desire to concentrate on its core businesses in transport. core businesses in transport, office furniture and household

Acquisitions help Xtra-vision treble.

Acquisitions were behind almost trehled pre-tax profits at Ktra-vision, the Dublin-based video-cassetts distributor in the year to January 31.

The USM-traded company reported profits up from ELSM to ELASM (\$4.50m).

Results in the US were shead of emeritaines and the host-

of expectations and the busi-ness was successfully estab-lished in Northern Ireland, the

company said.

Turnover was I£17.12m (I£4.66m). Earnings per share were 5.58p (2.89p) and the directors are proposing a final dividend of 0.56p for a total of 2.60p.

Special facilities at WTA

By Maggie Urry

SMALL shareholders of Wiggins Teape Appleton, the pulp and paper group being demerged from BAT Industries, will have a special buying facility as well as a no-commission sale facility after the shares are listed on June 1. Details of the demerger are due to be released tomorrow. Shareholders in BAT, the due to be released tomorrow. Shareholders in BAT, the tobacco and insurance group which recently escaped from the threat of an unbunding takeover bid from Sir James Goldsmith's Hoylake, will be given shares in WTA.

As with Arms those who

As with Argos, those who receive small allocations of shares will be able to sell

these parcels free of commis-sion for a period after the list-

sion for a period after the listing.

However, WTA is going further in instituting a buying facility for holders of small numbers of shares so that they can tap up their holdings without the costs of dealing through the stockmarket.

The listing particulars are expected to give an indication of current trading and the outlook for the year. Analysts expect the duller trading background of the second half of last year to have persisted into last year to have persisted into the first quarter of the current

the first quarter of the correct tarm, when pulp prices were falling.

Estimates of the group's likely market capitalization have been coming down since last summer — when figures of up to £1.5bn were put for-ward — because of the warner-ing background for the indus-

higher-value added, specialist papers is thought to give it an advantage over companies with a heavier exposure to the high volume/commodity end of the industry.

Rosehaugh raises £23.5m via sale and leaseback of HQ

By Paul Cheeseright, Property Correspondent

ROSEHAUGH, the property group seeking to reduce its indebtedness and improve 21.49bn in its first five years of cashflow, is receiving an injec-tion of \$23.5m from the sale and leaseback of its own headquarters in central London.

It is selling the 28,500 sq ft office building in Marylebone Lane to Pleiad Real Estate, a Swedish group, and renting it back for 25 years at what Pleiad described as "a market

This is Pleiad's first property purchase in the UK and extends a long line of Swedish purchases in the main finan-cial centres of Europe over the last 2% years.
Plaind was set up last year
by Volvo, the motor manufac-

turer, and a group of four Swedish insurance and pension

So far it has spent nearly 2500m on properties in Copen-hagen, Paris and southern Ger-many. Its investment pro-

existence.

Mr Per Mallender, chief executive, yesterday held out the prospect of further co-opera-tion with Rosehaugh either through joint ventures on property development projects or through Pleiad purchases of Rosehaugh developments. Rosehaugh raised £125m

through a one-for-one rights issue last February and has since disclosed that it will place £400m of property on the market this year from com-pleted developments.

The sales programme is designed to reduce indebtedness. On-balance sheet borrowings rose from £262m to £462m

higs rose from 2.22m to 2482m between June 1989 and Janu-ary 1990.

The sale of the headquarters programme is part of this sales programme. The property has been on the market since last

Christmas and the original asking price was £30m.

Mr Mallender acknowledged that as a foreign investor Ple-iad could expect to pay more than a UK investor, but he said the yield on that purchase was higher than some earlier Swed-ish monerty murchases

ish property purchases.

Rosehaugh's sales programme takes place in a sluggish market.

It includes offices in High Wycombe and Reigate and shopping centres in Barnstaple and Torquay, as well as devel-opment propects in the portfo-lio held by subsidiary compa-nies like Shearwater and residential land held by Pel-ham Homes.

On the stock market, the sale of Marylchone Lane has been expected for some weeks and made little difference to a and made inthe discretice in a share price which sagged in a generally steady market to close 11p down on the day at 214p.

Grovewood lifts Priest Marians stake

By Paul Cheeseright, Property Correspondent

GROVEWOOD Securities, the mini-congiomerate, in one of a flurry of deals yesterday, has lifted its ordinary share stake in Priest Marians Holdings, raising the possibility that it may be seeking to push its takeover talks to a

conclusion.

By converting £2,2m worth of convertible unsecured loan stock into ordinary shares, Grovewood increased its ordi-

Grovewood increased its ordi-nary share stake to 23.4 per cent from 19.5 per cent. At Priest Marians, the property company which owns the Langham Estate in central London, the Grove-wood move was greeted cheerfully although there

was little idea of what it might portend. Mr Daniel Auerbach, the chairman, noted that if Mr David Hol-land, the chairman of Grove-wood, is prepared to sacrifice loan stock income for ordinary equity, then that showed confidence in the

company.

Last February Grovewood acquired a 13.8 per cent stake in Priest Marlans and started friendly talks that could lead to an attempt to reverse Grovewood into Priest Marians. Subsequently Grovewood enlarged its stake. But the biggest shareholder in Priest Marians is JMB Realty of Chi-cago whose view of Priest

Marians' future has not been disclosed.

JMB paid 380p for its stake.
Grovewood paid the equivalent of 300p at its initial purchase, but the market price of Priest Marians yesterday was 201p. Grovewood also said it either owned or had received acceptances for 64 per cent of the ordinary equity in the Early's of Witney group. Furthermore, Grovewood has agreed terms for the sale of

 Marine Developments
 seid it had bought in for cancellation 650,000 shares from a subsidiary of Priest Mari-ans at 417.5p a share.

its Press Operations subsid-



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UK COMPANY NEWS

Next chief takes £45,000 pay cut to £404,000

MR DAVID JONES, chief executive of Next, the high street and home shopping retail group, took a pay cut of about £45,000 to £404,247 in the year to end-January

In the previous year Mr Jones had been in a band between 1445,001 and

Directors' remuneration fell from £1.6m to £900,000, and including fees and pension contributions, their total payments dropped from £1.7m to

žl.im. Mr Jones's salary is related to the group's perfor-Next made a pre-tax loss of £46.7m after ex-ceptional debits of £73.1m in its last financial year,

Sotheby's first

income up 39%

this quarter."
But at sales of Impressionist and Modern paintings in London last month, concerns were raised that the exphoria in the

art market was on the wane. Sotheby's is now poised to commence its New York impressionist and contempo-

quarter sales

By Clare Pearson

against a profit of £62.3m after exceptional costs of

In the provious year Mr George Davies, who was chairman and chief executive until he was fired on December 8 1988, received 2515,143.

Staff costs during 1989-90 totalled £142.9m (£147.3m) and staff numbers on a full-time equivalent basis fell from 16,812 to 13.572

However, some businesses were sold during the year explaining part of the reduc-Mr Peter Lomes, finance Mr Peter Lomas, mance director, said the cost of producing the annual report had been reduced for the second year in a



David Jones: his salary is

Stanley Miller in bid talks as loss leaves book deficit

By David Owen

STANLEY MILLER Holdings, the Newcastle upon Tyne-based building contractor, is in discussion with a third party regarding a possible offer for Sotheby's Holdings, the international auction house bracing itself for crucial Impressionist sales in New York this month, lifted auction York this month, lifted auction sales by 39 per cent to \$282.3m (£169m) in the first quarter.

Net income rose by 15 per cent to \$5.96m (\$5.19m), or \$0.10 (\$0.09) per ahare. Revenues were \$61.4m (\$48.9m).

Mr Michael Ainsile, chief executive officer, said the 1990 results indicated "a strong buying interest in virtually all collecting areas that held sales this quarter."

regarding a possible offer for the company.

Trading in the company's shares was suspended at 20p on Friday, pending clarification of its financial position. The company said that any offer "is unlikely to be pitched at the price ruling at the time of suspension." Less than a year ago, on May 25 1988, the shares hit a high of 336p.

The company also sunnounced that unaudited 1839 accounts indicate that it

accounts indicate that it incurred loses of some \$4.5m.
This includes losses of \$2.7m in respect of its Scottish construction unit which was closed last September, and

£800,000 for prior year losses in the construction division in the north of England. "The group's capital and

reserves as shown by the andited accounts at December 31 1988 amounted to £2.6m and there is therefore a serious deficiency based on book value", the company said.

value", the company said.

Nevertheless, Mr Harry
Midgley, group managing
director, was optimistic — if
theover the unsime was accessful — that "the outstanding liabilities of the group
would be met in full." In the six months ended June 30 1989, Miller made pretax profits of just £22,000 on turnover of £27.5m. It had since warned that its 1986 results would fall "considerably short" of the previous year's levels.

BOARD MEETINGS

Impressionist and contemporary series.	BOARD
Last week the company announced it had formed a joint venture with a New York gallery. The joint venture company is to pay \$142.8m to acquire a collection of 20th century paintings from the estate of Pierre Matissa, son of Henri Matissa, the French painter.	The following companies have soffled dates of heard postings to the Stock Exchange. Such newthere are teasibly half for the principles of considering dividends. Official indications, are not smalled as to whether the dividends are interins of finely and the subdividual are interins above being any and the subdividual shows the subdi

No probe for TKM's Western Motor bid

By John Griffithe

THE DEPARTMENT of Trade THE DEPARTMENT of Trade and Industry is not referring Tozer Kemsley and Mill-bourn's £100m bid for Western Motor Holdings to the Monopolies and Mergers Commission, clearing the way for a probable completion of the takeover today.

TKM, the motors group con-trolled by Sir Ron Brierley's IEP investment vehicle, expects by then to have accep-

expects by then to have acceptances in respect of more than the 90 per cent of Western needed under the turns of the agreed bid.

The offer was originally due to have closed on April 27. Acceptances at that stage were just short of the target, at 86.88 per cent, and it was subsequently extended to next week.

Mr Reg Heath, TKM chief executive, said he was navertheless "delighted" at the response, describing it as "an endorsement of the strategic rationale of the proposed emlarged group". enlarged group".

The offer is of 780p cash per share, with a loan note alter-

native.

Acquisition leaves Tubular in loss

The effects of acquiring Black The effects of acquiring Black & Edgington left Tabular Edgington with taxable losses of £975,000 in the six months to the end of January, compared with profits of £541,000.

The company said that the purchase in June last year had emphasised the seasonal nature of its activities and

nature of its activities and there had been additional ime-gration costs. The 1989 figures also reflected a strong contribution from the 1968 Farmborough Air Show. The 1990 air-show would be included in the

Turnover for this USM-quoted provider of crowd control barriers, seating and accommodation for exhibition accommodation for eximinating and sporting events increased to 23.17m (£2.78m). A tax credit of £341,000 (£189,000 charge) left after tax losses of £834,000 (£352,000 profits). The loss per share was 0.83p (carnings 0.77p).

Associated Paper falls to £0.82m after increased costs

ASSOCIATED PAPER, the ASSUCIATED FAFER, the paper and film converting group, reported reduced pre-tax profits of 2817,000 for the six months to March 31 1990 compared with fillers for the half year ended April 1

Mr Charles Rawlinson, chair-man, said it had been an eventful half year in which, after a ful half year in which, after a slow start, there had been an improving trend. The group had sold, or agreed to sell, three companies which no longer fitted the long-term strategy. He said that the group's refocusing, including its final withdrawal from paper making, had been substantially completed. That was to be reflected in a change of name reflected in a change of name

to API Group.
The result was lower than in the comparable period due mainly to increased consultancy and other costs incurred to achieve increased productiv-

Turnover was slightly lower at 528.28m (539.73m), although sales of continuing businesses increased by 14 per cent. Mr Rawlinson said that despite the somewhat uneven demand in the home markets exports from Britain and the US continued their strong growth and now their strong growth and now accounted for about 37 per cent of external turnover

The interim dividend is maintained at 2.75p, payable from earnings per share of 2.5p

Johnson Matthey plans S African investment

By Kenneth Gooding, Mining Correspondent JOHNSON MATTHEY, the

world's biggest platinum refin-ing and marketing group, is to install capacity to produce up to 2m automotive catalysts a year in South Africa.

This is slightly surprising given that there is no requirement for the catalysts, which reduce pollution from cars, in South Africa but JM said that export incentives made it worthwhile sending the devices to customers in

Rurope.
It was expected most of the catalysts would go to West German car producers, including BMW. Daimier-Beau (Mercedes) and Opel, a General Motors subsidiary.

However, JM has operated in Cauth Africa for 20 years and

South African refining, fabrica-tion and chemical products operations to an existing fac-tory at Germiston, east of Johannesburg, where the cata-Johannesburg, where the catalyst capacity will be installed and be in production next year. The total cost of the exercise will be R35m (about £13.5m).

More than one third of the world's platinum supply is used for automotive catalysts and about 80 per cent of mined platinum originates in South Africa. JM already has the capacity to produce about 30m catalysts a year, including a plant at Evere near Brussels opened in February and a smaller one at Royston in the

The group stressed the move However, JM has operated in South Africa for 30 years and has indirect links with Mr Harry Oppenheimer's Anglo American Corporation of South Africa which is widely seen to have a substantial influence on the UK company.

JM will move its existing

Tullow Oil calls for L£5.85m

Tullow Oil is raising 125.83m (£5.83m) in a fully-underwrit-ten rights and warrants issue. The issue is on an eight-

for 24 basis at 13p each. Three warrants are offered, at no cost, for every eight new shares taken up.

.Jackson Group_

Construction — Property — Engineering

ANNUAL RESULTS

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- * Dividend increased by 21%
- * Prospects for 1990 encouraging

Turnover	1989 £000 60,610	1988 £000 44,780
Pre-tax profit	3,746	2,912
Earnings per share	11.2p	8.6p
Dividends per share	3.20p	2.65p

Jackson Group Plc Dobbs Lane, Kesgrave, Ipswich IP5 7QQ

Henry Boot

PRELIMINARY ANNOUNCEMENT OF

RESULTS FOR THE YEAR ENDED 31 DECEMBER 1989					
	1989	1988			
umover	£136.1m	£153.1n			

Profit before tax £3.9m £5.4m Earnings per share 66.1p 50.50 17.5p Dividends per share £5.97 £4,39 Net assets per share

> The 1989 Report and Accounts are to be posted to Shareholders on 10 May 1990. Copies may be obtained from the Company Secretary:

> > HENRY BOOT & SONS PLC Banner Cross Hall Sheffield S119PD Telephone: 0742 555444

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COMMODITIES AND AGRICULTURE

Soviet internal grain prices soar

By Quentin Peel in Moscow

THE SOVIET Government has announced hefty increases in the procurement prices it pays for grain, including rises of more than 90 per cent for the better grades of wheat, in an urgent effort to increase supplies to the state.

The move follows a serious slump in state purchases last year, which fell 27.3m tonnes short of the 86.3m tonnes target, as the country's huge state and collective farms consumed more locally, and switched to more profitable livestock pro-duction. At the same time it is clearly hoped that the price rises will raise overall production and help reduce the Soviet

Union's huge food import bill.
However, the massive increases, above all in the price for wheat, are likely to put a major new burden on the state budget deficit at a time when supposed to be to cut govern-ment spending. None of the increases are supposed to be the new purchase prices will passed on to the consumer, succeed in stimulating grain

because no reform in retail prices has yet been approved by the Soviet authorities. In particular, the decision said that there would be no price increase for mixed feed sold for livestock and poultry, in order to ensure that there was no increase in either meat or chicken prices. Under the decree announced by the Soviet Council of Ministers, the price for top-grade wheat will rise from R260 (£263) a tonne to R500, and for second grade wheat, from R205 to R400.

The increases for most other grains are rather less - 66 per cent for third-grade wheat, 54 cent for third-grade wheat, 54 per cent for rye, 65 per cent for rice. The biggest price rise of all, however, is for malting barley, up almost 135 per cent from R162 to R380, apparently reflecting official determination to boost the production of the currently in very short beer, currently in very short

supply.

The question now is whether prices will

production and sales to the state, given the current disar-ray of Soviet agriculture. Soviet grain imports actually rose last year by Im tonnes to 36m tonnes, in spite of a good harvest. State purchases totalled 59m tonnes, instead of the intended 86.3m tonnes. The introduction of new

rules last summer to pey hard currency, instead of roubles, for top-quality grain produc-tion above the plan brought in an increase of only 223,000 tonnes, or less than 1 per cant. Those regulations appear to be unchanged by the latest decree, and may have a greater effect in a full year.

The official announcement of The official announcement of the price rise in Pravda, the Communist Party newspaper, yesterday said that it had been "found necessary to speed up the process of implementation of new prices for state pur-chases of grain, according to the economic reform," no doubt to give state farms a clear signal at the start of the

clear signal at the start of the

The rest of the promised economic reform package is still locked in debate in Mr Mikhall Gorbachev's presidential council. A sharp price rise was promised last year by Mr Yegor Stroyev, the Communist Party central committee secre-tary in charge of agriculture, who said the return on grain production was only a half to a third of the rate of return on

"A sharp increase in grain prices will help to explode the lack of respect for its cultiva-tion and give the peasant an incentive," he told Pravda. "This would release foreign currency for the purchase of consumer goods in the foreign. consumer goods in the foreign market. It would also provide a reserve for better payments for grain."

He said that retail prices must also rise in line with wholesale prices, to prevent farms using bread, bulled grain and pasta products as feed for livestock.

Central America's coffee pact hopes fade

By Tim Coone in San Jose

HOPE HAS faded in Central America for a new coffee quota accord which would stabilise prices and the region's

Mr Luis Diego Escalante, Costa Rica's Foreign Trade Minister, who has been a key figure smanny "other milds" producers in attempting to producers in accompting to negotiate a new quota agree-ment since the previous one collapsed in July last year, said "the lack of interest by 50 per cent of the world's coffee producers and the indifference of another 25 per cent makes it producers and the minuscremes
of another 25 per cent makes it
almost impossible to imagine a
new agreement being reached
in the near future."
He said that the combination of growing world demand
and a modest recovery in

prices has persuaded many producer countries that a free market might serve their interests better. "Brazil in par-ticular has given no indication of wanting to return to the quota system" he said, adding, "If prices continue in the \$90 to \$100-per-quintal range alongside growing demand, it is unlikely there will be a return to negotiations."

Mr Escalante estimated that the five Central American reconstruct which

the five Central American producing countries, which depend heavily upon coffee exports to prop up their afting economies, and which together produce almost 50 per cent of world supplies of "other milds", had lost "between 15 and 25 per cent" of their coffee export income. "The fall was more drastic and more prolonged than anybody expected," he said predicting that a recovery in prices would take "at least two years."

He suggested, however, that quality beams in the "other milds" group might become scarcer, encouraging higher prices, as a result of farmers paying less attention to proceed the production costs while prices remained low.

Mr Escalante is to hand over his ministerior in the less than the contract of the prices remained low.

Mr Escalante is to hand over his ministerior and a second contract of the costs.

Mr Escalamie is to hand over his ministerial post this week due to the change of govern-ment in Costa Rica, "but I do not envisage any radical changes in our policy," he said. He is to continue his involvement in the coffee mar-lest as an advisor to the Costa Rican Coffee Institute.

have combined with relatively high consumer stocks on the demand side, while supplies from Brazil are expected to pick up following the recent fall in internal market prices.

WORLD COMMODITIES PRICES

se, 96.7% pertly (5 per tout

1497-0 1517-6

1 1880-5 1509-19

Far Eastern jewellers overtake Western Europe in gold usage jewellery manufacturers will

By Kenneth Gooding, Mining Correspondent

THE FAR Eastern jewellery industry for the first time last year consumed more gold than the Western Europe industry, which traditionally has dominated the business. according to the latest annual review of the gold market from the Shearson Lehman Hutton

financial services group.

Shearson estimates that the Far Eastern countries con-sumed about 476 tonnes of gold sumen about 476 tonnes of goin last year, compared with 407.1 tonnes in 1888, whereas con-sumption in Western Europe was 475 tonnes compared with 414.6 tonnes. The Far Rastern perfor-

The Far Eastern performance gave the jewellery sector, "the linchpin of the gold market," inordinate strength in 1989 so that consumption by the jewellery fabricators jumped from 1,234 tonnes in 1988 to 1,414 tonnes or 45.5m troy cunces. It thus accounted for more than 85 percent of newly-mined western accounted for more than 85 per cent of newly-mined western gold production, analyst Ms Rhona O'Connell points out. However, on the basis of gold's average price of \$881.52 an ounce last year, compared with an average of \$487.10 in the previous year, the gold content of last year's jewellery fabrication was about \$17.34bm, very marginally lower than the very marginally lower than the value of 1988's offtake. Shear-

son's statistics suggest a slip of about \$16m or 0.1 per cent. Ms O'Connell predicts that

this year take about 1,850 tonnes of gold, a 5 per cent reduction on 1989, and that most of the fall in demand will come from the Far Bast. Demand from Western European jewellers will hold firm,

Supply Demend

mainly because of the impor-tance of the Italian fabricators,

tance of the Italian fabricators, Shearson suggests.

"The longer-term historical perspective shows how jewellery has become increasingly important as a consumer luxury. Absolute levels of the value of new gold fabricated into jewellery between 1982 and 1989 show an increase from \$9.1bm to \$17.5bm, a rise of 90 per cent, overall or an 90 per cent overall or an average annual increase of

9.6 per cent," says the review. Looking ahead two years, Ms O'Connell suggests the gold price is likely to peak in the first part of 1991 but does not expect it to clear \$450 an

She predicts that the price will range between \$360 and \$440 an ounce this year, with \$440 an ounce this year, with the average being in the region of \$390. Next year the price range is likely to be between \$380 and \$450 an ounce and the average between \$400 and \$410. "This implies that, compared with the 1989 average, real prices will be broadly maintained but not improved upon," the review points out. In coming to its gold price conclusions, Shearson assumed that there would be no significant global inflation and that, while the US dollar was forecast to weaken during 1990, forecast to weaken during 1990, it would change its trend in the first quarter of 1991. Shearson predicts western mine production, which increased by 6.8 per cent or 105 increased by 6.8 per cent or 105 tonnes in 1989 to 1,639.7 tonnes, will rise by 55 tonnes or 3.4 per cent this year and a further 2.6 per cent to 1,740.2 tonnes in 1991. This compares with an average growth rate of 6.9 per cent between 1982 and 1989. "Annual Review of the world gold industry 1990," £500 or \$1,000 to non-clients from Shearson Lehman Hutton. One

Canada's £300m plan to halt over-fishing

By Bernard Simon in Toronto

C\$584m (£300m) package to support its hard-pressed east coast fishery, including an intensified diplomatic and publicity campaign to discourage overfishing by European trawl-

ers.
The package, consisting of conservation, diversification and financial assistance measures, is intended to counter the severe depletion of east the severe depletion of east coast fish stocks, especially off Newfoundland and Nova Scotia, which has already caused the closure of several plants and cost several thousand fishermen and processing workers

The Government appounced the measures a few days before me measures a rew days before Mr Manuel Marin, the Euro-pean Community's fisheries commissioner, arrives in Ott-awa to discuss Canada's com-plaints with Mr Brian Mulro-ney, the Prime Minister, and other cabinet members in Ott-

The Canadians are likely to press the EC to match their efforts in cutting the Atlantic catch and processing capacity. In particular, they will present details of specific vessels from European fleets which they

allege have been heavily over-fishing.

The Canadians are especially concerned about a relatively small portion of the valuable northern cod stock which migrates beyond the 200-mile limit into what is known as the "nose" of the Grand Banks off Newfoundland. This area has been the main target of Portu-guese and Spanish trawlers, even though it officially falls outside quotas set by Northwest Atlantic Fisheries Organi-

For its part, the EC is expected to suggest expanded scientific co-operation, a move that would be welcomed by the Canadians, who feel that most of the research burden in the north-west Atlantic has up to now faller on themselves and the Soviet Union. Ottawa is opposed, however, to the EC conducting research on fish stocks inside the Canadian 200-mile zone. With the over-fishing dispute centred on areas outside the 200-mile zone,

a key element in Canada's strategy is to strengthen the "management rights" of contial states over these area. Canadian negotiators, led by a senior maritime law speciala senor markine law special-ist, are trying to impose wider legal obligations on states fish-ing on the high seas to co-operate with nearby coastal

Meanwhile, Ottawa is plan-ning to step up a publicity campaign in Europe which seeks to link control of fishing with wider protection of the environment. It aims to involve the Canadian industry and flahing communities more closely in this publicity effort. closely in this publicity effort.

The Government support package seeks to strike a balance between conflicting demands of the fishing communities. It offers some help to the existing industry, but at the example to the same time makes it clear that the east coast's dependence on fishing must be reduced if fish stocks are to be replenished and a long-term replenished and a long-term livelihood guaranteed for peo-ple currently employed in fish-ing.

The C\$150m set aside to rebuild fish stocks will be spent on expanded scientific research, new minimum fish and net meshsizes, and stricter surveillance and enforcement. The Government has allocated C\$130m for assistance to traw-lermen and plant workers who lose their jobs as a result of the expected contraction of the industry.

industry.

Licences will no longer be freely available to part-time fishermen. The remaining C1146m will be used for economic diversification, including value-added fish products, aquaculture and greater exploitation of under-fished species, such as flounder, herring and exercise.

Any effort to broaden the non-fishing base of Newfound-land and Nova Scotia raises sensitive economic and socio-logical issues. The remote fish-ing communities would have difficulty attracting other types of business on any large scale, but most of their inhabit-ants are reluctant to give up a lifestyle entirenched for genera-tions in the outports.

OF and amental factors on balance point to a "alightly bearish" come market for the next few months, according to E.D.& F.Han, the London trade house, writes David Hackwell

Peruvian miners back at work

resume on Wednesday according to union officials. They

By Salty Bowen in Lima

MINERS AT American-owned Southern Paru Copper Company returned to work on Fit-iay on the orders of the Gov-ernment after an eight-week strike which had closed down all company installations. The stoppage cost SPCC around \$80m in lost production, according to Peru's Minister of

Labour.
The Labour Ministry iss The Labour Ministry issued a Supreme Decree on 1 May instructing miners to resume normal working within 48 hours and ordering the company to reinstate some 60 secked workers. New pay levels, the cause of the strike, have not yet been agreed, how-ever, and negotiations are to

claim that the most recent SPCC pay offer is under two-thirds of what colleagues in state-owned mines are earning. Because of the return to work at SPCC, Peru's Federation of Miners, Steel and Metal Workers suspended their call for a three-day national stopnage planned for 7 to 9 May.

All three SPCC restallations the Cuajone and Toquepals copper mines and the refinery at 110 in the south of Peru towards the border with Chile, have been idle since 12 March.

have been idle since 12 March. The company is Peru's biggest producer of copper, and nor-mally accounts for some two-

thirds of total national output. about 233,000 tonnes last year. But March output fall to 8,300 tonnes from 19,000 tonnes in tonnes from 19,000 tonnes me the same month last year, and April it was zero. The company has declared force majeure on all shipments for the entire month of May.

In spite of the return to work, an SPCC union leader said in Line on Saturday that the 5,000 company workers.

son Lehman Hutton, One Broadgats, London EC2M 7HA.

said in Lima on Saturday that the 5,000 company workers would be out again if this week's negotiations prove unsuccessful. Miners at the large state-owned copper pro-ducer Centromin are also threatening a strike from 14 May if their third quarter pay demands are not met. ods are not met.

Strike halts world's biggest export coal mine

By Gerard McCloskey

COLOMBIA'S EL Cerrejon coal mine - by far the world's biggest export mine — has been hit by a strike stopping all pro-duction and movement of coal Bolivar.

The strike is now well into its second week but so far tailed. The operator of the mine, Exxon subsidiary Intercor, believes it has sufficient coal at the port to load vessels until the middle of May. Were the strike to last beyond that time few, if any, customers coal is sold in Europe where National Power and Powergen are among the biggest buyers, each due to take 1m tonnes this financial year. Large stockpiles of steam

coal have been building up both in Australia and in Europe. Prices for Australian coal have been falling and in Taiwan and South Kores it has while the strike may not inconvenience Exxon and its

company Carbocol, it will cer-tainly embarrass them.

GOCOA - Lamber POX

This is the first strike to hit the mine since his start in in the mid-1980s and it will inevi-tably blamush the tonage of Coldevelopment of at least three further major export mines as well as for the expansion of El Cerrejon from its current annual exports of 12m tonnes

week's in brackets).
ANTIMONY: European free market, min. 99.99 per cent, \$ per ib, tonne lots in warehouse, 3.75-4.20 (3.90-4.20).

Prices from Metal Bulletin (lest

CADMIUM: European free market, min. 99.5 per cent, \$ per lh, in warehouse, 4.00-4.20

10,875 John

25,725 lots

tal Kerb close Open Interest

(same). COBALT: European free market, 99.5 per cent, \$ per lb; in warehouse, 8.00-8.30 (8.10-MERCURY: European free

per 76 lb flask, in warshouse, 215-230 (same). MOLYBUENUM: European free market, drummed molyb-dic oxide, \$ per lb Mo, in ware-house, 3.05-3.10 (3.15-3.20).

MINOR METALS PRICES SELENIUM: European free market, min 99.5 per cent, \$ per lb, in warehouse, 5.50-6.00. TUNGSTEN ORE: European free market, standard min. 65 per cent, \$ per tonne unit (10 kg) WO, cif. 40-80 (same). VANADIUM: European free market, min. 98 per cent, \$ a lb VO, cif, 3.95-4.15 (4.10-4.30). URANIUM: exchange vaine, \$ per lb, UO, 9.00 (sems).

THE STATES

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325

3 chief

MARKET REPORT

COCOA prices tumbled in London in the afternoon following a technically inspired retreat in New York. July cocoa closed at £823 a tonne, a fall of £49 on Friday's close and the lowest level since April 3. Dealers said there was no physical or fundamental news to explain the movement. "It seems people were longer on balance and tried to take profits...this liquidation came into a thin market with not enough buying interest," one said. Some industry buying is expected at these levels, with support seen around £800 a tonne. On the LME copper moved ahead in the afternoon as Comex prices picked

London Markets

SPOT MARKETS. Crude oil (per barrel FOS)		+ or
Dubai	\$14.50-4.724	_
Brent Blend	\$18.90-6.95x	
W.Y.I. (1 pm est)	\$18.48-8.50=	
Dil producte INVIE prompt delivery per t	nne CIF7	+ or
Premium Gestilne	\$218-220	+4
Gas Oil	\$155-156	-8
Hoavy Fuel Off	\$78-79	-2.5
Maphtha	\$150-152	+6.5
Petroleuro Argus Estimuna		
Other		+ 01
Gold (per troy oz)-	\$369.50	-0.75
Silver (per tray 0z) 🖚	501c	-6.00
Pietinum (per troy oz)	\$482.00	-2.75
Palladium (per troy oz)	\$119.60	-1.60
Aluminium (free market)	\$1450	+5
Copper (US Producer)	121c	4
Load (US Producer)	45e	•
Nickel (free market)	415c	-10
Tin (Kuale Lumpur merket)		+0.00
Tin (New York)	298.5c	+1.00
Zinc (US Prime Westorn)	87.25c	+0.25
	109.990	-1.25
Cettle (live weight)† Shoop (dead weight)†	193.15p	40.5
Sneep (dead weight)†	183.13µ G4.89o	-8.75°
London daily sugar (new)	\$354.6k	19.4
London deliy Bugar (white)		-15.5
Tate and Lyle export price	C326.50	-16.5
Barley (English feed)	£120.5u	
Malze (US No. 3 yellow)	£142t	
Wheat (US Dark Northern)	£123.5y	-1.6
Rubber (Juni 🖤	67,00p	-1.00
Aubber (Jul) 🖤	57.50p	-1.00
Rubber (KL RSS No 1 May	7231.00M	
Coconut oil (Philippines)§	\$370v	+20.0
Palm Oil (Malayajan)§	\$290.0v	+17.5
Goore (Philippines)6	\$240y	
Seryamente (LZ)	£171u	-1.00
Cotton "A" Index	84.80c	+0.89
Woodops (64s Suppr)	557p	

C a jonne unless otherwise stated. p-p e-centa/lb. r-ringgis/kg, x-Jun. t-May/Jun. u-Oct/ Dec. v-May/Jul. w-Apr/May. z-Jun/Jul y-May. thiest Commission gyerade fatstock prices. chango from a week ago. **Y**London physical market. 5CIF Retterdam. A Bullion market close. m-Malaysian contains.

up. Analysts said the London market was aided by Comex establishing sound chart support at 109.5 cents a lb for May, but further short-term volatility is expected in the widely based \$2,420 to \$2,520 a tonne nearby supply position becomes clearer. The market also remains underpinned by options-related tightness for May delivery. In Chicago pork beliles were limit down by midsession after a wave of commission house profit taking. The market was due for a correction after recent gains,

	iers sai ompile	a. I from R	euters
SUGA	FL	- POX	(S per tonne
See	Close	Previous	High/Low
Aug Oct Dec	334.60 331.00 327.00	325.40 323.00	334.40 330.40 324.80 327.00
White	Close	Previous	High/Low
Aug Oct Dec	442.0 407.0 400.0 395.0	428.5 393.5 367.5 383.5	442.0 432.0 405.5 397.0 363.0 392.0 366.5 366.0
May	393.5	382.5	385.5
Dec 22	01, Mar 2	180, May 2	
CHET	GC - 1	M	\$/berre
	Late	Previo	us High/Low
Jun	15.9		17.00 16.70
آپال وبیگ	17.36 17.86		17,45 17. 90 17,65 17,60
IPE Inc			17.00 17.00
Turnov	er: 8941 ((3556)	
0.45	(L - CT		\$/tong
	Latest	Previous	High/Low
dey	156.75	156.25	158.25 158.00
Jul	153.00	150.00 149.75	183.25 151.25 182.50 150.60
AUG	153.50	162.00	154.25 153.00
Sep	155.75	154.00	158.00 155.25
Ocz Nov	156.00	156.00 158.25	157.50 167.50 159.50 159.25
Dec	160.25 161.50	130-23	161.00 160.00
COT Une Live	TON rpeol-Spo rpeol for 11 unted to 5	t and ships to week on 53 tonnes a	gainst 120 towns
In the	e previous	week. Tra males occu	ding was ring in Russian

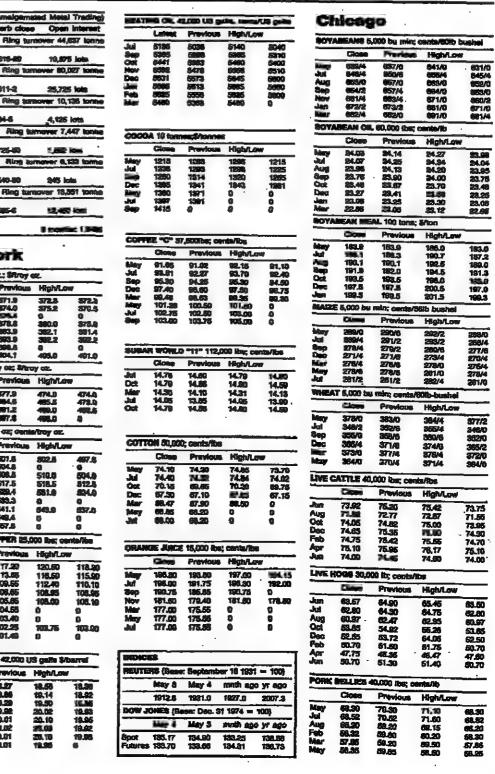
MayJune c and I Dundee STC \$565, SWC 2500, STD \$540, SWC 2550; c and I Ancesta STC \$660, SWC 3550, STD \$690, SWD 3520.

Siley Jul	820			
	825	864 872	846 816 846 820	
Sep	841 860 860 867	#86 906	801 840 897 859	
Sep Dec Mar May	860	906	897 850 817 878	
Mary	847	989	917 679 930 806	
Jul	912	261	942 810	
Turnov	er: 4960 (1516) lote	of 10 tonnes	_
ICCO F	ndicator	prices (80	ol 10 tonnes Re per tonne), Delf VL71) 10 day averag	Y
price K	P May 4 1	D (1047-16	MC/1) TO DBY SHRING	
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				_
COLL	S - Lan	den POK	Shora	•
	Close	Previous	High/Low	-
May	843	100	641 635	_
Jul Sep Nov Jun Mar	650	655	950 951 670 951	
Sep	606	957	650 661	
- Page	700	005	604 678 600 600 712 705	
Mar	700 710 722	710	712 705	
May		727	725 717	_
ICO in May 7: age 78.	F 2479 P Hostor pr Comp. d 86 (74.25)	tons (US o july 72.26	i 5 towns carts per poend) to (72.18), 15 day and	*
PUTAT	- e		£Aona	•
	Close	Previous		
May Nov	240.0 135.0	245.0 135.0	287.4 230.0 122.0 130.0	
Apr	105.5	101.0	195.0 186.5	
		49 lots of		-
		,		
SOYAL	EAN NE	AL - 1171	E/horm	
	Close	Previous	High/Low	-
Oct	128.60	130.5	128.60	-
Ber	133.50	Idligi	193,50	
Тырком	n. 38 (46)	lats of 20	tomos.	
Turnow	as (46)	late of 20	tonces.	
	er Puru	1832 - 187	\$10/findex poin	
PPERC	Ciose	Previous	\$10/Index poly	
May	Close	Previous	\$10/Index poly	
May Jun	Cicee 1342 1250	Previous 1329 1216	\$10/findex poly High/Low 1345 1335 1280 1286	
May Jun Jul	Close 1342 1250 1141	Previous 1329 1216 1128	\$10/Index poly	
May Jun Jul 8F7	Close 1342 1250 1141 1230	Previous 1329 1216 1125 1340	\$10/findex poly High/Low 1345 1335 1280 1286	
May Jun Jul 8F7	Close 1342 1250 1141	Previous 1329 1216 1125 1340	\$10/findex poly High/Low 1345 1335 1280 1286	
May Jun Jul 8F7	Close 1342 1250 1141 1230	Previous 1329 1216 1125 1340	\$10/findex poly High/Low 1345 1335 1280 1286	
May Jun Jul 8F? Turnow	Close 1342 1250 1741 1230 or 246 (11	Previous 1329 1215 1128 1340	######################################	-
May Jun Jul BFI Turnow	Close 1342 1250 1141 1330 ar 246 (11	Previous 1329 1216 1128 1340	### \$10/Index pole High/Low 1345 1335 1380 1386 1145 1131	-
May Jun Jul BIP Turnow Wheel	Close 1342 1250 1741 1230 or 246 (11	Previous 1329 1215 1128 1340	### \$10/Index pole High/Low 1345 1335 1380 1386 1145 1121	-
May Jun Jul BIP Turnow Wheat May	Close 1342 1259 1141 1230 1246 [11	Previous 1329 1216 1128 1340 2)	\$10/index point High/Low 1345 1335 1390 1394 1145 1121 £/iona High/Low 120.50 123.25	-
May Jun Jul BFI Turnow Wheel Hay Jun	Close 1342 1250 1141 8200 1441 6 - Brill Glose 119.85	Previous 1226 1216 1128 1340 2) Previous 120.50 120.50	## \$10/index poly High/Low 1345 1335 1380 1386 1145 1121 £/ions High/Low 120.50 150.85 122.00 121.65	-
May Jun Jun BF7 Turnow Wheel May Jun Nov	Close 1342 1250 1441 3330 ar 246 (11 Glose 119,85 121,00	Previous 1225 1216 1125 1340 2) Previous 120.50 122.00 122.00 177.50	## \$10/index poly High/Low 1345 1335 1380 1386 1145 1121 £/ions High/Low 120.50 150.85 122.00 121.65	-
May Jun BIP Turnow Wheel May Jun Nov Jun	Close 1342 1250 1141 1230 1441 1230 1246 115.85 121.00 117.05 120.65	Previous 1226 1216 1128 1340 2) Previous 120.50 122.00 117.55	## \$10/index poly High/Low 13/6 1335 1380 1385 1380 1385 11/6 1121 ### \$100 133.26 122.00 121.65 112.65 112.10	-
May Jun 3H? Turnow Wheel May Jun Nov	Close 1342 1250 1441 3330 ar 246 (11 Glose 119,85 121,00	Previous 1225 1216 1125 1340 2) Previous 120.50 122.00 122.00 177.50	## \$10/index poly High/Low 1345 1335 1360 1336 1145 1121 #################################	-
May Jun Jun Jun BFI Turnow Wheel May Jun Mov Jun Mer Mer May	Close 112.60 (117.40 (125.9) (125.9)	Previous 1225 1216 1128 1128 1236 122 20 122.00 117.50 124.20 127.00	## \$10/index poly High/Low \$345 1335 1380 1236 1145 1121 #################################	-
May Jun Jul 3F7 Turnow Wheel Hay Jun Nov Mer May Berley	Close 1342 1290 1241 1250 1241 1250 1246 111,15 121,00 117,40 120,59 Close	Previous 1329 1218 1228 1228 1128 1340 23 24 25 27 27 27 20 27 27 20 27 27 27 27 27 27 27 27 27 27 27 27 27	## \$10/index poly High/Low 1345 1335 1380 1385 1145 1121 #################################	-
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May Jun Jun Jun GRADE Turnow They Jun May Jun Jun May Jun Jun May Jun Jun Jun Jun Jun Jun Jun Jun Jun Jun	Close 13/42 1250 1141 1200 1246 119.85 121.00 117.40 120.86 120.85 124.00 120.86 116.70 117.7	Previous 1226 1226 1226 1226 1220 122.00 122.00 122.00 122.00 127.00 129.65 124.20 127.00 116.20 116	### \$10/index poly High/Low 1346 1335 1380 1236 1345 1331 145 1131 #################################	

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Close	Previous	High/Low		Krugerran New Sev.	4 30043	011		20-222	
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שושו זו	ME - MA	\$10/find	ex point	Spot 3 menths	390.7 312.2		- 1	903.25	
Close	Previous	High/Low		. 6 months	324.0	8	i	14.05 125.75	
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1250 1141 8230 or 246 (115 Glose 119,85	1216 1128 1340 2) Provious 120.50 122.00 117.80 123.65	1145 1121 High/Low 120.50 130, 122.00 121, 118.05 117.	25 46 40	Aluminium Stries price 1400 1506 1600 Copper (Sr 2406 2500	(99.7%) s \$ tones	July 224 54 17 C	8ap 141 77 37 alle 140 16	July 7 38 99	20 64 110 205 205
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1250 1141 1230 1246 (11) 1200 119.05 121.00 117.40 120.85 124.00 126.90 Close	2216 1128 1340 2) Provious 120,50 122,00 117,50 124,20 127,00 Provious	1145 1121 High/Low 120.00 121, 118.05 117, 121,15 121, 124,45 127,25 High/Low	25 46 40	Alumidum Strice prior 1400 1500 Copper (Gr 2400 2500	(99.7%) s \$ tones	224 54 17 6 17 136 75	8ap 141 77 37 alle 140 26 61 5ap	July 7 36 39 47 85 136	20 64 110 20 85 159 214
1250 1741 1730 1730 1730 1730 1730 1730 1730 173	2216 1128 1340 23 23 24 25 20 22.00 117.50 124.20 127.00 Provious 116.20	High-Low 120.50 ISD, 120.50 ISD, 120.00 121, 114.65 117, 124.45 127.25 High-Low 116.30	25 46 40	Aluminium Alumin	(99.7%) s \$ tones	July 124 54 17 G	8ap 141 77 37 alte 140 95 61 8ap	July 7 36 99 47 85 136	20 64 110 Pubs 25 159 214
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1250 1141 1220 1246 (112 1250 121,00 117,85 121,00 127,85 124,00 126,90 116,70 119,70	1216 1128 1340 2) Previous 120.50 122.00 117.50 129.55 124.20 127.00 Previous 116.77 119.77 317 (458), 1	1145 1121 High/Low 120.00 120, 121.05 110, 121.05 110, 121.15 121, 124.45 127.25 High/Low 118.30 118.70	25 65 40 10	Aluminium Strice prior 1400 1506 1600 Copper (Gr 2403 2500 Coffee 600 700 Course	(99.7%) s \$ tones	July 224 84 17 6 176 776 July 33 14 July 34	8np 141 77 37 24le 140 26 81 85 84 34 8np	July 7 36 99 47 85 136 Jul 8 25 82 Jul	20 64 110 20 85 159 214 567 104 569
1250 1141 1220 1246 (112 1250 121,00 117,85 121,00 127,85 124,00 126,90 116,70 119,70	1216 1128 1340 2) Previous 120.50 122.00 117.05 124.20 127.00 Previous 116.20 119.77	1145 1121 High/Low 120.00 120, 121.05 110, 121.05 110, 121.15 121, 124.45 127.25 High/Low 118.30 118.70	25 65 40 10	Aluminium Alumin	(99.7%) s \$ tones	July 224 84 17 6 176 776 July 80 80	8ap 141 77 37 38 140 16 61 85 84 85 84 86 84 86 81	July 7 36 39 47 55 52 126 Jul 8 25 36 Jul 8	20 64 110 214 214 56 214 567 104 569
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1250 1741 1741 1730 17 246 (11) 17 246 (11) 17 17 25 12 124,00 125,90 116,30 119,70 17 Wheel 17 Justs of	1216 1128 1340 2) Previous 120.50 122.00 127.00 129.35 124.20 127.00 116.70 116.70	High-Low 120.50 130, 120.50 131, 120.50 121, 110.61 121, 124.45 127.25 High-Low 118.30 118.70 Barley 22 (7-	25 65 40 10	Alumination 31/10 prior 1400 1500 1500 1500 2500 2500 2500 2500 25	(99.7%) s \$ tones adn A)	July 224 84 17 17 126 75 Jul 86 45 14 15 15 15 15 15 15 15 15 15 15 15 15 15	8ap 141 77 37 38 140 95 81 85 84 34 8ap 105 71 45	July 7 38 39 47 25 136 8 25 51	200 64 1100 65 150 214 56 56 66 66 66 66 66 66 66 66 66 66 66
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100		204-2			Close	Previous	High/Lou	,
73	2	22 4-2 22 202	28-46	東京 はなる なん	370.0	371.9	372.8	372.1
		21.5F3		Jul	372.0	374.0	375.2	370.4
773 k	,			-	374.4	378.8	380.0	375A
_				Feb	391.9	363.9	382.1	381.4
1	K	-	_	Apr	306.8	393.9 398.8	8	0
6	2	26 4 -2	294		402.1	404.1	405.0	491.0
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i	2	26 i -2	29-1		Giorge	Previous	High/Lev	
1	2	20-222 2-63-5		Jul	474.0	477.9	474.0	474.0
A	5	2-62-2		Oct	479.5 486.0	484.6 481.2	485.5	473.0
495.5	20 2	92 , 10-2	96.70	Jen	496.8	497.5	495.0	4
=	L)	R ds	erado	SILVI	₹ 5,000 e	ray az aen	e/troy oz.	
-		03.25	- desire		Close	Previous	High/Low	
	5	14.05		May	491.0	801.6	502.5	497.0
		25.75 45.40		May Jun Jul	8.108	804.8	0	. 6
	-			Sec	505.8 514.5	608.8 617.5	\$10.0 \$18.5	504.8 512.8
				Sep Dec	514.5 526.4	529.4	551.0	224.0
				Hari	530.3	883.3	0	9
-	ş,ilə		Pate	Mary	596.1 545,4	541.1 549.4	543.0 G	637.0
		July		Jol	554.8	657.8		ŏ
	8ep		Sop	HERM	GRADE (OFFER 25,	000 lbs; cer	te/lbs
24 54 17	77	7 36	20 64		Close	Previous	l-Sigh/Low	
7	37	99	110	May	120,40	117.20	120.60	118.2
G	alle	ī	Puls	Jan	118.40	113.55	116.50	115.9
100	140	47	85	Acet	112.15	109.65 108.65	112.40	110.11 108.9
36	95	85	150	Amp	107.85	105.85	108.00	105.4
5	61	126	214	Oct	106.55	104.65	0	9
	Sep	Jel	Diego	Nov	105.25	103.40	0	0
=-	<u>=</u>	-	37	Jen	102.95	101.49	703.75 0	103.0
16 13	51	3	67				_	-
4	34	.96	104	Citia	E Off. (L)	#ri) 42,000 i	S calls \$/b	errel
b)	Sap	Jej	Sep		Lutest	Previous	High/Low	
0	105		15	Alte	18.53	18.27	18,58	18.30
5 5	71 45	28. 51	31 65	-fud	79.13	19.86	19.14	18.02
_					19.49 19.57	19.29	19.50 20.02	19.00
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LONDON STOCK EXCHANGE

Equities close higher but below best

SHARE PRICES on the London equity market bounded sheed yesterday, with the FT-SE 100 index moving closer to 2,200 and extending the rally which commenced last west. By the close of a session

highlighted by some big price movements but a marked lack of actual business and enthusiasm, the index had clawed its way back to levels last seen before it suffered from such damaging events as Hoylake withdrawing its hid for Bats — the biggest-ever bid for a UK company — the Midland Bank profits warning and the March

Dealers attributed the steep rise in share prices partly to

EERISPORD International, the commodities group, gained 5 to

Account Dealing Pales That Dealings Apr 20 10sy 14 Hey 28 Option-Declarations: May 10 May 34 Jun 7 Account Days Jun 4 Jun 18
May 21 Jun 4 Jun 18
There time dealings may take place from
8.00 on two besiness days earlier.

technical factors — most nota-bly a severe stock shortage — as well as good performances over the UK holiday period by Wall Street and Tokyo and some encouraging UK eco-nomic data. nomic data.

In the background, Mr John Major, the Chancellor of the

Exchequer, speaking in Wash-

and that the latter could well move down next year. The equity market opened

with big gains across the board, with much of its impetus coming from the Futures market, where the Footsie future moved to a 33 points premium to the cash market. Both the futures and the Both the natures and the underlying market peaked at midday when a decline in the Footsie future triggered a similar move by stock prices.

The final figure for March retail sales and for consumer

credit for the same month were seen by dealers as confirming

ington, indicated that demand in the UK was slowing in response to high interest rates part in helping market senti-

At midday, however, the market began to falter, suffer-ing from minimal turnover lev-els and some profit-taking At the close, the FT-SE 100

share index was 18.8 higher at 2,183.0, having touched a day's high of 2,1923 at midday. Commenting on the day's business, a trader with one of the leading UK securities houses said the rise in the Footsie was unrepresentative of the day's turnover. This

totalled only 307.1m shares.

well down on last Friday's

437.5m and Thursday's 392.6m. "Our business has split 50 per cent buying and 50 per cent selling, one or two unit trusts chased the market early on but there was precious little after that early flurry," he said.
"Everything now hinges on
Priday's RPI figure, which everyone is talking to be 10 per cent or above."

Mr Kevin Adams of stockbroker Houre Govett expected an inflation figure of 9.7 per cent but added that "once this hurdie is out of the way, and with the market still very attrac-tively valued, it may be possi-ble to start taking the first tentative steps towards our year-end target of 2,800."

FINANCIAL TIMES STOCK INDICES May May May Year 3 2 1 Ago High 127.4 84.20 (2/1) 74 13 (30/4) 78.24 75.98 74.89 74.27 T4.51 85.52 (9/1/35) 23 80 105.4 50.53 (30/4) (28/11/47) (3/1/76) 1653 5 (30/4) (5/9/64) (26/6.40) 215.5 734.7 43.5 (3/5) (15/2/63) (26/10/71) 2453.7 2103.4 2453.7 966.9 (3/1) (30/4) (3/1/90) (23/7/84) FIELD 21822 21349 21378 21179 21251 FT-65 100 Share Seen 300 Gove Seen 18/10/28, Fixed Int. 1928, Ordinary 1/7/38 Good advantage 1978 Ord, Div. Yield Earning Yid %(tuli) P/E Ratio(Net)(학) 5.25 11.00 10.07 12 12 9.96 Ordinary 1/7/35, Gold extrem 12/9/55. Se FT-SE 100 31/12/65. It Not 10 04 21,786 20,327 - 785 64 - 19,442 - 357.0 18,245 20,174 18,615 28,024 705,55 747,87 822,90 1274,38 17,636 20,150 19,439 30,660 354,7 358,8 322,8 509,0 GILT EDGED ACTIVITY SEAQ Barona 4.45pm Equity Turnaver(Em) Onlinery Share Index, Hourly changes Day's High 1718.6 Day's Low 1704.5 "SE Activity 1874. (Excluding intra-merket beatween 2. Overseele purious Calculation of the FT indices of daily Equity Bargains and Equity hause and of the five-day everages of Equity Rergains and Equity Value, was disconlinued on Joly 31. Change states for July 2. Open | 9 am | 10 am | 11 am | 12 pm | 1 pm | 2 pm | 3 pm | 1711.7 | 1711.7 | 1711.7 FT-BE, Hourly changes Day's High 2192.3 Qay's Law 2173.5 Open 9 am 10 am 11 am 12 pm 1 pm 2 pm 3 pm 4 pm 2173.8 2182.6 2181.2 2184.0 2182.3 2188.2 2188.8 2184.9 2183.7

TRADING VOLUME IN MAJOR STOCKS

Berisford on bid alert

137p on Irish press reports that Mr Larry Goodman, the Irish businessman who owns a 13 per cent stake, was on the verge of launching a bid. According to the report, Mr Goodman had lined up finance from French, Irish and Japa-nese banks. Analysts said that if Mr Goodman did bid for Berisford he would retain British Sugar, the core of the group, and dispose of the rest. Mr David Lang of Henderson Crosthwatte said: "This story has got a bit of a ring to it. It is the latest and most authentic report of Goodman's interest in making a hid. It indicates that the pot is boiling and Mr Good-man wants to be involved." Mr Lang, however, said he was cautious of press reports that Mr Goodman would bid 180p, or 1900m, for Berisford. He added that if Mr Goodman did hid he would be likely to follow the path of the Tate & Lyle offer with a referral to the Office of Fair Trad-

The speculation came as Tate waited for the OFT to advise Mr Nicholas Ridley, the Secretary of State for Trade and Industry, on whether to refer its planned bid to the Monopolies and Margers Com-mission. Most analysts believed a referral was likely. Tate shed a penny to 27ip.

Non-voting shares

Press comment on the possibility of new European laws intended to make it easier for companies to be taken overboosted restricted voting stock of companies controlled by tightly held blocks of full-voting shares.
The main beneficiaries among FT-SE stocks were

Great Universal Stores and Whithread Both are subject to whithread. Both are subject to occasional bouts of speculation that their restricted voting "A" shares might be enfranchised. Yesterday's hopes added 37 to the price of GUS "A", which closed at 967p, and 10 to Whitbread, at 379p. The latter had peaked at 383p. Turnover in both was unexceptional.

Analysis were cautions of Analysts were cautious on the prospects for enfranchise-ment, however. Mr Geoff Col-

lyer of the brewery research team at County NatWest spoke for many when he argued that any changes would be a long time in coming and might face difficulties from countries where barriers to takeover were traditionally high. Banks generally advanced

with the market. Any unusual performances, said dealers, performances, said dealers, reflected covering of either short or long positions in the market. Barclays stock was hard to come by and the shares were 13 better at one point. But the price rise flushed out self-ers and the stock closed 7 better on the day at 540p.

There were plentiful supplies of Abbey National, TSB and Royal Bank of Scotland. The shares marked time after the rises of last week. Abbey shed a penny to 191p, while TSB and Royal Bank were unchanged at 133p and 167p respectively.

Royal Bank were unchanged at 133p and 167p respectively. Composite insurers found support shead of their first-quarter reporting season. Gen-eral Accident, figures due on Thursday, added 12 at 1043p, while Commercial Union, while reports on May 16, was

which reports on May 16, was 2 harder at 460p. Royal Insur-ance, 8 to the good at 450p, reports the following day. Among insurance brokers, Sedgwick climbed 8 to 267p. The company amounces first-quarter figures on May 15.

Tarmac was the most heavily traded stock in the construction sector with turnover of 4.3m shares. Investors

may have been drawn by the alightly brighter outlook for interest rates, and several size-able trades were recorded. The

hierest rates, and several sizeable trades were recorded. The
shares, however, failed to hold
the highest level and closed
only 3 firmer at 234p.

Larger gains were established by EMC, 10 desirer at
615p, and Taylor Woodrow,
which rose 6 to 274p.

Eedland became fashionable
and rose 3 to 555p following a
report of expansion in cestern
Burope. It was suggested that
the group's West German subsidiary was close to clinching
minority partnerships in the
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the market, closing 2 up at
296p as the market awaited
interim figures expected today.
Analysis predictions of profits
ranged from fillow to fillem.
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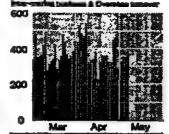
Fleming Securities forecast profits of £117m. He said: "I think the picture you will see is a strong performance in the ahipping and hotels sector, and the construction engineering sector offset by a weak performance in the property and housing sectors."

Two-way business of £1m Two-way business of 3.1m shares was recorded in HTE, which added a penny at 380p.

(1) PAPERS (2) THE MEN LOWE (126). MEN LOWE (126).

FT-A All-Share Index 1150 1100 1080

Equity Shares Traded Turnover by volume (million)



A stock overhang from last week combined with a lack of interest made Pilkington one of only a handful of stocks to move against the market trend. The shares closed 3 lower at 191p on turnover of 1.2m shares. Heywood Williams,

alised its stance on private telecommunications circuits helped sentiment among cellular telephone operators. The news not only helped Racal Electronics but was said to have spilled over into Racal Telecom, its sister company, which closed 9 up at 341p.

Also benefiting from that sentiment was Cable and Wireless, which firmed 8 to 484p on

ahares. Heywood Williams, thought to be a prospective bid target for Pilkington, added a further 5 at 267p.

Profit-taking after last week's good run, which followed better-than-expected first-quarter figures, was noted in ICI and the close was 3 easier at 1105p.

BOC also lost ground, easing up 4 to 520p ahead of Thursday's interim figures.

A buy recommendation from UBS Phillips & Drew helped turnover in Racal Electronics expend to 4.7m. The abares at one time rose to 200p, a gain of 5, but came off-the day's high to close a net 3 ahead at 127p.

Pointing out that it was a prospect of a recovery of non-telecom profits over 1990-91, UBS said: "We believe the market is significantly undervaluing the group."

News that France had liberalised its stance on private telecommunications circuits

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NEW HIGHS AND LOWS FOR 1890

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turnover of 2.5m shares. Nomura now rates C and W shares a long term buy and found it to be "operating in a lunge market growing rapidly." It added: "It has a unique experience in operating in international markets and can be expected to become involved in many areas of the world mar-ket, which are just opening themselves up to new telecon-munications service provid-

ers.

A current trading sestement from Dixtons helped the shares add 5 at 125p. The company said it would best the profits forecast it made in January. Mr Mark Husson of Morgan stanley said that profit forecasts made as part of a bid defence, such as the January figure, tended to be at the top end of the range. Mr Husson raised his profits forecast for the current year from £58m to £87m. A Monopolies and Merg-ers Commission report on a bid for Dixons from Kingdisher is being considered by the Setze-

seing consulated by the Secre-tary of State for Trails and Industry.

Unigate, the dairy products group, improved 9 to 288p fol-lowing news that Associated British Foods, 2 better at 378p, had built up a 2 per cent stake.

A substant Resease the units had built up a 2 per cent stake.
Analysts, however, thought
that a full bid by A.B. Foods
was unlikely. Mr David Atkinson of County NatWest said it
was more likely that A.B.
Foods had taken an investment
stake. "It has probably taken
the view that someone else will
at some stage bid for Unigate,"
he added.
Speyhawk, the property

he added.

Speyhawk, the property developer, recovered 24 to 130p after Friday's buffeting. Comments by left Trevor Osborne, Speyhawk's chairman, in a Saturday newspaper that the company would buy back its shares helped sentiment and encouraged model buying.

UK Land gained 20 at 335p following an increase in net asset value at the interim stage to 150p per share from 124p lest to 1500 per share from 134p lest time. Mr Andrew Walker of BZW said the production of a balance sheet by UK Land at the interim stage would help to allay worries in the market

in difficulty.

Some heavy trades on the overnight ticker in Sastuhi a Sastuhi rekindled bid speculation. Suggested predators were French, namely tors were French, namely Eurocom, which has had close business dealings with UK agency WCRS (now called Aegis), and publishing giant Haves. Efforts on the part of analysis to check the rumours were thwarted by a French public holiday. Seatch climbed to 120p in early trade, but eased during the day to close at 118p, still a net rise of 11.

Beed International climbed 11 to 383p, reflecting, said dealers, the probable placing late on Friday of a line of more than im shares which had

been overhanging the market during the week.

British Aerospace bucked the market trend, giving up 4 to 505p. The shares were hurt by weekend press reports that the company had negotiated with the UK Government a near monopoly position for the supply of ammunition and explosives at the time of its 1957 purchase of Royal Orderance.

The market took this as a signal that the company was likely to become embroiled in more political problems, adding to the fire it drew with the revelation that BAs had the revelation that BAe had received £38m in "sweeteners" as part of its purchase of Rover Group, its cer manufacturing substitiaty. Lest month's 12.7 per cent fall in new car sales also affected sentiment.

Turnover in Rolls-Royes

swelled to a befty 9.5m shares, while the price closed a shade easier at 199p, having retreated from a day's high of 201p. Deal-ers talked of general two-way

business.

The company announced it had won an order to supply the engines for a fleet of 727 aircraft belonging to United Parcel Service, the largest small package carrier in the US, in a dual estimated to be worth over £500m.

Oil and was issues made cond. Oil and gas issues made good progress across the board, sus-tained by first crude oil prices, but tended to underperform the rest of an impressive

the rest of an impressive equity market.

The biggest turnover = 7.2m shares - was in British Gas, which settled a further 2% higher at 204%p, with dealers and sector specialists said to be expecting imminent news regarding cost cutting moves.



BP, due to reveal first-quar-ter numbers on Thursday — Hoare Govett, BP's broker, was going for net income of £385m, against a comparable £608m, with no change in the quar-terly dividend — was finally unchanged at 2000 on a poor turnover of 24m. Shell man-aged a minor gain at 445p. aged a minor gain at 445p.

Burmah moved up 7 to 577p
in thin turnover, while LASMO
were 9 better at 375p, although
there were no immediate stories pushing the shares higher.
Investors' enthusiasm for Brent Walker showed no sign of absting in front of today's annual results. The shares salvanced 23 more to 302p, a rise of 30 per cent from last month's three-year low against the market

A renewed rejection by the

| No. | No.

which runs public houses and snooker clubs, of the bid from European Leisure, the night club and theme bars group, led to a brief flurry in the former's shares. They eventually settled 2 down on the day at 1180, hav-ing touched 123p. Turnover

was 687,000.
European Leisure closed unchanged at 63p, with a mere 8,000 shares traded. The closing date for the bid is May 11.
Blenheim Exhibitions climbed 10 to 815p shead of interim figures, due on Friday. Irish-based R&H Hall, a company involved in the importation, storage and distri-bution of grain and feed ingredients, responded to an offer from IAWS of shares plus cash

10 up on the day at 188p.

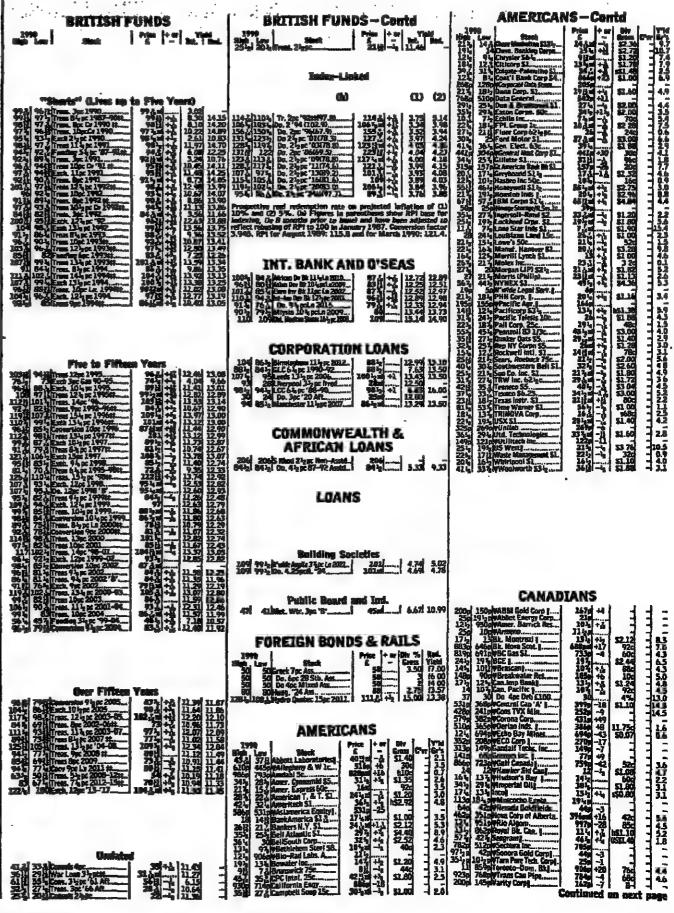
Mr Philip Lynch, managing director of IAWS, said: "We are committed to building a major lrish-based food and agribusi-nessgroup which can bring major benefits to the Irish economy and generate addi-tional carnings from strategic overseas investments."

Sharply higher annual profits took Jackson Group up 10 to 118p, while Cakebread Robey "A" improved 2 to 78p awaiting tomorrow's preliminate testerosteries.

nary statement.
On the other hand, McCarthy & Stone, 42p, remained nervous in front of Friday's interim flaures.

 Other Market statistics including the FT-Actuaries share index, Page 50

LONDON SHARE SERVICE



APPOINTMENTS

New chief for ICI company



Mr Ealph N. Hodge (pictured), group director and deputy chief executive, ICI CHEMICALS & POLYMERS, will succeed Mr R.I. Lindsell will succeed Mr K.I. Imaseri as chief executive from August I. Mr Lindsell retires on July 31. The company is the largest single grouping in ICL It has an annual turnover of 24.5hn, with 30 manufacturing sites in nine countries, and 35,000 employees worldwide it was employees worldwide. It was formed in 1987 by the amalgamation of the Mond, petrochemicals and plastics, fibres, and agricultural

■ WALEER, CRIPS, WEDDLE, BECK, stockbrokers, has

enpointed hir Nigel Simmonds as a director. He continues to manage its direct dealing service INVESTORLINK.

Mr Stephen Hynes has joined TRAFALGAR HOUSE ENVIRONMENTAL SERVICES as business development director. He was sales and marketing manager with Cory Waste Management

M Mr James Keir has been re-appointed as a part-time member of the MONOPOLIES AND MERGERS COMMISSION for a further two years until April 20, 1992. He was joint secretary of Unilever from 1976 until his retirement in 1984.

M Mr Donald J. MacDonald, formerly deputy treasurer (cash management), Britoil, has been appointed corporate treasurer of RODIME, and to the board of Rodime Inc.

Mr Timothy Pratt has been appointed Deputy Treasury Solicitor. He will retain his present post as legal adviser to the Cabinet Office European

■ Dr Geoffrey May has been appointed managing director of BARTON ABRASIVES. He was director and general manager of Brush Fusegear, A Hawker Middeley company.

E Mr John Harris, director and company secretary of THE SOUTH STAFFORDSHIRE WATER CO, has been appointed managing director to succeed Mr Jim Carter on

his retirement at the end of

appointed a non-executive director of APPLEYARD GROUP. He was corporate banking director, Lloyds Bank. TOOTAL GROUP has

appointed hir Trever Jones as chief executive of its homewares division. He was managing diorector of Mr Peter Muir has be

appointed chief executive and observing director of AVEBURY PROJECTS, Militon Krynes. He was a director of the Liewellyn Group.

m Mr Hichael J. Halmy has been appointed secretary of HROWN, SHIPLEY & CO. Ha was assistant secretary and takes over at the bank from Mr Robert C. Carefull who continues as secretary of Brown Shipley Holdings, and group finance director.

HERTZ INTERNATIONAL has

appointed Mr Antoine Cau (pictured) as president, with responsibility Hertz is: East and
Africa He will
be based at
Cranford,
Middlesex, and

4 % prior to this promotion was 2 responsible for Hertz European rent-a-car

m Mr Michael Marks, chief executive of Smith New Court, Mr Carel Mosselmans, Chairman, and Mr Amschel Rothschild, chief executive, both of Rothschild Asset Management, have been Management, have been elected to the board of ROTHSCHILDS CONTINUATION, the UK holding company of the Rothschild Group.

Barclays top posts in Japan BARCLAYS BANK hes supplied Mr Alan Brown as country manager and director, Japan, in succession to Mr Michael Tomalin. Barclays de Zoste Wedd has appointed Mr

Ben Grigsby as managing director of its operations in Japan in succession to Mr Michael Counces. Michael Councers,

Mr Brown is a corporate director in the corporate division of the bank in London, in charge of 11 industry teams. Mr Tomalin is returning to London to run the new financial institution unit. Mr Grigaby was co-chief executive officer of Burclays de Zoete Wedd Securities Inc. New York Mr Connors returns to London in September as BZW's head of research.

Barclays do Zoeta Wedd Securities has appointed Mr Jonathan Hudson as head of continental European equities. He previously headed the London-based European . - ----

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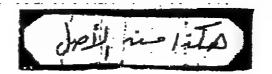
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Section 1.5	Bartolast International Funds 1934 (2008) 1945 (2018



CURRENCIES, MONEY AND CAPITAL MARKETS

FINANCIAL FUTURES AND OPTIONS

FOREIGN EXCHANGES

Dollar calm ahead of auctions

CURRENCY TRADING was quiet and calm yesterday, with the dollar closing in London little changed from Monday's finish in New York. Weaker than expected US employment data last Friday continued to weigh on the dollar, but this was offset by rising optimism about the outcome of this week's quarterly refunding auctions by the US Treasury. West German current account figures for March had little impact and lack of other fresh economic factors prevented any sharp movements on the foreign exchanges.

The US Treasury offered \$10.5bn of three-year notes yesterday, in the first of a three part auction, with attention centred on the level of Japanese demand. Dealers were uncertain about the impact of the auctions on the value of the dollar against the yen how-

ever.
At the London close the dollar had climbed to DM1.6580, from DML6555 in New York on Monday, but was lower than Friday's London close of DML8715. It had also advanced to FFr5.5725 from FFr5.5657 (FFr5.6100 in London on Friday), and to SFr1.4330 from SFr1.4315 (SFr1.4445 on Friday), but fell to Y157.85 from Y158.085 (Y158.35 on Friday). According to the Bank of

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Larembourg	57.15 - 57.25	34.20 - 34.30
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Mexico	4703.00 - 4722.00	2818,00 - 2828 00 1,7385 - 1,7405
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1982 = 100. Bank of England Index (Bank 1985 - 1000 Same are forbing 7.

England the dollar's index fell
to 67.7. from 68.0 on Friday.
The March West German
current account surplus wid-
ened to DM10.1bn from a
revised DM8.1hn, but the end
of an unward run in Frankfurt
share prices, as equity values
fell 1.8 per cent vesterday, had
a slightly unsettling impact. In
quiet trading the D-Mark
showed small gains against
European currencies in general

and also improved in terms of the Japanese yen. Nevertheless the shadow of German mone-tary union continues to cast a cloud over the D-Mark, which remains towards the bottom of the European Monetary Sys-

At the London close the D-Mark was quoted at L733.65 against the Italian lira, after being fixed at L733.60 in Milan. The lira remained the second strongest member of the EMS, but showed little reaction to

Party in Italian local elections. Sterling improved slightly against the dollar, but weak-ened from last Friday's close against most major currencies. The pound advanced to \$1.6695, from \$1.6675 in New York on Monday, and from \$1.6600 in London on Friday. On the other hand sterling fell to DM2.7675, from DM2.7750 on Friday; to FFr9.3000 from FF79.3125; to SFr2.8925 from SFr2.3975; but rose to Y263.50 from Y262.75. On Bank of England figures the pound's index was unchanged at 87.6.

The market is waiting for

The market is waiting for publication of the UK retail price index on Friday, amid suggestions that year-on-year inflation could touch 10 per cent. Mr John Major, the UK Chancellor, said yesterday that Government measures to bring down inflation were working, and that he was fairly confident about containment of the

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MONEY MARKETS

Slightly firmer tone

THE MOOD of suphoria on London's financial markets tended to fade yesterday. Short sterling futures rose sharply on Friday, following better than feared results for the Con-servative Party in last week's local elections, but prices retreated yesterday and cash rates on the money market had a slightly firmer tone. September short sterling

opened lower at 85.04, and closed at 84.99 compared with 85.09 on Friday. Three-month interbank was quoted at

UK clearing bank base lending rate 15 per cent

15%-15% per cent on the cash market against 15%-15%, and 12-month money was 15%-15%

per cent compared with 15%-15% on Friday. Day-to-day credit remained in very short supply in London. The Bank of England initially forecast a shortage of £1,000m, but revised this to £1,100m at noon, and to £1,150m in the afternoon. Total

help of £980m was provided. An early round of assistance was offered and at that time the authorities bought £208m bills including £178m bank bills outright, in band 2 at 14% per cent. Another £30m bills were purchased for resale to the market in equal amounts on May 21 and 22, at a rate of

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148

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145 per cent. Before lunch a further £131m bills were bought outright, by way of £15m bank bills in band 1 at 14% per cent and £116m bank bills in band 2 at 14% per cent. In the afternoon the Bank of England purchased £386m bills outright, via £7m
Treasury bills in band 1 at 14%
per cent; £57m bank bills in
band 1 at 14% per cent; and
£322m bank bills in band 2 at
14% per cent. Late assistance

of around £255m was also Bills maturing in official hands, repayment of late assistance and a take-up of Treasury bills drained £1,417m. Treasury bills drained £1,417m, with the unwinding of repurchase agreements on bills absorbing £766m, and bank balances below target £110m. These outweighed Exchequer transactions adding £810m to liquidity, and a fall in the note circulation of £475m.

circulation of £475m. In Frankfurt credit conditions were tight, with call money remaining at 7.90 per cent. Banks reserve holdings at the Bundesbank have been low at the start of this month, and the central bank acted to relieve a short term liquidity problem by offering 14-day funds at this week's securities repurchase agreement tender. The two tranche tender is also for 34-day money, and will be required to replace a facility of DM21.9bn expiring today.

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FT LONDON INTERBANK FIXING

The finding rates are the arithmetic means rounded to the search one-statements, of the bid and offered rates for \$10m

MON-STEPLENG Se per C

LIFFE US TREASURY NOW PUTURES OFTERS \$100,000 GOLG of 100% LIFFE BUILD FUTURES OFTIONS DM250,000 points of 100%. 345 248 1-54 1-55 0-16 0-08 0-08 Strike Price 8200 8250 8350 8350 8450 8500 8550 336 242 149 162 633 647 649 Sep 0-54 1-10 1-34 2-00 2-34 3-10 3-55 006 012 019 013 113 124 17 0-52 1-07 1-30 1-58 2-70 3-09 3-42 4-24 420 339 262 225 139 110 056 \$21557 LL19924 50 0.84 1.03 1.50 1.77 2.40 2.74 181 1.49 1.02 0.70 0.26 0.17 0.09 011 020 030 030 030 040 147 149 Estimated volume total, Calls 5611, País 5291. Previous day's open let, Calls 45957 País 47957 LIFFE EUROMARK OPTION Billing points of 100% IPFE SHORT STEALING APENNS 380,800 points of 186% 576 Price 8400 8450 8450 8450 8525 8535 8535 0.90 0.42 0.42 0.05 0.01 155 X12 5 2 3 0 109 0.87 0.48 0.21 0.14 0.09 0.05 0.09 0.16 0.39 0.57 0.78 1.02 0.05 0.01 0.05 0.35 0.35 0.59 Estimated volume total, Calls 6 Pats & Previous day's open int. Calls 3406 Pats 26/8 CHUCAGO LONDON CLIFFE JAPANESE YEN GERM Y22.5m \$ per Y200 0.6349 0.6352 0.6340 0.6333 0.6370 0.6370 0.6360 0.6383 Righ 90-24 90-18 90-11 90-05 90-02 89-27 79-30 80-25 90-13 90-07 90-01 89-34 89-19 89-19 89-19 89-19 89-09 92.19 92.20 92.15 & POURS BOD BEDE 58155 FMAR (000) SF: 125,606 5 per SF PHILADELPHIIA SE SIS OPTIO EST.,290 (code per SI) 155 W 150 W 12 14 148,730 32,756 2,150

饕 ind volume 4.010 Total Cost Interest, 24.646 STATES THE MAY SEE 75 BASE I ENDING DATES

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CORPORATE FINANCE

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18th Jane 1990

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FINANCIAL TIMES

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Due to the decision to distribute to holders of ordinary shares AKZO N.V. an optional dividend of D.fl. 3.25 in cash or 2.857% in shares being 1/35 common share from the Shares Premium Reserve or if required from other reserves (with simultaneous addition to any reserve of a corresponding amount out of that portion of the profit over 1989), the warrant exercise price will be reduced from D.fl. 119,- to

D.fl. 117,50 as from April 27, 1990.

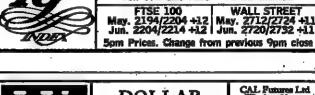
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TRUST-MAATSCHAPPU

Amsterdam, April 27, 1990.

SPONSORED SECURITIES 310 24 137xd 96xd 90 82 10.3 3.3 31 133 7.0 7.4 7.1 13.4 -4.7 3.8 8.9 3.6 12.4 9.4 97 Bardon Group Or Pref (SE)... 285 CCL Group Ordinary
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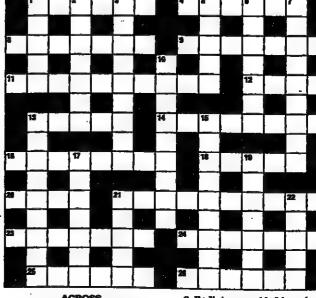


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CROSSWORD

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ACROSS Twice jump over a piece on board (6)
 Describing Hamlet and his

difficulty (6)

8 Break a fruit dish (7)

9 Set a bed by a lake (7)

11 Check one's speed (10) 12 imposed duty (4)
13 A charge on collection (5)
14 Hardback produced by a

printer (8)
16 One who makes predictions

about a distant traveller (8)

18 Look back into the Middle
Ages for capital savers (5)

20 It sparkles when it is
reflected (4) 21 Those who never do a day's

work (5-5) 23 Opposed to profit in a way

Concentrated on the film? (7) 25 Got leg broken? Wooden pin

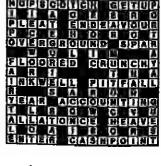
provided (6) 26 Thankless task to do artistic work - of this kind? (6)

DOWN 1 Push your way in and snatch up the key (5) 2 Smirks that could be made 3 Radiator provided by a hote-Her (3-6) 5 Sailor not quite finished but

on top (5) 6 I earn it from a sort of selling (?)
7 Security device for locks (9)
10 It may be present in March or April (6-3)
13 Slip on anything you can

see (9)
15 Blow that's quite justified to a pirate captain (5.4)
17 Using a tool around a defect (7)

19 Escape of gas (7)
21 Alan's wrong to be nosy (5)
22 Cheeky novel? (5) Solution to Puzzle No.7,232



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WORLD STOCK MARKETS

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Prices jump at close after Mexico advances while Ireland falls further bond auction result

Wall Street

AFTER trading for most of the session in an extremely tight range, prices jumped at the close after it emerged that yesterday's three-year Treasury auction had gone well, writes Janet Bush in New York.

The Dow Jones Industrial Average closed 11.93 points higher at 2,733.55 on low volume of 145m shares. On Mon-day, the Dow had closed 11.26 points higher at 2,721.62.
Other indices also lifted in the closing minutes of the ses-

sion. The broad-based Standard & Poor's 500 index, which had been marginally lower for most of the day, closed 1.49 points higher at 342.02 and the Nasdaq Composite ended 0.61 point

Stock prices received a little support from moderate price gains in the Treasury bond market ahead of yesterday's \$10.5bn sale of three-year notes and were further bolstered in late trading by news of a good auction. The Treasury's benchmark long bond was quoted % point higher for a yield of 8.81 per cent in late trading.

There had been some optimism going into the three-year auction which was justified by the results. The average yield was 8.74 per cent and the Treasury received total subscriptive bids, indicating strong

Despite Friday's raily on weaker than expected April employment data which depressed yields below 9 per cent, yields are still relatively attractive.

The equity market is likely to continue to follow movements in the Treasury cash and futures markets as this week's refunding proceeds with a \$10bn sale of 10-year notes today and the \$10bn auction of 30-year bonds tomorrow The week is capped off with on Friday which are expected to have dropped slightly by around 0.1 per cent. Yesterday's stagnation for

most of the session was not surprising given this focus. The stock market rose in sympathy with bonds at the end of last week after April's apparently weak employment creation figures and rose on Monday despite the fact that Treasuries drifted lower. Yes-terday's narrow trading range appeared to represent some consolidation from the recent der, technical strategist at Shearson Lehman Hutton, noted that, just over a week ago, the equity 73 market was in a short-term oversold condition but that this technical situation had been more than

neutralised over the last sev-

Some stock analysts were ket's ability to hold roughly unchanged yesterday morning given the fact that it had afternoon. The Dow had stood more than 20 points higher in mid-afternoon on Monday but then buying flagged.

Among featured issues yester-day was Texaco which added \$1/4 to \$58% after the company said that it had replaced 105 per cent of its oil and gas cash flow was some \$3bn. Baxter International added \$% to \$22% after the company said that it expected an

increase of 15 per cent to 18 per cent in its operating income up to and including the end of 1993. The company also approved a buy-back of 13.5m common shares and two pre-ferred stock issues.

SHARE prices couldn't keep up the pace set in yesterday's gain in light trade.

The Toronto 300 Composite Index, up more than 50 points yesterday, gained 16.46 points to close at 3437.97.

A total of 19,243,000 shares

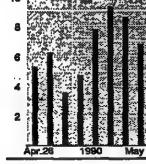
valued at C\$191.1m changed hands, down from 21,515,000 shares worth C\$254.4m yester-day. Advances topped declines

Profit-taking and Bayer results halt German rally

WEST GERMANY's 1.8 per cent fall yesterday was a normal and necessary correction after its recent surprise rally, according to analysts. Turnover in most bourses declined as markets focused on their own corporate and political news, writes Our Markets Staff. Paris was closed for a holiday. FRANKFURT fell back as investors took profits after the investors took profits after the market's 6.7 per cent rise in the previous four sessions. The DAX index lost 35.67 to 1.899.28, following a 3.60-point drop in the FAZ to 806.83 at midsession. Turnover, how-

ever, shrank from its recent active levels, suggesting that

W.Germany



selling pressure was not heavy; the market was expected to resume its advance very soon, although there could be some caution before Sunday's state elections in North Rhine-Westphalia. Yesterday, DM6.9bn worth of shares were traded, compared with DM8.7bn on

Chemicals were mostly weaker after Bayer, which lost DM5.60 to DM300.80, announced a decline in firstquarter profits. However, dealers said that Bayer's figures were at the top end of expecta-tions, and might have been bet-

ter received in a rising market Henkel went against the trend, rising DM4 to DM644.50 after

DM356. The steel and engineering company reported good 1989 results, with net profits up 31 per cent, and forecast a healthy 1990. Asko, the department of the control of t ment chain, was strong, adding DM36 to DM945. One observer said that the shares were considered to be relatively cheap.

MJLAN ended mixed as the mariest digested the outcome of the local elections, which indi-cated that the coalition government would not undergo any significant changes. "These results should eliminate the

uncertainty which has been hanging over the market," one analyst said. The Comit index rose 3.27 to 703.30.

Among featured stocks, Finarts, the holding company controlled by Mr Francesco Micheli, the financier, rose L100 to L7.300 and soured to L7.800 in the after-market on the news that it had wrested rose 3.27 to 703.30. control of Interbanca, which specialises in long-term lending, from Banca Nazionale d'A-gricoltura. Finarte has bought a stake from Banca d'America

an subsidiary.

Montedison fell Li7 to L1.957
and slipped to L1,940 afterhours, in spite of denying
rumous that it would not pay a dividend for 1989. AMSTERDAM saw strong

d'Italia, Deutsche Bank's Ital-

demand for publishing stocks. Elsevier in particular, following some favourable articles about the company in West German newspapers. Elsevier rose Fl 1.30 to Fl 85.60 while VNU rose Fl 1.50 to Fl 95.30. Brokers also reported rea-sonable turnover in Philips, which continued to ally follow-ing its poor results last week. The stock closed 30 cents off at F1 32.80.

expects improved net profits, rose Fi 4.50 to Fi 174.80. In general, trading was dull and the news that the central

bank had lowered short-term money market rates to 7.9 per cent from 8.0 per cent came too late to have an impact. Dealers expected the market to stay quiet before first-quarter reports from Unilever, due on Friday, and Royal Dutch, due next week. The CBS Tendency index rose 0.2 to 117.7. MADRID was encouraged by

the recent good corporate news, rising in better volumes. The general index gained 2.22 to 279.11 in turnover estimated as heavier than Monday's Ptall.thm.

company which announced 1989 results on Monday, had gained Pta40 to Pta5,740 by the end of the open outcry session. STOCKHOLM advanced in small volumes, encouraged by a drop in money market rates to 13 per cent from 14 per cent. Forestry stocks staged the big-gest gains, with MoDo free B shares rising SKr20 to SKr310 and Stora free Be firming SKr21 to SKr200 on speculation. SKr11 to SKr300 on speculation that it would soon sell off some

of its subsidiaries. Bricsom free Bs fell SKr9 to SKr975, after their SKr27 rise on Monday. After hours, Ericason said that its profit before taxes and appropriations had nearly doubled. The Affarsvariden General index rose 44

to 1.171.7.

ZURICH finished above its day's lows as foreign buying of chemical stocks lifted prices. chemical stocks lifted prices. The Crédit Suisse index eased 1.7 to 595.3. Active trading saw Roche gain SFr40 to SFr3,610 and Ciba-Geigy bearers also add SFr40 to SFr3,110.

Bank Leu registered shares gained SFr158 to SFr2,400. Its board is due to decide tomormour of the state of the state

MARKETS IN PERSPECTIVE													
					*	% days							
	-	-	starting 1	le USST									
	1 Week	4 Visio	1 Tear	Shet of	Start of 1980	Start of 1900							
Austria	-1.16	-10.47	+82.66	+37.57	+34.26								
3eigium	+0.69	-0.61	-3.34	~7.19		-4.23							
Jenmark	-0.35	-4.16	+17.49	-2.30	-1.83								
Inland	+0.57	-4.67	-19.17	~3.33	-3.98								
TRINCE	+1.67	+1.74	+22.94	+3.43	+3.00	+6.65							
W. Germany	+4.78	-2.66	+39.13	+7.68	+5.85	+8.97							
reland	-4.26	-7.14	+4.42	~- 6.54	-6.12	-3.35							
taly	+0.87	+1.20	+ 10.50	-0.34	+0.21	+8.16							
Vetherlands	+0.55	-3.13	+ 1.71	~6.19	-7.30	-4.57							
torway	+2.41	-3.60	+15.11	+11.52	+10.07	+18.31							
pain	+0.70	+8.73	-9.66	-8.94	-7.52	-4.80							
weden	+0.52	+3.72	+12.83	~3.85	-4.80	-1.99							
witzerland	+1.63	-2.24	+7.53	~7.16	-3.37	-0.87							
JK	+2.26	-3.06	-0.43	11.08	-11.08	-8.47							
LIBOPE	+214	-1.50	+8.77	~4.00	-4.06	-1.23							
vetralia	+0.48	-3.49	-0.53	-10.65	-17.14	-14.69							
long Kong	-1.23	-0.39	 10.26	+3.93	+1.11	+4.10							
epen	+1.88	+3.94	- 14.01	-21 E2	-32.01	- 50.00							
dalaysia	-0.41	-3.39	+14.97	-9.12	- 12.07	-9.47							
lew Zealland	+ 1.82	+1.91	-7.71	10.85	- 16.82	-14.38							
lingapore	+0.94	-0.82	+11.97	+2.84	+1_03	+4.00							
aneda	+1.25	-6.76	-4.52	- 12.69	15.71	-13.23							
ISA	+2.74	-0.49	+9,10	~4.40	-7.14	-4.40							
Aerico	+4.72	+11.03	+ 169.88	+37.09	+27.12	+30.86							
iouth Africa	+2.68	-0.42	+ 26.66	+5.28	÷12.26	-9.67							
FORLD INDEX	+2.19	÷9.54	-0.74		-17.04								
Based on May 4th 19	BA. Copy	Aget, The P	T-	en Limited,	California S	sales & Co.,							

By William Cochrane FTER four months of 1990, the stock market world is a poorer place than it was at the end of 1989. There have been many more declines than rises in the perand the FT-Actuaries World Index last Friday was down 11.94 per cent in local currency

At the core of this setback were falls this year of more than a fifth in Japan. 4 per cent in Europe and a fraction more than that in the US. They put into perspective the recoveries recovied last week, when volume and interest were affected by May Day in Europe and Golden Week in Japan. However, away from the core, there is an appealing con-sistency about Mexico, which came just behind West Germany as last week's top per-

Mexico is an emerging mar-ket, but its inflation rate now looks nearer the European than the Latin American

in dollar terms; the exchange rate is slipping at the rate of maybe one peso a day and the currency has devalued by 4 per cent against the dollar so far

Ms Gillian Graham of Latin American Securities in London notes that Mexico's real growth was 3 per cent last year, against 1.1 per cent in 1968; 3.2 per cent is expected for 1990, she says, and Presi-dent Carlos Salinas said last week that the authorities would try to keep the figure down to about 3 per cent to keep the economy in control. West Germany came back into its own last week as the spectres of industrial unrest and escalating interest rates were put to flight. It saw agreement between employers and the IG Metall metalworkers' union as a test for wage and union as a test for wage and hours negotiations; and politi-cal and fiscal authorities joined forces to say that fears about monetary union between the two Germanys had been exag-

On the downside, figures for Ireland suggest a picture of gently accelerating and con-

ever, there have been worse economic stories than Ireland's over the past 12 months. Early last year, says Mr Jim O'Leary, chief economist at Davy's, the Dublin stockbro-

kers, its retail sales were growing at 7 to 8 per cent a year in volume terms, construction and investment were expanding apace and there was also quite rapid growth in exports. Thus, he says, the central bank was predisposed to tighten monetary policy, took its interest rates up faster than the rest of Europe, and ended the year with a rise of 4 percentage points against 2% in West Germany. That curtailed the economic

recovery which started as recently as mid-1988; but inflation is expected to fall from about 4 to 3 per cent this year, and the country is left with a robust currency, which has shown significant appreciation against sterling. Ireland has 30 per cent of its bond issues already in the hands of foreign investors - most of them West German - and is hoping that

Nikkei makes slight gain in choppy trading

SHARE PRICES ended with modest gains as strong buying interest was offset by profit-taking, urrites Michigo Nakamoto in Tokyo.

The Nikkei average fluctuated in choppy trading to close higher for the fifth session in a row 14.31 higher at 30.970.58. During the day, the leading index breached the 31,000 mark for the first time since March 29, to touch an intraday high at 31,039.88 while the day's low was 30,729.52.

Gains led losses by 622 to 838 and a further 145 issues closed

shares, up from 600m on Mon-day. The Topix index of all listed stocks added 7.11 to 3,303.60. In London, the ISE/ Nikkei 50 index rose 2.28 to

Although equities suc-cumbed to widespread profitbe good. The market was also relieved that the possibility of higher global interest rates appeared to be receding.

Analysis expected investors to move from theme to theme, or issue to issue, as they tested the strength of the market's recovery. "The market has just been through a serious illness," commented Mr Yoshio Miyauchi at Shearson Lehman Hutton Asia.

The market was likely to regain ground in a staggered fashion since strong price rises would prompt investors to lock

Issues with strong buying incentives remained in demand, especially for companies involved in making high-grade batteries. This theme had been sparked off by the news that Issues had developed. oped a battery capable of stor-ing substantially more energy

turned their attention to Osaka Gas, which has also come up with its own high-performance battery, and gained Y10 yester-

JOHANNESBURG built on Monday's gains, prompted by positive feedback from recent talks between the Government and the ANC and a steady gold price. The JSE overall index rose 51 to 3,228. De Bears rose 82.75 to 2103.75.

from 64.9m on Monday.

day to Y790. Isozu fell Y10 to Y1,140 in the face of profit-tak-ing, and passed the baton to Sanyo and Matsushita, which also make batteries. Sanyo,

which was second in volume at 29.7m shares, gained Y50 to Y920 and Matsushits, also actively traded, rose Y120 to

has shifted investor interest back to stocks which would

benefit from strong domestic demand. Steels and heavy

industries were actively bought, with NKK, the steel

company, topping the actives list with 31.9m shares. NKK gained Y13 to Y616 while Nippon Steel advanced Y6 to Y606. A front-page news report in a leading Japanese financial daily which forecast a record recurring profits for Mitsubishi Heavy Industries (MHI) of Y165bm, up 18 per cent, in the recovering from recent losses, dropped again, losing 4 cents to A\$1.91. ANZ Banking slipped 2 cents to A\$5.06. Australian Ratencouraged active interest in MHI, which rose Y12 to Y966. ings, the agency, said that it was reviewing, and might downgrade, the bank's credit The OSE average in Osaka posted a strong gain of 331.69 to 33,437.67 in mixed trading.

Domestically oriented issues were actively pursued and turnover rose to 78m shares rating because of its mer with National Mutual Life.

PROFIT-TAKING reduced or wiped out early rises in many Asia Pacific markets yesterday. Asia Pacific markets yesterday.
AUSTRALIA lost early gains to close little changed. The All Ordinaries index eased 1.0 to 1,476.9 in volume of San shares worth A\$131m, down from Monday's 106m and A\$135m.
Barrack Mines, which has fallen since its leading shareholder decided to sell its stake, dropped 15 cents to 70 cents. The Stock Exchange said that it was monitoring Barrack's fall. Metane, which has fallen since the failure of a share issue, lost 15 cents to 60 cents. Elders IXI., which had been recovering from recent losses,

SEOUL's composite index edged higher, but losses outnumbered gains by 546 to 144. The composite index ended 4.98 up at 796.54 in heavy volume of 16m shares worth 208.70m won. After the market closed, the Government announced an economic package, including the setting up of a new off-shore fund, the Korea Asia Fund, further curbs on real setate speculation and a cut in estate speculation and a cut in the securities transaction tax.

JAKARTA rose in active trading of several new issues. Duta Anggada, the real estate company, rose to 8,250 rupish from its issue price of 7,500 rupish, while BBL Dharmala, the leasing company listed on Monday, eased 500 rupish to 6,900 rupish. The index gained 1.04 to \$42.98 in volume of 5.5m shares, up from Monday's 1.4m.

TAIWAN recouped Monday's loss after a % point cut in the prime rate by four leading The

news that the Government was continuing negotiations with villagers, who had been pro-testing at plans for a fifth naphtha plant at the Kaohs-iung Refinery.

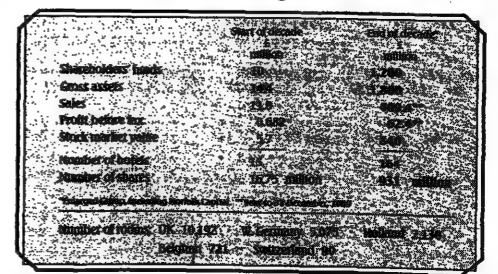
NEW ZEALAND's five-day

advance came to an end in active trading. Early foreign buying was followed by profit-taking, leaving the Barclays index down 11.44 at 1,709-93. Turnover was 19m shares worth NZSZIM, up from Monday's 9m and NZSIAM. HONG KONG also ran out of steam, with the Hang Seng index ending down 5.33 on profit-taking at 2,953.58, after right envise more than 15 refers envise Turnovers. than 15 points savier. Turn-over was relatively busy at HK\$1.23bm, up from HK\$1.12bn. SINGAPORE snded mixed, with the Straits Times Induswith the Strate 1 mes mustrial index up 1.95 at 1,516.43, after an earlier rise was trimmed by profit-taking. EUALA LUMPUR also finished below its day's high as investors took profits. The composite index closed 4.42 higher at

164 hotels in the UK and four continental countries

Record results complete a prosperous decade

Our trading performance in 1989 (profit up 48%, and earnings per share and dividend both up 25%) provided a fitting finish to a decade of sustained growth



"1990 will be another very good year and the outlook for the future is excellent"

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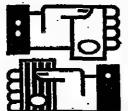
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FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

MATICHAL AND		T	JESDAY M	AY \$ 1990			MONE	AY MAY 7	1900	80	LLAR DIDE	ex.
Figures in parentheses show number of stocks per grouping	US Dollar Index	Day's Change	Pound Sterling Index	Local Currency Index	Day's change % local curreficy	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Local Currency Index	7990 High	1990 Low	(abbuar) ado Assa.
Australia (81)	131.31	+0.1	116.61	115,41	+0.0	6.01	131,23	116.58	115.39	158.31	125.85	135.86
Austria (19)	259.73	+ 1.2	230.65	223.87	-0.1	1.19	256.56	227.92	224.12	285.63	193.15	122.61
Belgium (61)	149.00	+0.2	132.32	125.85	+0.4	4.63	148.74	132, 14	125.39	100.02	132.11	132.07
Canada (120)	134.12	+ 0.2	119.11	113.00	+ 0.3	3.52	133.87	118.92	112.69	153.81	130.37	134.42
Denmark (34)	247.78	- 0.6	220.04	212,14	-0.4	1,58	249.22	221.40	213.02	260.82	236.59	180.39
Finland (26)	132.04	+0.2	117.25	108.89	+0.2	2.52	131.82	117.11	108.71	152.29	129.99	150,21
France (125)	168.48	-0.2	149.61	147.20	+0.0	2.78	188.75	149.91	147.20	168.75	141.59	117.86
West Germany (93)	136.42	-0.6	121.16	117.55	-0.5	1.88	137.28	121.96	118.09	137.71	122.05	84.59
Hong Kong (48)	122.35	~0.2	108.65	122.40	-0.2	5.08	122.62	108.93	122.06	126.90	112.24	136.37
Ireland (17),	177.55	-0.1	157.68	154.48	+0.1	2.78	177.71	157.87	154.28	198.57	172.72	145.48
Italy (96)	102.59	-0.3	91.11	93.17	-0.2	2.48	102.95	91.46	93.36	103.73	91.85	79.56
Japan (454)	142.02	+ 0.3	126,12	141.70	+0.1	Q. 58	141.56	125.85	141.54	197.26	124.40	190.89
Malaysia (35)	218.10	+ 1.5	193.68	226.97	+ 1.3	2.37	214.82	190.84	224.04	245.32	204.15	182,70
Mexico (13)	424.74	+0.3	377.18	1310.98	+ 0.5	0.40	423.26	376.01	1304, 10	425.82	324.53	181,85
Netherland (43)	139.39	+0.0	123.79	118.59	+0.1	4.75	139.43	123.87	118,44	145.86	130.43	118.42
New Zoaland (17)	61.76	-0.4	54.85	57.05	− 0.7	7.69	62.00	55.08	57,45	75.36	59.57	71.89
Norway (23)	228.18	+0.3	202.63	199.53	+0.3	1.56	227.39	202.01	198.84	245.90	202.34	186.45
Singapore (25)	191.57	+0.4	170.12	164,95	+0.2	1.83	190.81	169.51	164.57	199.35	179.70	156.76
South Africa (60)	187.73	+3.4	166.72	167.15	+2.1	3.54	181.56	161.29	163.66	251.39	173.80	134.79
Spain (42)	158,72	+0.6	140.95	124.75	+ 0.8	4.26	157.78	140,17	123.81	165.19	132.84	153.61
Sweden (35)	191.20	+0.0	169.80	173,11	+ 0.0	2.35	191,20	189.86	171.03	208.95	173.89	158.29
Switzerland (65)	93.87	-0.6	83.36	83.36	-0.3	2.49	94.41	83.67	83.54	99,12	88.75	72.58
United Kingdom (306)	147.40	+0.9	130.90	130,90	+0.9	5.05	148.04	129.74	129.74	164.31	139.87	145.35
USA (537)	138.21	+ 0.4	122,74	138,21	+0.4	3.51	137.61	122.24	137.61	145.40	130.61	124.35
Europe (985)	142.49	+0.2	126.54	123.95	+0.3	3.61	142.24	128.38	123.64	145.66	135.57	118.50
Nordic (118)	191.08	-0.2	169.68	160.85	- 0.1	1.95	191,41	170.06	161.00	201.89	185.01	153,79
Pacific Basin (660)	140.86	+0.2	125.09	139.81	+0.1	0.91	140.53	124,84	139.66	192.75	124.63	186.39
Euro - Pacific (1645)	141.89	+0.2	126.01	133.90	+0.2	2.01	141.59	125.79	133.88	174.18	130.35	159.23
North America (657)	137.87	+0.4	122.43	136.55	+0.4	3.51	137.29	121.96	135.96	145.78	131.02	124.86
Europe Ex. UK (679)	137.45	-0.3	122.06	118.05	-0.1	2.76	137.80	122.42	119.18	137.80	124.81	101.20
Pacific Ex. Japan (208)	126.45	+0.0	112.30	115.02	+ 0.0	5.26	126.40	112.29	115.04	139.32	122.53	132.38
World Ex. US (1838)	142.24	+0.3		133.84	+0.2	2.07	141.88	126.04	133.58	173.77	131.30	158.14
World Ex. UK (2069)	138.99	÷0.3	126.31 123.43	135.64	+0.2	2.30	138.64	123.16	135.35	182.00	130.80	144.85
World Ex. So. Al. (2315)	139.43	+0.3	123.43	134,92	+0.3	2.55	139.03	123.51	134.57	161.84	131.85	145.04
World Ex. Japan (1921)	139.93	+0.3	124.27	131.97	+0.4	3.61	139.45	123.88	131,49	145,52	134.62	122.97
The World Index (2375)	139.72	+ 0.3	124.08	135,15	+0.5	2.55	139.29	123,74	134.77	162.05	132.25	144.97
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The Third World debt tempest is abating, but new perils lie ahead, from losses on loans made to

real-estate companies and from highly-leveraged transactions, warns David Lascelles, Successful navigation is likely to depend largely on the interest-rate climate.

Still more rocks ahead

If THE banking industry were a ship — a galleon might be a better metaphor — it could claim to have safely navigated the reas of Third World debt. over the last year or two. But there are still some nasty rocks on the way to the Eldorado on the horizon.

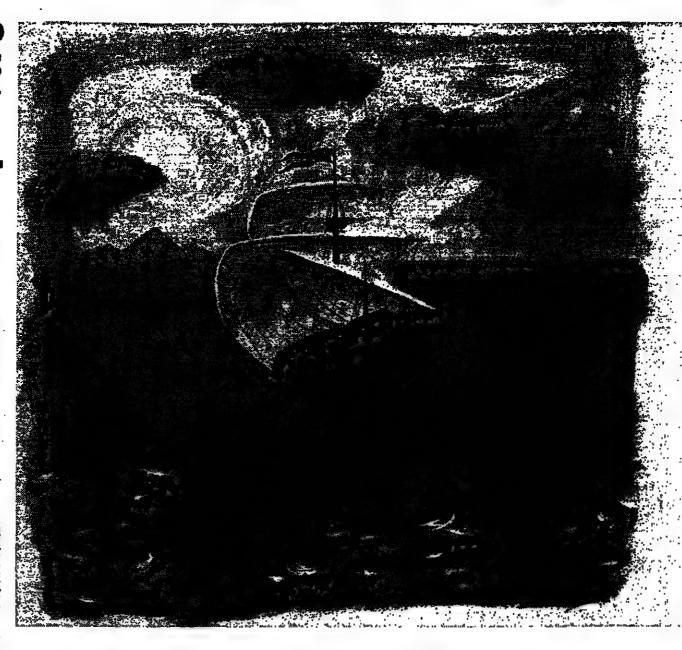
Those rocks have forbidding names on them, like highly leveraged transactions and real-estate loans. The galleon may be able to get upwind of them, so long as the storms of recession do not blow too hard.
Fortunately, the ship has a
new copper bettom to it, following a thorough capital refit over the last couple of years.
But the captain and crew will
have to be on their toes.

Actually, the picture of the
banking industry sailing into
choppy waters is hardly a new

one. Bankers always seem to be heading for trouble. But for ones, the rocks astern look rather ugiter than those ahead. The banking industry may now be said to be past the went of the Third World debt crisis, which was itself the gravest danger facing it since the last war. Indeed, following the tens of billions of dollars worth of provisions which they have made over the last three years, many of the world's

leading banks could now afford to write off most of their Third World exposure. "The end of an era," was how Sir John Quinton, the chairman of Barclays, the UK's largest clearing bank, described the £1bn of provisions which his bank

provisions which his bank made in February.
But the provisions have also had the less welcome effect from the banks' point of view of increasing the pressure on them to remit part of their loans. Aithough many of them participated in last year's formal debt reduction by Mexico, it was only with some reluctance and much muttering of m was only with some renu-tance and much muttering of "never again". None the less, political weight is being brought to bear (for example, the UK government recently introduced text benefits for beinks which self Third World heavy back et a discountly and loans back at a discount); and few people doubt that, in the long run; cancellation will plays major part in some guise in easing the debt burden. But if Third World debt has now been consigned to the more hum-drum level of banking priorities, the same cannot be said of the dangers ahead. The perils of losses on lending The perils of losses on lending to real-estate companies and highly leveraged transactions



International

larly in the US.

The recent batch of first-quarter results from the US banks showed how bad things could become. Many banks reported sharp falls in profits, mainly because of the collapse of the north-east property market. This in turn prompted a marked decline in US bank share and bond prices, and caused Moody's to announce that it was considering whether the product the conditions. whether to reduce the credit rating of Citicorp, the largest US banking group.

in other markets, mainly the UK and Japan, where banks have taken on similar expohave taken on similar expo-sures to property and lever-aged deals, though not on any-thing like the US scale. The recent warning by Sir Kit McMahon, the Midland Bank chairman, about falling profits was, however, a sobering moment for the UK market. Whether these problems rise to engulf the banks in yet another crisis remains to be seen, and will be determined mainly by the future course of interest rates. Though they

interest rates. Though they

debt in magnitude, they are sapping confidence because

In one sense, the problems are being forced out into the open by banking regulators who are taking a much tougher line than before. In the US, officials are demanding bigger real estate provisions, and have expanded their defimitton of highly leveraged deals with the result that the num-bers now look much bigger. By the same token, though,

supervisors are also pursuing their campaign for stronger balance sheets and capital ratios. Two years of the five-year phase-in period for the Basle agreement on capital adequacy have now passed, and it looks as if most banks will meet the new levels by

early 1993.
If there is a worry about the effect of the agreement, it is that by raising banks' capital costs, it makes it harder for them to earn a profit. This, in turn, forces them to take

IN THIS SURVEY □illustration: Chris Pricetley

selves in shakier deals. Taken to its extreme, the Basic agreement could thus become self-defeating, though supervi-sors naturally expect banks to raise their profits through better management rather than going for the longer odds.

And this is happening, too. Banks are deeply preoccupied with cutting costs. Many have

also rediscovered the virtues of their traditional domestic retail markets, where the pri-vate individual and the small businessman provide a stable and profitable supply of busi-ness. Banks like Chase Man-hattan, Manufacturers Han-over, Lloyds and Barclays have also built up operational ser-vices like transaction-netting and global custody which, while unglamorous, can reap while unglamorous, can reap higher-quality earnings than eye-catching financial engi-

neering.
Another important house-Another important house-keeping chore is being con-ducted by the Group of Thirty, a club of top commercial and central bankers. They have launched a campaign to strengthen the intrastructure of healthy in particular the of banking, in particular the settlement systems through which banks pass billions of dollars worth of payments a day. Like the Basle agreement, this too should help reduce the isks of banking, and is a fur-ther reflection of the attention that is now being paid to the structural fabric of the whole

In Europe, the finishing touches are now being put to arrangements for the single market in banking, which takes effect at the end of 1992. The preparations have proved surprisingly political, particu-larly because of the possibility im'y because of the possibility now dispelled — that non-EC banks might find their access limited by reciprocity

provisions.

provisions.

Under the proposed "passport" system, EC registered banks will be able to offer a wide range of financial services throughout the Community without having to obtain local authorisation. But, striking though the possibilities king though the possibilities might seem, the effect is only

might seem, the effect is only slowly appearing on the face of European banking.
Contrary to earlier predic-tions, there has not been a wave of large cross-border mergers. Indeed, one of the few

of the Netherlands and Générale Bank of Belgium, collapsed last year. The only successful deal of any size has been the 1950m acquisition of the Morgan Grenfell merchant bank by Deutsche Bank, though this was of specialist rather than general interest.

At a secondary level, the effect is already quite marked. A growing network of alliances is emerging among the smaller hanks, as they seek partners to expand their geographic reach and jointly market products. And within particular countries there has been a conspic-uous process of concentration through bank mergers, in the Netherlands, Italy and Den-

mark in particular.

Europe has acquired an extra dimension with the democratic reforms in the east. But, though banks are taking an intense interest in developments over there - particularly the Germans who are opening up chains of branches it is not yet clear whether they amount to hard business opportunities.

Bankers are understandably reluctant to open the credit taps too wide while these economies face highly uncertain times. Yet the prospects for trade and project finance must be enormous, as must the opportunities for selling banking technology and know-how to countries where commercial and retail banking practice is virtually unknown. Bankers are understandably virtually unknown

The comparatively liberal EC regime is encouraging banks to diversify into securities, insurance and other services — a trend which may be accelerated if deregulation takes hold in the US and Japan as well. Though this is blurring the traditional definition of a bank, there is also a strongly-held contrary view in banking circles that, as banks get bigger and more unwieldy, the successful institution may turn out to be the one that banks to diversify into securiturn out to be the one that does a few things well rather than many unremarkably.

These are the sorts of etrate-gic issues that confront bankers as they embark on the 1990s — a period that all of them expect will bring big changes. But first they have to navigate the tricky passage immediately ahead. The new decade could thus be a time of promise, but it may start with

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Andrew Marshall paints an economic backdrop of...

Monetary Fund's policy-mak-ing interim committee meeting, in Washington this month, took place against the background of both rising optimism about the world economy and rising fears.

The optimism is partly a result of the dismantling of the socialist bloc. The reconstruction of Eastern Europe is creating opportunities for investment, trade and growth. The decline in tension between the US and Soviet Union also promises to allow a reduction in defence expenditure and an increase in bilateral trade. At is on the verge of a single market, and seems eager to move on to unify its currencies and

But fears of a credit crunch have also emerged as the world economy enters the 1990s. Rising inflation, increasing demand for capital, and the delayed effect of a borrowing binge in the 1980s are taking their toll on financial markets, and some economists

INTERNATIONAL fear that the effect may be to reduce growth below its poten-

> Central banks have tight ened policy to cope with last year's rise in inflation, with only partial success. The IMF expects inflation to fall for the seven major economies as a whole this year. But the infla-tion rate in Britain is hovering at just over 8 per cent, nearly double the average posted between 1983 and the first half of 1988. In the US, core infla-tion reached an annual rate of 7.5 per cent in the first quar-ter, after running at 4 to 4.5 per cent for the previous six

> There is increasing demand for funds to rebuild the econo-mies of eastern Europe, At the same time, the broader inter-national debt crisis remains unresolved. Of the three major Latin American debtors, only Mexico has benefited from the Brady Plan for debt reduction. Argentina and Brazil, both experiencing the joys of demo-cratic government for the first

markets was averted when Brussels toned down the word

ing of a proposed reciprocity

So it is now up to bankers to

So it is now up to bankers to make what they can of what will be the world's largest single market, with 325m people. A survey by the Bank of England last year found that banks expected to see few major changes in the big corporate and wholesale banking markets, because these are

markets, because these are almost totally international

anyway.

There would also be few

quick changes at the opposite end — in retail banking — because of the strong national

large debt burdens that seem insoluble. The US, the world's major ebtor, is not in a position to bail out either eastern Europe or Latin America. Its federal budget deficit is falling. But the US faces stiff problems in mopping up the effect of finan-cial problems in its own backyard, in particular the savings-and-loans crisis.

The IMF, say press reports, forecasts that the US current-account deficit will widen this year to about \$124.6bn, and to about \$141.2bn in 1991, having But the world's major capi-

tal exporters in the 1980s – West Germany and Japan – both face problems adjusting to the new realities of the

1990s. Germany is in the pro-cess of incorporating East Germany, at the cost of higher federal spending, and possibly an increase in inflation as a result of German Monetary Union. Bund yields have been rising, and the Bunde has werned that the bullation-

ary consequences of monetary

union could require further

Olicial rate rises.
The turnaround in fortunes is more marked in Japan, where equities and bonds have plunged, and the yen fell to its lowest level for around three years against the dollar. There is also concern that land prices may be dragged down by the decline in equities, resulting in bankruptcies as the asset price inflation bubble

Four increases in Japan's Official Discount Rate since last June have raised the overall interest rate structure to new highs. According to the IMF, Japan will have the strongest growth and lowest inflation of the Group of Seven countries in 1990, at 4.6 per cent and 1.7 per cent respectively. But the current account surplus for this year is fore-cast at 2 per cent of GNP, unchanged from last year, and well down on last September's forecast of 2.9 per cent for 1990. The days when Japanese

took the tays when separate could be relied took may be present.

So far, the outlook for growth is relatively healthy for the industrialised countries thanks are relatively to the industrialised countries. tries, though expansion is expected to slow. Growth in

Opportunity and anxiety to alter policies to ease the more negative effects if and when they appear." might average 2.8 per cent this year, against 3.4 per cent in 1922, according to the IMF.

The costs seem likely to be borne disproportionately by the US and the UK. The IMF forecasts that the US economy will grow by only about 1.7 per cent in 1990, rather than the 2.4 per cent forecast by the Treasury, against 3 per cent last year. Britain will have the lowest growth, highest infla-tion and the biggest current-account delicit as a percentage omic size of the G-7 leading industrial countries this year, says the Fund. Bluturd Putnam, chief inter-

national economist at Kleinwort Benson, says: "Econ growth is almost certain to suffer, as many good projects go unfunded along with the bad ones." However, he argues, "the result of a global credit squeeze is not likely to be a world recession, because governments can be expected

But the process of economic co-operation, born in the 1980s to handle instability in inter-national markets and co-ordinate policy, is fraying at the edges as it comes under pres-sure from all sides. When the G-7 met in Paris in March, it was were unable to agree more than an anodyne statement of

support for the yea.
David Haie, of Kemper
Financial Services, says the
buxword for the new decade is "multilateral overc ence". In the 1980s, Europe and Japan pursued restrictive fiscal policies, and bank lend-ing to the developing countries

Consequently, America's large budget deficits "did not set the stage for an inflationary monetary policy: they

turned the US into the world economy's de facto borrower and spender of last resort... Now the global financial equilibrium produced by the divergent but complementary savings behaviour of Japan, Germanic Europe and the Anglo Saxon world is crumbling." In its place is a disequil-brium, produced by the desire of all the major economies to

of all the major exhibitionary sustain non-inflationary growth with strong currencies. The impact of a growing credit crunch, and lack of mea-sures to mitigate it, would be yet more severe on the highly induled accomplist of the indebted economies of the Third World. Many are either embarking on, or half-way through, programmes of struc-tural adjustment.

Smaller debtor nations fear chainer deput nations fear that, with the attention of the world turning to eastern Europe, and limited resources, they will be left to their own devices. This shall be and the devices. This could lead to fur-ther financial disraption in the debtor countries, possibly intensifying the squeeze on

THE PROSPECT of a single European market for banking after 1992 has become a very beguiling one for bankers -but one for which they do not

On one hand, the recent flurry of bank mergers in countries like the Netherlands and Scandinavia suggest that a big shake-out may be getting under way. On the other, there have been very few major cross-border moves which would support the view that 1992 will alter the face of European banking very quickly. There is no such thing as a pan-European bank, and you

More conspicuous was the failure of the proposed merger between Amro and Générale Bank of Belgium

won't see it for 20 to 30 years," says Mr John Tugwell, the

chief executive of international business at National Westminster, the UK's second largest clearer. "But if you look at individual customer segments,

then there will be benefits from the single market."

Over the last 12 months the EC has put into place much of the infrastructure for a single banking market. The Second Banking Directive, which forms the cornerstone, is vir-tually complete, and other technical regulations are being finalised. A potential row with the EC's trading partners over Early alliances fail to impress

Towards 1992 — and the world's largest single market



now looking for further part-

character of the personal bank-ing industry. But in between, there could be changes, for example in growing cross-box-der sales of financial services to wealthier, internationally mobile people, and the standar-disation of banking products NatWest bought out Van Lanschot, its pari-owned Dutch merchant bank; ☐ Standard Chartered and Westdeutsche Landesbank for a wider segment of the mid-die corporate market. The prospect of 1992 has cer-tainly sourced an acceleration in cross-border alliances by formed a joint merchant bank-

Six European co-operative banks launched reciprocal ser-vices through Unico, their trade group; and, most conspicbanks in the last 12 months: bank in Italy; Bauco Hispano Americano, uous of all —
of Spain, bought 5 per cent of Deutsche Bank spent £350m

acquiring Morgan Grenfall, the London merchant bank. But many analysts believe that most of the deals are, arguably, either too small or too specialised to count as major milestones on the European scena. In a recent study KPMG Peat Marwick McLin-tock, the accountancy firm, noted the strong emergence of new groupings via cross-share-boldings and marketing agree-ments, but commented: The an acena. In a recent study bakeover of larger institutions that many people thought

would happen is yet to come." More conspicuous, in a way, was the failure last year of the proposed merger between Amro of the Netherlands and the Générale Bank of Belgium after management of both benks had got cold feet. This was widely seen as indicative of the huge problems that banks will have in linking up

Equally significant was the fact that it was not a European, but an Australian bank, which won the hidding for the Yorkshire Bank last January. The European deal was the most important European retail banking sale of recent times. banking sale of recent times, but it showed that EC banks are still not prepared to lay out big money to expand into another member state, even though bankers frequently complain about how few good banks there are available to

But if there has been an But if there has been an absence of aggressive cross-border buying, there has been no shortage of defensive consolidation in and around the EC. After Amro had failed to make it with Genérale Bank, it promptly teamed up with ABN, the Netherlands' other leading bank. This happened only a short while after two other Dutch banks, NMB and Postbank, had also got together. In Denmark, the six largest banks coalesced into only two groups. "In Denmark, as well as in other countries, the bankas in other countries, the bank-ing sector is facing a highly competitive environment, said competitive enviro

Mr Lars Eskesen, deputy chief executive of Unidanmark, one of the two new banking groups. The mergers will create an even more intense com-petitive climate." There have also been marked consolidations in Spain

and Italy, as well as in non-EC countries like Switzerland, Sweden and Norway, where anks are not immune to the

mounting pressures.

The consolidation may also occur across industrial borders as well as geographic ones. The expansion of the leading Ger-man banks like Deutsche and Dresdner into life insurance has paralleled similar moves by banks in France and by Lloyds Bank in the UK. Banks are also expanding into the securities industry and fund management, taking advantage of the wide definition of bank-ing activity that was deliberate built into the EC directive. Nor has the allure of 1992 been confined to EC banks. Banks from other regions, notably North America, Japan and Australia, have been actively expanding their activ-ities in the Community, Much of this has occurred in London, which is consciously defending its place as Europe's leading

its place as Europe's leading financial centre, but also in France, Spain and Germany, the latter with half an eye on

East Europe as well.

Mr Larry Uhlick, executive director of the Washington-based Institute of International Bankers, even proposed

Equally significant, it was not a European, but an Australian bank, that won the bidding for the Yorkshire Bank

recently that the EC could unify its banking market with the US and other developed

But, as yet, the future struc-tures of the European banking market remain hard to discern. Bankers are clearly keeping sharp eyes on their business and on each other. The fear that the single market will pro-duce powerful behaves he is duce powerful behemoths is also forcing banks on the fringe to seek safety in num-bers. But among the big play-ers, banking is living up to its reputation as an industry where structural change only comes about slowly, and where the cautious approach pays off.

David Lescelles

Case study: Amro & ABN

A pragmatic engagement

THE PLANNED merger of the two biggest banks in The Netherlands, Amsterdam-Rot-Netherlands, Amsterdam-Rot-terdam Bank (Amro) and Alge-mene Bank Nederland (ARN), is a marriage of convenience and one that would raise eye-hrows in most industrialised countries.

The combined bank would command nearly 40 per cent of Dutch banks' assets, control as much as two-thirds of trade on the Amsterdam bourse and dominate lending to big Dutch companies. It would also rank number one in consumer credit in their home market. But in The Netherlands, where the banking community remains a gentlemen's club, remains a gentlemen's cuth, the proposed marriage is viewed as a prognatic solution to narrowing options. As medium-sized banks on a world scale, they face an increasingly competitive Europe after 1992, more international financial markets and distying technological change.

inancial markets and distying technological change.
To meet these challenges, more banks are casting themselves as "global players."
"Whoever wants to belong to this group of global players must be possessed of a very strong capital base, perfect automation and an arsenal of highly emplified staff" aid No.

highly qualified staff," said Mr Robert Hazelhoff, chairman of ABN, when the engagement d in March He and his counterpart at described their plans as an sive strategy, carving out global niche in capital markets, trade finance, private banking and mergers and sounditions. They believe size would make foreign acquisitions easier. But Mr Wim Kok, the finance minister, described

the envisaged merger as a defensive move, though clearly justifiable, when he gave his blessing. The central bank also An earlier bid by Amro, to link up with Générale Bank of Belgium, failed, while ABN has simply claimed that it would carry on alone. Mr Nelissen and Mr Hazelhoff admit that they probably would have been dealed permission to marry in the pest, but stiffer international competition is changing regulators' minds. Auro, the largest bank in The Netherlands, and ABN, a close number two, would have a combined balance sheet total of Fl 353bn (\$185bn), 1,473 of F1 355an (\$155an), 1,475 branches (including 375 abroad) and 55,700 workers. A merged bank would rank sixth in Europe, and 16th world-wide, based on 1988 figures. Both are products of numer-

ous mergers over the past cen-tury but have different corporate cultures. Amro is

rate cultures. Amro is aggressive and dynamic, ABN cautious and tradition-bound. They must weave together these cultures, streamline their operations, improve profitability and succeed in their chosen market niches, according to analysts, many of whom are sceptical, arguing that cost savings and improved profitability will take time.

Mr Matthew Czepliewicz, an anlayst for Credit Susse-First Boston, believes the merger would cost 17 5.95 per share "upfront" and 17 6.95 "deferred" in 1989 and more in 1990. The amount of streamlining will be decisive. Analysts generally agree that at

lysis generally agree that at least 15 per cent of the work-force seeds to be primared. force mode to be trimmed.

Trade unions have won a conditional guarantee of no

forced lay-offs from the banks, which insist that employees accept different jobs, status and hours.

To execute the merger Amro

To execute the marger Amro and ABN will jointly set up a holding company that will issue one new share for one Amro and two ABN shares. They hope to complete the merger in four years.

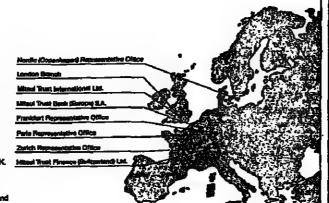
ABN will get the upper hand in running the the new institution, because Amro cannot afford another failure, according to some speculation inside the banks. Mr Nelissen, aged 38, and Mr Hazelhoff, 60, are nearing retirement, so a new hearing retirement, so a new chairman from outside might make be appointed a negatile Dutch compromise. Some with have suggested Rambo.

Laura Raur

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Cautious lenders will remember Latin America

THE GAP-toothed Berlin Wall will soon be dismantled completely, removing the most powerful symbol of the struggle for freedom in eastern Europe.

But as pluralism is re-established on the grave of commu-nism, eastern European coun-tries may find their hardest task is yet before them. The transformation of Comecon's impoverished economies could turn out to be much more elu-sive than political reform.

Western bankers have presided over the political eupho-ria of eastern Europe in char-acteristically phlegmatic style with more sang-froid than the politicians. They know they have an important role to play in steering the bulky inefficien-

A country's record on debt-servicing can be decisive in the eyes of bankers

cies of state planning towards some measure of flexibility along the road towards a mar-

ket economy.
But the commercial banks are reluctant to throw them-selves wholeheartedly into the unwieldy bureaucracy which remains communism's most resilient legacy to the east European nations. They will not forget the Latin American debt crisis, and are mindful of the deteriorating creditworthi-ness of most countries in East-ern Europe — both of which increase their caution over embarking on another round of

loans to sovereign borrowers. The best course for extern Europe's efforts at reconstruc-tion would be to establish ties with commercial enterprises in the west, which can subsequently borrow on their own credit funds for building joint ventures. However, even this route is fraught with uncer-tainty, since most lenders are demanding some sort of guar-antee for projects from central banks in Eastern European

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Tibere is a lot of interest lo eastern Europe, but also a lot of caution about committing new funds - more caution than the governments would like," says an official at Mor-gan Grenfell, the UK invest-

Some of the loan initiatives to the region may be co-ordinated by the umbrella organisations of the European Invest-ment Bank (EIR) and the newly-formed European Bank for Reconstruction and Devel-opment (ERBD). The EIB will. concentrate on lending in tra-ditional ways to East European governments, while the ERED is likely to be involved in more project finance initiatives. Bankers differentiate countries, and favour those they regard as a better credit risk. In doing this, countries' records on debt servicing can

Czechoslovakia is regarded by many western banks as the best credit risk, since it has been prudent about past bor-rowing and has a relatively low debt burden of around \$6bn. In addition, the country is perceived as having a fairly strong industrial eco although how resilient this will prove amid the changes in Comecon relationships remains to be seen. The country's record means that it can tap the credit market at fairly fine margins, unlike some of its indebted neighbours.

Poland and Hungary face large repayments on their existing debt, which suggests their future borrowing could be constrained; but both are in line to receive World Bank loans and around \$1bn from

In spite of the two countries indebtedness, Mr Jim Bliwas, marketing director at Oppen-hainer Wolff & Donnelly, a US law firm that specialises in arranging deals in the eastern bloc, believes US firms see them as attractive because of their tradition of entrepreneu-rism. He points to the private flower export and fur industry that has existed in Poland for

the past 10 years.
In the absence of reliable central bank guarantees for some projects in eastern e, several pioneering banks are turning towards non-recourse project finance. In addition countries like Poland and Hungary are looking for investors rather than banks, which will take an

equity stake in a project.
The projects that have traditionally attracted western
investors are those which offer
some form of export earnings.
But Morgan Grenfell says it is
now looking at investment in
ntilities. utilities, which generate domestic earnings with some sort of guarantee from the contral bank that these earnings can be exchanged for foreign currency. Although eastern European nations are moving towards convertible currencies much uncertainty still sur-rounds their ability to do so.

omy in flux is the major draw-back to investment in the easi-ern bloc. Nascent projects and joint ventures are difficult to assess in the absence of comprehensible accounts and corthe shear weight of change, which can remove a whole negotiating team virtually in mid-sentence. But, in the absence of any precedent, most aspects of a joint venture can be negotiated to the demands of the western investor.

notes that the availability of bank finance for the region can be favourably influenced by permitting banks to select among a variety of lending options. Banks are looking for trade, leasing and project finance with significant cashflow and foreign exchange earning potential. "However, the growth of opportunities for such lending is likely to be governed by the pace of eco-nomic reform," the report says.

of International Finance (IIF) on building market economies An important development that would increase the scope for bank lending in the eastern in central and Eastern Europe* bloc is the establishment of local banking operations by western banks. This would greatly increase the banks' ability to monitor project development and offer technical support. At the same time, the IIF report continues, a foreign bank presence in the local capital market can increase competition and efficiency. Of course, East Germany is a special case among the east European nations, given the

approach of German unifica-tion. But this became the first country in the region to attract a western banking operation when Deutsche Bank agreed to set up a joint venture with the East German Deutsche Kreditbank, the former state banking monopoly, in mid-April. The joint venture involves Deutsche Bank acquiring some 100 of the 170 branches of Kreditbank, with several thousand employees, but exact terms have yet to be worked out. The situation in eastern Europe is currently in some

disarray, as most of these countries experience their first democratic elections in decades. Economic reform is a central plank of most parties' election platforms but it could be some time before the western banks overcome their caution and agree to help them

*Building Free Market Economies in Central and Eastern Europe: Challenges and Realities (Institute of International Finance, 2000, Pennsylvania Anenue, NW, Washington DC

servicing existing debt.

Mr Shakeshuft believes that
the industrial development of the industrial development of Eastern Europe will be similar to the rebuilding of Italy after the second world war. He expects the creation of large, complex companies with a layer of small, family-owned

firms with little in between. Deborah Hargreaves

banka regard Czechoslovski as the best credit risk. because it has been pruden about past borrowing and has n relatively low debt burden, of around 55bm, in eddition, the country is perceived as having a fairly strong

industrial economy.

'Expect parallels with Italy'

building on a 100-year tradi-tion in its current approach to lending in Eastern Europe. In the past five years the UK merchant bank has lent over \$3bn

MORGAN GRENFELL

to the region and it pioneere loans on a limited recourse The recent acquisition of MG by West Germany's Deutsche Bank has augmented the bank's expertise in the region. But while the two institutions regularly exchange views and swap information about East-

ern Europe they share few

common clients.

MG's history of deal-making and innovative financing has taken it into different areas from Deuische's lending activi-ties. In addition, the banks have different geographical focus with Deuische concertrating on a close involvement

One area of overlap has seen Morgan hiring a team of 60 world debt traders from Libra Bank to trade loans on the seondary market. It is expected that these traders will have access to the relevant part of Deutsche Bank's loan portfo-

As lending to Eastern Europe moves away from a dependence on central bank guarantees, Morgan was one of the first banks to lend on a limited recourse basis with its \$330m funding for the Assetco worker to reconstruct a petroproject to reconstruct a petro-chemicals plant in the Soviet Union last year.

"It is very difficult to arrive at a common vocabulary on what finance and investment mean," says Mr John Shakeshaft, senior assistant director for Eastern European business at Morgan Grenfell. One of the most difficult issues to negoti-ate with an Eastern European

acceptable economic return on a project, he explains. in addition, it is hard for the partner to grasp the concept of the level of risk acceptable to an international investor. "You can't just send in the accountants to evaluate the assets of a project because you lack the legal survivoument to dispose of the assets if some-

in developing a in developing an approach to Eastern Larupe, Mr Shakeshaft stresses the importance of differentiating between countries and regions. These are assessed on their previous

Japan's leading corporate bank expects cross-border partnerships to help shape global business growth

IBP's recent top ranking in both overall banking service and M&A advice (in a Japan Economic Journal poll of accounting and finance managers at 1.825 publicly traded Japanese firms) is based on some obvious strengths—including its assets of close to \$300 billion. But behind that financial power is something equally essential to success in global markets.

That something, according to Indashi Natori, IBJ director and general manager of IBJ's London Branch, and Hiroshi Nakamura, IBJ director and general manager of the Investment Banking Department at the head office, is "product and relationship banking."

LEVERAGED FINANCE

A duller place but safer

ATTITUDES international banks to highly leveraged corporate transac-tions - those that involve the creation of significant amounts of debt - have altered significantly over the last 12 months. The reasons are ultimately rooted in the rises in interest rates which have taken place worldwide, stiffing demand for credit and business euphoria together. The demise of the junk bond market in the US.its leading proponent, Drexel

Burnham Lambert — expressed the retreat from leverage, which has a parallel in the shrinking of banks from leveraged lending.
The well-publicised failure of ed buy-outs in both the US and the UK reinforced a caution aiready in evidence. Bank regulators on both sides of the Atlantic and in Japan

began to express concern about the exposure of banks, with US

regulators introducing a uniform definition of highly-leveraged transactions so they could at least keep track of them. There are two main banking consequences of this. The first reflects the impact on their halance sheet of those completed deals which have gone wrong - and there is evidence that,

as time went on, leveraged transactions in the US and UK became riskier. The second reflects the impact on current earnings of banks for which arranging and lending in such transactions made up an important part of net income. Significantly, the collapse of .:

the Japanese stockmarket also a result of a sharp rise in interest rates — has intensified these trends. Japanese banks were among the most aggressive of leveraged lenders until they began to pull back last year. Now, they are very cautions. Higher interest rates have put their profit margins under pressure, and the 25 per cent drop in stockmarket prices since the start of the year has also raised question marks about their capital. The

Japanese banks' significant holdings of shares count towards their capital, but their ability to raise more capital by issuing shares has been significantly restricted by the market

This is not to suggest that merger and acquisition activity will stop. But the numbers of such deals has already fallen considerably, and is likely to remain at significantly lower rvale for some time to come. Banks are still willing to

fund acquisitions. The financing underwritten for the buy-out of the European busies of the Del Monte canned foods group and the \$750m of senior debt in the \$1.5bn acquisition of Saks Fifth Avenue di play this clearly. However, the amount of equity in both these transactions far exceeds that which would have been necessary even a year ago.

In many ways, the turning point for banks was the failure last year by Citicorp to syndicate the senior debt for a buy-out of the airline, UAL.

The difficulties being faced by management this year, to arrange financing for a much more conservatively structured deal to buy out the airline, 'illustrate the aversion to leverage still felt by many banks.

In some banks, concern about leverage has caused the credit decisions to move up the hierarchy, leaving a cautious senior management to decide on whether to reject or accept a lending invitation.

In this way, a few traditional banking virtues reasset them-selves. Keeping financings safe and simple is now beneficial. The trend towards transactions banking - where doing a deal is what counts rather than preserving important customer relationships - has probably gone into reverse.

This has left the market for corporate lending a duller place - but probably also a safer one.

The state of the s

Stephen Fidler



cation coming in 1992, and the possibility of East-West economic cooperation in Europe," says Budeshi Natori in an interview at IRP's London Branch, "we are going to strengthen our links to local banks and back those ties with our global strength, product innovation med skills."

IBFs London Branch, which oversees European operations, is active in aircraft leasing, treasury products, project financing and real estate investment, but there is also strong emphasis on M&A. The M&A team at London Branch, headed by William Hurley, has been very active in identifying good opportunities in Europe for IBPs Japanese clients as well as providing a full advisory and evaluation service.

"It has only been three years since M&A began to be recognised widely in Japan, but many Japanese companies now see it as a key part of their strategy," says Hiroshi Nakamura in Tokyo.

Both sides should "win"

The last two years have seen 40-50 percent growth in M&A. deals involving Japanese firms. Nakamura sees slower but stable M&A market growth in the 1990s as more companies, small and large, move to position themselves in regional and global markets.

Inside IBI, a regular series of two-day internal seminars in London, the next of which will focus on M&A, as well as regular visits by teams of head office experts keep the bank's Buropean and home office staff in close touch with trenda worldwide.

Both Natori and Nakamura are keenly aware of one particular danger in the current worldwide M&A boom.

"Some cross-border bids." Natori points out, "still can trigger powerful national emotions." IBJ-style M&A, both executives

say, seeks "win-win" deals.



Tadoshi Natori

"We're not interested in 'money games," chasing big bids and hostile takeovers," Nakamura declares, "Our goal is to help our clients build solid strategic alliances."

It's not enough just to find a promising takeover target for a client, he adds. IBJ managers study each M&A deal from many perspectives—not only to establish what is best for the companies involved, but to gauge the probable impact on the local community or country where the new venture will be operating.

The key to a "win-win" deal, Nakamura says, is to look for companies with complementary strengths and needs in production technology, marketing know-how and financing.

The work starts in the field, where IBJ teams identify companies interested in a merger or acquisition. Most of the research on a deal is done in Tokyo, where IBJ has both extensive contacts in the Japanese market and one of the most respected industrial research

divisions in the banking world. The philosophy behind the merger or acquisition, Nakamura says, is just as important as the ability to close the deal.

"Some people regard M&As as de facto 100-percent takeovers," he explains. "We don't think that way, When we look at a potential deal, the first question we ask is: 'What is best for both sides?""

Quite often the answer is a minority equity position by one side. Keeping management in place

wants to grow beyond its local market, for example, may not be able to do so without a capital infusion. Many Japanese companies, inexperienced in European markets, actually prefer to take a minority investment position first, Nakaumra szys, "as a way of getting to know the market."

That also achieves another IBJ goal-making sure that competent managers are kept in place, and not swept aside after a merger or takeover.

A client, Nakamma says, is like a lifelong friend. "If you look at a business relationship that way, there is only one way to think or plan-very long term."

Even though most of its M&A business thus far has involved Japanese companies, IBJ is seeking more deals like one Natori points to, a deal in which the bank is helping General Motors, Volkswagen and East Germany's automotive industry forge a new relationship.

"Our historical role since we were founded in 1902 has been to help Japanese companies grow," says Nakamura, "but with a truly global economy developing, our men of interest must be wider."

Another deal which underscored this philosophy was the joint venture which IBJ helped structure between Virgin Music Group in Britain, and the Fuji Sankei Communications Group in Japan. This alliance, which merged Virgin's recording talent with Fuji Sankei's marketing power in Japan and Asia, stands to

profit both companies. The multiple benefits of the bank's cross-border deals include another advantage—access to the Japanese market itself.

"One of our M&A goals is to help foreign companies expand their investments in Japan," says

INDUSTRIAL BANK OF JAPAN

International M&A Service Network

Tokyo: Investment Banking Department 3-3, Marunouchi 1-chome, Chiyoda-ku, Tokyo 100, Japan Phone: (03) 214-1111 London: IBJ London Branch Bucklersbury House, Walbrook, London EC4N 8BR, United Kingdom Phone: (07) 238-3288 New York: IBJ Sciencia: Bank & Trust Company One State Street, New York, NY 10004, U.S.A. Phone: (212) 858-2000

The high price of land in Japan, cross-share holdings among Japanese companies and a general resistance to takeovers of any kind make such deals difficult, he admits, "but problems of this type are not so uncommon either in European countries. The point is that despite the difficulties, there are investment opportunities in

Creating M&A opportunities in Japan

The leading sectors in which those opportunities exist, Nakamura says, are medical instruments, auto parts, machinery of all types and chemicals.

The advice Nakamura offers foreign firms is the same that he gives to Japanese seeking M&A deals abroad.

"A minority equity position or a 50-50 joint venture" he says, "still offers many merits, including instant access to the market through the Japanese partner's know-how and its distribution system."

Nakamura sees special M&A opportunities among family-owned companies in both Europe and Japan which were formed after World War II and which now have no family successor.

On a broader scale, there is enormous room for investment growth in the rest of Asia, still the fastest-growing economic area in

Choosing the right Japanese partner is often a puzzle made even more complex by the many intertwined relationships of the major groupings in that economy. Then there is the role of the Japanese government and its ministries, which often influence market conditions.

Here, too, IBJ thinks it has a

special role to play. Nakamura lists two key strengths which favor outside

"First, we have always kept a good working relationship with the government. This keeps us very much aware of current trends and

thinking there. "Second, we have a unique position in the business world here, which allows us to offer very balanced information and analysis."

Foreign companies entering the Japanese market often encounter one or another of the major business groups which are competing with one another.

"Since we are unaffiliated, yet influential, we have many business groups as our clients," he contimues, "therefore we can provide foreign companies planning to establish footbolds in Japan with very balanced information related to M&A."

Products and relationships

Connections. Detailed informstion. Financing power. Those are the qualities which IBJ managers are using to expand their business worldwide.

But the bottom line, as Natori and Nakamura both point out, is relationship-banking and a global point of view.

Adds Natori, "Our banking contacts, our information network and our highly skilled product banking units around the world enable us to mobilise tremendous strength and skill in creating projects which may involve a single market, or major enterprises in several countries."

IBJ's ultimate goal in striving to help build a new Europe, says Natori, is global.

"A stronger Europe," he concludes, "will provide valuable impetus to the entire world economy,"

Citicorp reflects the climate

AS COMMERCIAL banks push further into investment banking territory, they are discover-ing that they have little immunity to the industry's present malaise. Tougher competition in the international securities markets is being accompanied by a dramatic fall-off in the level of fee-based corporate

In the US, commercial banks are chipping away at the Glass-Steagall Act, which has kept them out of the securities business for over 50 years. Last summer, four banks — J.P.Morgan, Chase Manhattan, Bankers Trust and Citicorp began underwriting corporate debt, although the move is still being contested by the Securi-ties Industry Association.

All four are attempting to diversify away from commer-cial lending into trading and fee-related work. They have been operating merchant-bank-ing units in London since the 1970s for just this purpose. Yet proof of the prevailing treacherous climate was provided last month by Citicorp, when it revealed a 56 per cent drop in first-quarter net income, due mainly to a sovern or its conmainly to a squeeze on its cor-porate and investment banking

In London, Citicorp has been plagued by the poor performance of its broking subsidlary, Citicorp Scringsour Vick-ers. On the other hand, it gained handsomely last year from the boom in acquisition funding which went hand-in-hand with a wave of takeovers. Citicorp ranked top among arrangers of syndicated loans, according to Euromoney, shead of Manufacturers Han-

over and Bankers Trust.
The popularity of the lever-The popularity of the leveraged buy-out provided commercial banks with handsome
advisory face as well as funding opportunities. But the
abrupt halt to that growth, following the collapse of the
\$7.2bn UAL buy-out last
November, has hurt the banks.
Bankers Trust, which made
a speciality of buy-out transactions. ranked lifth among

tions, ranked fifth among advisers on international hids last year, according to Mergers and Acquisitions International. The bank was an adviser to Hoylake in its bid for BAT Industries, and was also involved in the ill-fated manment buy-out of Magnet

suffered a major blow when Allen Wheat, chairman of Bankers Trust International, defected to Credit Suisse First Boston, taking with him over a dozen staff. Such defections are common in the investmentbanking community, and the commercial banks are finding they are no exception.

Even J.P.Morgan, probably the most respected of the US merchant banks in London, has had difficulties in moulding its new investment-banking culture. Two years ago it lost several key executives to rival institutions, although that does not seem to have impaired its performance. In the Eurobond market, Morgan ranked seventh last

vear among bookrunners on all issues, according to Euromoney, and was well ahead of its rival, Bankers Trust International It fared especially well in asset-backed securities (bonds secured against credit-

Nowhere is the search for fee-based earnings outside the securities markets - especially in the fleid of acquisitions and divestitures - more concentrated than in Europe, where companies are restructuring to take advantage

card receivables or car loans), ranking third behind Salomon Brothers and Nomura, and shead of Credit Suisse First

Yet, as every banker knows,

league-table positions are no guide to profitability. The search for fee-based earnings outside the counties murkets, especially in the field of acquisitions and divestitures, is being stepped up. Nowhere is the search more concentrated than in Europe, where compa-nies are restructuring to take nes are restricturing to this advantage of a single market.

The Japanese banks, known until recently for their lending powers rather than their corporate finance expertise, are gradually raising their profile in the European M&A market.

The house was following the The banks are following the trend of Japanese investment away from the US towards

porcial banks have chosen to establish ties with domestic

strategic acquisitions in

a 12.5 per cent stake in Gold-man Sachs four years ago: Industrial Bank of Japan opted to take majority control of the Schroder operation in New York, renaming it Schroder

"It would be wrong to think that all the Japanese banks are doing the same thing: each doing the same thing: each case is different," says Mr Peter Rona, chief executive of Schroder IBJ. "IBJ got involved in investment banking to serve its clients; that is basically the sole purpose."

In Europe, the Japanese banks are especially client-driven. On the one hand, they know that Japanese companies are keen to acquire production.

are keen to acquire production units and distribution networks in Europe if they are to remain competitive. On the other, Europeans may, over time, become buyers of assets in Japan as family-owned com-panies there encounter succes-sion problems and wish to sell. The Long-Term Credit Bank

of a single market

of Japan - hardly known outside Japan for corporate finance work – is among those stepping up their European M&A activities. Since acting for Sumitomo Rubber Industries in its purchase of Dunchal's transmissing units finance in the stepping units finance with the stepping units fi lop's tyre-making units five years ago, the bank has advised on a mere handful of deals. Now, according to general manager Yasunori Fuji, it intends to expand by recruit-

ing European nationals. Commercial banks have one advantage over investment houses in takeover situations: the ability to provide senior debt with tallored maturities. Further, at a time when investor appetite for mezzanine debt, roughly translated as junk bonds, is distinctly poor, the Japanese banks can tap their domestic sources for

but the Japanese securities houses represent formidable competition, especially since a major source of their international revenue — the issue of equity-related debt — has dried

stockmarket slide. They will almost certainly redouble their corporate finance efforts to masse for this loss.

"The Japanese commercial banks may have started ahead of us in M&A but they will fall behind, just as they have in the US and the UK," saya Ray Douse, managing director of Daiwa Europe (Corporate Ser-vices). "Outside Japan, the banks have not yet established a sufficient reputation in this

In the UK, the commercial banks are producing very mixed results from their investment banking subsidiaries. Barclays de Zoete Wedd managed to boost profits by 64 per cent last year to £54m, despite a charge of £32m to cover exposure to the local cover exposure to the local authority swaps market. Its global equities business was largely responsible for the

County NatWest, the securities unit of National Westminster, managed a £34m trading profit in 1989, but an exceptional item of £50m pushed it into the red to the tune of \$16m. The item represented legal costs and compensation payments arising from County NatWest's handling of the Blue Arrow rights issue in 1987.

Midland Group suffered an embarrassing setback when Midland Montagu, its treasury and institutional banking divipion, misread the trend of UK interest rates last year and suffered a drop in income of over £116m as a result. On the other hand, Midland's merchant bank, Samuel Montago, lifted profits from £28m to £75m.

Commercial banks in general can draw some comfort from the fact that independent investment houses are finding the going in today's markets equally rough. Most, especially the Japanese, stress that they have a long-term commitment to investment banking which will not be weakened by short-term upheavals.

But others, notably the US banks, may follow the example of Chemical, which withdrew from the Eurobond market altogether last year. Maintain-ing a commitment sometimes

Retail banking is likely to become a global business, with...

Stiffer competition on the cards

RETAIL BANKING looks set to cross national frontiers in the 1990s and become a truly global business for the first time in its history.

Banks are still struggling to cope with the aftermath of the deregulation of national retail banking markets in the 1980s. But, just as happened with manufacturing industry two or three decades ago, the long-term survival of large retail banks may increasingly depend on the shility to compete with freelon players.

pete with foreign players.
Not all the upheavals of the 1970s and 1990s have yet settled down. In the US, the "thriffs" — savings and loans associations — suffered losses of \$19bn in 1989, and will be of \$190n m 180s, and will be lucky if they do not lose a comparable amount this year. About 2,000 institutions, out of 3,000, are reckoned to have good prospects of survival.

In the UK, building societies, are battling for market share

are battling for market-share in a high-interest-inte environment which is squeezing their loans business. Last year saw the societies recovering a dominant market share of 75 per cent from new centralised lenders, many of them offshoots of foreign banks. But while several societies pushed up profits by 40 per, most are cautious about prospects this year.

"I think we are going to see several defensive mergers of large building societies in the

large building societies in the year ahead," says the chief executive of one of the top five

Another possibility may be the first takeover of a building society by a foreign hank or insurance group. Royal Trust of Canada, Citibank of the US, and National Australia Bank, as well as a number of French and other European institu-tions, are often named as likely purchasers. The first takeover of a building society could come this summer, and will probably be a test purchase of a relatively small society.

National Australia Bank consolidated its

National Australia Benk consolidated its presence in the
UK market early in 1990 by
buying Yorkshire Bank, previously a jointly-owned subsidiary of three clearing banks,
for £thn.
One of the perspectives that
is shaping the thoughts of
retail bankers in Europe is the
arrival of the Single Market in
1992. No one is quite sure how

1992. No one is quite sure how far it will be possible to create a true single market in retail



been criticised by consumer groups as unfair:

But cross-frentier activity is growing. Hypothekenhank has established a mortgage lending subsidiary in the UK, while Abbey National, a former building society which became a bank with a stockmarket floatation in July 1980 has bought ation in July 1989, has bought

banking. Proposals for separate Community legislation on mortgage lending seem to have been ahelved, while a European Code of Practice for debit and cash-machine cards has been criticised by consumer groups as unfair.

But cross-frontier activity is growing. Hypothekenbank has growing. Hypothekenbank has many for the first time. German banks have traditionally offered their customers more or less identical prod-ucts at standard prices, but a price war for credit-card cus-tomers seems to be getting

Fico France, a mortgage company in France, in addition to its existing joint ventures in Spain and Haly. Abbey market price of DM60 (\$35) a National's chief executive, Mr

West Germany has yet to find a way to overcome retailer preference for the Eurocheque system and launch a national debit-card scheme

Peter Birch, says the next step could be an acquisition in the could be an acquisition in the German market.

Nykredit, Denmark's largest mortgage-lender, followed up its entry into the UK market in 1988 by buying Business Mortgage Corporation, a small bank, in 1989. But although new entrants from abroad continue to set up in the UK mortgage market, they are finding the going tough, with most currently offering mortgage interest rates over 16 per cent.

Rapid changes are also

interest rates over 16 per cent.
Rapid changes are also under way in the credit-card market. In West Germany, though the stand-off between most of the German banks and Visa International continues, Visa has finally found a way to offer its customers cash-machine facilities through a deal with KKB, the German subsidiary of Citibank.

Germany has yet to find a satisfactory way to overcome retailer preference for the retailer preference for the Eurocheque system and launch a national deliticard scheme. In the US, Entree, the joint debit card launched by Visa and MasterCard, became engaged in anti-trust litigation. It now looks as it debit cards—and effices (electronic funds transfer at point of sale)—will be much slower to emerge in the US than in Europe.

Eisewhere, things are changing fairly rapidly. Visa International's debit-card branding, Electron, is now available in

Electron, is now available in both Spain and the UK. This is pertiy a response to the unexpectedly vigorous growth of Switch, the electronic-only debit-card hrand, launched in 1968 by Netional Westminster, Midland, and Royal Bank of Scotland, and Royal Bank of Scot-land. Switch's commercial via-

banks, but even Barclays and Lloyds - the main advocates in the UK of Visa debit cards - have applied to join Switch, as have most smaller banks and building societies.

switch is, in fact, well on the way to becoming a national debit-card scheme for the UK, a cheaper off-line substitute for the highly expensive on line "National EFT-POS" scheme, which was launched by the un early this year after costing the banks at least 160m in investment. Some sort of link between Switch and other European debit schemes, cluding Eurocheque is now

being canvassed.

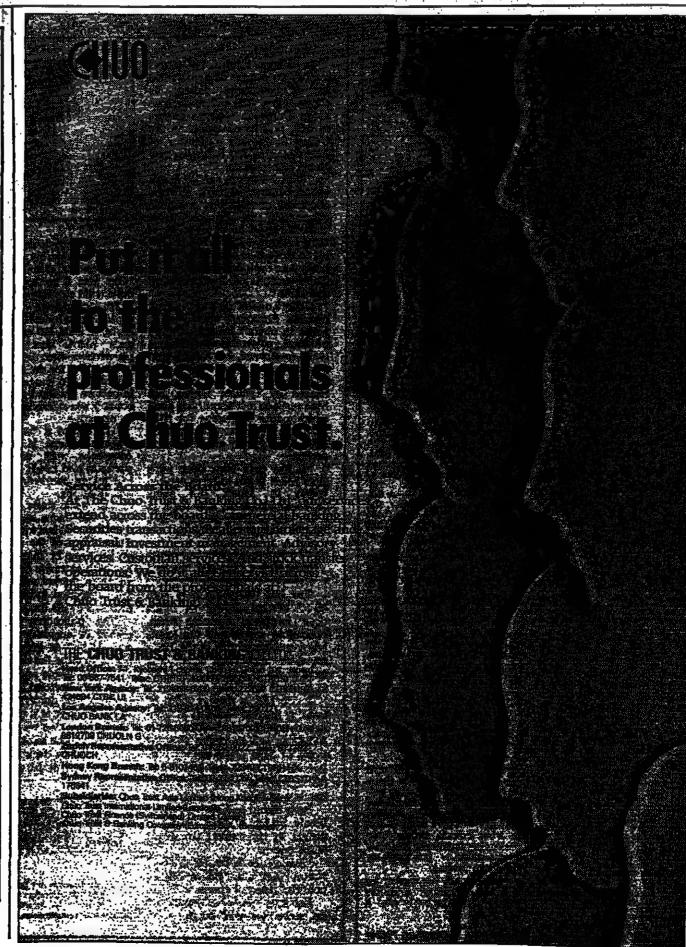
The bad news for the banks is that their credit-card business in Europe and North America is increasingly being challenged by non-banking institutions, especially retailers. Three years ago, Sears Roebuck launched its own Discouncered which has moved covercard, which has moved steadily into profitability and will probably move into European markets before long.

pean markets before long. In April 1990, the American credit-card industry was shaken when American Telephone and Telegraph, the telecommunications group, launched the Universal card, which is both a credit card (within the MasterCard or Visa systems) and a telephone calling card. Unlike the bank cards, the Universal card has no annual fee.

no annual fee.
Retailers in the UK are also pressing the Government for changes in the charging system in the credit card industry and Visa International's rules for members. Burtons, the tall-oring group which owns a bank, has hinted that it would like to become a member of like to become a member of Visa, but knows it will not be admitted, at least at present.
Finally, US and European
benks face the long-term propect of Japanese competition in the credit-card market. JCB, Japan's largest credit card company, says it will start lim-ited amounts of card-issuing in ited amounts of card-issuing in North America and Europe later this year. Though its cus-tomers will be mainly Amari-can markets, it looks as if JCB plans to establish itself, along Visa and MasterCard, as a lead-ing international player in the market by the end of the 1990s.

Devid Bercherd





recommending ratification of the Vienna Convention, which criminalises drug-money laun-dering, and says banking

secrecy cannot interfere with international criminal investi-

international criminal investi-gations. In calling for "tough and rapid actions", the task-furce estimated that drug crim-inals try to launder \$350m a year through the world bank-ing system.

The major question for the near future is the extent to which resultance reform will

which regulatory reform will progress in the US. Following

the recent crises in the savings and loan industry and

tougher or more tolerant regulation?

The White House recently indicated that it was reviewing

Mr Alan Greenspan, the

chairman of the Federal Reserve is also in favour of

thoroughgoing reform. Even the securities industry has now

dropped its opposition to reform of the Glass-Steagall Act which keeps banks out of its markets. The question, though, is whether Congress believes the \$200bn ball-out of the S&L business is an appropriate context to which to

priate context in which to

Lessons from the B&C crisis

Commonwealth, the UK finan-cial conglomerate, was plunged into crisis last month, it threatened to provoke a regulator's

nightmare.
With no fewer than 40 regulated subsidiaries in half a dozen countries, including times authorised banks, several licensed dealers and brokers, and assorted finance compa-nies, its collapse would have sent tremors far and wide.

Small wonder that the Bank of England, its principal supervisor, was quick to summon all B&C's various regulators to a crisis meeting, and inform the authorities in other countries where it operates. Fortunately, B&C's troubles were confined to Atlantic, its computer leasing arm. But the crisis contained several lessons for the

financial regulators.

For one thing, it showed the risks that diversified financial conglomerates pose these days, and the need to ensure that the bulkheads protecting the capi-tal in each subsidiary can hold

tal in each subsidiary can hold in a storm. For another, it pointed up the importance of co-operation between authorities in different countries.

But one reason why B&C did not cause as much damage as it might is that regulators are now aware of these problems, and have developed the habit of co-operation, particularly in the basic committee of hanking supervisors, under its Dutch chairman Mr Huib Moller. After launching its initiative two years ago, to imple-

tiative two years ago, to imple-ment common capital stan-dards for all the world's leading banks, the committee is now working on standards for other factors, such as market risk and liquidity, and establishing links with regulators of other industries such as

The capital standards are being phased in over a five-year period extending to March 1993, and have already had a considerable impact on bank balance sheets. Banks have raised an estimated £10bn in new capital, and are mostly now well on the way to meet-ing the new 8 per cent capital ratio minimum. At the end of 1989, the conspicuous laggards were the state-owned banks of

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France and Baly.
The recent fall in the Tokyo stock suchange has also week



M Brian Quina chairs the committee of supervisors set up by the Delors Report

ened the capital ratios of Japanese banks, because they have large industrial holdings whose value has fallen. But it is not yet clear whether this will pre-vent them meeting the targets

on time.

Meanwhile, the new capital. standards will put pressure on banks to raise their profit per-formance. In a recent study, Mr Graham Bishop, an analyst at Salomon Brothers, predicted that banks would have to sell off prime loan assets to realise profits; this in turn would give his boost to be loan assets. a big boost to the loan securi-tisation market.

Cross-border harmonisation imposes a strong moral obliga-The capital standards are being phased in

Impact on bank balance sheets

of banking rules is most advanced in the European Community, where the directives creating a single banking market for 1992 are being completed. The basic directive creates the concept of the "passport", which will enable any bank authorised by one member state to operate in all the others without needing further tion on banks to check out their customers more carefully, and to keep an eye open for suspicious money movements. Some countries, like the UK, followed this up with warnings that banks which did not co-operate could risk losing their licences.

But this crackdown will be of limited value so long as banking secrecy can be used to shield the criminal, and channels are not opened up for international co-operation. ber state to operate in all the others without needing further suthority. This is being backed up by several technical directives covering solvency, large exposures and so on.

A committee of banking supervisors was also established by last year's Delors



Hulb Muller chairs the Basie Committee, which called for capital standards

Report on financial unification Report on financial unification, to consider the insure relation for the banking system by the prospect of closer monetary union. Chaired by Mr Brian Quinn, the executive director of supervision at the Bank of England, it has begun addressing such questions as whether banking supervision should be conducted by the central bank or by some separate authority. or by some separate authority.
One of the pressing issues facing banking authorities is the growing problem of drugmoney laundering. Last year, the Basle Committee produced a code of conduct which invesce a strong popularity.

grant banks even greater pow-A similar review process is at work in Japan, the other major country where compart-mentalisation of financial ser-vices survives.

Convergence of banking and securities is certainly the order of the day in Europe, where the EC structure has been over a five-year period extending to March 1993, and have already had a considerable

designed specifically to accom-modate the "universal bank-ing" principle. This gives a powerful additional argument to US banks which are assistant change, though so far the only progress they have made has been through administrative sures introduced by the

Ned.

Mr Gerry Corrigan, the president of the New York Fed, told US bankers in January: "I would go so far as to say that the structural flaws in the US benking and financial system have actually got more serious, if only because we tinker while others progress." The recent report of the Group of Seven task-force aims to overcome these obstacles by

THE WORLD's banks and financial institutions have an insatiable appetite for computer power. Their demand for "mips" (millions of instruc-tions processed per second, a measure of raw computing power) continues to increase at more than 40 per cent a year.

Only dramatic falls in the price of computer hardware produced by the microcom-puter revolution is keeping a cap on the amounts financial services companies have to invest in computers.

Even so, according to figures from the management consul-tuncies Price Waterhouse and Peat Marwick, the finance industry is spending close to 1 per cent of its turnover on its information technology (IT) budget, and the figure is grow-ing by between 14 per cent and

ing by between 14 per cent and 25 per cent annually.

Figures from the US, provided by the Business Communications Company, suggest that each year banks are currently buying computer equipment worth a total of about \$2.7bn. By 1994, according to Market Intelligence Research Company, the worldwide spend on computers in banking will be more than \$14bn.

Computer technology has on Wall Street, the need for a fresh approach has become clear. But will it lead to the whole regulatory structure of the US banking system, including fundamental issues like the traditional separation of the banking and securities industry.

be more than \$14bn.

Computer technology has become, therefore, in a few years, the principal force driving change in the banking industry. Sir John Quinton, chairman of Barclays Bank in the UK, giving the presidential address to the Chartened institute of Bankers said: "The impact of IT many banking is impact of IT upon banking is so radical that it will be a key so radical that it will be a key determinant of success or fallure in the industry; a key determinant of whether banks', as a recognisable grouping, continue to exist; and a key determinant of the differentiation between competitors in financial services."

He warned that banks that could neither become the low-

could neither become the lowest-cost producer of services, nor differentiate themselves sufficiently from the competi-tion by using IT, might go out of business. Banks' concerns about their

computer operations are of two

computer operations are of two kinds: first, that their central systems are adequate, efficient and secure; and second, that they have the necessary computing skills to build leading edge applications.

Central operations — deposit processing, loan and credit processing, loan and credit processing, siministration and so on — are generally based on maintaine computers, usually, but not always, manufactured by International Busines Machines (IBM), the world's largest computer manufactures.



TECHNOLOGY

'1% of turnover is spent on IT'

demands for more computing power are helping to sustain IRM machines at more than 11 per cent a year. The largest IRM machines in use now come from its 3090 family, now chose to the end of its life. within two years, IBM is expected to announce a new hardware family, the "Summit" series, which will offer significantly greater price per-

Business Communications Company points out, however, that banks seeking competitive advantage will try harnessing the power of supercomputers to their applications: "Just as the 1980s was the era of the personal computer," it says, "the 1990s will be the era of the supercomputer."

It goes on to point out:

"Greater reliance on supercomputing will not, however, least the next the hand the banks will have for large and mid-range mainframes. Some 6,000 large mainframes and 4,500 mid-range computers with processing speeds of between 50m and 1,500m floating-point operations a second (megaflops, a measure of supercomputing power) will be in use in the US by 1994."

which that will connect both banks branches and banks to other banks, EDI will become increasingly important and lead to new demands for the establishment of standard methods of communicating business information.

An important element in Swift's success has been its clearly-defined message formats, which set the tone for the industry. Expect to see similar developments in, for example, securities-processing as banks concerns rise over

driven by the concepts of elec-tronic data interchange (EDI). EDI is simply the electronic interchange of business information between trading part-ers using telecommunications links and computer systems.

The international banks' tele-communications network, Swift, now in the final phase of its evolution into the more powerful and flexible Swift II system, is an early banking example of EDI.

with the development of net-works that will connect both banks branches and banks to other banks, EDI will become increasingly important and lead to new demands for the establishment of standard

capital market, credit, currency-processing and sovereign

The use of computers and data communications systems carries its own risks. Security has become an important issue with enlightened bankers, after a series of incidents in which machine failures have left institutions dangerously exposed or criminals have succeeded in breaking into finan-cial data communications

"Fault tolerance", which implies a computer that contin-ues to operate despite failure of its key components, is now essential for many banking applications. The market leader is Tandem, but the machines of its closest rival, Stratus, are hadged and sold by IBM and by Olivetti.

Digital Equipment, whose superminicomputers are widely used by banks, was forced earlier this year to develop its own version of a fault balerent computer.

Now Storage Technology, a
US manufacturer of IBM-compatible memory systems, is
taking the fault-tolerant concept a stage further with the
development of a high-capacity
disk which it guarantees will
never loss its usern data.

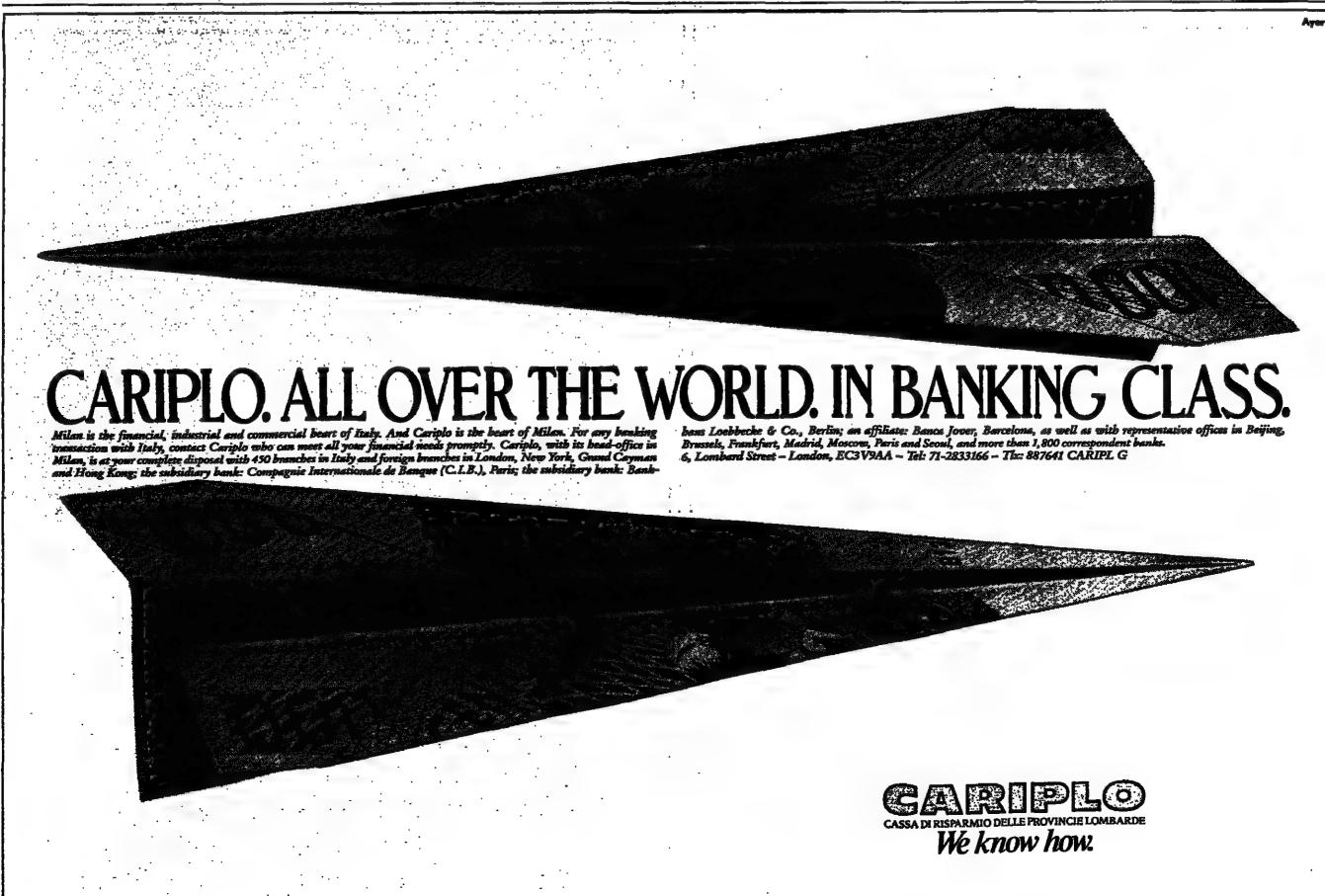
All the major manufacturers, All the major manufacturers, however, are becoming excited about a new alant on an old technology — image-processing. Just as EDI offers one approach to the "paperless office", so image-processing is promising to cut costs to improve medically in every improve productivity in any areas of bunking.

IBM, Unisys, Wang and a IBM, Unisys, Wang and a host of smaller companies have all developed image-processing systems, based on digital scanners and optical disks of the "worm" (write once, read many times)" variety. The availability of moderately-priced optical disk-drives is the key to the new systems. Unisys, for example, has developed a system for processing cheques at up to 1,800 front-and-back images every minute. every minute.

images of doubtful docu-ments can be transmitted elec-tronically to bank official for verification or correction.

All of these applications of computer technology are heavy on processing power; others, such as the use of experi systems to enable bank officials to make better informed decisions, no less so. Looking ahead, it may not be long before the branch computer — at present, a mini or small at present, a mini or small mainframe - is replaced by a

Alen Cene



Country reports start here

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■ On these two pages and those that follow. FT writers report from the world's principal banking centres:

Italy; Spain .. France; Switzerland 9 icandinavia ... Canada; Australia10

THERE IS little mystery these days as to what constitutes the biggest threat to US bank profitability in 1990. It is called real

Just as America's senior commercial bankers thought they had put their most nightmarish problem of the 1980s

behind them — Third World sovereign debt — the size of non-performing domestic real estate loans has begun to increase almost geometrically.

The issue of developing-

country debt, more than seven years after the outbreak of the Mexican debt crisis, has been tackled by US banks in recent months through a series of drastically increased provi-sions. Earnings were hit hard by these provisions last year, and even a blue-chip star such as J.P.Morgan was pushed into a big loss as a result.

Now, however, it is clear that there will be little time for bank executives to breathe a sigh of relief. A whole host of new prob-

Real estate causes most anxiety

lems, of which real estate is only the largest, are cluttering the

earnings horizon. Mr James McDermott, an analyst at Keefe, Bruyette & Woods in New York, says that banks are facing a generally harsher environment this year because of the difficulty of gen-erating revenues. The slowdown in corporate lending and the flow of deals that have created lending opportunities con-

tinues to worry bankers.

The changed circumstances in Wall Street, meanwhile, means that landing tied to high neans that making that to high leveraged takeover deals is sharply lower, while the ten-dency of large corporations to raise non-bank funds when needed only compounds the state of affairs. For a while, commercial

money-centre banks thought they would not be affected as much as thrifts by the slump in the commercial and residential real estate sectors - and there are indeed important distinctions between the woes of tinctions between the woes of the thrifts and commercial banks. For one thing, the thrift industry has been hit by mis-management, poor regulation, and widespread fraud as much as by real estate. The chaotic state of the savings and loan industry and the estimates of \$400hn of future bail-out costs is clearly an enormous finanis clearly an enormous finan-cial albatross for the US economy, but then so is the lacklus-tre state of commercial

continue to rise in 1990. His banking.
The worsening of real-estate warnings have been repeated by other top bankers around problems among commercial benks was underscored at the start of this year by the calpibing the country.

The commercial banks have reacted to the real-estate crisis and the general drop-off in corporate lending by trying to lay greater stress on fee-earning divisions such as retail banking. Citicorp has led the way in retail hanking, but Chase Manhattan and Bank of America are also devoting significant capital and human resources to growing their financial service and indi-vidual customer businesses. It is not certain, however, that even a profitable retail banking business will sufficiently offset other

Nor can the commercial

banks rely any more on their past strategy of nurturing their investment banking, capital markets and merger-related

activities. The collapse of Drexel Burnham Lambert and

the problems at Shearson Leh-man and First Boston are only

man and first notice are uny the most recently well-publi-cised examples of Wall Street's severe contraction. And, given the downgrading of many bank

ratings because of the poor

Regional banks have performed better than the money-centre banks, but over-expansion, and the weakness of several regional economies, suggests this trend will change

New England is not the only region of the country to be hit by the real-estate crisis. Arizona has been especially hard hit, and fears are growing in New York, California and parts

size of non-performing loans at the Boston-based Bank of New

England. The Fed and other

authorities moved in and

ordered the Bank of New

England to co-operate in the sale

of \$60n of assets, major restruct-

uring, management changes and a slashing of the bank's work-

a sessing of the bank's work-force. Then, following the Norstan England debacle, Fleet/Norstan Financial Group of Providence, Rhode Island and other regional

banks disclosed serious real estate loan problems.

The big money-centre banks, despite having more balanced and diversified businesses, are now preparing to deal with the real-estate crisis. Mr John Reed, chairman of Citicorp – America's biggest bank – recently said that non-perform-ing real estate loans would

isation or loan losses some blue chip corporations are find-ing that their own ratings are often higher than those of their bank lenders.

in these circumstances, foreign banks appear much stronger than most of their US com-petitors in serving multinational corporate clients. The capital-rich Japanese banks and European institutions, such as Deutsche Bank and Barclays Bank, are in many ways better placed to serve US companies seeking to expand in a global market. The London-based IBCA

bank-rating service has warned that regional US banks could be the next source of concern.
Until now, the regionals have
performed much better than
the money-centre banks, but
over-expansion by the regionals and the weakness of several regional economies suggests this trend will now change. IBCA said the inherent weak-nesses of the US banking sys-tem — caused by its regionalisation and the pressure on management to achieve short-term financial perfor-

mance — has "not served the country well".

The US banking system thus remains weaker than most of the major industrialised banking systems and, at least in the near term, seems likely to

Alan Friedman

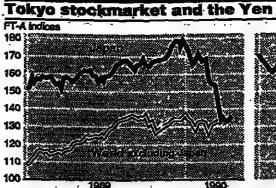


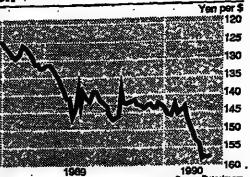
and leasing companies, may face difficulties.

There is anecdotal evidence about land prices starting to fall. The index of golf-club membership prices started falling sharply in March, at the height of the stockmarket crisis.

Jananese bankers like to

concern is meeting the new standards on capital adequacy established by the Bank for International Settlements, which come into effect in March 1998.





Splashed by the plunge

THE RECENT sharp fall in the Tokyo stockmarkst has forced Japanese banks to carry out rate plans.

expansion in domestic and for-eign markets, the banks could face a period in which they

ning of the year, combined with the sharp drop in the international value of the yen is making it more difficult for banks to comply with tough new international rules on balance sheet strength. At the same time, rising interest rates are already eating into trading profits, while a weak stockmarket will make it more difficult

ket will make it more difficult in future to boost operating profits by selling seturities.

Meanwhile, there is concern that land prices may be dragged down by the decline in equities, resulting possibly in bankruptcies among over-borrowed individuals and companies. Although large banks will almost certainly be able to almost certainly be able to cope, some smaller institu-tions, including regional banks

Japanese bankers like to think that Japanese and prices do not suffer sustained falls, because Japan is small and crowded country. They will not have to wait long to see if this exceptional conditions of 1990. For large banks, the chief

argument holds true in the

When the BIS rules were first

After several years of rapid grow more slowly.

The plunge in Japanese equities and bonds since the begin-

> stockmarket to raise a huge **JAPAN**

made known in 1987, banks were very cantious. In practice, they have continued to expand their loan books as fast as before,

expecially oversess.
Under the BIS rules, by the end of March 1993, the ratio of capital to assets has to be 8 per cent, or more. If the ratio is low, banks can either cut their assets or increase their capital, or both. Since 1987, Japanese banks have concentrated on taking advantage of the strong

total of Y12,500bn (\$79.8bn) in new capital. As a result, while US and European banks slowed down, Japanese banks contin-ued to expand their loan books by 15-20 per cent a year, with increases of 30 per cent and name in overseas markets. Japanese banks often bought assets which their foreign

rivals were forced to sell. The stockmarket slump means that banks can no longer issue paper so easily. It may also undermine the value of Japanese banks existing capital, Japanese banks are allowed to count as capital 45 per cent of the value of the unrealised gains on their huge securities holdings. With the stockmarket down, these gains

The banks will doubtless try to tap the stockmarket as soon as they can, to make good the shortfall. Some are also presenting the Ministry of Finance to allow them to widen the range of instruments they can issue to include subordinated debt, which the extraordinated debt. to include subordinated debt, which is extensively used by western banks. In Japan, the right to issue debentures is restricted to long-term credit banks. City (commercial) banks want the rules changed. But they feer that long-term credit banks may demand

other privileges in return. No solution is in sight. If banks cannot raise new capital, the only answer will be to carb asset growth, particu-

larly in overseas markets, where the value of loans is exposed to the vagaries of currency movements. The extent of any slowdown will vary from bank to bank. The best-capitalised banks

include Sumitomo Bank, which raised Y320hn as recently as January. Senwa Bank, which pulled in Y880bm in new capital last October, is also well placed as is Mitsubishi Bank, which had the highest capital ratio last year when the leading banks posted interim figures for the six months to the end of September. Weaker banks include the newly-formed Mitsui Taiyo Kobe Bank and the Bank of Tekyo.

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Banks were hoping to boost capital by improving profitabil-ity. But the rise in interest rates, which belped to trigger the stockmarket crisis, has trimmed operating profits severely. At the same time, the weakness of the stockmarket makes it harder to boost operating profits with profits on selling securities. These can be huge — for the six months to the end of September, the non-operating profits of Mitsui Bank at Y54m was over three times bigger than its operating profit of Y15.4bn. Even for Sumitomo, the most profitable Similtono, the most profitable bank, non-operating profits were 24 per cent of total profit. Before the stockmarket started plunging and interest rates posted their latest increases, pre-tax profits for the year to the end of March were expected to be wall down by 15 per cent or an Now

 by 15 per cent or so. Now forecast declines run up to 25 per cent, with little hope of a recovery in 1990-91.

Stolen Wagetyl

EC BANKS are not the only ones eyeing 1992. Citibank, the largest US bank, is trying to develop a Continent-wide con-sumer banking business by drawing on its considerable expertise in this area. At the moment Citibank has a retail presence in 11 countries in Europe. It has 700 Profiles CITIBANK In Europe other countries.

branches employing 11,300 people with 8m accounts and \$14bn in assets. But the key statistic as far as it is con-cerned is that it currently serves 3 per cent of European households. It aims to double

that figure in the years ahead, says Mr Victor Menezes, the group executive who runs the operation out of Brassels. Mr Meneses believes that

the changes in Europe offer good opportunities for outside banks to expand into traditionally entrenched national markets. Cartels are breaking down, regulations are being lifted, and new technology makes it much essier to reach new customers. Most European banks are also more pre-occupied with defending their home turf than expanding into

"We see all of this happen-ing quite rapidly, and in some respects regardless of 1992,"

he says. Cithank's aim is not to be a dominant player on the European scene. But it has a cheme to build a series of local banks into a pan-Euro-pean network which a customer can deal with regardless of time, country or language. Aside from conventional

banking services like loans and deposits, Citihank sims to introduce a Europe-wide credit card, and self diversified savings products such as life transparent (if owns insurance insurance. (It owns insurance companies in several European countries). The bulk of Citibank's Euro-

Networking without frontiers

pean retail business is cur-rently in three countries: Germany, where it has owned KKB since 1974, and Italy and Spain where it bought up trou-bled banks in the 1980s. Mr bled banks in the 1980s. Mr Menezes says that networks need to be added in France and the UE, though opportunities to buy the sort of banks he wants – medest-sized with a strong orientation to the per-pend market – are limited. Much of the impects for Citi-

Much of the Impetus for Citi-

traditional strength in the retail banking market in the

US and in other parts of the world. It reckons it has the servicing and marketing skills, as well as the technology to do it. For example, it is currently installing into KKB in Germany the cash machines which it manufactures itself for its IIS branches. Mr Menezes uses the expression "success transfer" to

describe the process. He thinks Citibank has a good starting base, and the advantage of being country-neutral in image terms. But he will also have to overcome some of the scepticism that exists in Europe about Citibank's plans following several false starts

in the past.

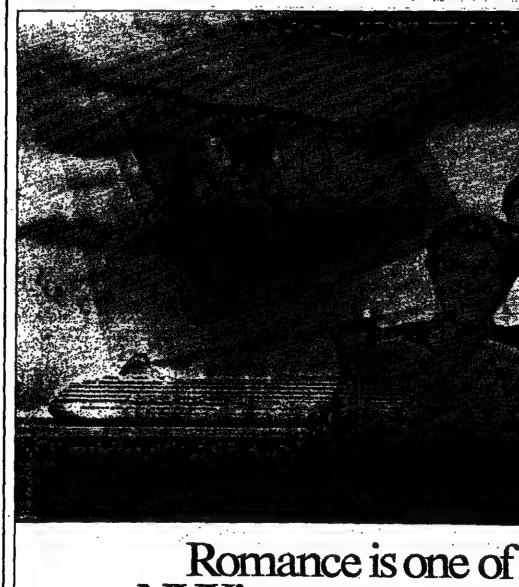
At the moment, the operation is profitable "but not as much as we would like it to be" says life Menezes, because of the drag of high develop-



Victor Menszes

ment costs. He declines to exact give figures but says his operation accounts for over operation accounts for over half of Citibank's earnings from the Europe, Middle East and Africa region.

David Lancoties



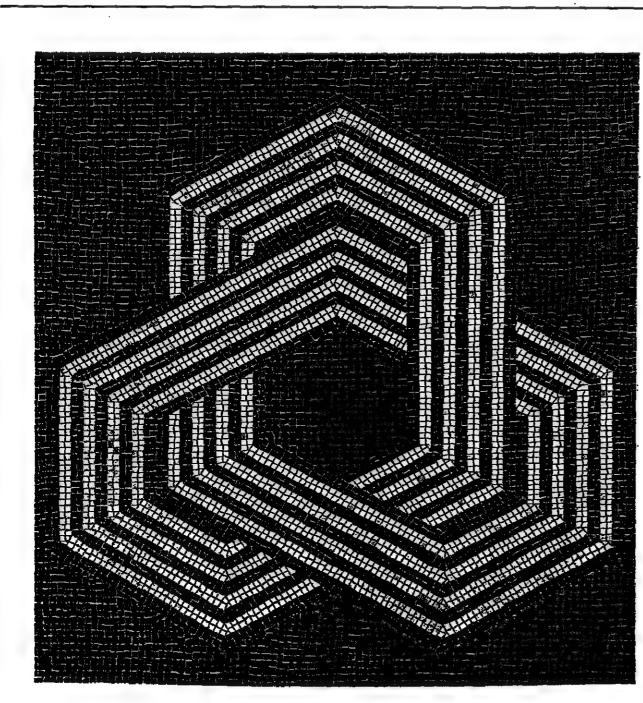
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INTERNATIONAL BANKING 7

High interest rates take their toll

WHEN NOT one but two clearing banks make public warnings about the harm that government policy is doing to their business, times must

indeed be hard. Sir Kit McMahon, the chairman of Midland, rattled the markets last month when he proclaimed that profits were sharply down because high interest rates were squeezing margins and choking off loan

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demand. A few days later, Barclays, the biggest clearer, uttered a similar cry of pain, though it stressed that trading

was "satisfactory".

These statements both fol-These statements both followed a year in which all the clearing banks saw their profits plunge because of another heavy round of provisions against Third World debts. Small surprise therefore that Lord Alexander, the new chairman of NeiWest, summed up the current UK banking environment with these words: "Highly competitive and difficult economic conditions." His

own bank's 1989 profits plunged by no less than 11hm

would be the familiar symp-toms of a declining economic cycle. But this time they are happening against a back-ground of big changes in the traditional UK banking market as well Last year saw a major eruption of competition: all the large clearers started paying interest on current accounts as they hattled for place in the high street. This move cost NatWest alone £100m.

Thus the banks entered 1990 facing a squeeze from rising costs and slacker growth, though domestic loan demand has remained more buoyant rating agency, estimates that the clearers could lose \$750m on property over the next two years, assuming that 5 per cent

of their loans go bad The more stringent chimate is also likely to discourage fur-ther conversions by building societies into banks. Last year saw Abbey National take the opening plunge, and though its first results as a bank were

shire Bank, the regional bank which was put up for sale by its four clearer owners. The winner, in January, was National Australia Bank with a record price for a UK bank sale of just under film, or three times Yorkshire's net asset

value. The bid topped another major acquisition just a few weeks earlier, the £950m pur-

chase by Deutsche Bank of

Among the questions for this year will be the fate of vulnerable sectors of the credit market, such as property lending and highly leveraged deals

good, thanks to its Third World debt-free loan portfolio, its heavy dependence on the depressed housing finance market could affect its results

Morgan Grenfell, the merchant bank. That deal appeared to typify the cross-border alliances that are expected to accompany the 1992 single market, but of which there have so far been few examples. The UK banking market remains, however, one of the most attractive in Europe, thanks to its openness and its relatively high profitability. This was highlighted by the lively bidding for the York-This year is also likely to bring another major cross-border deal: the consummation of the three-year-old courtship between the Midland Bank and

playing their cards close to their chests, it is expected that they will form a joint holding company as a way of merging their businesses but retaining their separate identities.

Generally, though, UK banks remain highly cautious about their overseas activities, preferring to concentrate on the more familiar home market. Insofar as 1992 is concerned. they are watching for opportu-nities but have taken few. The Royal Bank of Scotland's twokoyal Bank of Scotland's two-year-old link up with Banco Santander of Spain remains the only specific 1992 liaison, though both NatWest and Mid-land have enlarged their inter-ests in Continental merchant banks Bareless seem it would banks. Barclays says it would like to enlarge its branch pres

If times are harder for the

the Hongkong and Shanghai Bank. Although both banks are

ence in Europe when the opportunity arises,

If times are harder for the clearing banks, they have improved for the merchant banks. After being battered by the securities activities which they acquired at the time of the Big Bang in 1986, the mer-

COMPARISON OF 1989 RESULTS OF UK BANKS ABBEY NAT. BARCLAYS £m 1,850 2.205 1,854 1,332 174 2,127 2.301 Charge for bad debts ... 414 Profit before tax and 1,675 501 exceptional provisions 20 1.444 616 1.048 Exceptional provisions for Profit (loss) after 18%...... 323 144 -149 116.2 22 57.5 62.5 5,369 6,079

chants are in better shape, with profits rising. "There's been a very dramatic turn-around," says Mr Jonathan Agnew, the chief executive of Kleinwort Benson, whose profits more than quadruped. This is partly because the merchant benks are finally learning how banks are finally learning how to run profitable securities operations, partly because of the large fees they are earning from the high rate of merger and acquisitions in the UK and

These improvements have underlined the traditional resil-

ience of the independent UK merchant bank - a breed which many thought would be flattened in the headlong rush flattened in the headlong rush of the big financial conglomerates. Indeed Barings, the oldest UK merchant bank, felt sufficiently confident this year to publish its full results for the first time in its 228-year history. These showed that 1989 pre-tax profits more than doubled to £56m.

However, the changes of the last few years have now clearly

last few years have now clearly divided the merchants into those with significant securi-

level within Commerzbank

amounted to almost DM300m at the end of December, com-

pared with around DM70m for Deutsche. Commerzbank also

suffered a further erosion of its

Costs continued to edge up

interest margins, which fell again to 2.02 per cent from 2.15

at several institutions, notably the Bavarian banks and Com-

merzbank. Also, Deutsche's overseas expanion is not com-

ing cheap - a rise of 8.4 per cent in costs for the group -

but its earnings there, both in

sion income, are growing faster

than at parent level, in marked

ties operations, such as Warburg, Kleinwort and Barings, and those whose profits come mainly from advisory and other fee-earning business, like Morgan Grenfell, Lazards, Rothschilds, Schroders and Hambros. Contrary to earlier predictions that houses with securities operations would come out on top because they could offer a wider service, all

David Lascelles

A daunting task in the east



It Hilman Kopper, chief executive of Deutsche Bank, West Germany's largest bank. As bankers looked to the new challenge in the east, he spoke of his 'vision' of 250 branches and more than 4,000 employees, and later announced a joint venture, with the former East German state banking monopoly

WEST GERMAN bankers have been eagerly looking in the records, and firmly linking the next commercial challenge of expansion into East Germany with past roots in that domai Dresdner Bank made much of its return home in January, and Commerciant's perusal of its own records has conve-niently revealed that, before the war, it commanded the most extensive network of

branches in what is now East German territory. Meanwhile, Mr Hilmar Kopper, chief executive of Deut-sche Bank, West Germany's largest bank, spoke of his "vision" of 250 branches and over 4,000 employees, and later announced a joint venture, with the former state banking monopoly. This brings him at a stroke closer to this goal than some of his competitors would like, and proves the bank has not lost momentum since the

not lost momentum since the loss of Mr Alfred Harrhausen, murdered last November.

The task in East Germany is daunting. Western institutions will be resurrecting a system virtually from scratch. Moreover, there will be little propect for an independent East German banking system. Reforms introduced by the old.

may have split the monolithic state bank into a new Bundesbank look-slike on the one hand, and Deutsche Kreditbank on the other, represent-ing an amalgam of the old so-called commercial banking sector. But, just as the new Staatsbank will be absorbed into the Bundesbank come currency union, so Deutsche Kre-dithank is already effectively

WEST GERMANY

heing dismembered. For years, western practitioners will be furnishing the most besic of banking services, most basic of banking services, predominantly in the retail sector. Bankers already established in an advisory capacity point to the desperate lack of knowldege. As well as launching a plethora of seminars, explaining to everyone from journalists to company chairmen, the workings of the marmen, the workings of the market economy, several institu-tions are gearing up training programmes for prospective employees. Deutsche Bank, for employees. Deutsche Bank, for instance, has 100 employees of the Stastebank at its headquarters in Frankfurt, and this project will be expanded.

to the "hig three" commercial banks. In Bavaria, Bayerische Vereinsbank intends to develop regional strengths across the border, and Bayer-ische Hypotheken- und Wechsche Hypotheken und Wech-selbank is even proposing branches countrywide. Mean-while, in the public sector, Westdeutsche Landesbank will be making the most of its region's strong trade ties with the East. DG Bank, the umbrella institution for the co-operative banking system, will preside over an extension of that network; and the savings banks, which are presently not allowed to operate outside local confines, are lend-ing technical assistance to their rudimentary counterparts

in the East.

As to the cost, most institutions have been remarkably
quiet. Commercionk put a figure of DM50m on its initial
operations, and Dresdner said
it would be paying about
DM100m for the first stages.
Deutsche, by contrast, has not
specified how its involvment in
the Kredithank joint wenture the Kreditbank joint venture will be structured.

Meanwhile, recent results for the top five listed banks has demonstrated the basic finan-cial strength of the sector, despite the unitionally interest rate environment. Deutsche Bank extended its lead over

ing record total operating profing record total operating prot-its, up 28 per cent at group level. Dresdner reported a 20 per cent increase, while Com-mershank's overall result was unchanged. Deutsche's num-bers are also of higher quality than its competitors', because it deducts the year-end write-downs on the securities portfo-ling which the others do not

line, which the others do not.
While the habit of December figure releases detailing the first 10 months of the year leaves little room for surprises at the end of March, Dresdner

Interest-rate uncertainty dogs the 1990 picture. But increased turnover on the West German stockmarket will boost commission income

and particularly Commersbank came on with a spurt in the final two months of 1989. Meanwhile, Deutsche's conservative interest-rate position-ing served it well in a rising rate environment throughout the year. The bank managed both a slight improvement in its average interest rate mar-gins, and very minimal write-downs on the bond portfolios. That contracts sharply with That contrasts sharply with Commerchank, where trading profits fell, so that, despite an 11 per cent increase in partial operating profits, group profits remained static.

contrast to both Dresdner and Commerciank. As for 1990, continuing inter-

est rate uncertainties dog the picture, even though the col-lapse of the domestic bond market has had less impact than was feared at the time. However, the massive increase in turnover of the West German stockmarket will provide a substantial boost to commission income, and several banks are earning very well on the derivatives product side.

International growth will be watched with interest - how for instance Deutsche copes with the ticklish task of integ-rating the British merchant bank Morgan Grenfell into its empire, and what further Banque Nationale de Paris association yields.

in their chosen ways.

One of the few nasty tastes left for this year will be the DG Bank affair, which could still force the resignation of its chairman Mr Helmut Guthardt. The row between DG and a number of French banks, over a series of outstanding bond transactions, severely nted the credibility of the West German bank among international dealers when it initially refused to stand by oral commitments given by one of its traders, since fired. One of two vice chairmen has already resigned.

Whatever the outcome -investigations by both the fed-eral police and the banking authorities are under way -Mr Guthardt is not credited with having handled the affair well, and, given problems in a number of other areas, further too management changes may be required to put the bank, which is now Germany's fourth largest financial institution, back on its feet.



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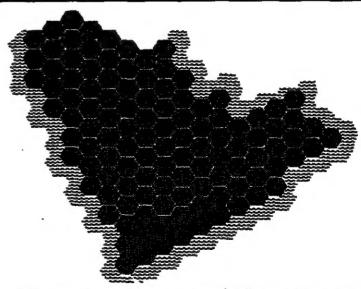
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INTERNATIONAL BANKING 8

them to address two urgent

them to address two urgent priorities. It will guarantee them the ability to keep up lending in line with demand, without the risk that capital ratios will slip below the Bank of Italy's guidelines. And the arrival of new funds could help the priority a new and helds.

to trigger a new and badly needed round of rationalisation

at home, while opening the

at home, while opening the door to more takeovers abroad.
Only relatively recently has BCI, traditionally the most international of Italian banks, been looking to establish a network in neighbouring European countries. Likewise, San Paolo has taken many domestic bankers by surprise by the speed and scope of its recent international alliances.

By contrast, most of Italy's

international alliances.

By contrast, most of Italy's other big banks are still at the starting-post. Banca Nazionale del Lavoro (BNL), the country's biggest financial institution and majority-owned by the Italian Treasury, is still digesting the repercussions of last year's

repercussions of last year's iraqi letters-of-credit scandal.

Meanwhile, Credito Italiano appears, at least temporarily, becalmed, after the thwarting

of its attempt to gain a hold at Banca Nazionale dell'Agricol-tura, while Monte dei Paschi's

top management, swayed no doubt by its local political masters, has said it does not want to change into a joint-stock company at all.

company at all.

However, the venerable Signnese bank has already indicated what may be a trend in
Italian banking, by using small
stakes in subsidiaries to form
links with foreign banks. Following its sale of a 5 per cent

Networks may widen

BUOYED BY a wave of rising profitability, Italy's banks closed 1989 in a positive mood. With the economy pushing ahead faster than those of most of its European neighbours,

of Europe. Even if some of the extraor-dinarily large rises in total assets last year were attributable to the effects of industrial

tions benefited from lively

credit demand and margins

that are still the envy of much

ITALY

action in 1988, which distorted the 1968 year-end figures, the health of the credit market in 1989 was hard to miss.

Despite the continuing prob-

lem of attracting retail deposits, which tend to gravitate towards higher-paying and more generously taxed governbanks look set to thrive in 1990. Indeed, the beginning of the new decade may mark the point at which Italy's banks finally start to overcome the two underlying problems that have beset them so noticeably by comparison with their Euro-

pean counterparts.

At the end of March, the
Bank of Italy removed the remaining restrictions to branching. As a result, banks can now go ahead and open new outlets at will, provided there is no objection from

The new arrangement marks a sea change from the tradi-tional system whereby requests for new branches

requests for new branches were batched together and considered by the central bank every few years.

Although the Bank of Italy had gradually been loosening the rules, the former practice, along with the desire to keep a

italian bank results: end 1989 (L bn) Total assets Total loans 112,600 (+52%) 420 (- 16%) 270 (- 35%) 103 (+129%) 83,700 (+44%) Banca Commerciale Italiana Credito Italiano 94,045 (+29%) 67,161 (+29%) 58,022 (+ 5%) 81,912 Banco di Roma 84,366 (+11%) 48,683 (+23%) 101.644 (+12% Banca Nazionale del Lavoro San Paolo di Torino (496) 560 (+ 8.5%) 111,000 (+30%) 85,131 (+14%) 28,055 (+20%) 54,856 (+ 9%) 12,851 (+28%) Banco di Napoli Banca Ambrosiano Veneto 104 (+ 40%) 143 (+ 15%)

firm grip on banks' geographic growth, is the main culprit behind the current patchwork nature of Italian banking in which there are too many banks and not enough branches. For although Italy has some 1,200 banks and 13,000-odd branches, there are just 2.4 branches per 1,000 inhabitants, against an average of 5.2 branches per 1,000 throughout the European Com-

While there will not be a while there will not be a surge in new branches over-night, all the big banks are planning to increase their net-works substantially. Banca Commerciale Italiana (BCI), Credito Italiano and Istituto Bancaria San Paolo di Torino (Witch presentity hea the big. (which currently has the big-gest branch network if all its

subsidiaries are included) are all talking in terms of opening a further 150-200 branches each in the next three or four years.

The lower house of the Ralian parliament passed legislation opening the way for the six "public law banks" — which include San Paolo and Monte distributed if Stone — and for the

Paschi di Siena — and for the country's savings banks, to change their status to that of jointstock companies.

Though there is no suggestion of full-scale privatisation, as private capital will be limited to the country in as private tanta will be interested to 49 per cent, except in special circumstances, the law, which should be operative by the end of the year, should enable the banks concerned to raise trillions of lire on the

Such an inflow will allow

share in its Credito Commerciale subsidiary to Taïyo Kobe, of Japan, the bank in late March swapped a further 5 percent with Germany's Bayerische Landesbank in return for a 10 per cent slice of Bankhaus Aufhäuser, the Munich-based private bank.

A similar strategy, albeit on an appreciably bigger scale, is also being mooted by San Paolo, which has majority stakes in Banco Lariano and Banca Provinciale Lombarda, two highly profitable banks in northern Italy. Either could exert a strong draw for the German, French and even Spanish banks keen to expand their presence in Italy.

But straightforward disposals should no longer be seen as foregone conclusions. For, following the December 1986 sale of Banca d'America e d'Italia

of Banca d'America e d'Italia to Deutsche Bank – as part of a process, encouraged by the

Italy has just 2.4 branches per 1,000 inhabitants, against 5.2 per 1,000 throughout the EC

central bank, to open the domestic market to foreign influence — the Italian bank-ing community now appears to be putting much more emphasis on the need for reciprocity in any transaction — a policy which may also have found a favourable echo at the Bank of Italy itself.

So while smaller purchases —

such as Crédit Lyonnais's acquisition of a stake, standing at around 49 per cent, in regional institutions like Credito Bergamsnumions like Cremo Herga-masco – may still be approved, foreign bankers with bigger ambitions in the halian market: need to know that any acquisi-tion, to be successful, will have to involve not just money, but also require an element of give as well as take

Friends abroad

FROM ITS roots as a Pledemontese financial institu-tion dating back to 1563, Isti-tute Bancarlo San Paole di

tuto Bancarlo San Paolo di Torino has, since the mid-1960s, launched a string of for-eign initiatives.

Domestically, its position has been consolidated with the purchase of a sizeable interest in Crediop, the Rome-based long-term credit institution. Mr Gianni Zandano, an academic by training who took his Ph.D. at Yale with a thesis on

GIANNI ZANDANO

Monetary and Credit Economics, is modest about his role in the changes that have come about since he became chair-

about since he became char-man in May 1988.

Stressing that any opinions are strictly his own, he accepts that Italian banking, long handicapped by branching restrictions and divisions between different types of credit institution, is entering a needed of change.

credit institution, is entering a period of change.

"Our own expansion programme for the years 1990-83 calls for the opening of at least 200 new branches at group level" he says. Meanwhile, linking up with Crediop, the second biggest long-term lending agency in Italy, fits in perfectly with San Paolo's plans to broaden its range of services in broaden its range of services in its home market. Mr Zandano is cautious

when it comes to addressing the widely-expressed view that San Paolo will eventually take full control of Crediop. But the "assignment" of San Paolo's own public works credit section, with a loan book of over 1 a 700 to the control of the credit section. L3,700hn, to Crediop at the end of last year marked the first — but probably not the last — Haig Simonian important rationalisation between the two companies



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True:

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activities, he notes.

But it is San Paolo's foreign intentions that have drawn the greatest attention of late. As the biggest single shareholder in Hambros, following a small increase in its former 12 per cent stake earlier this year, Mr Zamiano dismisses suggestions that San Paolo is ready, or even at this stage able, to mount a full taksover. Regulamount a full takeover. Regula-tory considerations in London and Rome saide, "we wouldn't consider a takeover even if it

consider a takeover even if it were available," he stresses. Rather, the Hambros stake has given San Paolo access to valuable know-how, while indirectly extending its geographical range into areas such as India where it was barely active before. And boying into Hambros has also brought it into contact with Guardian Royal Exchange, another big Rambros shareholder, with which San Paolo launched a ground-breaking infilative into the Italian life and general insurance markets last year.

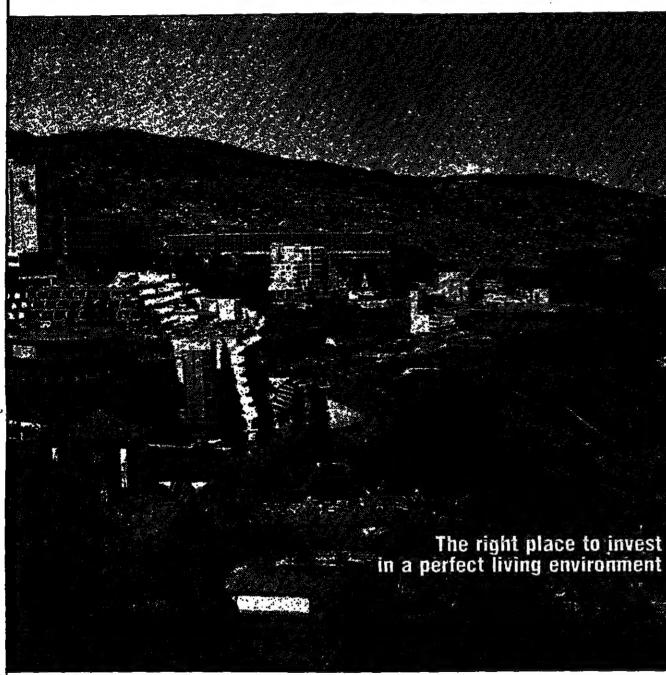
"The alliance with Hambros

The alliance with Hambros certainly proved to be a preferential channel for finding a partner of such high standing as GRE, and for the rayal definition of our agreem

But that is partly what inter-national this based on small equity stakes are all about, argues Mr Zandano. "To go abroad, you need friends." HS

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Conflict in the club

reserve element of all the deposits Santander had attracted with its new account

super accounts would be able to hold on to a much greater proportion of the money they

on to the market, the Bank then insisted that all the liber-ated reserve deposits be used to buy long-dated certificates of deposit. This meant that the SPANISH bankers have to try much harder these days to maintain the cool that, as traditional custodians of the country's wealth, is expected of them. The old order, safe and comfortable, is breaking down. It started with Banco de Bilsince last August were still tied up, whereas rivals who had only just begun to offer super accounts would be able

It started with Banco de Bil-bao's attempt at the end of 1887 to take over Banco Espanol de Credito (Banesto). This was considered an outrage by Mad-rid's clubby bankers at the time, and most were quite happy to see the hid fall. But the rot had set in. Banks have since been poaching staff from each other for the first time, in order to meet demand for new financial services and, as of August last year, a doddering

August last year, a doddering old interest-rate cartel among hig domestic banks collapsed. By now, however, it was no surprise that Banco Santander did the damage. While its main rivals among Spain's "big seven" commercial banks have some curiefly about themselve. sone quietly about insparing their defences ahead of 1992, Santander has eschewed local mergers or alliances and invested heavily in Europe and

SPAIN

taken a 10 per cent stake in Royal Bank of Scotland, Britain's sixth biggest high street bank. Samiander's merchant bank, Banco Santander de Negochos, has also become the biggest broker in the four Spanish bourses since they were reformed last summer.

In August, Santander rocked the industry again by introducing an interest-bearing current account that now pays up to 14.5 per cent. The disdain and feigned nonchalance affected by its rivals was a good measure of how important the

sure of how important the move was. It ended, for ever, a tacit agreement not to break ranks on interest rates.

It took the other hig Spanish banks about six months to admit defeat. Slowly, and then in a rush, the others, starting in a rush, the others, starting with Banesto, began offering so-called "super accounts" with high interest rate payments to customers with large balances. Even the mighty Banco Bilbao Viscaya (BEV), which had scoffed at the idea, was forced a few mouths ago to offer its own super account.

few months ago to offer its own super account.

The stakes in this deposits war are big. Banco Santander had Pta376km (\$3.5km) in current account deposits by the beginning of August. That put it in fourth place behind BBV. Banesto and Banco Central. Six months later, its current Six months later, its current account deposits had almost doubled to Pta751bn and it now leads the current account deposit league table, though it still remains in fourth place if overall deposit accounts, including savings accounts, are taken into consideration.

There is something fevered about the way Santander is pursuing new customers. The bank's aim has clearly been to attract retail clients - at a price - to the new accounts but then to be in a position to offer them newer and perhaps more profitable financial ser-

vices.

There were chuckles in the banking community at the end of February, when the Bank of Spain decided to make a sharp cut in bank liquidity reserve ratios — the percentage of deposits banks are obliged to lodge with the central bank. In order to avoid a flood of money

Santander, though, has just answered this with another stroke of bare-faced cheek, and

placed a high-interest rate savings account on the market. The product is aimed both at Spain's aggressive savings banks (cajas de ahorro) and the other hig commercial banks. The latter still pay miserly interest on saving accounts, and Santander's move is little short of a declaration of total

war on all forms of deposit.
The others, although they will hate it, will probably have to respond simply to stop the drift of new customers to Santander becoming a flood.

The irritating thing about this battle is that it occurs just as Santah hardes were begin-

as Spanish banks were begin-ning to relax about the threat to their retail business from foreign banks and to go up against the foreigners in investment banking. Now they have had their concentration rudely interrupted.

Peter Bruce

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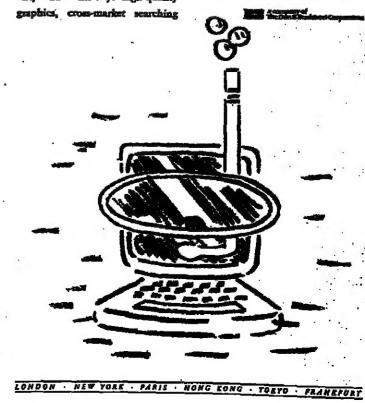
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International



despite a host of difficulties.

The major banks have all turned in satisfactory net profits: Crédit Lyonnais recovered strongly to FFr3.1hn (\$544m), after a poor 1988; Banque Nationale de Paris (\$1000). Nationale de Paris (BNP) and Société Générale maintained a steadier rate of advance at FFr3.4bm and FFr3.6bm respec-

has been at the root of these solid performances, with a marked reintermediation as companies have returned to bank credits after years of pre-ferring disintermediated debt such as commercial paper. But newer activities, especially life insurance and leasing, have provided spectacular earnings growth.

Financial markets remained volatile throughout the year.

More damaging, French short-term interest rates remained obstinately higher than long-term rates, and this inverted yield curve made it extremely difficult to make profits in capital-market operations.

operations.

"It is not easy to make money when there is a 1½ percentage point gap between long-term and short-term interest rates, and in the wrong

FRANCE

direction," said Mr Marc Viénot, chairman of Société Générale, whose dealing-room earnings fell last year to a fifth of their level in 1988.

Reliance on the financial markets has, however, increased, as the French bankincreased, as the French banking system has changed in
structure. In the past, the surplus deposits of the Crédit
Agricole and Crédit Mutuel
networks used, via the money
market, to finance the other
banks, whose lending exceeded
their deposits. That surplus
has now dwindled sharply, and
the banking system as a whole
is a net borrower.

is a net borrower.
In the whole French finan-

illustrates the difficulties for-

eign banks encounter when they try to penetrate the speci-alised world of Swiss private

SWITZERLAND

CBFs andscious coup in swal-lowing TDB underlines Swiss

determination to consolidate their lead in the management

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New activities prove useful



Jacques de Larcelère: stricter rules, lower ratio

cial system there are now only two institutions which are structurally lenders to the banks: the Caisse des Dépôts and the Bank of France," says Mr Daniel Lebègue, joint man-aging director of BNP. At the same time, banks have seen their risks increase:

in the developing world, where they have had to increase their

they have had to increase their provisions for had debts, but also in France, and even in their interbank dealings.

BNP made the heaviest baddebt provisions last year, FFr6.7sm, but this included its exposure to Banque Internationals pour l'Afrique Occidentale (BIAO), the ailing West African bank it took control of last year at the request of the

bank it took control of last year at the request of the French government.

French banks have, in general, built up strong reserves to cover on average 39.5 per cant of their sovereign debt exposure by the end of 1987, according to the Banking Commission.

— a figure expected to have risen to 42 per cent by the end of 1988.

sion — a figure expected to have risen to 62 per cent by the end of 1988.

For the largest banks, this figure is much higher: 60 per cent for Crédit Lyonnais, and 61 per cent, though calculated on a weaker than their foreign counterparts.

Mr Jacques de Larosière, the governor of the Bank of France, said recently that the 16 largest Franch banks together had an average Cooke capital adequacy ratio of 8.6 per cent at the end of 1988, but

that on the stricter rules to come into effect in three years time, this ratio dropped to 7.5 per cent. The required improvement, however, should be well within reach by 1992.

Nevertheless, private-sector banks have been raising capital in the equity markets, while the state-owned banks have had to resort to more imaginative means. BNP has exchanged 10 per cent share stakes with Union des Assurances de Paris (UAP), the largest state insurance company; while Crédit Lyonnais has welcomed as shareholders both Caisse des Dépôts et Consigna-tions, the state financial institution, in return for cash, and Thomson, the state electronics group, in exchange for control of its financial division.

But French banks have not only been on the defensive only been on the detensive over the last year. Crédit Lyun-nais has been the most expan-sive, building up its European retail banking network through the acquisition of Cre-dito Bergamasco, in Italy, and the former Chase subsidiary in Policium

shorter list of risk countries, for Société Générale. Their problem is that beyond 60 per cent, the tax regime for provi-sions becomes much stiffer. Crédit Agricole has also fol-lowed this strategy, though mostly with minority stakes. BNP is still seeking a retail banking network in Spain through a swap with Banco Bilbao Vizcaya, but the negoti-ations have stalled; the bank "We are approaching a wall, though perhaps a flexible or moveable one, since the French tax treatment is much has had more success outside Europe, in California. Other banks are sceptical

about the strategy, and have preferred to seek out more lim-ited niches in other European countries - CCF, or Société Générale with Touche Remnant, the UK fund manager, for example.

Banque Indosues, the merchant-banking subsidiary of the Suez group, tried last year for a more ambitious strategy, with an approach aimed at a marger with Morgan Grenfell, the UK merchant bank. Rebuffed by Morgan, which preferred the charms of Deutpreserved the charms of bear-sche Bank, Indosuez, too, is now concentrating on specific niches. Like Societé Genérale, it has now reinforced its fund management activities with the purchase of a UK manager,

Secrecy gets a trimming

TWO BVENTS have highlighted the Swiss banking scene over the past six months. The first was the takeover of TDB American Express, the higgest foreign-owned bank, by the Compagnie de Banque et d'Investissement (CBI), a small Geneva bank. The second was CS Flolding's bid for Bank Leu, the country's fifth largest and oldest commercial bank.

Each can be seen as a sign of the times. The sale of TDB flustrates the difficulties forthat, after a decade spent on expanding abroad, the big Swiss banks have started to swiss banks have started to pay greater attention to their to money launderers a criminal to money launderers a criminal offence, will come into force.

The deregulation of the 1980s has made other, previously more constrained financial contents, which for decades had been appropriately more constrained financial contents, which for decades had been appropriately more constrained financial contents. The construction of a single healthy making assistances to money launderers a criminal to mon

been happy enough to march in neatly cartelised step. Together the CBI and CS moves examining the adjust-ments which are now clearly under way in Swiss banking. The instigation for this shake-up is multiple.

their lead in the management of private wealth at a time when foreigners' perception of Switzerland as the ideal place for investors to store their wealth has been eroding.

The move against Bank Len by the parent company of the Crédit Suissa group indicates shake-up is multiple. International action against money laundering by narcotics dealers and other criminal organisations has trimmed back Swiss bank secrecy. Switzerland has co-operated with other leading industrialised countries in agreeing to

stricter monitoring of move-ments of cash. In July a new federal law, making assistance

less stimulating once you exceed 60 per cent cover. We

will continue our provisioning effort in 1990, in the hope that this wall will not block us, "said Mr Jean-Yves Haberer, chairman of Crédit Lyonnals.

The Banking Commission, however, is continually urging all banks to bring their

reserves up to the average for the profession, and for some

weaker companies this has

meant going cap-in-hand to their shareholders. Besides reserves, French

banks have also had to boost their equity base, where they have generally been rather

weaker than their foreign

tres competitive with the Swiss. The construction of a single banking market in the European Community is fore-ing Swiss bankers to re-think long-standing marking. In many respects the liberal Swiss hanking regulations already conform with, or are ahead of, those being put in place by Brussels. Swiss banks have little fear of being caught

by EC demands for reciprocity and should have no trouble about access to the EC market. However, Brussels' account-ing and disclosure require-

ing and disclosure requirements are impelling Swiss bankers to be more open in their reporting. In particular, they are being forced towards producing consolidated statements and will almost certainly have to break long-standing tradition and start disclosing their hidden reserves. The Swiss Federal Ranking Commission has Banking Commission has already said it is preparing a directive that will limit the size of the hidden reserves.

Another domestic instigator

of change is the Cartel Commission, itself largely inspired by developments in the EC. It has already succeeded in getting rid of a clutch of price fixing conventions and other oligopolistic arrangements, and is now waiting to see whether the Government will ratify its hotly contested recommendation that the banks abandon their price-fixing agreement on

brokerage fees. Swiss banks' 1989 reports demonstrated that they are already adjusting to realities, but also that, despite the overall recovery in earnings last year, they are facing inhabitual constraints which are accountables them to save hard compelling them to work hard at holding down costs and reinforcing their competitiveness.

Moreover, the reports sig-

nailed the demise of the prac-tice under which the Big Three would announce almost identi-cal profit growths and adjust-ments in dividend pay-outs.

Union Bank of Switzerland Union Bank of Switzerland (UBS), the higgest, posted a 15.9 per cent climb in net earnings to SF7902m (\$604m) and raised its dividend by 12.5 per cent. Swiss Bank Corporation (SBC), hampered by its involvement in the liquidity crists at Coop AG, the West German retailing group, reported an 11 per cent increase in net profit to SF7750m and a dividend increase of 7.6 per cent. Crédit increase of 7.6 per cent. Crédit Suisse exceeded analysts' expectations by announcing a 28.5 per cent improvement in net earnings and a 15 per cent increase in its dividend.

There were other differences. Crédit Suisse produced consoli-dated figures. UBS brought SFr2bn of its hidden reserves on to the balance sheet, announced the abolition of its amounces the aboution of its non-voting pariticipation certifi-cates and said it would show a consolidated profit and loss statement in 1990. SBC gave a consolidated balance sheet figconsolidated balance sheet fig-ure for the first time and said it, too, was considering simpliit, too, was considering simpli-fication of its share structure.

Growth in lending and a recovery in income from com-missions boosted bank earnings last year, but most bank-ers are downbeat about the outlook for 1990. The UBS provisional report explained why.

UBS experienced a surge of more than 30 per cent in interest earned, but interest paid socred by 36 per cent, as customers shifted to higher interest bearing deposits, and UBS's net interest income rose by only 0.2 per cent.

Moreover, the banks are under heavy public pressure not to raise mortgage rates further at the same time as they are having to pay higher interest rates to fund their mortgage lending.

With high interest rates set to continue well into 1990 and low activity on the stock exchange restricting income for commissions, the banks will be hard put to it, to pro-duce profit advances compara-ble with those of last year.

July

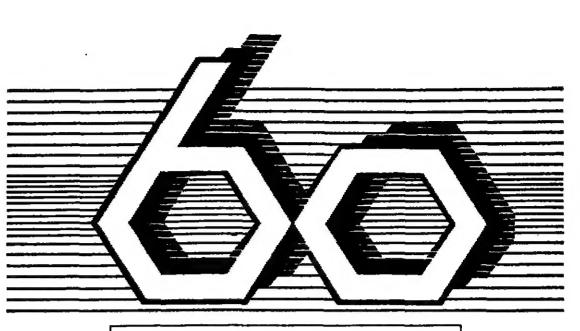
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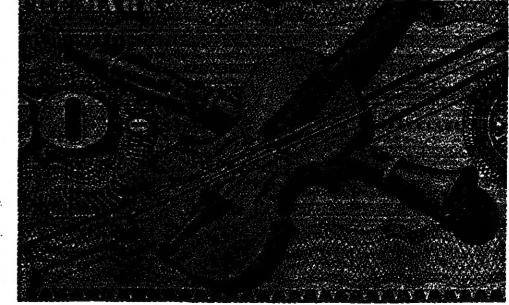
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Raising the barriers

THE NORDIC countries are ripping down the financial barriers that separate them, creating the basis for an unified and integrated regional market for banking and other financial activities in the 1990s.

The impetus for the great changes that are transforming the Nordic banking sector is the approach of the EC single market. Nordic countries have

SCANDINAVIA

little choice but to dismantle the barriers that have long pro-tected their financial markets against outsiders. Otherwise, they face discrimination under they face discrimination under EC reciprocity rules in trying to expand their banking operations in Europe after 1992. The Nordic banks are seeking to strengthen their presence within the EC in the wake of their larger industrial corposition.

rate customers, who are increasing their investments within the Community. But

within the Community. But the deregulation and liberalisation measures sweeping the Nordic region are having their biggest impact at home. The free flow of capital within the Nordic region will probably produce the same effects predicted for the EC, with the price of financial services falling pressure or credit vices falling, pressure on credit costs easing, and a more narbetween countries. Integration is also stimulating compet tion, leading to a much-needed consolidation of the Nordic region's overbanked market with the creation of more effi-

While Denmark has substantially liberalised its financial markets due to its status as a EC member, the deregulation in the non-EC states of Nor-way, Sweden and Finland are expected to be completed within the few years. Sweden has made the most extensive character to date smooth changes to date among these nations. It abolished virtually all of its foreign exchange con-trols last year. The establish-ment of branch offices for foreign banks will be allowed as of July 1, and foreigners will be permitted to buy shares in Swedish banks up to 20 per cent of voting power and 40 per

cent of equity. Norway and Finland are contemplating similar steps. Nor-way is easing rules on foreign ownership of banks and may soon allow the establishment of branch offices by foreign banks. Foreign bank branch

1991. Both countries have also eased interest rate controls, and are opening up their bond markets to foreigners as they gradually dismantle their for-eign exchange regulations. Fin-land is following Sweden's example in adopting new capi-tal requirements for banks to conform to EC standards.

Worries persist, however, as to whether these legislative changes will be enough to guarantee market access to the satisfaction of the EC. The EC attitude is hardening toward the Nordic countries and other Effa members due to suspi-cions that they are trying to gain a free ride from the single market without paying the cost of membership. The EC may pressure the Nordic region to adopt more far-reaching changes such as allowing for-eigners to gain majority con-

trol over domestic banks.
Nordic banks, meanwhile,
are adjusting themselves to the
new rules and the threat of increased competition by con-solidating operations in their domestic markets.

The banking sector is in need of reform. Too many banks exist to be efficient and the relatively small size of Nordic banks will prove to be a

The relatively small size of Nordic banks will be a handicap

handicap if they are to compete effectively against their higger European rivals. The region has seen a wave

secure foothold within the EC.

Although growth on the continent will help them escape their cramped market conditions at home, Nordic bankers realise they will have difficulty carving out a market for themselves in the major EC countries against dominant domestic rivals. They are likely to seek partnerships with other hig European banks instead.

While they expand their activity geographically, Nordic banks are also entering new financial areas as strict regulations governing their operations crumble. The next few years are likely to see the final disintegration of tradiof mergers in recent months and more are expected to fol-low. Denmark has shown the formation of two rival blocs. Danske Bank, Copenhagen Handelsbank and Provinsbanken joined forces under the Danske Bank name, while Pri-vathanken, SDS and Andelsbanken combined to create the

benken combined to create the Unibank Dammark group.

The Nordic region's higgest commercial bank group was created in Sweden with the merger of state-controlled PKbanken with the provincial Nordbanken. Other major Swedish banks have been busy acquiring local banks. Gotaacquiring local banks. Gota-banken bought Wermlandsbanken and Skaraborgsbanken, while Svvenska Handelsban-ken took over Skanska Banregional banks are now affi-lated with one of the four national banks.

In Norway, two of its biggest banks, Bergen Bank and Den

THE BIG banks are both the plumpest targets and the most formidable attackers in an intense rivalry for advantage in Canada's fast-changing form the Den norske Bank. financial services market. Consolidation is also occuring

regional banks. Only Finland

has escaped the merger mania, largely due to the fact that the

banking sector is already domi-

nated by the Union Bank of

Finland and Kansallis-Osake-

But these domestic consoli-dations are only considered a

preliminary step to the forma

tion of more extensive pan-Nordic bank groups based on cross-ownership arrangements. Several such groups already in embryo form. Scandinavlan Parting Partners for example.

Banking Partners, for example was established six years ago

to improve cooperation between the four members benks, one from each Nordic

The group consists of Sweden's Skandinaviska Enskilda Banken, the Union Bank of Finland, Unibank Danmark

An alliance has also been formed between Sweden's Gotabanken and Finland's Kansallis-Osake-Pankki. And

the region's first cross-border

bank acquisition occurred in February when Svenska Han-delsbanken bought Norway's Oalo Handelsbank.

These bigger groups with their improved economies of scale will bolster the ability of

Nordic banks to gain a more secure foothold within the EC.

final disintegration of tradi-tional and legal barriers that have kept banks separated from the insurance sector, and mortgage companies from the banking sector.

This will pave the way for the greatest from the

the creation of Nordic financial

institutions robust enough to survive the passage from their once isolated and protected national markets to the tough

and competitive atmosphere of

a single European one.

and Den norske Bank.

An array of competitors is taking aim at hits and pieces of the hanks' business. At home, trust companies have become banks in all but name, and, as members of wider financial aervice groups, are able to reap the benefits of cross-selling their various products and sharing their computer

More recently, some of Canada's biggest life assurers, such as Sun Life and Manulife Financial (formerly Manufac-turers Life), are challenging

CANADA

the banks by expanding into deposit-taking, residential mortgages and a host of other services by acquiring trust

To the banks' particular chagrin, non-bank multinationals such as American Express and general Electric are playing a growing role in Canada, through their financial service subsidiaries. American Express has become the first non-banking institution to be granted a banking licence in Canada. A GE unit, GE Capital, has become Canada's third-biggest car-leasing company, a field

AN ALREADY vigorous debate about the shape of Australia's deregulated banking and finan-cial services industry has just been turned on its head by a single deal — the ANZ Banking group's surprise \$A3.8bn (US\$2.9bn) bid for control of the major insurance group, National Mutual.

The proposed marriage of two of the country's biggest institutions, potentially creat-ing a \$A170bn financial giant,

AUSTRALIA

has crystallised a raft of new ssues for authorities still trying to adjust to the dynamics of deregulation.

A successful ANZ bid would not only give it access to National Mutual's vast insurance and super pool worth close to \$A20bn; the bank would also get control of National Mutual's \$A39hn portfolio of managed funds, another key area of leakage from traditional bank deposits.

The upshot is to force the Australian authorities, notably the Federal Treasury, the Reserve Bank and the Insurance and Superannuation Commissioner, to change their

It's too early for tears

CANADA'S BIG SIX BAR	IKS: 1	bree months t	o January 31 19	90 (1989)
	· :	Average assets (CSbn)	Net Income (C\$m)	Loan loss provisions (C\$m)
Royal Bank of Canada		118.0 (109.9)	274.0 (269.9)	80.0 (155.0)
Canadian imp'i Bank of Commerce		108.5 (94.6)	218.2 (202.2)	71.0 (137.0)
Bank of Nova Scotin	٠.	81.2 (75.7)	148.1 (151.1)	87.5 (39.2)
Bank of Montreal	-	80.2 (77.6)	179.8 (150.2)	49.0 (92.0)
Toronto-Dominion Bank	~	65.1 (60.7)	172.1 (195.8)	62.5 (62.5
National Bank of Canada	1	. 35.1 (31.0)	70.0 (78.8)	26.5 (37.5)

the banks are barred from selves into new businesses. The Canadian banks have

also found they are no longer the force they once were on the international stage. Only one - Royal Bank of Canada remains in the workl's Top 50 banks, compared with four 20 years ago. Royal's recent sale of its 50 per cent interest in Australia's National Mutual Royal Bank was the latest in a string of directments.

string of divestments and clo-sures which have marked the banks' retreat in recent years to their North American and Caribbean strongholds. But it would be prenature to shed any tears for the banks.

Though they may leave the impression of being under siege, they remain by far the most powerful players in the Canadian financial services industry, and are losing few opportunities to elbow them-

tate subsidiaries, partly to develop their own valuable property holdings to greater profit, but also to take a more active role in the development The banks make up about 30 per cent of the assets of all financial institutions in Canada, com-pared with about 20 per cent for insurance investments and penindustry as a whole Computer systems, payroll services, mutual funds and investment signance investments and per-sion funds, and 15 per cent for the trust companies. The 57 for-eign banks in Canada, with com-bined assets on October 31 1989 of C\$54bn (US\$46.5), are no insich for the six big domestic banks, whose assets reached management are among the other businesses to which the banks are extending their

C\$470on last year.
The banks have become a dominant force in the domestic securities industry over the past two years, as one after another has bought an invest-ment dealer. The only one of the six not to make an acquisition, Toronto Dominion, has none the less built up a significant presence in the industry through its in-house subsid-

offers cargo coverage to importers, underwritten by Royal Insurance.

To the great frustration of all the financial institutions, much of this crumbling of the eral have set up real-es-

long standing "four pillars" of the Canadian financial services

industry (banks, trusts, insurers and securities firms) is taking place in a regulatory vacuum. The federal government has dithered for the past four years in attempts to rewrite five statutes governing the ownership and functions of institutions under its jurisdiction, which include the banks and some trust and insurance companies,

and credit unions.

One proposal after another has appeared, been debated and then quietly disappeared as consensus has proved impressible. impossible.

The most contentious issues include the ownership of trust companies and the extent to which banks should be allowed into the insurance and motor vehicle leasing business. The domestic banks, whose shareholders are restricted to a max-imum individual holding of 10 per cent, went similar broad ownership rules extended to the trusts, almost all of which are now controlled either by financial or industrial con-

Among the provinces, Que-bec has been particularly quick to take up the slack, including a suggestion that financial institutions within its ambit be allowed to own commercial and industrial enterprises.

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Rulemakers' dilemma

main regulatory pre-occupa-

tion of recent years.
Instead of considering questions of control of just the banking industry, they now must look at the nuch wider issue of dominance of the whole financial and the state of the whole financial industry.

commance of the whole insuf-cial services industry.

If the merger succeeds, com-petitive forces will dictate that banks like Westpac, the National Australia, the Com-monwealth and the country's higgest insurance grown AMP

monwealth and the country's higgest insurance group, AMP, must consider getting together. This would also mark a major change of thrust for these institutions, because the major banks were been for major banks were busy for most of 1989 establishing small cross-shareholdings and AMP has recently shown a strategic desire for overseas expansion in its own industry, acquiring the London-based Pearl groupfor about \$A2.5bn.

The ANZ-National Mutual mercer has mobably emeshed

merger has probably squashed the idea of major bank mergers in Australia, forcing the banks to face up to the political difficulties. The great bank deregulation experiment, which started in

Australian banks: market share (%) Total local big four Total state banks Total foreign banks Total smaller locals

Australia in the mid 190s, has largely failed at the retail end. Ironically, the new bank which had the greatest retail presence, the National Mutual Royal Bank (a joint vanture between the National Mutual and the Royal Bank of Canada) has been swallowed by the

has been swallowed by the ANZ as part of the wider inerger deal.

The licensing of almost 20 new banks in Australia, most of them foreign, has done little more than emphasise the market dominance of the big four trading banks. Although the newcomers managed to increase their market share alightly last year, it was slow progress at high cost.

Adding the big four and the state banks, the "establishment" share of banking assets

in Australia totalled almost 83 per cent at the beginning of 1990, leaving the new foreign banks and the smaller locals to fight over a tiny share of an

influence.
Insurance is their latest

hunting ground. TD, for instance, has arrangements to refer applications for home-owners and motor-vehicle

insurance to Simcoe & Erie, a

general insurer based in Ham-ilton, Ontario. Canadisn Impe-

rial Bank of Commerce now

Merger speculation between major Australian banks has now shifted to the institutions owned by state governments, with the three largest in New South Wales, Victoria and South Australia thought a chance to get together. But opinion is divided over opinion is divided over whether a disastrous loss of almost \$A1.5tn by the State Bank of Victoria in 1989 is positive or negative for state bank merger chances.

The Victorian bank's problems highlight another major concern for Australian regulators — the continuing fall-out

from the October 1987 stock market crash. A string of cor-market crash. A string of cor-porate collapses has landed Australian operating banks with their own home-grown equivalent of the wider world banking community's Third World debt crisis.

Bad and doubtful debts of the three major listed banks - ANZ, Westpac and the National Australia, rose to \$A2.6bn in 1989, outweighing their total declared net profits of just over \$A2bn.

For the largest seven foreign banks — Cithbank, Security Pacific, Barckays, Standard Char-tered, Chase AMP, Hong Kong Bank and National Mutual Royal — the analysis was much worse. They racked up had and doubt-ful debt provisions of almost A500m in the latest year, while declaring combined net losses of almost \$A170m.

These figures give a pretty good idea of why the foreign banks are curbing their expansion plans in Australia, especially at the expensive retail end. Stockmarket analysis of banks has now switched heavily to assessing the quality of their loan books.

